



**Township of Southgate
Special Council Meeting Agenda**

November 13, 2019

9 AM

Council Chambers

Pages

1. Call to Order

2. Confirmation of Agenda

Be it resolved that Council confirm the agenda as presented.

3. Declaration of Pecuniary Interest

4. Committee of the Whole

4.1 Resolve into Committee of the Whole

Be it resolved that Council recess the Special Council meeting at [TIME] and move into the Committee of the Whole meeting to allow for fuller discussion regarding the 2020 budget.

4.2 Appointment of Chair

Be it resolved that the Committee appoint _____ as Chair of the Committee of the Whole meeting on November 13, 2019.

5. Reports of Municipal Officers

5.1 Treasurer William Gott

5.1.1 Staff Report FIN2019-049 - 2020 Budget

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Be it resolved that the Committee of the Whole receive Staff Report FIN2019-049 2020 Budget as information; and

That the Committee of the Whole recommend to Council that the 2020 Budget be received as information; and

That the Committee of the Whole recommend to Council that the 2020 Budget be presented at the Public Information Meeting being held on November 20, 2019; and

That the Committee of the Whole recommend to Council that the 2020 Budget be considered for approval at the December 4, 2019 Council meeting.

6. Resolve back to Council

Be it resolved that the Committee resolve back to the Special Council meeting at [TIME].

7. Motions Resulting from Committee of the Whole

7.1 Staff Report FIN2019-049 - 2020 Budget

Be it resolved that Council receive Staff Report FIN2019-049 2020 Budget as information; and

That Council direct staff to present the 2020 budget information at the November 20, 2019 Public Information Meeting; and

That the 2020 Budget be considered for approval at the December 4, 2019 Council meeting.

8. Confirming By-law

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Be it resolved that by-law number 2019-162, being a by-law to confirm the proceedings of the Council of the Corporation of the Township of Southgate at its special meeting held on November 13, 2019 be read a first, second and third time, finally passed, signed by the Mayor and the Clerk, sealed with the seal of the Corporation and entered into the by-law book.

9. Adjournment

Be it resolved that Council adjourn the meeting at [TIME].



Staff Report FIN2019-049

Title of Report: **FIN2019-049 2020 Budget**

Department: **Finance**

Council Date: November 13, 2019

Recommendation:

Be it resolved that the Committee of the Whole receive Staff Report FIN2019-049 2020 Budget as information; and

That the Committee of the Whole recommend to Council that the 2020 Budget be received as information; and

That the Committee of the Whole recommend to Council that the 2020 Budget be presented at the Public Information Meeting being held on November 20, 2019; and

That the Committee of the Whole recommend to Council that the 2020 Budget be considered for approval at the December 4, 2019 Council meeting.

Background:

Municipal Act, 2001 s. 290(1) requires a municipality shall:

“prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality, including, amounts sufficient to pay all debts of the municipality falling due within the year”.

On July 3, 2019, Council received Staff Report FIN2019-031 2020 Budget which contained a proposed timeline for the budget process.

On September 18, 2019, Council received Staff Report FIN2019-037 2020 Budget which contained an updated timeline for the budget process.

On October 9, 2019, Council received Staff Report FIN2019-039 2020 Budget which contained an overview of the 2020 Budget – Capital and Special Projects and the detailed 2020 Budget – 10 year Capital and Special Project Plan.

On October 16, 2019, at the 2 pm meeting, Council received Staff Report FIN2019-040 2020 Budget which contained the unchanged 2020 Budget – Capital and Special Projects and recommended it, as presented, be considered for approval on November 6, 2019.

On October 16, 2019, at the 7 pm meeting, Council passed a resolution that directed staff to include the Olde Town Hall in the 2020 Capital Budget for presentation at the next available Budget meeting.

On October 31, 2019, Council discussed Staff Report FIN2019-041 2020 Budget – Capital and Special Projects which contained a proposed update to the 2020 Budget to reflect the addition of the Olde Town Hall project. The addition of the Olde Town

Hall project reflected an increase to the 2020 requirement from taxation of \$81,000. The report was received for information only.

On October 31, 2019, Council passed the following resolution:

Be it resolved that Council receive Staff Report FIN2019-042 2020 Budget – Operating as information; and

That the 2020 Budget – Operating be presented for further discussion at the November 13, 2019 Special Meeting of Council; and

That Council direct staff to bring back recommendations on savings to decrease the blended tax rate from 5.1% to 4%.

Staff Report FIN2019-042 2020 Budget – Operating reported a 1% increase to the blended tax rate to be \$118,577.

On November 6, 2019, Council received Staff Report FIN2019-048 2020 Budget – Capital and Special Projects and updated the remaining 2020 Budget timeline to defer approval of the 2020 Budget - Capital and Special Project to December 4, 2019. The remaining 2020 Budget timeline, as amended, is as follows:

November 13-19	9am	Council/ Committee of the Whole	Discuss/Recommend 2020 Budget (Operating and Capital)
November 20-19	6pm	Public Information Meeting	Present the Recommended 2020 Budget
December-4-19	9am	Regular Council	Receive the public's comments from the Public Information Meeting; Approve the 2020 Budget.

Staff Comments:

The draft 2020 Budget with departmental highlights is provided as Attachment 1. The draft 2020 Budget presented has a requirement from taxation of \$7,387,704, an increase of \$725,535 from the 2019 level, which would result in a blended tax increase of 4.0%.

The summary of adjustments made, a net reduction of \$128,457, since the October 31, 2019 version is provided as Attachment 2.

The 2020 Budget Schedule of Reserves, Deferred Revenue and Reserve Funds is provided as Attachment 3.

The 2020 Budget – Capital and Special Projects is provided as Attachment 4.

Financial Implications:

The draft 2020 Budget has a requirement from taxation of \$7,387,704, an increase of \$725,535 from the 2019 level.

Staff estimates an increase in the blended tax rate of 4.0%. As the adjusted 2019 Tax roll (reflecting all supplementals and write-offs) and the preliminary 2020 Tax roll is not yet available, staff has made several assumptions to arrive at the estimated blended tax rate impact. Specifically, 2019 Growth of \$285,096, an increase to the County's revenue neutral tax rate of 2%, and a decrease to the provincial education tax rate of 2%. A 1% increase or decrease in the blended tax rate is approximately \$118,577.

	<u>2019</u>	<u>2020</u>	<u>Variance \$</u>
Net Operating Expenditures	\$ 4,905,469	\$ 5,513,850	\$ 608,381
Capital/Reserves/Sp Prj	1,756,700	1,873,854	117,154
Total to Raise from General Taxation	\$ 6,662,169	\$ 7,387,704	\$ 725,535
Supplementaries	\$ 100,000	\$ 282,279	\$ 182,279
Write-offs	(45,000)	(30,000)	15,000
Growth	\$ 55,000	\$ 252,279	\$ 197,279
Budgeted Taxation	\$ 6,717,169	\$ 7,639,983	\$ 922,814
Taxation based on Ending Assessments	\$ 6,947,265	\$ 7,387,704	\$ 440,439
Non-Budgeted Growth	\$ 230,096		
Budgeted Growth	\$ 55,000		
Total Growth	\$ 285,096		\$ 285,096
			\$ 725,535

Estimated Blended Residential Tax Rate Increase:			
	2020		
	<u>Est. Revenue Neutral</u>	<u>Proposed</u>	<u>% Increase</u>
Southgate	0.726203%	0.772243%	6.3%
County of Grey	0.354049%	0.361130%	2.0%
Education	0.159253%	0.156068%	-2.0%
Total	1.239505%	1.289440%	4.0%
Estimated Blended Residential Tax Rate Increase			

Communications & Community Action Plan Impact:

This report has been written and presented to Council in accordance with:

- Goal 1 – Attracting New and Supporting Existing Businesses and Farms
 - o Action 1
 - The residents and businesses of Southgate envision a growing and diverse local economy, which respects our agricultural background while also attracting new businesses and new employment opportunities in keeping with the renewed growth of our population.
 - o Strategic Initiatives
 - 1-B
 - By 2023, the Township will have completed a bypass road between Hwy 10 and the industrial park.

- Immediate Initiatives
 - ii) Township Staff will direct our engineers to proceed with Hwy #10 Bypass Road design process and develop a project budget cost in 2019 and 2020.
 - iii) Township staff will work with our engineers to provide capital budget numbers for the Hwy #10 Bypass Road construction project for the 2020 budgeting cycle.
 - 1-E

By 2023, the Township will have updated the Official Plan and zoning bylaw to provide flexibility to provide for business, help to reduce processing requirements, and help to provide future opportunities for success.

 - Immediate Initiatives
 - i) Township staff will complete the necessary work and community consultation in the review of the Southgate Official Plan for completion in 2020.
 - ii) Township staff will create a new Southgate Official Plan for Council adoption in 2020.
- Goal 2 – Revitalizing Downtown Dundalk
 - Action 2

The residents and businesses of Southgate envision our largest town once again becoming a source of community pride and a hotbed of community activity, with much-improved appearance and a broader range of business opportunity.
 - Strategic Initiatives
 - 2-B

The Township will have developed, adopted and implemented Community Improvement Plans for settlement areas, including incentives for downtown redevelopment and re-use.

 - Immediate Initiatives
 - iii) Staff will investigate external funding opportunities to assist with CIP redevelopment and create incentive programs to partner with local businesses as part of the CIP to accelerate the improvement in appearance and business startup opportunities.
 - 2-C

The Township will have modified or eliminated the vacant commercial premises tax rebate program, in order to remove disincentives to restoration and re-use.

 - Immediate Initiatives
 - i) Township staff will complete research and create staff report for Council to consider on the vacancy tax rebate program for commercial properties providing options and a staff recommendations to modify the policy to prevent owners sitting on properties. The policy should consider that the rebate program

could be applied for a defined period of time to allow for building restoration and property upgrades in an effort to lease out the property.

- 2-D

The Township will have taken aggressive action to enforce compliance by downtown buildings with property standards Building Code, and Fire Code regulations.

- Immediate Initiatives

- i) Township staff will schedule visits to inspect all downtown buildings for Building and Fire Code compliance. The goal will be to work with property owners to ensure safety and compliance with property standards, the Ontario Building Code and Fire regulations on a timely (60 to 90 days) and proactive approach in 2019 and 2020 to correct issues.
 - ii) Township staff will seek compliance and resolution of concerns by property owners whenever possible for property standards, the Ontario Building Code and Fire regulations issues. When property owners do not comply or make an effort to reach compliance, staff will take an aggressive approach with action to enforce compliance through municipal Orders and/or the issuance of a summons to appear before a judge to seek a Court Orders to comply.
 - iii) Township will continue to increase training and expertise of our staff related to Fire Prevention and continue to work with other areas Fire Service providers for support related to inspections and compliance issues.

- 2-E

The Township will increase its support for, and promotion of, community events, festivals, parades, library activities, and other events that attract people to the downtown area.

- Immediate Initiatives

- i) Township staff will work with Community Group to promote community events through the electronic signs, website and social media advertising.
 - ii) The Township will look to review funding support through our Grants, Donations & Funding Policy or consider increasing our donations budget, as well as provide administrative support to secure external grant funding for Community Groups for the events, festivals and parades they organize in Southgate.
 - iii) The Township should look to invest in the downtown business section to address accessibility concerns and to develop a plan to create a more attractive and welcoming commercial area on Proton Street between Main and Holland Streets

- Goal 3 – Promoting Health Services and Housing Choices

- Action 3

The residents and businesses of Southgate envision a caring community which meets the needs of all ages and incomes for a healthy and comfortable life, even as our population grows and changes.
- Strategic Initiatives
 - 3-B

The Township will have been a significant advocate for and contributor to a new and expanded South East Grey Community Health Centre clinic in Southgate.

 - Immediate Initiatives
 - i) The Township will continue its support of the South East Grey Community Health Centre through its community programs, support services and clinic services.
 - ii) The Township will continue its support and advocate for the South East Grey Community Health Centre in its efforts to seek Ministry of Health capital funding to locate a new clinic on municipal property in the Village of Dundalk.
 - 3-C

The Township will have worked with the County, Public Health, Police, and other agencies to develop a profile of the Southgate population in 10-15 years time, and to develop a shared image of the health, housing, and social services that will be required by that time.

 - Immediate Initiatives
 - i) Township staff develop a profile image of the Southgate population in 2020 through newcomer surveys and consultation with community residents through information engagement tools to seek the needs for health services needs, housing requirements and social service support.
 - ii) Township staff develop a profile image of the Southgate population in 2020 through consultation with Public Health, South East Grey Community Health Centre, County Social Services and Community Police staff to survey the needs of the community for health services needs, housing requirements and social service support.
 - iii) Township staff will work with the County of Grey to support the developing of a Community Safety and Well Being Plan for Southgate to support its future growth and ensure the Township is a safe place for its residents to live, work and play in 2020.
- Goal 4 – Adequate and Efficient Public Facilities
 - Action 4

The residents and businesses of Southgate expect the Township to plan and adequately provide for public facilities for gatherings,

recreation and doing business with the Township, while recognizing at the same time that facility needs can change with age and a changing population.

- Strategic Initiatives

- 4-A

- The Township will have identified the growth-related impacts on municipal facilities, and will have designed solutions to expand its facilities, or develop new facilities, as required.

- Immediate Initiatives

- i) Township staff have been talking about a Multi-Use Community Facility for some time and budgeting for a future community municipal facility. The requirement is based on our present needs, community feedback and the future population growth we anticipate from our present rate of residential development. Those needs include but are not limited to a gathering place with recreational uses, provides a location with accessible municipal services and cultural events, that would serve as a community hub. Staff should continue to develop a planning and funding model for Council to consider for initial discussions.
 - ii) The Township in light of accessibility challenges with the present Southgate Municipal Office should present a report to Council as a consideration to locate a new municipal office within a Multi-Use Facility building. A consolidation of municipal services in one location would gain economic savings of capital investment and long-term operating costs should be a consideration.

- 4-B

- The Township will have made a decision on the future viability and uses of the Olde Town Hall, and will have taken action accordingly.

- Immediate Initiatives

- i) Township Staff will need to consider budget requirements for 2020 and in future years based on Council's decision on how we proceed with the future of the Olde Town Hall building and property.

- 4-C

- The Dundalk arena auditorium will have had an elevator installed and the necessary renovations will have been completed, in order to accommodate the expanded Early-ON program and a wider variety of programming for youth, seniors, and newcomers to the community, and possibly a cafeteria.

- Immediate Initiatives

- ii) Township Staff will promote community and recreation programs provided in this facility to attract and welcome youth, seniors and newcomers to Southgate through our Community Electronic signs, Facebook page, Township's website and community engagement tools.

- 4-D
The Township will have reviewed all facilities it owns to determine their condition and utilization and to develop a business case for the future use or disposition of each facility.
 - Immediate Initiatives
- i) Township staff should complete additional work and assess for the 2020 budget cycle as part of our annual facilities assessment process and review, to take a deeper look at our facility use and revenues, in comparison to our annual operational expenses and similar community facilities in the area. The financial assessment report should consider and report as a business case report to either continue to support the facility and the community needs with a consideration for future capital investments, future facility consolidation to reduce taxpayer costs with disposal of the facility asset and also consider excess lands around community facilities, that could have other uses such as affordable housing projects or could be sold to generate revenues and for redevelopment.
- 4-E
The Township will have projected the likely demand for/viability of ice sports at the Dundalk arena in 10-15 years time, and will have developed a business case for the future ice sport usage, or for alternative non-ice uses, as appropriate.
 - Immediate Initiatives
 - i) Township staff and the Recreation Committee of Council will annually assess the trends of ice usage and ice sports in the Dundalk Arena to create programs and investments if necessary, to increase ice rentals during the winter months.
- Goal 5 – Upgrading our “Hard Services”
 - Action 5
The residents and businesses of Southgate recognize our linear services – roads, bridges, water and sewer works, for example – to be a fundamental purpose of municipal government. This infrastructure needs to be serviceable and sustainable so that our businesses and communities can thrive and grow.
 - Strategic Initiatives
 - 5-A
While continuing to invest an average of 45% of tax dollars on maintenance/ repair/ reconstruction of road and bridge infrastructure, Council will consider an additional 1% levy, compounding, dedicated exclusively for upgrading the road and bridge network.
 - Immediate Initiatives
 - i) Township staff will develop budgeting to consider this 1% additional levy on taxpayers as a proposed investment in our municipal roads and bridge infrastructure in our annual

capital proposed investments, starting in 2020 and going forward to achieve the investment levels required in our future Asset Management Plan.

- ii) Township Council will consider this 1% additional levy on Southgate taxpayers, as a proposed investment in our municipal roads and bridge infrastructure during budget discussion as part of our annual capital project investments, starting in 2020 and going forward to achieve the investment levels required in our future Asset Management Plan.

- 5-B

The Township will have adopted a long-term asset management plan for the timely repair, replacement, and expansion of the Township's infrastructure, facilities, and other assets.

- Immediate Initiatives

- i) The Township Council and staff should promote, educate and adopt the new Asset Management Policy approved by Council in 2019 to be part of our thinking culture when establishing short and long term capital budgets, and in the prioritizing of asset investments in new projects or to extend the life cycle of existing infrastructure.
 - ii) The Township will continue to complete 10 year capital budget planning on an annual basis utilizing our assessment reports to make the best possible decisions related to asset maintenance, replacement and expansion decisions.
 - iii) Township staff will continue to work with service providers to implement the Municipal Data Works software solution to track our investments and support Asset Management decisions in Southgate.
 - iv) The Township will consider in 2020 budget cycle the hiring of a dedicated staff person to fill the role of an Asset Management Coordinator & Financial Analyst to better report and support decisions related to life cycle investing in Southgate assets.

- 5-C

The Township will have increased wastewater treatment capacity in Dundalk to support growth.

- Immediate Initiatives

- i) The Township will be working with suppliers to explore wastewater capacity solutions through the Request for Information responses received by that proposal intake and working with our Consultant Engineers, Grand River Conservation Authority and industry experts in consultation with the Ministry of Environment, Conservation and Parks staff.
 - ii) The Township will work toward completing the Wastewater Environmental Assessment and public process to recommend solutions for implementation.

- 5-D
The Township will have erected a new water tower in Dundalk.
 - Immediate Initiatives
 - i) The Township has completed the Water Environmental Assessment process that will support the construction of a water tower in Dundalk in the next 4 years.

Goal 6 – Citizen Engagement

- Action 6
The residents and businesses of Southgate expect their local government to be transparent and approachable, to provide clear and timely information, and to explain and seek their input on issues and decisions facing the community.
- Strategic Initiatives
 - 6-B
The Township will work with existing organizations, including the Historical Society, in reviewing its built and natural heritage, and planning for the future of its cultural and recreational assets.
 - Immediate Initiatives
 - i) Township staff will consult with those Community groups with interests in cultural and recreation assets being considered for development in Southgate to develop partnerships and sustainable use arrangements.
 - ii) Township staff will work with interested Community groups to seek planning input and feedback on cultural and recreation assets being developed in Southgate.

Concluding Comments:

The 2020 Budget has a requirement from taxation of \$7,387,704, an increase of \$725,535 from the 2019 level. Staff estimates an increase in the blended tax rate of 4.0% would be required.

Respectfully Submitted,

Dept. Head: *Original Signed By*
William Gott, CPA, CA, Treasurer

CAO Approval: *Original Signed By*
Dave Milliner, CAO

Attachments:

1. 2020 Budget
2. 2020 Budget – Summary of Adjustments
3. 2020 Budget – Schedule of Reserves, Deferred Revenue and Reserve Funds
4. 2020 Budget – Capital and Special Projects

Attachment 1

**Township of Southgate
2020 Budget**

Levy Summary:

	<u>2019</u>	<u>2020</u>	<u>Variance \$</u>	<u>%</u>
Net Operating Expenditures	\$ 4,905,469	\$ 5,513,850	\$ 608,381	12.4%
Capital/Reserves/Sp Prj	1,756,700	1,873,854	117,154	6.7%
Total to Raise from General Taxation	\$ 6,662,169	\$ 7,387,704	\$ 725,535	10.9%
Supplementaries	\$ 100,000	\$ 282,279	\$ 182,279	182.3%
Write-offs	(45,000)	(30,000)	15,000	-33.3%
Growth	\$ 55,000	\$ 252,279	\$ 197,279	358.7%
Budgeted Taxation	\$ 6,717,169	\$ 7,639,983	\$ 922,814	13.7%
Taxation based on Ending Assessments	\$ 6,947,265	\$ 7,387,704	\$ 440,439	6.3%
Non-Budgeted Growth	\$ 230,096			
Budgeted Growth	\$ 55,000			
Total Growth	\$ 285,096		\$ 285,096	7.4%
			\$ 725,535	10.9%

Estimated Blended Residential Tax Rate Increase:

	<u>2020</u>	
	<u>Est. Revenue Neutral</u>	<u>Proposed</u>
Southgate	0.726203%	0.772243%
County of Grey	0.354049%	0.361130%
Education	0.159253%	0.156068%
Total	1.239505%	1.289440%
		Estimated Blended Residential Tax Rate Increase

The Corporation of the Township of Southgate
2020 Budget - Tax Rate & Levy

Staff Report FIN2019-049 2020 Budget
Attachment 1

Residential and Farm	Tax	Southgate	Grey County	Education	Total Tax Rate	Current Value	Tax Amount	Southgate	Grey County	Education	Total
Property Class	Class	Tax Rate	Tax Rate	Tax Rate	Taxes On \$100,000	Assessment	Per Class	Levy	Levy	Levy	Taxes On \$300,000
2019 Actual	RT	0.734170%	0.357933%	0.161000%	1.253103%	300,000	\$ 3,759	\$ 2,202	\$ 1,074	\$ 483	\$ 3,759
		58.59%	28.56%	12.85%	\$1,253.00						
2019 Revenue Neutral	RT	0.726203%	0.354049%	0.159253%	1.239505%	300,000	\$ 3,719	\$ 2,179	\$ 1,062	\$ 478	\$ 3,719
		58.59%	28.56%	12.85%	\$1,240.00						
2020 Budget	RT	0.772243%	0.361130%	0.156068%	1.289440%	300,000	\$ 3,868	\$ 2,317	\$ 1,083	\$ 468	\$ 3,868
		59.89%	28.01%	12.10%	\$1,289.00						
		6.3%	2.0%	-2.0%	4.0%						

2020 Budget		\$ 1,289	\$ 3,868	\$ 2,317	\$ 1,083	\$ 468	\$ 3,868
2019 Actual		\$ 1,253	\$ 3,759	\$ 2,202	\$ 1,074	\$ 483	\$ 3,759
		\$ 36	\$ 109	\$ 115	\$ 9	\$ (15)	\$ 109

2019 Actual	1.253103%	
2019 Revenue Neutral	1.239505%	-1.1% Impact of Growth
2020 Budget	1.289440%	4.0% Impact of Blended Tax Rate Increase
		2.9% Net Increase

	<u>2019</u>	<u>2020</u>	<u>Increase</u>
Township Levy	\$ 6,662,169	\$ 7,387,704	\$ 725,535

1.1 Blended Tax Rate Table
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C:\Users\william\Documents\My FileHold Documents\2020 Budget - Operating

Staff Report FIN2019-049 2020 Budget
Attachment 1

		2018		2019		Budget to Projected Var		2020	Budget to Budget Variance	
		PrevTotalActual		Annual Budget	Projected	%	\$	Budget	%	\$
Tax-Supported:										
Net										
General Taxation		6,064,250.46		6,662,169.00	6,662,391.99	100.0%	222.99	7,387,704.00	110.9%	725,535.00
General Revenues		1,463,609.49		1,318,537.00	2,428,347.68	184.2%	1,109,810.68	1,563,004.00	118.5%	244,467.00
Council		(150,480.17)		(213,553.00)	(246,683.33)	115.5%	(33,130.33)	(255,070.00)	119.4%	(41,517.00)
Administration		(1,042,692.39)		(1,299,921.00)	(2,436,657.32)	187.4%	(1,136,736.32)	(1,465,410.00)	112.7%	(165,489.00)
Transit		(26,347.69)		(26,332.00)	(26,332.17)	100.0%	(0.17)	(27,000.00)	102.5%	(668.00)
Fire		(397,582.14)		(474,512.00)	(437,006.50)	92.1%	37,505.50	(564,751.00)	119.0%	(90,239.00)
Police		(1,101,802.15)		(1,140,555.00)	(1,135,744.12)	99.6%	4,810.88	(1,171,871.00)	102.7%	(31,316.00)
Conservation Authority		(103,942.00)		(107,840.00)	(107,840.00)	100.0%	-	(112,626.00)	104.4%	(4,786.00)
Building		-		-	-		-	-		-
Other Protective Services		(23,659.29)		(70,154.00)	(36,516.13)	52.1%	33,637.87	(128,419.00)	183.1%	(58,265.00)
Roads		(2,998,599.70)		(3,028,181.00)	(3,052,523.06)	100.8%	(24,342.06)	(3,423,806.00)	113.1%	(395,625.00)
Solid Waste		(796,556.75)		(773,414.00)	(775,349.13)	100.3%	(1,935.13)	(846,311.00)	109.4%	(72,897.00)
Public Health		(69,500.00)		(71,600.00)	(71,600.00)	100.0%	-	(73,750.00)	103.0%	(2,150.00)
Cemetery		(21,299.96)		(11,151.00)	(9,936.11)	89.1%	1,214.89	(14,327.00)	128.5%	(3,176.00)
Recreation		(400,884.03)		(396,528.00)	(384,119.41)	96.9%	12,408.59	(424,495.00)	107.1%	(27,967.00)
Library		(201,099.62)		(234,869.00)	(233,359.70)	99.4%	1,509.30	(271,664.00)	115.7%	(36,795.00)
Planning		(78,481.15)		(16,262.00)	(22,665.72)	139.4%	(6,403.72)	(36,874.00)	226.7%	(20,612.00)
Industrial Land		-		-	-		-	(25,000.00)		(25,000.00)
Agriculture		(16,978.77)		(9,275.00)	(14,774.88)	159.3%	(5,499.88)	(14,900.00)	160.6%	(5,625.00)
Economic Development		(97,954.14)		(106,559.00)	(99,632.09)	93.5%	6,926.91	(94,434.00)	88.6%	12,125.00
Total		-		-	-		0.00	-		-
Prior year (Surplus) Deficit - tax supported		-		-	-		-	-		-
Current YTD (Surplus) Deficit - tax-supported		-		-	-		0.00	-		-
Non-Tax-Supported:										
Net										
Sanitary Sewers		-		-	-		-	-		-
Water		-		-	-		-	-		-
		-		-	-		-	-		-

Staff Report FIN2019-049 2020 Budget
Attachment 1

		Operating Budget						Capital and Special Project Budget			
		2019	2020	Budget to Budget	%			2019	2020	Budget to Budget	%
Tax-Supported:				Variance						Variance	
Net											
General Taxation		4,905,469.00	5,513,850.00	608,381.00	112.4%			1,756,700.00	1,873,854.00	117,154.00	106.7%
General Revenues		1,318,537.00	1,563,004.00	244,467.00	118.5%			-	-	-	
Council		(188,553.00)	(242,070.00)	(53,517.00)	128.4%			(25,000.00)	(13,000.00)	12,000.00	52.0%
Administration		(1,269,921.00)	(1,425,410.00)	(155,489.00)	112.2%			(30,000.00)	(40,000.00)	(10,000.00)	133.3%
Transit		(26,332.00)	(27,000.00)	(668.00)	102.5%			-	-	-	
Fire		(413,462.00)	(501,851.00)	(88,389.00)	121.4%			(61,050.00)	(62,900.00)	(1,850.00)	103.0%
Police		(1,140,555.00)	(1,171,871.00)	(31,316.00)	102.7%			-	-	-	
Conservation Authority		(107,840.00)	(112,626.00)	(4,786.00)	104.4%			-	-	-	
Building		-	-	-				-	-	-	
Other Protective Services		(70,154.00)	(128,419.00)	(58,265.00)	183.1%			-	-	-	
Roads		(2,021,067.00)	(2,348,088.00)	(327,021.00)	116.2%			(1,007,114.00)	(1,075,718.00)	(68,604.00)	106.8%
Solid Waste		(411,478.00)	(462,325.00)	(50,847.00)	112.4%			(361,936.00)	(383,986.00)	(22,050.00)	106.1%
Public Health		-	-	-				(71,600.00)	(73,750.00)	(2,150.00)	103.0%
Cemetery		(11,151.00)	(9,327.00)	1,824.00	83.6%			-	(5,000.00)	(5,000.00)	
Recreation		(263,628.00)	(287,595.00)	(23,967.00)	109.1%			(132,900.00)	(136,900.00)	(4,000.00)	103.0%
Library		(214,269.00)	(245,564.00)	(31,295.00)	114.6%			(20,600.00)	(26,100.00)	(5,500.00)	126.7%
Planning		3,238.00	(17,374.00)	(20,612.00)	-536.6%			(19,500.00)	(19,500.00)	-	100.0%
Industrial Land		-	-	-				-	(25,000.00)	(25,000.00)	
Agriculture		(9,275.00)	(14,900.00)	(5,625.00)	160.6%			-	-	-	
Economic Development		(79,559.00)	(82,434.00)	(2,875.00)	103.6%			(27,000.00)	(12,000.00)	15,000.00	44.4%
Total		-	-	-				-	-	-	
Prior year (Surplus) Deficit - tax supported		-	-	-				-	-	-	
Current YTD (Surplus) Deficit - tax-supported		-	-	-				-	-	-	
Non-Tax-Supported:											
Net											
Sanitary Sewers		-	-	-				-	-	-	
Water		-	-	-				-	-	-	
		#NAME?	-	-	#NAME?			-	-	-	

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Attachment 1

		2018			Budget vs Projected Variance		2020	Budget to Budget Variance		
		PrevTotalActual	Annual Budget	Projected	%	\$	Budget	%	\$	Comments
Tax-Supported:										
Revenues										
General Taxation		6,064,250.46	6,662,169.00	6,662,391.99	100.0%	222.99	7,387,704.00	110.9%	725,535.00	-
General Revenues		6,553,479.54	6,594,968.00	7,860,985.94	119.2%	1,266,017.94	7,077,097.00	107.3%	482,129.00	Supplementaries \$182k; OMPF (\$18k); County & School Boards \$253k; Royalties (\$15k); Penalties & Int \$10k; Interest \$45k
Council		21,579.15	-	-		-	-		-	-
Administration		176,220.75	36,398.00	54,756.67	150.4%	18,358.67	26,000.00	71.4%	(10,398.00)	Contr from Res (Grants) \$15k; Cont from Res (Tax Stab) (\$25k)
Transit		-	-	-		-	-		-	-
Fire		129,548.19	119,025.00	129,624.61	108.9%	10,599.61	125,177.00	105.2%	6,152.00	Misc Revenues \$5k
Police		9,806.63	6,600.00	9,901.45	150.0%	3,301.45	5,600.00	84.8%	(1,000.00)	-
Conservation Authority		-	-	-		-	-		-	-
Building		310,080.85	312,500.00	425,700.00	136.2%	113,200.00	320,000.00	102.4%	7,500.00	Permit Rev \$8
Other Protective Services		33,260.00	33,260.00	29,790.00	89.6%	(3,470.00)	33,250.00	100.0%	(10.00)	-
Roads		420,529.25	57,500.00	77,059.71	134.0%	19,559.71	53,100.00	92.3%	(4,400.00)	Holstein Work Depot Rent (\$4k)
Solid Waste		232,257.38	205,800.00	185,631.36	90.2%	(20,168.64)	193,100.00	93.8%	(12,700.00)	Tsfr Stn (\$15k)
Public Health		35,564.66	37,000.00	37,000.00	100.0%	-	37,000.00	100.0%	-	-
Cemetery		36,084.58	24,151.00	28,904.86	119.7%	4,753.86	33,727.00	139.7%	9,576.00	Sales \$2k; Interest \$2k; Tsfr from Fund 1 \$6k
Recreation		345,938.67	407,123.00	403,472.00	99.1%	(3,651.00)	372,205.00	91.4%	(34,918.00)	-
										Tsfr from Fund 1 \$6k
										Auditorium Rental \$5k; Tsfr from Fund 1 (\$47k)
Library		200,652.30	228,414.00	230,893.87	101.1%	2,479.87	266,290.00	116.6%	37,876.00	-
Planning		85,971.34	130,593.00	128,736.00	98.6%	(1,857.00)	113,000.00	86.5%	(17,593.00)	Planning Rev (\$13k); SWP (\$5k)
Industrial Land		47,014.71	545,000.00	55,000.00	10.1%	(490,000.00)	2,700,000.00	495.4%	2,155,000.00	Land Sales \$540k; Tsfr from Res \$1.7M
Agriculture		286,956.54	287,000.00	209,470.80	73.0%	(77,529.20)	217,967.00	75.9%	(69,033.00)	New Tile Drain Loans (\$60k); OWDCP Recovery (\$9k)
Economic Development		-	-	-		-	-		-	-
Total Revenues		14,989,195.00	15,687,501.00	16,529,319.26	105.4%	841,818.26	18,961,217.00	120.9%	3,273,716.00	

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		2018			Budget vs Projected Variance		2020	Budget to Budget Variance		
		PrevTotalActual	Annual Budget	Projected	%	\$	Budget	%	\$	Comments
Tax-Supported:										
Expenses										-
General Taxation		-	-	-		-	-		-	-
General Revenues		5,089,870.05	5,276,431.00	5,432,638.26	103.0%	156,207.26	5,514,093.00	104.5%	237,662.00	County and School Boards \$253k; Tsfr to Res (Royalties) (\$15k)
Council		172,059.32	213,553.00	246,683.33	115.5%	33,130.33	255,070.00	119.4%	41,517.00	Wages \$36k; Integrity Commissioner \$15k; Tsfr to Cap (\$12k)
Administration		1,218,913.14	1,336,319.00	2,491,413.99	186.4%	1,155,094.99	1,491,410.00	111.6%	155,091.00	Assistant to CAO/HR [FTE \$69k, Conferences/Training \$5k]; Asset Management 1.0 FTE \$58k; AA - Building and Finance 0.5 FTE (\$24k); Cont to Res \$17k; Grants/Donations \$12k
Transit		26,347.69	26,332.00	26,332.17	100.0%	0.17	27,000.00	102.5%	668.00	-
Fire		527,130.33	593,537.00	566,631.11	95.5%	(26,905.89)	689,928.00	116.2%	96,391.00	Chief 0.15 FTE \$28k; Deputy Chief [Volunteer] \$22k; Fire Prev Officer 1.0 FTE \$83k; Fire Assistant 1.0 FTE (\$52k)
Police		1,111,608.78	1,147,155.00	1,145,645.57	99.9%	(1,509.43)	1,177,471.00	102.6%	30,316.00	OPP \$31k
Conservation Authority		103,942.00	107,840.00	107,840.00	100.0%	-	112,626.00	104.4%	4,786.00	Building Assistant 0.5 FTE \$30k; Legal \$10k; Tsfr to Res (\$32k)
Building		310,080.85	312,500.00	425,700.00	136.2%	113,200.00	320,000.00	102.4%	7,500.00	Building Assistant 0.5 FTE \$30k; Legal \$10k; Tsfr to Res (\$32k)
Other Protective Services		56,919.29	103,414.00	66,306.13	64.1%	(37,107.87)	161,669.00	156.3%	58,255.00	Prop Stds: Wages \$28k; Legal \$30k
Roads		3,419,128.95	3,085,681.00	3,129,582.77	101.4%	43,901.77	3,476,906.00	112.7%	391,225.00	[Incl New FTE costs: Operator/Labourer Casual \$6k; Operator/Labourer Seasonal (2) \$27k; Summer Student \$9k] Drainage \$91k; Admin \$21k; Vegetation \$11k; Gravel Pits \$17k; Surface Mtce \$54k; Winter Mtce \$85k; Capital \$54k; Signage \$31k; Works Depots \$20k
Solid Waste		1,028,814.13	979,214.00	960,980.49	98.1%	(18,233.51)	1,039,411.00	106.1%	60,197.00	Wages \$58k
Public Health		105,064.66	108,600.00	108,600.00	100.0%	-	110,750.00	102.0%	2,150.00	Contr to Res \$2k
Cemetery		57,384.54	35,302.00	38,840.97	110.0%	3,538.97	48,054.00	136.1%	12,752.00	-

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		2018			Budget vs Projected Variance		2020	Budget to Budget Variance		
		PrevTotalActual	Annual Budget	Projected	%	\$	Budget	%	\$	Comments
Recreation		746,822.70	803,651.00	787,591.41	98.0%	(16,059.59)	796,700.00	99.1%	(6,951.00)	Wages \$17k; Tsfr to Fund 4 \$6k; Tsfr to Fund 6 (\$47k); Tsfr to Res \$51k
										Wages \$6k
										Wages \$11k; Tsfr to Cap (\$53k)
Library		401,751.92	463,283.00	464,253.57	100.2%	970.57	537,954.00	116.1%	74,671.00	Tsfr to Fund 7 \$37k
										Wages \$23k; Computer Services \$6k; Tsfr to Res/Capital \$6k
Planning		164,452.49	146,855.00	151,401.72	103.1%	4,546.72	149,874.00	102.1%	3,019.00	SWP (\$5k); Planning Comp Svs \$10k
Industrial Land		47,014.71	545,000.00	55,000.00	10.1%	(490,000.00)	2,725,000.00	500.0%	2,180,000.00	Cont of Net Sales to Res \$540k; Hwy 10 By-pass Road \$1.7M; Contr to Res (Future Proj) \$25k
Agriculture		303,935.31	296,275.00	224,245.68	75.7%	(72,029.32)	232,867.00	78.6%	(63,408.00)	OWDCP Compensation (\$11k); New Tile Drain Loans (\$60k); Loan Repayments \$8k
Economic Development		97,954.14	106,559.00	99,632.09	93.5%	(6,926.91)	94,434.00	88.6%	(12,125.00)	Wages \$4k; Tsfr to Cap (\$15k)
Total Expenses		14,989,195.00	15,687,501.00	16,529,319.26	105.4%	841,818.26	18,961,217.00	120.9%	3,273,716.00	
Prior year (Surplus) Deficit - tax supported		-	-	-		(0.00)	-	-	-	
Current YTD (Surplus) Deficit - tax-supported		-	-	-		(0.00)	-	-	-	
Non-Tax-Supported:										
Revenues										
Sanitary Sewers		629,018.79	648,512.00	753,180.00	116.1%	104,668.00	772,000.00	119.0%	123,488.00	User Billings \$123k
Water		569,786.36	571,565.00	618,878.00	108.3%	47,313.00	637,900.00	111.6%	66,335.00	User Billings \$66k
		1,198,805.15	1,220,077.00	1,372,058.00	112.5%	151,981.00	1,409,900.00	115.6%	189,823.00	
Expenses										
Sanitary Sewers		629,018.79	648,512.00	753,180.00	116.1%	104,668.00	772,000.00	119.0%	123,488.00	Lagoon \$36k; Tsfr to Res \$82k
Water		569,786.36	571,565.00	618,878.00	108.3%	47,313.00	637,900.00	111.6%	66,335.00	Cont to Res \$25k; SCADA (\$14k); Well D5 \$56k
		1,198,805.15	1,220,077.00	1,372,058.00	112.5%	151,981.00	1,409,900.00	115.6%	189,823.00	
Current YTD (Surplus) Deficit - non-tax-supported		-	-	-		-	-	-	-	

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		2018			Budget vs Projected Variance		2020	Budget to Budget Variance		
		PrevTotalActual	Annual Budget	Projected	%	\$	Budget	%	\$	Comments
Tax-Supported:										
Fund 1: General Fund										
General Taxation										
	Revenues	6,064,250.46	6,662,169.00	6,662,391.99	100.0%	222.99	7,387,704.00	110.9%	725,535.00	
	Expenses									
		(6,064,250.46)	(6,662,169.00)	(6,662,391.99)	100.0%	(222.99)	(7,387,704.00)	110.9%	(725,535.00)	
General Government										
	Revenues	6,553,479.54	6,594,968.00	7,860,985.94	119.2%	1,266,017.94	7,077,097.00	107.3%	482,129.00	Supplementaries \$182k; OMPF (\$18k); County & School Boards \$253k; Royalties (\$15k); Penalties & Int \$10k; Interest \$45k
	Expenses	5,089,870.05	5,276,431.00	5,432,638.26	103.0%	156,207.26	5,514,093.00	104.5%	237,662.00	County and School Boards \$253k; Tsfr to Res (Royalties) (\$15k)
General Revenues		(1,463,609.49)	(1,318,537.00)	(2,428,347.68)	184.2%	(1,109,810.68)	(1,563,004.00)	118.5%	(244,467.00)	
	Revenues	21,579.15	-	-		-	-		-	
	Expenses	172,059.32	213,553.00	246,683.33	115.5%	33,130.33	255,070.00	119.4%	41,517.00	Wages \$36k; Integrity Commissioner \$15k; Tsfr to Cap (\$12k)
Council		150,480.17	213,553.00	246,683.33	115.5%	33,130.33	255,070.00	119.4%	41,517.00	
	Revenues	176,220.75	36,398.00	54,756.67	150.4%	18,358.67	26,000.00	71.4%	(10,398.00)	Contr from Res (Grants) \$15k; Cont from Res (Tax Stab) (\$25k)
	Expenses	1,218,913.14	1,336,319.00	2,491,413.99	186.4%	1,155,094.99	1,491,410.00	111.6%	155,091.00	Assistant to CAO/HR [FTE \$69k, Conferences/Training \$5k]; Asset Management 1.0 FTE \$58k; AA - Building and Finance 0.5 FTE (\$24k); Cont to Res \$17k; Grants/Donations \$12k
Administration		1,042,692.39	1,299,921.00	2,436,657.32	187.4%	1,136,736.32	1,465,410.00	112.7%	165,489.00	
	Revenues	-	-	-		-	-		-	
	Expenses	26,347.69	26,332.00	26,332.17	100.0%	0.17	27,000.00	102.5%	668.00	
Transit		26,347.69	26,332.00	26,332.17	100.0%	0.17	27,000.00	102.5%	668.00	
General Government - Total		(244,089.24)	221,269.00	281,325.14	127.1%	60,056.14	184,476.00	83.4%	(36,793.00)	

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		2018			Budget vs Projected Variance		2020	Budget to Budget Variance		
		PrevTotalActual	Annual Budget	Projected	%	\$	Budget	%	\$	Comments
Protection										
	Revenues	129,548.19	119,025.00	129,624.61	108.9%	10,599.61	125,177.00	105.2%	6,152.00	Misc Revenues \$5k
	Expenses	527,130.33	593,537.00	566,631.11	95.5%	(26,905.89)	689,928.00	116.2%	96,391.00	Chief 0.15 FTE \$28k; Deputy Chief [Volunteer] \$22k; Fire Prev Officer 1.0 FTE \$83k; Fire Assistant 1.0 FTE (\$52k)
Fire		397,582.14	474,512.00	437,006.50	92.1%	(37,505.50)	564,751.00	119.0%	90,239.00	
	Revenues	9,806.63	6,600.00	9,901.45	150.0%	3,301.45	5,600.00	84.8%	(1,000.00)	
	Expenses	1,111,608.78	1,147,155.00	1,145,645.57	99.9%	(1,509.43)	1,177,471.00	102.6%	30,316.00	OPP \$31k
Police		1,101,802.15	1,140,555.00	1,135,744.12	99.6%	(4,810.88)	1,171,871.00	102.7%	31,316.00	
	Revenues	-	-	-		-	-		-	
	Expenses	103,942.00	107,840.00	107,840.00	100.0%	-	112,626.00	104.4%	4,786.00	SVCA Levy \$5k
Conservation Authority		103,942.00	107,840.00	107,840.00	100.0%	-	112,626.00	104.4%	4,786.00	
	Revenues	310,080.85	312,500.00	425,700.00	136.2%	113,200.00	320,000.00	102.4%	7,500.00	Permit Rev \$8
	Expenses	310,080.85	312,500.00	425,700.00	136.2%	113,200.00	320,000.00	102.4%	7,500.00	Building Assistant 0.5 FTE \$30k; Legal \$10k; Tsfr to Res (\$32k)
Building		-	-	-		-	-		-	
	Revenues	33,260.00	33,260.00	29,790.00	89.6%	(3,470.00)	33,250.00	100.0%	(10.00)	
	Expenses	56,919.29	103,414.00	66,306.13	64.1%	(37,107.87)	161,669.00	156.3%	58,255.00	Prop Stds: Wages \$28k; Legal \$30k
Other Protective Services (Corporate Healhh & Safety, Emergency events, Canine Control, Property Standards, Crossing Guards)		23,659.29	70,154.00	36,516.13	52.1%	(33,637.87)	128,419.00	183.1%	58,265.00	
Protection - Total		1,626,985.58	1,793,061.00	1,717,106.75	95.8%	(75,954.25)	1,977,667.00	110.3%	184,606.00	

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		2018			Budget vs Projected Variance		2020	Budget to Budget Variance			
		PrevTotalActual		Annual Budget	Projected	%	\$	Budget	%	\$	Comments
Transportation											
	Revenues	420,529.25		57,500.00	77,059.71	134.0%	19,559.71	53,100.00	92.3%	(4,400.00)	Holstein Work Depot Rent (\$4k)
	Expenses	3,419,128.95		3,085,681.00	3,129,582.77	101.4%	43,901.77	3,476,906.00	112.7%	391,225.00	[Incl New FTE costs: Operator/Labourer Casual \$6k; Operator/Labourer Seasonal (2) \$27k; Summer Student \$9k] Drainage \$91k; Admin \$21k; Vegetation \$11k; Gravel Pits \$17k; Surface Mtce \$54k; Winter Mtce \$85k; Capital \$54k; Signage \$31k; Works Depots \$20k
Roads		2,998,599.70		3,028,181.00	3,052,523.06	100.8%	24,342.06	3,423,806.00	113.1%	395,625.00	
	Revenues	232,257.38		205,800.00	185,631.36	90.2%	(20,168.64)	193,100.00	93.8%	(12,700.00)	Tsfr Stn (\$15k)
	Expenses	1,028,814.13		979,214.00	960,980.49	98.1%	(18,233.51)	1,039,411.00	106.1%	60,197.00	Wages \$58k
Solid Waste		796,556.75		773,414.00	775,349.13	100.3%	1,935.13	846,311.00	109.4%	72,897.00	
Transportation - Total		3,795,156.45		3,801,595.00	3,827,872.19	100.7%	26,277.19	4,270,117.00	112.3%	468,522.00	
Health Services											
	Revenues	35,564.66		37,000.00	37,000.00	100.0%	-	37,000.00	100.0%	-	
	Expenses	105,064.66		108,600.00	108,600.00	100.0%	-	110,750.00	102.0%	2,150.00	Contr to Res \$2k
Public Health		69,500.00		71,600.00	71,600.00	100.0%	-	73,750.00	103.0%	2,150.00	
	Revenues	-		-	-		-	-		-	
	Expenses	20,699.96		11,151.00	9,936.11	89.1%	(1,214.89)	16,827.00	150.9%	5,676.00	
Cemetery - Fund 1		20,699.96		11,151.00	9,936.11	89.1%	(1,214.89)	16,827.00	150.9%	5,676.00	
Fund 5: Cemetery											
	Revenues	36,084.58		24,151.00	28,904.86	119.7%	4,753.86	33,727.00	139.7%	9,576.00	Sales \$2k; Interest \$2k; Tsfr from Fund 1 \$6k
	Expenses	36,684.58		24,151.00	28,904.86	119.7%	4,753.86	31,227.00	129.3%	7,076.00	Foundation Repairs \$5k; Other Op Cost \$5k
		600.00		-	-		-	(2,500.00)		(2,500.00)	
Cemetery - Total		21,299.96		11,151.00	9,936.11	89.1%	(1,214.89)	14,327.00	128.5%	3,176.00	
Health Services - Total		90,799.96		82,751.00	81,536.11	98.5%	(1,214.89)	88,077.00	106.4%	5,326.00	

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		2018			Budget vs Projected Variance		2020	Budget to Budget Variance		
		PrevTotalActual	Annual Budget	Projected	%	\$	Budget	%	\$	Comments
Recreation & Culture										
	Revenues	21,988.93	21,240.00	19,990.00	94.1%	(1,250.00)	21,090.00	99.3%	(150.00)	
	Expenses	422,872.96	417,768.00	404,109.41	96.7%	(13,658.59)	445,585.00	106.7%	27,817.00	Wages \$17k; Tsfr to Fund 4 \$6k; Tsfr to Fund 6 (\$47k); Tsfr to Res \$51k
Recreation - Fund 1		400,884.03	396,528.00	384,119.41	96.9%	(12,408.59)	424,495.00	107.1%	27,967.00	
Fund 4: Dundalk Recreation										
	Revenues	111,671.13	108,807.00	110,352.00	101.4%	1,545.00	114,415.00	105.2%	5,608.00	Tsfr from Fund 1 \$6k
	Expenses	111,671.13	108,807.00	110,352.00	101.4%	1,545.00	114,415.00	105.2%	5,608.00	Wages \$6k
Dundalk Recreation - Fund 4		-	-	-		-	-		-	
Fund 6: Dundalk Arena										
	Revenues	212,278.61	277,076.00	273,130.00	98.6%	(3,946.00)	236,700.00	85.4%	(40,376.00)	Auditorium Rental \$5k; Tsfr from Fund 1 (\$47k)
	Expenses	212,278.61	277,076.00	273,130.00	98.6%	(3,946.00)	236,700.00	85.4%	(40,376.00)	Wages \$11k; Tsfr to Cap (\$53k)
Dundalk Arena - Fund 6		-	-	-		-	-		-	
Recreation - Total		400,884.03	396,528.00	384,119.41	96.9%	(12,408.59)	424,495.00	107.1%	27,967.00	
	Revenues	2,246.36	533.00	50.00	9.4%	(483.00)	-	0.0%	(533.00)	
	Expenses	203,345.98	234,402.00	233,409.70	99.6%	(992.30)	271,664.00	115.9%	37,262.00	Tsfr to Fund 7 \$37k
Library - Fund 1		201,099.62	233,869.00	233,359.70	99.8%	(509.30)	271,664.00	116.2%	37,795.00	
Fund 7: Library										
	Revenues	198,405.94	227,881.00	230,843.87	101.3%	2,962.87	266,290.00	116.9%	38,409.00	Tsfr from Fund 1 \$37k
	Expenses	198,405.94	228,881.00	230,843.87	100.9%	1,962.87	266,290.00	116.3%	37,409.00	Wages \$23k; Computer Services \$6k; Tsfr to Res/Capital \$6k
Library - Fund 7		-	1,000.00	-	0.0%	(1,000.00)	-	0.0%	(1,000.00)	
Library - Total		201,099.62	234,869.00	233,359.70	99.4%	(1,509.30)	271,664.00	115.7%	36,795.00	
Recreation and Culture - Total		601,983.65	631,397.00	617,479.11	97.8%	(13,917.89)	696,159.00	110.3%	64,762.00	

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		2018			Budget vs Projected Variance		2020	Budget to Budget Variance		
		PrevTotalActual	Annual Budget	Projected	%	\$	Budget	%	\$	Comments
Planning and Economic Development										
	Revenues	85,971.34	130,593.00	128,736.00	98.6%	(1,857.00)	113,000.00	86.5%	(17,593.00)	Planning Rev (\$13k); SWP (\$5k)
	Expenses	164,452.49	146,855.00	151,401.72	103.1%	4,546.72	149,874.00	102.1%	3,019.00	SWP (\$5k); Planning Comp Svs \$10k
Planning		78,481.15	16,262.00	22,665.72	139.4%	6,403.72	36,874.00	226.7%	20,612.00	
	Revenues	47,014.71	545,000.00	55,000.00	10.1%	(490,000.00)	2,700,000.00	495.4%	2,155,000.00	Land Sales \$540k; Tsfr from Res \$1.7M
	Expenses	47,014.71	545,000.00	55,000.00	10.1%	(490,000.00)	2,725,000.00	500.0%	2,180,000.00	Cont of Net Sales to Res \$540k; Hwy 10 By-pass Road \$1.7M; Contr to Res (Future Proj) \$25k
Industrial Land		-	-	-		-	25,000.00		25,000.00	
	Revenues	286,956.54	287,000.00	209,470.80	73.0%	(77,529.20)	217,967.00	75.9%	(69,033.00)	New Tile Drain Loans (\$60k); OWDCP Recovery (\$9k)
	Expenses	303,935.31	296,275.00	224,245.68	75.7%	(72,029.32)	232,867.00	78.6%	(63,408.00)	OWDCP Compensation (\$11k); New Tile Drain Loans (\$60k); Loan Repayments \$8k
Agriculture		16,978.77	9,275.00	14,774.88	159.3%	5,499.88	14,900.00	160.6%	5,625.00	
	Revenues	-	-	-		-	-		-	
	Expenses	97,954.14	106,559.00	99,632.09	93.5%	(6,926.91)	94,434.00	88.6%	(12,125.00)	Wages \$4k; Tsfr to Cap (\$15k)
Economic Development		97,954.14	106,559.00	99,632.09	93.5%	(6,926.91)	94,434.00	88.6%	(12,125.00)	
Planning and Economic Development - Total		193,414.06	132,096.00	137,072.69	103.8%	4,976.69	171,208.00	129.6%	39,112.00	
Total - Tax Supported		6,064,250.46	6,662,169.00	6,662,391.99	100.0%	222.99	7,387,704.00	110.9%	725,535.00	
Prior year (Surplus) Deficit		-	-	-		-	-		-	
Current YTD (Surplus) Deficit		-	-	-		(0.00)	-		-	

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		2018			Budget vs Projected Variance			2020	Budget to Budget Variance		
		PrevTotalActual	Annual Budget	Projected	%	\$		Budget	%	\$	Comments
Non-Tax-Supported:											
Fund 2: Sanitary Sewers											
	Revenues	629,018.79	648,512.00	753,180.00	116.1%	104,668.00		772,000.00	119.0%	123,488.00	User Billings \$123k
	Expenses	629,018.79	648,512.00	753,180.00	116.1%	104,668.00		772,000.00	119.0%	123,488.00	Lagoon \$36k; Tsfr to Res \$82k
		-	-	-		-		-		-	
Fund 3: Water											
	Revenues	569,786.36	571,565.00	618,878.00	108.3%	47,313.00		637,900.00	111.6%	66,335.00	User Billings \$66k
	Expenses	569,786.36	571,565.00	618,878.00	108.3%	47,313.00		637,900.00	111.6%	66,335.00	Cont to Res \$25k; SCADA (\$14k); Well D5 \$56k
		-	-	-		-		-		-	
Total - Non-Tax Supported		-	-	-		-		-		-	

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>		<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
Fund 1: General Fund										
General Taxation										
01-400 Subtotal - Taxation		(6,064,250.46)		(6,662,169.00)	(6,662,391.99)	100.0%	(222.99)	(7,387,704.00)	110.9%	(725,535.00)
General Government		-		-	-		-	-		-
Revenues										
01-0300	Opening Surplus/Deficit	-		-	-		-	-		-
		-		-	-		-	-		-
01-0401	Licences/permits/fees/grants	1,328,855.96		1,151,537.00	2,073,072.84	180.0%	921,535.84	1,210,725.00	105.1%	59,188.00
01-0500	County Taxation	3,123,800.44		3,253,414.00	3,391,499.35	104.2%	138,085.35	3,455,381.00	106.2%	201,967.00
01-0600	English Public Taxation	1,687,435.30		1,729,625.00	1,759,069.38	101.7%	29,444.38	1,774,962.00	102.6%	45,337.00
01-0700	French Public Taxation	3,286.32		3,371.00	4,431.55	131.5%	1,060.55	4,475.00	132.7%	1,104.00
01-0800	English Separate Taxation	155,101.06		159,092.00	160,755.43	101.0%	1,663.43	162,326.00	102.0%	3,234.00
01-0900	French Separate Taxation	5,777.59		5,929.00	6,882.55	116.1%	953.55	6,949.00	117.2%	1,020.00
01-1000	General Government	179,167.65		192,000.00	180,144.51	93.8%	(11,855.49)	180,000.00	93.8%	(12,000.00)
		6,483,424.32		6,494,968.00	7,575,855.61	116.6%	1,080,887.61	6,794,818.00	104.6%	299,850.00
	01-400 Subtotal - Other	70,055.22		100,000.00	285,130.33	285.1%	185,130.33	282,279.00	282.3%	182,279.00
Revenues		6,553,479.54		6,594,968.00	7,860,985.94	119.2%	1,266,017.94	7,077,097.00	107.3%	482,129.00
Expenses										
01-0300	Opening Surplus/Deficit						-			-
		-		-	-		-	-		-
01-0401	Licences/permits/fees/grants	-		-	-		-	-		-
01-0500	County Taxation	3,123,800.44		3,253,414.00	3,391,499.35	104.2%	138,085.35	3,455,381.00	106.2%	201,967.00
01-0600	English Public Taxation	1,687,435.30		1,729,625.00	1,759,069.38	101.7%	29,444.38	1,774,962.00	102.6%	45,337.00
01-0700	French Public Taxation	3,286.32		3,371.00	4,431.55	131.5%	1,060.55	4,475.00	132.7%	1,104.00
01-0800	English Separate Taxation	155,101.06		159,092.00	160,755.43	101.0%	1,663.43	162,326.00	102.0%	3,234.00
01-0900	French Separate Taxation	5,777.59		5,929.00	6,882.55	116.1%	953.55	6,949.00	117.2%	1,020.00
01-1000	General Government	114,469.34		125,000.00	110,000.00	88.0%	(15,000.00)	110,000.00	88.0%	(15,000.00)
		5,089,870.05		5,276,431.00	5,432,638.26	103.0%	156,207.26	5,514,093.00	104.5%	237,662.00
	01-400 Subtotal - Other						-			-
Expenses		5,089,870.05		5,276,431.00	5,432,638.26	103.0%	156,207.26	5,514,093.00	104.5%	237,662.00

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		2018		2019		Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	Prev	TotalActual	Annual Budget	Projected	%	\$		Budget	%	\$
Net											
01-0300	Opening Surplus/Deficit	-		-	-		-		-		-
		-		-	-		-		-		-
01-0401	Licences/permits/fees/grants	(1,328,855.96)		(1,151,537.00)	(2,073,072.84)	180.0%	(921,535.84)		(1,210,725.00)	105.1%	(59,188.00)
01-0500	County Taxation	-		-	-		-		-		-
01-0600	English Public Taxation	-		-	-		-		-		-
01-0700	French Public Taxation	-		-	-		-		-		-
01-0800	English Separate Taxation	-		-	-		-		-		-
01-0900	French Separate Taxation	-		-	-		-		-		-
01-1000	General Government	(64,698.31)		(67,000.00)	(70,144.51)	104.7%	(3,144.51)		(70,000.00)	104.5%	(3,000.00)
		(1,393,554.27)		(1,218,537.00)	(2,143,217.35)	175.9%	(924,680.35)		(1,280,725.00)	105.1%	(62,188.00)
	01-400 Subtotal - Other	(70,055.22)		(100,000.00)	(285,130.33)	285.1%	(185,130.33)		(282,279.00)	282.3%	(182,279.00)
General Revenues		(1,463,609.49)		(1,318,537.00)	(2,428,347.68)	184.2%	(1,109,810.68)		(1,563,004.00)	118.5%	(244,467.00)
Revenues											
01-1010	Council						-				-
01-1015	Election	17,281.57		-	-		-		-		-
01-1016	Senior Committee	4,297.58		-	-		-		-		-
Revenues		21,579.15		-	-		-		-		-
Expenses											
01-1010	Council	125,307.39		203,053.00	236,183.33	116.3%	33,130.33		244,570.00	120.4%	41,517.00
01-1015	Election	40,441.57		10,000.00	10,000.00	100.0%	-		10,000.00	100.0%	-
01-1016	Senior Committee	6,310.36		500.00	500.00	100.0%	-		500.00	100.0%	-
Expenses		172,059.32		213,553.00	246,683.33	115.5%	33,130.33		255,070.00	119.4%	41,517.00
Net											
01-1010	Council	125,307.39		203,053.00	236,183.33	116.3%	33,130.33		244,570.00	120.4%	41,517.00
01-1015	Election	23,160.00		10,000.00	10,000.00	100.0%	-		10,000.00	100.0%	-
01-1016	Senior Committee	2,012.78		500.00	500.00	100.0%	-		500.00	100.0%	-
Council		150,480.17		213,553.00	246,683.33	115.5%	33,130.33		255,070.00	119.4%	41,517.00

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1.4 Summary - Detail

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>		
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
<u>Revenues</u>											
01-1020	Administration	174,479.82		34,398.00	54,398.00	158.1%	20,000.00		25,000.00	72.7%	(9,398.00)
01-1021	Officiant Services	1,740.93		2,000.00	358.67	17.9%	(1,641.33)		1,000.00	50.0%	(1,000.00)
01-1022	Clerks	-		-	-		-		-		-
01-1023	CAO & HR	-		-	-		-		-		-
01-1030	Municipal Property	-		-	-		-		-		-
01-1031	Energy Management						-				-
01-1041	SEP	-		-	-		-		-		-
01-9999							-				-
Revenues		176,220.75		36,398.00	54,756.67	150.4%	18,358.67		26,000.00	71.4%	(10,398.00)
<u>Expenses</u>											
01-1020	Administration	1,200,474.47		1,319,568.00	2,470,365.80	187.2%	1,150,797.80		901,306.00	68.3%	(418,262.00)
01-1021	Officiant Services	-		-	-		-		-		-
01-1022	Clerks	-		-	-		-		295,951.00		295,951.00
01-1023	CAO & HR	-		-	-		-		273,153.00		273,153.00
01-1030	Municipal Property	18,438.67		16,751.00	21,048.19	125.7%	4,297.19		21,000.00	125.4%	4,249.00
01-1031	Energy Management	-		-	-		-		-		-
01-1041	SEP	-		-	-		-		-		-
01-9999		-		-	-		-		-		-
Expenses		1,218,913.14		1,336,319.00	2,491,413.99	186.4%	1,155,094.99		1,491,410.00	111.6%	155,091.00
<u>Net</u>											
01-1020	Administration	1,025,994.65		1,285,170.00	2,415,967.80	188.0%	1,130,797.80		876,306.00	68.2%	(408,864.00)
01-1021	Officiant Services	(1,740.93)		(2,000.00)	(358.67)	17.9%	1,641.33		(1,000.00)	50.0%	1,000.00
01-1022	Clerks	-		-	-		-		295,951.00		295,951.00
01-1023	CAO & HR	-		-	-		-		273,153.00		273,153.00
01-1030	Municipal Property	18,438.67		16,751.00	21,048.19	125.7%	4,297.19		21,000.00	125.4%	4,249.00
01-1031	Energy Management	-		-	-		-		-		-
01-1041	SEP	-		-	-		-		-		-
01-9999		-		-	-		-		-		-
Administration		1,042,692.39		1,299,921.00	2,436,657.32	187.4%	1,136,736.32		1,465,410.00	112.7%	165,489.00

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		<u>2018</u>	<u>2019</u>		<u>Budget to Projection Var</u>		<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>PrevTotalActual</u>	<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
Revenues									
01-1050	Regional Transit					-			-
	Revenues	-	-	-		-	-		-
Expenses									
01-1050	Regional Transit	26,347.69	26,332.00	26,332.17	100.0%	0.17	27,000.00	102.5%	668.00
	Expenses	26,347.69	26,332.00	26,332.17	100.0%	0.17	27,000.00	102.5%	668.00
Net									
01-1050	Regional Transit	26,347.69	26,332.00	26,332.17	100.0%	0.17	27,000.00	102.5%	668.00
Transit		26,347.69	26,332.00	26,332.17	100.0%	0.17	27,000.00	102.5%	668.00
		(244,089.24)	221,269.00	281,325.14	127.1%	60,056.14	184,476.00	83.4%	(36,793.00)
Protection									
Revenues									
01-2005	Other Fire Services	-	-	-		-	-		-
01-2010	Southgate Fire Dept Operations	129,548.19	119,025.00	129,624.61	108.9%	10,599.61	125,177.00	105.2%	6,152.00
01-2011	Unit #310	-	-	-		-	-		-
01-2012	Deputy Chief					-			-
	Revenues	129,548.19	119,025.00	129,624.61	108.9%	10,599.61	125,177.00	105.2%	6,152.00
Expenses									
01-2005	Other Fire Services	107,637.58	110,329.00	110,259.05	99.9%	(69.95)	112,464.00	101.9%	2,135.00
01-2010	Southgate Fire Dept Operations	419,492.75	483,208.00	456,372.06	94.4%	(26,835.94)	577,464.00	119.5%	94,256.00
01-2011	Unit #310	-	-	-		-	-		-
01-2012	Deputy Chief	-	-	-		-	-		-
	Expenses	527,130.33	593,537.00	566,631.11	95.5%	(26,905.89)	689,928.00	116.2%	96,391.00
Net									
01-2005	Other Fire Services	107,637.58	110,329.00	110,259.05	99.9%	(69.95)	112,464.00	101.9%	2,135.00
01-2010	Southgate Fire Dept Operations	289,944.56	364,183.00	326,747.45	89.7%	(37,435.55)	452,287.00	124.2%	88,104.00
01-2011	Unit #310	-	-	-		-	-		-
01-2012	Deputy Chief	-	-	-		-	-		-
Fire		397,582.14	474,512.00	437,006.50	92.1%	(37,505.50)	564,751.00	119.0%	90,239.00
						-			-
						-			-

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
Revenues										
01-2020	Policing	9,806.63		6,600.00	9,901.45	150.0%	3,301.45	5,600.00	84.8%	(1,000.00)
Revenues		9,806.63		6,600.00	9,901.45	150.0%	3,301.45	5,600.00	84.8%	(1,000.00)
Expenses										
01-2020	Policing	1,111,608.78		1,147,155.00	1,145,645.57	99.9%	(1,509.43)	1,177,471.00	102.6%	30,316.00
Expenses		1,111,608.78		1,147,155.00	1,145,645.57	99.9%	(1,509.43)	1,177,471.00	102.6%	30,316.00
Net										
01-2020	Policing	1,101,802.15		1,140,555.00	1,135,744.12	99.6%	(4,810.88)	1,171,871.00	102.7%	31,316.00
Police		1,101,802.15		1,140,555.00	1,135,744.12	99.6%	(4,810.88)	1,171,871.00	102.7%	31,316.00
							-			-
							-			-
Revenues										
01-2030	Conservation Authority						-			-
Revenues		-		-	-		-	-		-
Expenses										
01-2030	Conservation Authority	103,942.00		107,840.00	107,840.00	100.0%	-	112,626.00	104.4%	4,786.00
Expenses		103,942.00		107,840.00	107,840.00	100.0%	-	112,626.00	104.4%	4,786.00
Net										
01-2030	Conservation Authority	103,942.00		107,840.00	107,840.00	100.0%	-	112,626.00	104.4%	4,786.00
Conservation Authority		103,942.00		107,840.00	107,840.00	100.0%	-	112,626.00	104.4%	4,786.00
							-			-
							-			-

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		2018		2019	Budget to Projection Var			2020	Budget to Budget Variance		
Account	Description	PrevTotalActual		Annual Budget	Projected	%	\$		Budget	%	\$
Revenues											
01-2040	Protective Inspections	310,080.85		312,500.00	425,700.00	136.2%	113,200.00		320,000.00	102.4%	7,500.00
01-2041	Unit #305						-				-
01-2042	CBO Contract						-				-
01-2045	Septic Inspection						-				-
Revenues		310,080.85		312,500.00	425,700.00	136.2%	113,200.00		320,000.00	102.4%	7,500.00
Expenses											
01-2040	Protective Inspections	306,987.85		308,000.00	422,350.00	137.1%	114,350.00		316,000.00	102.6%	8,000.00
01-2041	Unit #305	1,115.29		1,750.00	1,250.00	71.4%	(500.00)		1,750.00	100.0%	-
01-2042	CBO Contract	1,977.71		2,750.00	2,100.00	76.4%	(650.00)		2,250.00	81.8%	(500.00)
01-2045	Septic Inspection	-		-	-		-		-		-
Expenses		310,080.85		312,500.00	425,700.00	136.2%	113,200.00		320,000.00	102.4%	7,500.00
Net											
01-2040	Protective Inspections	(3,093.00)		(4,500.00)	(3,350.00)	74.4%	1,150.00		(4,000.00)	88.9%	500.00
01-2041	Unit #305	1,115.29		1,750.00	1,250.00	71.4%	(500.00)		1,750.00	100.0%	-
01-2042	CBO Contract	1,977.71		2,750.00	2,100.00	76.4%	(650.00)		2,250.00	81.8%	(500.00)
01-2045	Septic Inspection	-		-	-		-		-		-
Building		-		-	-		-		-		-

Attachment 1

		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
Revenues											
01-2050	Safety Committee						-				-
01-2055	Emergency Services Plan	-		-	-		-		-		-
01-2056	JEPP Funding	-		-	-		-		-		-
01-2057	Ice Storm Emergency						-				-
01-2060	Canine Control	33,260.00		33,260.00	29,790.00	89.6%	(3,470.00)		33,250.00	100.0%	(10.00)
01-2070	Crossing Guard						-				-
01-2080	Property Standards						-				-
Revenues		33,260.00		33,260.00	29,790.00	89.6%	(3,470.00)		33,250.00	100.0%	(10.00)
Expenses											
01-2050	Safety Committee	9,049.94		8,070.00	7,079.86	87.7%	(990.14)		9,080.00	112.5%	1,010.00
01-2055	Emergency Services Plan	2,190.30		2,600.00	2,469.77	95.0%	(130.23)		3,350.00	128.8%	750.00
01-2056	JEPP Funding	-		-	-		-		-		-
01-2057	Ice Storm Emergency	-		-	-		-		-		-
01-2060	Canine Control	30,241.02		32,300.00	32,427.28	100.4%	127.28		33,250.00	102.9%	950.00
01-2070	Crossing Guard	5,485.27		7,650.00	5,700.00	74.5%	(1,950.00)		6,552.00	85.6%	(1,098.00)
01-2080	Property Standards	9,952.76		52,794.00	18,629.22	35.3%	(34,164.78)		109,437.00	207.3%	56,643.00
Expenses		56,919.29		103,414.00	66,306.13	64.1%	(37,107.87)		161,669.00	156.3%	58,255.00
Net											
01-2050	Safety Committee	9,049.94		8,070.00	7,079.86	87.7%	(990.14)		9,080.00	112.5%	1,010.00
01-2055	Emergency Services Plan	2,190.30		2,600.00	2,469.77	95.0%	(130.23)		3,350.00	128.8%	750.00
01-2056	JEPP Funding	-		-	-		-		-		-
01-2057	Ice Storm Emergency	-		-	-		-		-		-
01-2060	Canine Control	(3,018.98)		(960.00)	2,637.28	-274.7%	3,597.28		-	0.0%	960.00
01-2070	Crossing Guard	5,485.27		7,650.00	5,700.00	74.5%	(1,950.00)		6,552.00	85.6%	(1,098.00)
01-2080	Property Standards	9,952.76		52,794.00	18,629.22	35.3%	(34,164.78)		109,437.00	207.3%	56,643.00
Other Protective Services		23,659.29		70,154.00	36,516.13	52.1%	(33,637.87)		128,419.00	183.1%	58,265.00
		23,659.29		70,154.00	36,516.13	52.1%	(33,637.87)		128,419.00	183.1%	58,265.00
							-				-

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
Transportation											
Roads											
Revenues											
01-2090	Street Lighting	-		-	-		-		-		-
01-2501	Roads - Revenue	11,836.37		7,800.00	8,595.00	110.2%	795.00		8,600.00	110.3%	800.00
01-2502	Culvert Maintenance						-				-
01-2503	Culvert installations						-				-
01-2504	Roads Administration	-		-	-		-		-		-
01-2505	Weed Cutting	-		-	-		-		-		-
01-2506	Landscaping						-				-
01-2507	Tree Trim & Removal						-				-
01-2508	Gravel Pits	375,926.96		26,000.00	45,292.21	174.2%	19,292.21		30,000.00	115.4%	4,000.00
01-2509	Bridge Maintenance						-				-
01-2510	Ditching						-				-
01-2511	Storm Drains	-		-	-		-		-		-
01-2512	Catch Basin Cleaning						-				-
01-2513	Catch Basin Construction						-				-
01-2514	Municipal Drains	1,229.22		3,400.00	3,012.00	88.6%	(388.00)		-	0.0%	(3,400.00)
01-2515	Pavement Patching						-				-
01-2516	Sweeping/Shouldering	-		-	-		-		-		-
01-2517	Spreading Calcium	-		-	-		-		-		-
01-2518	Grading	2,113.00		1,000.00	460.50	46.1%	(539.50)		500.00	50.0%	(500.00)
01-2519	Civic Addressing	3,321.00		2,800.00	1,500.00	53.6%	(1,300.00)		1,500.00	53.6%	(1,300.00)
01-2520	Sanding/Salting						-				-
01-2521	Gravelling	-		-	-		-		-		-
01-2522	Entrance Permits	16,800.00		8,000.00	10,000.00	125.0%	2,000.00		9,000.00	112.5%	1,000.00
01-2523	Southgate Rd 22						-				-
01-2525	Roads Capital						-				-
01-2527	Roads Needs Study	-		2,500.00	2,500.00	100.0%	-		-	0.0%	(2,500.00)
01-2528	Tree Planting Program	-		-	-		-		-		-
01-2529	Retroreflectometer						-				-
01-2530	Street Signs	-		-	-		-		-		-
01-2531	Roads Miscellaneous						-				-

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
01-2532	Street Patrols						-				-
01-2540	Snowplowing	6,574.00		3,500.00	3,000.00	85.7%	(500.00)		3,500.00	100.0%	-
01-2541	Winter Main Sidewalks						-				-
01-2545	Washouts/Spot improvements						-				-
01-2547	Dundalk Works Depot						-				-
01-2548	Hopeville Works Depot						-				-
01-2549	Holstein Works Depot	2,728.70		2,500.00	2,700.00	108.0%	200.00		-	0.0%	(2,500.00)
01-2550	Line Painting						-				-
01-2551	Sidewalks Repair & Construction						-				-
01-2553	Grass & Flowers						-				-
01-2554	Street Decorations						-				-
01-2555	Roads Shop Administration						-				-
01-2556	Parkette	-		-	-		-		-		-
01-2557	Roads Training & Mileage						-				-
01-2560	Equipment Maintenance	-		-	-		-		-		-
01-2561	GPS Mapping						-				-
01-2562	Vacation and Statutory Pay						-				-
01-2563	Sick Time						-				-
01-2565	Misc PUC						-				-
01-2566	Unit #119										
01-2567	Unit #315										
01-2568	2016 International 7500						-				-
01-2569	2005 Volvo Excavator						-				-
01-2570	2014 Remanufactured Trackless						-				-
01-2571	Unit #214						-				-
01-2572	Unit #301						-				-
01-2573	Unit #309						-				-
01-2574	Unit #212						-				-
01-2575	Unit #208						-				-
01-2576	Unit #111						-				-
01-2577	Unit #206						-				-
01-2578	Unit #304						-				-
01-2579	Unit #204						-				-
01-2580	Unit#101						-				-

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		2018		2019	Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	\$	Budget	%	\$
01-2581	Unit #102						-			-
01-2582	Unit #103						-			-
01-2583	Unit #104						-			-
01-2584	Unit #105						-			-
01-2585	Unit #112						-			-
01-2586	Unit #107						-			-
01-2587	Unit #108						-			-
01-2588	Unit #109						-			-
01-2589	Unit #110						-			-
01-2590	Unit #201						-			-
01-2591	Unit #202						-			-
01-2592	Unit #203						-			-
01-2593	Unit #205						-			-
01-2594	Unit #100						-			-
01-2595	Unit #209						-			-
01-2596	Unit #110						-			-
01-2597	Unit #307						-			-
01-2598	Unit #294						-			-
01-2599	Unit #308						-			-
Revenues		420,529.25		57,500.00	77,059.71	134.0%	19,559.71	53,100.00	92.3%	(4,400.00)
Expenses										
01-2090	Street Lighting	39,071.79		79,342.00	69,842.00	88.0%	(9,500.00)	81,100.00	102.2%	1,758.00
01-2501	Roads - Revenue						-			-
01-2502	Culvert Maintenance	55,475.41		20,000.00	30,000.00	150.0%	10,000.00	27,600.00	138.0%	7,600.00
01-2503	Culvert installations	4,634.52		8,125.00	5,125.00	63.1%	(3,000.00)	8,780.00	108.1%	655.00
01-2504	Roads Administration	104,851.65		114,815.00	122,715.00	106.9%	7,900.00	134,950.00	117.5%	20,135.00
01-2505	Weed Cutting	17,464.98		21,250.00	13,995.07	65.9%	(7,254.93)	21,930.00	103.2%	680.00
01-2506	Landscaping	927.88		1,650.00	2,407.04	145.9%	757.04	2,542.00	154.1%	892.00
01-2507	Tree Trim & Removal	52,825.26		47,500.00	46,500.00	97.9%	(1,000.00)	49,120.00	103.4%	1,620.00
01-2508	Gravel Pits	480,877.49		125,863.00	141,849.58	112.7%	15,986.58	143,019.00	113.6%	17,156.00
01-2509	Bridge Maintenance	32,909.54		65,550.00	29,500.00	45.0%	(36,050.00)	65,600.00	100.1%	50.00
01-2510	Ditching	12,297.54		11,500.00	12,354.17	107.4%	854.17	15,860.00	137.9%	4,360.00
01-2511	Storm Drains	2,912.20		4,000.00	4,000.00	100.0%	-	79,780.00	1994.5%	75,780.00
01-2512	Catch Basin Cleaning	914.37		1,250.00	2,634.21	210.7%	1,384.21	3,138.00	251.0%	1,888.00

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		2018		2019	Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	\$	Budget	%	\$
01-2513	Catch Basin Construction	849.45		1,625.00	1,366.97	84.1%	(258.03)	1,756.00	108.1%	131.00
01-2514	Municipal Drains	7,181.85		11,000.00	11,000.00	100.0%	-	11,390.00	103.5%	390.00
01-2515	Pavement Patching	38,828.35		40,500.00	37,500.00	92.6%	(3,000.00)	45,460.00	112.2%	4,960.00
01-2516	Sweeping/Shouldering	19,433.48		18,750.00	21,250.00	113.3%	2,500.00	28,900.00	154.1%	10,150.00
01-2517	Spreading Calcium	168,238.91		171,250.00	124,500.00	72.7%	(46,750.00)	175,120.00	102.3%	3,870.00
01-2518	Grading	26,745.63		37,500.00	37,500.00	100.0%	-	45,360.00	121.0%	7,860.00
01-2519	Civic Addressing	1,205.97		1,625.00	1,375.00	84.6%	(250.00)	1,882.00	115.8%	257.00
01-2520	Sanding/Salting	183,604.52		200,000.00	257,625.00	128.8%	57,625.00	251,900.00	126.0%	51,900.00
01-2521	Gravelling	295,779.38		331,250.00	346,864.04	104.7%	15,614.04	350,280.00	105.7%	19,030.00
01-2522	Entrance Permits	1,679.74		1,875.00	1,250.00	66.7%	(625.00)	2,268.00	121.0%	393.00
01-2523	Southgate Rd 22	-		-	-		-	-		-
01-2525	Roads Capital	626,301.42		613,222.00	643,441.00	104.9%	30,219.00	689,326.00	112.4%	76,104.00
01-2527	Roads Needs Study	-		25,000.00	25,000.00	100.0%	-	-	0.0%	(25,000.00)
01-2528	Tree Planting Program	-		-	-		-	-		-
01-2529	Retroreflectometer	-		1,750.00	1,450.00	82.9%	(300.00)	2,012.00	115.0%	262.00
01-2530	Street Signs	23,760.83		19,000.00	30,625.00	161.2%	11,625.00	27,490.00	144.7%	8,490.00
01-2531	Roads Miscellaneous	26,364.58		10,950.00	12,825.00	117.1%	1,875.00	16,360.00	149.4%	5,410.00
01-2532	Street Patrols	50,819.65		35,400.00	35,400.00	100.0%	-	38,230.00	108.0%	2,830.00
01-2540	Snowplowing	157,722.09		154,500.00	98,125.00	63.5%	(56,375.00)	157,573.00	102.0%	3,073.00
01-2541	Winter Main Sidewalks	9,697.39		15,750.00	14,500.00	92.1%	(1,250.00)	45,772.00	290.6%	30,022.00
01-2545	Washouts/Spot improvements	25,147.32		8,250.00	10,125.00	122.7%	1,875.00	12,080.00	146.4%	3,830.00
01-2547	Dundalk Works Depot	23,136.44		19,150.00	25,900.00	135.2%	6,750.00	27,450.00	143.3%	8,300.00
01-2548	Hopeville Works Depot	33,647.33		20,950.00	32,450.00	154.9%	11,500.00	28,400.00	135.6%	7,450.00
01-2549	Holstein Works Depot	43,629.06		35,950.00	36,050.00	100.3%	100.00	40,210.00	111.8%	4,260.00
01-2550	Line Painting	5,251.01		7,000.00	7,280.72	104.0%	280.72	8,000.00	114.3%	1,000.00
01-2551	Sidewalks Repair & Construction	84.13		1,750.00	1,125.00	64.3%	(625.00)	2,136.00	122.1%	386.00
01-2553	Grass & Flowers	1,216.72		8,350.00	14,214.53	170.2%	5,864.53	16,350.00	195.8%	8,000.00
01-2554	Street Decorations	1,998.89		2,450.00	1,750.00	71.4%	(700.00)	2,012.00	82.1%	(438.00)
01-2555	Roads Shop Administration	35,185.15		32,475.00	32,475.00	100.0%	-	38,400.00	118.2%	5,925.00
01-2556	Parkette	1,001.68		450.00	516.69	114.8%	66.69	450.00	100.0%	-
01-2557	Roads Training & Mileage	35,682.03		34,000.00	27,250.00	80.1%	(6,750.00)	36,520.00	107.4%	2,520.00
01-2560	Equipment Maintenance	231,837.62		310,000.00	296,874.00	95.8%	(13,126.00)	252,280.00	81.4%	(57,720.00)
01-2561	GPS Mapping	-		2,000.00	2,625.00	131.3%	625.00	4,972.00	248.6%	2,972.00
01-2562	Vacation and Statutory Pay	67,951.16		65,997.00	65,997.00	100.0%	-	73,080.00	110.7%	7,083.00

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
01-2563	Sick Time	16,408.15		12,500.00	12,500.00	100.0%	-	15,120.00	121.0%	2,620.00
01-2565	Misc PUC	-		-	-		-	-		-
01-2566	Unit #119	-		-	1,125.00		1,125.00	1,256.00		1,256.00
01-2567	Unit #315	5,202.48		7,125.00	5,625.00	78.9%	(1,500.00)	6,756.00	94.8%	(369.00)
01-2568	2016 International 7500	11,803.01		12,844.00	15,344.00	119.5%	2,500.00	15,536.00	121.0%	2,692.00
01-2569	2005 Volvo Excavator	22,230.72		23,344.00	14,750.00	63.2%	(8,594.00)	22,532.00	96.5%	(812.00)
01-2570	2014 Remanufactured Trackless	21,307.54		12,344.00	30,250.00	245.1%	17,906.00	21,250.00	172.1%	8,906.00
01-2571	Unit #214	35,302.10		26,907.00	29,050.00	108.0%	2,143.00	33,804.00	125.6%	6,897.00
01-2572	Unit #301	5,239.52		2,141.00	4,500.00	210.2%	2,359.00	5,772.00	269.6%	3,631.00
01-2573	Unit #309	2,656.70		4,125.00	4,125.00	100.0%	-	3,256.00	78.9%	(869.00)
01-2574	Unit #212	33,302.50		24,375.00	31,375.00	128.7%	7,000.00	35,288.00	144.8%	10,913.00
01-2575	Unit #208	15,829.96		12,625.00	14,500.00	114.9%	1,875.00	14,728.00	116.7%	2,103.00
01-2576	Unit #111	6,292.17		1,475.00	7,625.00	516.9%	6,150.00	6,886.00	466.8%	5,411.00
01-2577	Unit #206	20,587.53		7,000.00	10,415.39	148.8%	3,415.39	-	0.0%	(7,000.00)
01-2578	Unit #304	27,298.20		18,500.00	16,600.00	89.7%	(1,900.00)	20,038.00	108.3%	1,538.00
01-2579	Unit #204	27.65		-	-		-	-		-
01-2580	Unit#101	23,527.27		16,250.00	19,500.00	120.0%	3,250.00	21,778.00	134.0%	5,528.00
01-2581	Unit #102	32,106.14		26,905.00	28,905.00	107.4%	2,000.00	29,304.00	108.9%	2,399.00
01-2582	Unit #103	32.15		-	-		-	-		-
01-2583	Unit #104	368.40		1,075.00	1,775.00	165.1%	700.00	1,906.00	177.3%	831.00
01-2584	Unit #105	25,764.29		28,000.00	28,000.00	100.0%	-	27,414.00	97.9%	(586.00)
01-2585	Unit #112	7,916.73		4,750.00	2,579.75	54.3%	(2,170.25)	4,886.00	102.9%	136.00
01-2586	Unit #107	4,948.84		3,251.00	1,899.35	58.4%	(1,351.65)	-	0.0%	(3,251.00)
01-2587	Unit #108	2,394.32		-	-		-	-		-
01-2588	Unit #109	5,202.87		-	-		-	-		-
01-2589	Unit #110	11,905.68		7,125.00	12,200.00	171.2%	5,075.00	7,886.00	110.7%	761.00
01-2590	Unit #201	-		-	-		-	13,886.00		13,886.00
01-2591	Unit #202	23,860.46		19,769.00	22,188.00	112.2%	2,419.00	24,016.00	121.5%	4,247.00
01-2592	Unit #203	63.66		-	-		-	-		-
01-2593	Unit #205	26,773.59		20,625.00	25,425.00	123.3%	4,800.00	25,170.00	122.0%	4,545.00
01-2594	Unit #100	26,924.26		22,562.00	22,562.00	100.0%	-	22,898.00	101.5%	336.00
01-2595	Unit #209	35,884.29		22,250.00	21,250.00	95.5%	(1,000.00)	21,532.00	96.8%	(718.00)
01-2596	Unit #110	4,248.44		4,750.00	5,225.00	110.0%	475.00	5,942.00	125.1%	1,192.00
01-2597	Unit #307	456.49		-	960.49		960.49	-		-

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>		<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>PrevTotalActual</u>		<u>Annual Budget</u> <u>Projected</u>	<u>%</u> <u>\$</u>		<u>Budget</u>	<u>%</u> <u>\$</u>	
01-2598	Unit #294	9,662.56		2,500.001,900.00	76.0%(600.00)		1,228.00	49.1%(1,272.00)	
01-2599	Unit #308	4,455.87		-276.77	276.77		-		-
Expenses		3,419,128.95		3,085,681.003,129,582.77	101.4%43,901.77		3,476,906.00	112.7%391,225.00	
Net									
01-2090	Street Lighting	39,071.79		79,342.0069,842.00	88.0%(9,500.00)		81,100.00	102.2%1,758.00	
01-2501	Roads - Revenue	(11,836.37)		(7,800.00)(8,595.00)	110.2%(795.00)		(8,600.00)	110.3%(800.00)	
01-2502	Culvert Maintenance	55,475.41		20,000.0030,000.00	150.0%10,000.00		27,600.00	138.0%7,600.00	
01-2503	Culvert installations	4,634.52		8,125.005,125.00	63.1%(3,000.00)		8,780.00	108.1%655.00	
01-2504	Roads Administration	104,851.65		114,815.00122,715.00	106.9%7,900.00		134,950.00	117.5%20,135.00	
01-2505	Weed Cutting	17,464.98		21,250.0013,995.07	65.9%(7,254.93)		21,930.00	103.2%680.00	
01-2506	Landscaping	927.88		1,650.002,407.04	145.9%757.04		2,542.00	154.1%892.00	
01-2507	Tree Trim & Removal	52,825.26		47,500.0046,500.00	97.9%(1,000.00)		49,120.00	103.4%1,620.00	
01-2508	Gravel Pits	104,950.53		99,863.0096,557.37	96.7%(3,305.63)		113,019.00	113.2%13,156.00	
01-2509	Bridge Maintenance	32,909.54		65,550.0029,500.00	45.0%(36,050.00)		65,600.00	100.1%50.00	
01-2510	Ditching	12,297.54		11,500.0012,354.17	107.4%854.17		15,860.00	137.9%4,360.00	
01-2511	Storm Drains	2,912.20		4,000.004,000.00	100.0%-		79,780.00	1994.5%75,780.00	
01-2512	Catch Basin Cleaning	914.37		1,250.002,634.21	210.7%1,384.21		3,138.00	251.0%1,888.00	
01-2513	Catch Basin Construction	849.45		1,625.001,366.97	84.1%(258.03)		1,756.00	108.1%131.00	
01-2514	Municipal Drains	5,952.63		7,600.007,988.00	105.1%388.00		11,390.00	149.9%3,790.00	
01-2515	Pavement Patching	38,828.35		40,500.0037,500.00	92.6%(3,000.00)		45,460.00	112.2%4,960.00	
01-2516	Sweeping/Shouldering	19,433.48		18,750.0021,250.00	113.3%2,500.00		28,900.00	154.1%10,150.00	
01-2517	Spreading Calcium	168,238.91		171,250.00124,500.00	72.7%(46,750.00)		175,120.00	102.3%3,870.00	
01-2518	Grading	24,632.63		36,500.0037,039.50	101.5%539.50		44,860.00	122.9%8,360.00	
01-2519	Civic Addressing	(2,115.03)		(1,175.00)(125.00)	10.6%1,050.00		382.00	-32.5%1,557.00	
01-2520	Sanding/Salting	183,604.52		200,000.00257,625.00	128.8%57,625.00		251,900.00	126.0%51,900.00	
01-2521	Gravelling	295,779.38		331,250.00346,864.04	104.7%15,614.04		350,280.00	105.7%19,030.00	
01-2522	Entrance Permits	(15,120.26)		(6,125.00)(8,750.00)	142.9%(2,625.00)		(6,732.00)	109.9%(607.00)	
01-2523	Southgate Rd 22	-		-	-		-		-
01-2525	Roads Capital	626,301.42		613,222.00643,441.00	104.9%30,219.00		689,326.00	112.4%76,104.00	
01-2527	Roads Needs Study	-		22,500.0022,500.00	100.0%-		-	0.0%(22,500.00)	
01-2528	Tree Planting Program	-		-	-		-		-
01-2529	Retroreflectometer	-		1,750.001,450.00	82.9%(300.00)		2,012.00	115.0%262.00	
01-2530	Street Signs	23,760.83		19,000.0030,625.00	161.2%11,625.00		27,490.00	144.7%8,490.00	
01-2531	Roads Miscellaneous	26,364.58		10,950.0012,825.00	117.1%1,875.00		16,360.00	149.4%5,410.00	

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
01-2532	Street Patrols	50,819.65		35,400.00	35,400.00	100.0%	-		38,230.00	108.0%	2,830.00
01-2540	Snowplowing	151,148.09		151,000.00	95,125.00	63.0%	(55,875.00)		154,073.00	102.0%	3,073.00
01-2541	Winter Main Sidewalks	9,697.39		15,750.00	14,500.00	92.1%	(1,250.00)		45,772.00	290.6%	30,022.00
01-2545	Washouts/Spot improvements	25,147.32		8,250.00	10,125.00	122.7%	1,875.00		12,080.00	146.4%	3,830.00
01-2547	Dundalk Works Depot	23,136.44		19,150.00	25,900.00	135.2%	6,750.00		27,450.00	143.3%	8,300.00
01-2548	Hopeville Works Depot	33,647.33		20,950.00	32,450.00	154.9%	11,500.00		28,400.00	135.6%	7,450.00
01-2549	Holstein Works Depot	40,900.36		33,450.00	33,350.00	99.7%	(100.00)		40,210.00	120.2%	6,760.00
01-2550	Line Painting	5,251.01		7,000.00	7,280.72	104.0%	280.72		8,000.00	114.3%	1,000.00
01-2551	Sidewalks Repair & Construction	84.13		1,750.00	1,125.00	64.3%	(625.00)		2,136.00	122.1%	386.00
01-2553	Grass & Flowers	1,216.72		8,350.00	14,214.53	170.2%	5,864.53		16,350.00	195.8%	8,000.00
01-2554	Street Decorations	1,998.89		2,450.00	1,750.00	71.4%	(700.00)		2,012.00	82.1%	(438.00)
01-2555	Roads Shop Administration	35,185.15		32,475.00	32,475.00	100.0%	-		38,400.00	118.2%	5,925.00
01-2556	Parkette	1,001.68		450.00	516.69	114.8%	66.69		450.00	100.0%	-
01-2557	Roads Training & Mileage	35,682.03		34,000.00	27,250.00	80.1%	(6,750.00)		36,520.00	107.4%	2,520.00
01-2560	Equipment Maintenance	231,837.62		310,000.00	296,874.00	95.8%	(13,126.00)		252,280.00	81.4%	(57,720.00)
01-2561	GPS Mapping	-		2,000.00	2,625.00	131.3%	625.00		4,972.00	248.6%	2,972.00
01-2562	Vacation and Statutory Pay	67,951.16		65,997.00	65,997.00	100.0%	-		73,080.00	110.7%	7,083.00
01-2563	Sick Time	16,408.15		12,500.00	12,500.00	100.0%	-		15,120.00	121.0%	2,620.00
01-2565	Misc PUC	-		-	-		-		-		-
01-2566	Unit #119	-		-	1,125.00		1,125.00		1,256.00		1,256.00
01-2567	Unit #315	5,202.48		7,125.00	5,625.00	78.9%	(1,500.00)		6,756.00	94.8%	(369.00)
01-2568	2016 International 7500	11,803.01		12,844.00	15,344.00	119.5%	2,500.00		15,536.00	121.0%	2,692.00
01-2569	2005 Volvo Excavator	22,230.72		23,344.00	14,750.00	63.2%	(8,594.00)		22,532.00	96.5%	(812.00)
01-2570	2014 Remanufactured Trackless	21,307.54		12,344.00	30,250.00	245.1%	17,906.00		21,250.00	172.1%	8,906.00
01-2571	Unit #214	35,302.10		26,907.00	29,050.00	108.0%	2,143.00		33,804.00	125.6%	6,897.00
01-2572	Unit #301	5,239.52		2,141.00	4,500.00	210.2%	2,359.00		5,772.00	269.6%	3,631.00
01-2573	Unit #309	2,656.70		4,125.00	4,125.00	100.0%	-		3,256.00	78.9%	(869.00)
01-2574	Unit #212	33,302.50		24,375.00	31,375.00	128.7%	7,000.00		35,288.00	144.8%	10,913.00
01-2575	Unit #208	15,829.96		12,625.00	14,500.00	114.9%	1,875.00		14,728.00	116.7%	2,103.00
01-2576	Unit #111	6,292.17		1,475.00	7,625.00	516.9%	6,150.00		6,886.00	466.8%	5,411.00
01-2577	Unit #206	20,587.53		7,000.00	10,415.39	148.8%	3,415.39		-	0.0%	(7,000.00)
01-2578	Unit #304	27,298.20		18,500.00	16,600.00	89.7%	(1,900.00)		20,038.00	108.3%	1,538.00
01-2579	Unit #204	27.65		-	-		-		-		-
01-2580	Unit#101	23,527.27		16,250.00	19,500.00	120.0%	3,250.00		21,778.00	134.0%	5,528.00

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
01-2581	Unit #102	32,106.14		26,905.00	28,905.00	107.4%	2,000.00		29,304.00	108.9%	2,399.00
01-2582	Unit #103	32.15		-	-		-		-		-
01-2583	Unit #104	368.40		1,075.00	1,775.00	165.1%	700.00		1,906.00	177.3%	831.00
01-2584	Unit #105	25,764.29		28,000.00	28,000.00	100.0%	-		27,414.00	97.9%	(586.00)
01-2585	Unit #112	7,916.73		4,750.00	2,579.75	54.3%	(2,170.25)		4,886.00	102.9%	136.00
01-2586	Unit #107	4,948.84		3,251.00	1,899.35	58.4%	(1,351.65)		-	0.0%	(3,251.00)
01-2587	Unit #108	2,394.32		-	-		-		-		-
01-2588	Unit #109	5,202.87		-	-		-		-		-
01-2589	Unit #110	11,905.68		7,125.00	12,200.00	171.2%	5,075.00		7,886.00	110.7%	761.00
01-2590	Unit #201	-		-	-		-		13,886.00		13,886.00
01-2591	Unit #202	23,860.46		19,769.00	22,188.00	112.2%	2,419.00		24,016.00	121.5%	4,247.00
01-2592	Unit #203	63.66		-	-		-		-		-
01-2593	Unit #205	26,773.59		20,625.00	25,425.00	123.3%	4,800.00		25,170.00	122.0%	4,545.00
01-2594	Unit #100	26,924.26		22,562.00	22,562.00	100.0%	-		22,898.00	101.5%	336.00
01-2595	Unit #209	35,884.29		22,250.00	21,250.00	95.5%	(1,000.00)		21,532.00	96.8%	(718.00)
01-2596	Unit #110	4,248.44		4,750.00	5,225.00	110.0%	475.00		5,942.00	125.1%	1,192.00
01-2597	Unit #307	456.49		-	960.49		960.49		-		-
01-2598	Unit #294	9,662.56		2,500.00	1,900.00	76.0%	(600.00)		1,228.00	49.1%	(1,272.00)
01-2599	Unit #308	4,455.87		-	276.77		276.77		-		-
Roads		2,998,599.70		3,028,181.00	3,052,523.06	100.8%	24,342.06		3,423,806.00	113.1%	395,625.00
							-				-

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
Solid Waste							-			-
Revenues										
01-3001	Cart Maintenance	-		-	-		-	-		-
01-3002	Waste Dept - Debt Repayment						-			-
01-3005	Office	8,730.43		8,500.00	8,531.36	100.4%	31.36	8,700.00	102.4%	200.00
01-3006	Sick Time						-			-
01-3007	Holiday Time						-			-
01-3008	Misc	-		-	-		-	-		-
01-3009	Oil	-		-	-		-	-		-
01-3010	Sewer	-		-	-		-	-		-
01-3020	Sewer Lagoon						-			-
01-3025	Sewers						-			-
01-3027	Sewer Install						-			-
01-3028	Lagoon Property	-		-	-		-	-		-
01-3030	Hazardous Waste	9,232.05		8,000.00	8,000.00	100.0%	-	8,250.00	103.1%	250.00
01-3031	Septage						-			-
01-3040	Dundalk Transfer Station	59,857.19		66,300.00	42,600.00	64.3%	(23,700.00)	50,900.00	76.8%	(15,400.00)
01-3050	Osprey Site						-			-
01-3060	Proton Landfill Operation/covering	-		-	-		-	-		-
01-3061	Unit #301						-			-
01-3062	Haulage 40 yd Bin						-			-
01-3063	Waste Col Waste & Recycling						-			-
01-3064	Unit #106						-			-
01-3065	Unit #210						-			-
01-3066	Unit #207						-			-
01-3067	Collection - Garbage/Compost						-			-
01-3068	Collection - Recycles/Compost						-			-
01-3069	Egremont Transfer Station						-			-
01-3070	Egremont Landfill Operation/Covering	28,388.97		24,000.00	28,500.00	118.8%	4,500.00	27,000.00	112.5%	3,000.00
01-3071	Recycling - Steel	18,533.49		15,000.00	18,000.00	120.0%	3,000.00	18,000.00	120.0%	3,000.00
01-3072	Recycling - Blue Cart	81,318.56		70,000.00	70,000.00	100.0%	-	70,000.00	100.0%	-
01-3073	Recycling - Tires	3,382.22		3,000.00	-	0.0%	(3,000.00)	-	0.0%	(3,000.00)
01-3074	Recycling - Compost	4,419.80		6,000.00	5,000.00	83.3%	(1,000.00)	5,000.00	83.3%	(1,000.00)
01-3075	Recyling - Electronics	4,982.00		5,000.00	5,000.00	100.0%	-	5,250.00	105.0%	250.00

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
01-3076	Equipment Maintenance						-			-
01-3077	Waste Dept - Garage						-			-
01-3078	Unit #211	13,412.67		-	-		-	-		-
01-3079	Unit #301						-			-
01-3080	Recycling - Carpet	-		-	-		-	-		-
01-3081	2013 Autocar Expeditor						-			-
01-3082	Recycling - Shingles	-		-	-		-	-		-
01-3083	Unit #219	-		-	-		-	-		-
Revenues		232,257.38		205,800.00	185,631.36	90.2%	(20,168.64)	193,100.00	93.8%	(12,700.00)
Expenses										
01-3001	Cart Maintenance	1,697.91		1,875.00	750.00	40.0%	(1,125.00)	1,450.00	77.3%	(425.00)
01-3002	Waste Dept - Debt Repayment	170,741.75		171,036.00	171,036.00	100.0%	-	171,036.00	100.0%	-
01-3005	Office	200,304.27		234,625.00	233,805.00	99.7%	(820.00)	290,195.00	123.7%	55,570.00
01-3006	Sick Time	3,061.66		3,125.00	3,800.00	121.6%	675.00	5,000.00	160.0%	1,875.00
01-3007	Holiday Time	25,539.31		19,125.00	19,125.00	100.0%	-	22,500.00	117.6%	3,375.00
01-3008	Misc	6,063.95		5,275.00	5,375.00	101.9%	100.00	6,100.00	115.6%	825.00
01-3009	Oil	-		400.00	-	0.0%	(400.00)	-	0.0%	(400.00)
01-3010	Sewer	-		-	-		-	-		-
01-3020	Sewer Lagoon	-		-	-		-	-		-
01-3025	Sewers	-		-	-		-	-		-
01-3027	Sewer Install	-		-	-		-	-		-
01-3028	Lagoon Property	-		-	-		-	-		-
01-3030	Hazardous Waste	8,029.94		9,825.00	9,450.00	96.2%	(375.00)	10,650.00	108.4%	825.00
01-3031	Septage	-		-	-		-	-		-
01-3040	Dundalk Transfer Station	73,182.29		77,700.00	58,880.00	75.8%	(18,820.00)	69,330.00	89.2%	(8,370.00)
01-3050	Osprey Site	-		-	-		-	-		-
01-3060	Proton Landfill Operation/covering	6,488.94		5,000.00	3,500.00	70.0%	(1,500.00)	4,500.00	90.0%	(500.00)
01-3061	Unit #301	-		10,280.00	33,125.00	322.2%	22,845.00	42,250.00	411.0%	31,970.00
01-3062	Haulage 40 yd Bin	17,492.83		15,505.00	17,653.45	113.9%	2,148.45	20,800.00	134.2%	5,295.00
01-3063	Waste Col Waste & Recycling	-		-	-		-	-		-
01-3064	Unit #106	14,564.97		14,500.00	7,573.93	52.2%	(6,926.07)	-	0.0%	(14,500.00)
01-3065	Unit #210	2,143.09		3,600.00	3,487.50	96.9%	(112.50)	5,450.00	151.4%	1,850.00
01-3066	Unit #207	1,361.79		-	-		-	-		-
01-3067	Collection - Garbage/Compost	42,773.50		39,240.00	39,240.00	100.0%	-	43,750.00	111.5%	4,510.00

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>		<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>PrevTotalActual</u>		<u>Annual Budget</u> <u>Projected</u>	<u>%</u> <u>\$</u>		<u>Budget</u>	<u>%</u> <u>\$</u>	
01-3068	Collection - Recycles/Compost	48,787.07		47,500.0047,500.00	100.0%-		52,500.00	110.5%5,000.00	
01-3069	Egremont Transfer Station	18,918.54		18,625.0019,419.57	104.3%794.57		21,500.00	115.4%2,875.00	
01-3070	Egremont Landfill Operation/Covering	75,797.20		77,035.0078,435.00	101.8%1,400.00		78,500.00	101.9%1,465.00	
01-3071	Recycling - Steel	2,155.28		2,050.002,050.00	100.0%-		2,500.00	122.0%450.00	
01-3072	Recycling - Blue Cart	63,123.73		75,625.0078,125.00	103.3%2,500.00		85,000.00	112.4%9,375.00	
01-3073	Recycling - Tires	-		-	-		-	-	
01-3074	Recycling - Compost	18,331.12		19,491.0016,195.63	83.1%(3,295.37)		19,850.00	101.8%359.00	
01-3075	Recyling - Electronics	151.16		-	-		-	-	
01-3076	Equipment Maintenance	23.16		-	-		-	-	
01-3077	Waste Dept - Garage	12,331.36		9,350.007,350.00	78.6%(2,000.00)		8,675.00	92.8%(675.00)	
01-3078	Unit #211	95,060.99		40,427.0018,666.91	46.2%(21,760.09)		-	0.0%(40,427.00)	
01-3079	Unit #301	26,593.25		16,250.0014,125.00	86.9%(2,125.00)		17,250.00	106.2%1,000.00	
01-3080	Recycling - Carpet	-		-	-		-	-	
01-3081	2013 Autocar Expeditor	94,095.07		61,750.0047,750.00	77.3%(14,000.00)		35,000.00	56.7%(26,750.00)	
01-3082	Recycling - Shingles	-		-125.00	125.00		625.00	625.00	
01-3083	Unit #219	-		-24,437.50	24,437.50		25,000.00	25,000.00	
Expenses		1,028,814.13		979,214.00960,980.49	98.1%(18,233.51)		1,039,411.00	106.1%60,197.00	
Net									
01-3001	Cart Maintenance	1,697.91		1,875.00750.00	40.0%(1,125.00)		1,450.00	77.3%(425.00)	
01-3002	Waste Dept - Debt Repayment	170,741.75		171,036.00171,036.00	100.0%-		171,036.00	100.0%-	
01-3005	Office	191,573.84		226,125.00225,273.64	99.6%(851.36)		281,495.00	124.5%55,370.00	
01-3006	Sick Time	3,061.66		3,125.003,800.00	121.6%675.00		5,000.00	160.0%1,875.00	
01-3007	Holiday Time	25,539.31		19,125.0019,125.00	100.0%-		22,500.00	117.6%3,375.00	
01-3008	Misc	6,063.95		5,275.005,375.00	101.9%100.00		6,100.00	115.6%825.00	
01-3009	Oil	-		400.00-	0.0%(400.00)		-	0.0%(400.00)	
01-3010	Sewer	-		-	-		-	-	
01-3020	Sewer Lagoon	-		-	-		-	-	
01-3025	Sewers	-		-	-		-	-	
01-3027	Sewer Install	-		-	-		-	-	
01-3028	Lagoon Property	-		-	-		-	-	
01-3030	Hazardous Waste	(1,202.11)		1,825.001,450.00	79.5%(375.00)		2,400.00	131.5%575.00	
01-3031	Septage	-		-	-		-	-	
01-3040	Dundalk Transfer Station	13,325.10		11,400.0016,280.00	142.8%4,880.00		18,430.00	161.7%7,030.00	
01-3050	Osprey Site	-		-	-		-	-	

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1.4 Summary - Detail

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Account	Description	2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
		PrevTotalActual	Annual Budget	Projected	%	\$	Budget	%	\$
01-3060	Proton Landfill Operation/covering	6,488.94	5,000.00	3,500.00	70.0%	(1,500.00)	4,500.00	90.0%	(500.00)
01-3061	Unit #301	-	10,280.00	33,125.00	322.2%	22,845.00	42,250.00	411.0%	31,970.00
01-3062	Haulage 40 yd Bin	17,492.83	15,505.00	17,653.45	113.9%	2,148.45	20,800.00	134.2%	5,295.00
01-3063	Waste Col Waste & Recycling	-	-	-		-	-		-
01-3064	Unit #106	14,564.97	14,500.00	7,573.93	52.2%	(6,926.07)	-	0.0%	(14,500.00)
01-3065	Unit #210	2,143.09	3,600.00	3,487.50	96.9%	(112.50)	5,450.00	151.4%	1,850.00
01-3066	Unit #207	1,361.79	-	-		-	-		-
01-3067	Collection - Garbage/Compost	42,773.50	39,240.00	39,240.00	100.0%	-	43,750.00	111.5%	4,510.00
01-3068	Collection - Recycles/Compost	48,787.07	47,500.00	47,500.00	100.0%	-	52,500.00	110.5%	5,000.00
01-3069	Egremont Transfer Station	18,918.54	18,625.00	19,419.57	104.3%	794.57	21,500.00	115.4%	2,875.00
01-3070	Egremont Landfill Operation/Covering	47,408.23	53,035.00	49,935.00	94.2%	(3,100.00)	51,500.00	97.1%	(1,535.00)
01-3071	Recycling - Steel	(16,378.21)	(12,950.00)	(15,950.00)	123.2%	(3,000.00)	(15,500.00)	119.7%	(2,550.00)
01-3072	Recycling - Blue Cart	(18,194.83)	5,625.00	8,125.00	144.4%	2,500.00	15,000.00	266.7%	9,375.00
01-3073	Recycling - Tires	(3,382.22)	(3,000.00)	-	0.0%	3,000.00	-	0.0%	3,000.00
01-3074	Recycling - Compost	13,911.32	13,491.00	11,195.63	83.0%	(2,295.37)	14,850.00	110.1%	1,359.00
01-3075	Recyling - Electronics	(4,830.84)	(5,000.00)	(5,000.00)	100.0%	-	(5,250.00)	105.0%	(250.00)
01-3076	Equipment Maintenance	23.16	-	-		-	-		-
01-3077	Waste Dept - Garage	12,331.36	9,350.00	7,350.00	78.6%	(2,000.00)	8,675.00	92.8%	(675.00)
01-3078	Unit #211	81,648.32	40,427.00	18,666.91	46.2%	(21,760.09)	-	0.0%	(40,427.00)
01-3079	Unit #301	26,593.25	16,250.00	14,125.00	86.9%	(2,125.00)	17,250.00	106.2%	1,000.00
01-3080	Recycling - Carpet	-	-	-		-	-		-
01-3081	2013 Autocar Expeditor	94,095.07	61,750.00	47,750.00	77.3%	(14,000.00)	35,000.00	56.7%	(26,750.00)
01-3082	Recycling - Shingles	-	-	125.00		125.00	625.00		625.00
01-3083	Unit #219	-	-	24,437.50		24,437.50	25,000.00		25,000.00
Solid Waste		796,556.75	773,414.00	775,349.13	100.3%	1,935.13	846,311.00	109.4%	72,897.00
						-			-

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
Fund 2: Sanitary Sewers										
Revenues										
02-0210	Sale of Hydro	-		-	-		-	-		-
02-0401	Direct Sewer Billing	629,532.18		641,012.00	753,180.00	117.5%	112,168.00	772,000.00	120.4%	130,988.00
02-2551	Hydro O/H Mtce						-			-
02-2594	Hydro						-			-
02-3010	Sewer Frontage / Connection	(600.00)		7,500.00	-	0.0%	(7,500.00)	-	0.0%	(7,500.00)
02-3020	Lagoon						-			-
02-3023	Holiday Time						-			-
02-3024	Sick Time						-			-
02-3025	Admin	86.61		-	-		-	-		-
02-3027	Install						-			-
02-3028	Lagoon Property						-			-
02-3041	Share of Unit #302						-			-
02-3050	Share of Unit #309						-			-
Revenues		629,018.79		648,512.00	753,180.00	116.1%	104,668.00	772,000.00	119.0%	123,488.00
Expenses										
02-0210	Sale of Hydro	-		-	-		-	-		-
02-0401	Direct Sewer Billing						-			-
02-2551	Hydro O/H Mtce	-		-	-		-	-		-
02-2594	Hydro	-		-	-		-	-		-
02-3010	Sewer Frontage / Connection	463,748.01		441,329.00	503,529.70	114.1%	62,200.70	524,294.00	118.8%	82,965.00
02-3020	Lagoon	99,941.19		137,700.00	184,142.30	133.7%	46,442.30	173,850.00	126.3%	36,150.00
02-3023	Holiday Time	8,793.88		6,470.00	6,470.00	100.0%	-	6,656.00	102.9%	186.00
02-3024	Sick Time	1,372.21		1,250.00	2,875.00	230.0%	1,625.00	2,500.00	200.0%	1,250.00
02-3025	Admin	50,027.13		56,388.00	54,338.00	96.4%	(2,050.00)	59,825.00	106.1%	3,437.00
02-3027	Install	3,947.66		3,875.00	1,125.00	29.0%	(2,750.00)	3,875.00	100.0%	-
02-3028	Lagoon Property	1,188.71		-	700.00		700.00	1,000.00		1,000.00
02-3041	Share of Unit #302	-		-	-		-	-		-
02-3050	Share of Unit #309	-		1,500.00	-	0.0%	(1,500.00)	-	0.0%	(1,500.00)
Expenses		629,018.79		648,512.00	753,180.00	116.1%	104,668.00	772,000.00	119.0%	123,488.00

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
Net										
02-0210	Sale of Hydro	-		-	-		-	-		-
02-0401	Direct Sewer Billing	(629,532.18)		(641,012.00)	(753,180.00)	117.5%	(112,168.00)	(772,000.00)	120.4%	(130,988.00)
02-2551	Hydro O/H Mtce	-		-	-		-	-		-
02-2594	Hydro	-		-	-		-	-		-
02-3010	Sewer Frontage / Connection	464,348.01		433,829.00	503,529.70	116.1%	69,700.70	524,294.00	120.9%	90,465.00
02-3020	Lagoon	99,941.19		137,700.00	184,142.30	133.7%	46,442.30	173,850.00	126.3%	36,150.00
02-3023	Holiday Time	8,793.88		6,470.00	6,470.00	100.0%	-	6,656.00	102.9%	186.00
02-3024	Sick Time	1,372.21		1,250.00	2,875.00	230.0%	1,625.00	2,500.00	200.0%	1,250.00
02-3025	Admin	49,940.52		56,388.00	54,338.00	96.4%	(2,050.00)	59,825.00	106.1%	3,437.00
02-3027	Install	3,947.66		3,875.00	1,125.00	29.0%	(2,750.00)	3,875.00	100.0%	-
02-3028	Lagoon Property	1,188.71		-	700.00		700.00	1,000.00		1,000.00
02-3041	Share of Unit #302	-		-	-		-	-		-
02-3050	Share of Unit #309	-		1,500.00	-	0.0%	(1,500.00)	-	0.0%	(1,500.00)
		(0.00)		-	-		-	-		-
Fund 3: Water										
Revenues										
03-0000	Interest	-		-	-		-	-		-
03-0401	Direct Billings	516,201.87		526,965.00	583,576.00	110.7%	56,611.00	598,000.00	113.5%	71,035.00
03-3030	Frontage	53,584.49		39,600.00	35,302.00	89.1%	(4,298.00)	39,900.00	100.8%	300.00
03-3031	Admin						-			-
03-3032	Lead Testing						-			-
03-3033	Scada System						-			-
03-3034	Meters						-			-
03-3035	Hydrants						-			-
03-3036	Watermain						-			-
03-3037	Service						-			-
03-3038	Cross Connections						-			-
03-3039	Well#4						-			-
03-3040	Well#3						-			-
03-3041	Unit#302	-		-	-		-	-		-

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
03-3042	Well#3 Emergency Calls						-				-
03-3043	Well#4 Emergency Calls						-				-
03-3044	Unit#311	-		-	-		-		-		-
03-3045	Drinking Water Quality						-				-
03-3046	Training						-				-
03-3047	Standby						-				-
03-3048	Holiday Time						-				-
03-3049	Sick Time						-				-
03-3050	Unit#309	-		5,000.00	-	0.0%	(5,000.00)		-	0.0%	(5,000.00)
03-3051	Well#5						-				-
03-3052	Well#5 Emergency Calls						-				-
Revenues		569,786.36		571,565.00	618,878.00	108.3%	47,313.00		637,900.00	111.6%	66,335.00
Expenses											
03-0000	Interest						-				-
03-0401	Direct Billings						-				-
03-3030	Frontage						-				-
03-3031	Admin	288,939.78		264,151.00	315,596.42	119.5%	51,445.42		295,069.00	111.7%	30,918.00
03-3032	Lead Testing	48.66		625.00	313.00	50.1%	(312.00)		625.00	100.0%	-
03-3033	Scada System	3,830.66		24,500.00	24,500.00	100.0%	-		11,000.00	44.9%	(13,500.00)
03-3034	Meters	55,738.37		19,200.00	12,450.00	64.8%	(6,750.00)		14,400.00	75.0%	(4,800.00)
03-3035	Hydrants	10,120.16		8,375.00	6,250.00	74.6%	(2,125.00)		7,375.00	88.1%	(1,000.00)
03-3036	Watermain	32,164.97		41,250.00	35,250.00	85.5%	(6,000.00)		37,750.00	91.5%	(3,500.00)
03-3037	Service	14,076.87		17,500.00	24,500.00	140.0%	7,000.00		23,500.00	134.3%	6,000.00
03-3038	Cross Connections	-		-	-		-		-		-
03-3039	Well#4	55,500.94		66,188.00	58,100.00	87.8%	(8,088.00)		59,800.00	90.3%	(6,388.00)
03-3040	Well#3	65,153.78		79,488.00	77,200.00	97.1%	(2,288.00)		80,800.00	101.7%	1,312.00
03-3041	Unit#302	195.78		-	130.58		130.58		6,450.00		6,450.00
03-3042	Well#3 Emergency Calls	1,991.31		1,750.00	3,125.00	178.6%	1,375.00		2,500.00	142.9%	750.00
03-3043	Well#4 Emergency Calls	842.62		625.00	1,250.00	200.0%	625.00		1,000.00	160.0%	375.00
03-3044	Unit#311	1,573.94		1,650.00	3,700.00	224.2%	2,050.00		4,850.00	293.9%	3,200.00
03-3045	Drinking Water Quality	6,355.82		7,500.00	4,000.00	53.3%	(3,500.00)		4,000.00	53.3%	(3,500.00)
03-3046	Training	5,404.98		8,900.00	5,800.00	65.2%	(3,100.00)		9,000.00	101.1%	100.00
03-3047	Standby	12,066.21		12,875.00	12,875.00	100.0%	-		13,262.00	103.0%	387.00
03-3048	Holiday Time	10,262.85		7,688.00	7,688.00	100.0%	-		7,919.00	103.0%	231.00

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>		<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>PrevTotalActual</u>		<u>Annual Budget</u> <u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
03-3049	Sick Time	1,473.89		2,000.002,500.00	125.0%	500.00	2,500.00	125.0%	500.00
03-3050	Unit#309	4,044.77		7,300.006,450.00	88.4%	(850.00)	-	0.0%	(7,300.00)
03-3051	Well#5	-		-15,200.00		15,200.00	53,600.00		53,600.00
03-3052	Well#5 Emergency Calls	-		-2,000.00		2,000.00	2,500.00		2,500.00
Expenses		569,786.36		571,565.00618,878.00	108.3%	47,313.00	637,900.00	111.6%	66,335.00
Net									
03-0000	Interest	-		- -		-	-		-
03-0401	Direct Billings	(516,201.87)		(526,965.00)(583,576.00)	110.7%	(56,611.00)	(598,000.00)	113.5%	(71,035.00)
03-3030	Frontage	(53,584.49)		(39,600.00)(35,302.00)	89.1%	4,298.00	(39,900.00)	100.8%	(300.00)
03-3031	Admin	288,939.78		264,151.00315,596.42	119.5%	51,445.42	295,069.00	111.7%	30,918.00
03-3032	Lead Testing	48.66		625.00313.00	50.1%	(312.00)	625.00	100.0%	-
03-3033	Scada System	3,830.66		24,500.0024,500.00	100.0%	-	11,000.00	44.9%	(13,500.00)
03-3034	Meters	55,738.37		19,200.0012,450.00	64.8%	(6,750.00)	14,400.00	75.0%	(4,800.00)
03-3035	Hydrants	10,120.16		8,375.006,250.00	74.6%	(2,125.00)	7,375.00	88.1%	(1,000.00)
03-3036	Watermain	32,164.97		41,250.0035,250.00	85.5%	(6,000.00)	37,750.00	91.5%	(3,500.00)
03-3037	Service	14,076.87		17,500.0024,500.00	140.0%	7,000.00	23,500.00	134.3%	6,000.00
03-3038	Cross Connections	-		- -		-	-		-
03-3039	Well#4	55,500.94		66,188.0058,100.00	87.8%	(8,088.00)	59,800.00	90.3%	(6,388.00)
03-3040	Well#3	65,153.78		79,488.0077,200.00	97.1%	(2,288.00)	80,800.00	101.7%	1,312.00
03-3041	Unit#302	195.78		-130.58		130.58	6,450.00		6,450.00
03-3042	Well#3 Emergency Calls	1,991.31		1,750.003,125.00	178.6%	1,375.00	2,500.00	142.9%	750.00
03-3043	Well#4 Emergency Calls	842.62		625.001,250.00	200.0%	625.00	1,000.00	160.0%	375.00
03-3044	Unit#311	1,573.94		1,650.003,700.00	224.2%	2,050.00	4,850.00	293.9%	3,200.00
03-3045	Drinking Water Quality	6,355.82		7,500.004,000.00	53.3%	(3,500.00)	4,000.00	53.3%	(3,500.00)
03-3046	Training	5,404.98		8,900.005,800.00	65.2%	(3,100.00)	9,000.00	101.1%	100.00
03-3047	Standby	12,066.21		12,875.0012,875.00	100.0%	-	13,262.00	103.0%	387.00
03-3048	Holiday Time	10,262.85		7,688.007,688.00	100.0%	-	7,919.00	103.0%	231.00
03-3049	Sick Time	1,473.89		2,000.002,500.00	125.0%	500.00	2,500.00	125.0%	500.00
03-3050	Unit#309	4,044.77		2,300.006,450.00	280.4%	4,150.00	-	0.0%	(2,300.00)
03-3051	Well#5	-		-15,200.00		15,200.00	53,600.00		53,600.00
03-3052	Well#5 Emergency Calls	-		-2,000.00		2,000.00	2,500.00		2,500.00
		(0.00)		- (0.00)		(0.00)	-		-

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
Health Services										
Revenues										
01-3530	Public Health Services	25,000.00		25,000.00	25,000.00	100.0%	-	25,000.00	100.0%	-
01-3531	Dundalk Dr Recruitment	-		-	-		-	-		-
01-3532	Erskine Health Clinic	10,564.66		12,000.00	12,000.00	100.0%	-	12,000.00	100.0%	-
Revenues		35,564.66		37,000.00	37,000.00	100.0%	-	37,000.00	100.0%	-
Expenses										
01-3530	Public Health Services	73,000.00		48,000.00	48,000.00	100.0%	-	48,000.00	100.0%	-
01-3531	Dundalk Dr Recruitment	21,500.00		48,600.00	48,600.00	100.0%	-	50,750.00	104.4%	2,150.00
01-3532	Erskine Health Clinic	10,564.66		12,000.00	12,000.00	100.0%	-	12,000.00	100.0%	-
Expenses		105,064.66		108,600.00	108,600.00	100.0%	-	110,750.00	102.0%	2,150.00
Net										
01-3530	Public Health Services	48,000.00		23,000.00	23,000.00	100.0%	-	23,000.00	100.0%	-
01-3531	Dundalk Dr Recruitment	21,500.00		48,600.00	48,600.00	100.0%	-	50,750.00	104.4%	2,150.00
Public Health		69,500.00		71,600.00	71,600.00	100.0%	-	73,750.00	103.0%	2,150.00
							-			-
							-			-
Revenues										
01-3550	Cemetery						-			-
Revenues		-		-	-		-	-		-
Expenses										
01-3550	Cemetery	20,699.96		11,151.00	9,936.11	89.1%	(1,214.89)	16,827.00	150.9%	5,676.00
Expenses		20,699.96		11,151.00	9,936.11	89.1%	(1,214.89)	16,827.00	150.9%	5,676.00
Net										
01-3550	Cemetery	20,699.96		11,151.00	9,936.11	89.1%	(1,214.89)	16,827.00	150.9%	5,676.00
Cemetery		20,699.96		11,151.00	9,936.11	89.1%	(1,214.89)	16,827.00	150.9%	5,676.00
							-			-
Fund 5: Cemetery										
Revenues										
05-3550	Admin	22,278.96		11,551.00	12,361.11	107.0%	810.11	18,327.00	158.7%	6,776.00
05-3551	Plots	1,440.00		1,400.00	1,500.00	107.1%	100.00	1,500.00	107.1%	100.00
05-3552	Foundations	1,010.00		1,000.00	795.00	79.5%	(205.00)	1,000.00	100.0%	-

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		2018		2019	Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	\$	Budget	%	\$
05-3553	Interment	3,825.00		4,500.00	6,000.00	133.3%	1,500.00	5,000.00	111.1%	500.00
05-3554	Cornerposts	330.00		300.00	330.00	110.0%	30.00	300.00	100.0%	-
05-3555	Equip Maintenance						-			-
05-3556	Snowblowing						-			-
05-3557	Yard Maintenance						-			
05-3558	Chapel	350.00		300.00	1,150.00	383.3%	850.00	500.00	166.7%	200.00
05-3559	Vacation Pay						-			-
05-3560	Columbarium	2,000.00		2,100.00	1,968.75	93.8%	(131.25)	2,300.00	109.5%	200.00
05-3561	Interest	4,850.62		3,000.00	4,800.00	160.0%	1,800.00	4,800.00	160.0%	1,800.00
05-3562	Unit #300						-			-
05-03563	Unit #114						-			-
05-3564	Scattering Gardens	-		-	-		-	-		-
05-9999	Change for the year						-			-
Revenues		36,084.58		24,151.00	28,904.86	119.7%	4,753.86	33,727.00	139.7%	9,576.00
Expenses										
05-3550	Admin	7,083.31		2,338.00	2,055.00	87.9%	(283.00)	2,368.00	101.3%	30.00
05-3551	Plots	1,370.39		1,500.00	2,500.00	166.7%	1,000.00	2,629.00	175.3%	1,129.00
05-3552	Foundations	5,624.06		1,625.00	6,625.00	407.7%	5,000.00	6,628.00	407.9%	5,003.00
05-3553	Interment	2,924.66		3,250.00	4,533.83	139.5%	1,283.83	4,636.00	142.6%	1,386.00
05-3554	Cornerposts	240.28		375.00	369.23	98.5%	(5.77)	378.00	100.8%	3.00
05-3555	Equip Maintenance	1,982.87		1,750.00	625.00	35.7%	(1,125.00)	1,256.00	71.8%	(494.00)
05-3556	Snowblowing	-		-	-		-	-		-
05-3557	Yard Maintenance	15,920.60		10,550.00	10,350.00	98.1%	(200.00)	10,955.00	103.8%	405.00
05-3558	Chapel	494.10		638.00	638.00	100.0%	-	731.00	114.6%	93.00
05-3559	Vacation Pay	789.91		1,000.00	500.00	50.0%	(500.00)	768.00	76.8%	(232.00)
05-3560	Columbarium	254.40		900.00	708.80	78.8%	(191.20)	600.00	66.7%	(300.00)
05-3561	Interest						-			-
05-3562	Unit #300	-		-	-		-	-		-
05-03563	Unit #114	-		-	-		-	-		-
05-3564	Scattering Gardens	-		225.00	-	0.0%	(225.00)	278.00	123.6%	53.00
05-9999	Change for the year	-		-	-		-	-		-
Expenses		36,684.58		24,151.00	28,904.86	119.7%	4,753.86	31,227.00	129.3%	7,076.00
Net										
05-3550	Admin	(15,195.65)		(9,213.00)	(10,306.11)	111.9%	(1,093.11)	(15,959.00)	173.2%	(6,746.00)

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>PrevTotalActual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
05-3551	Plots	(69.61)		100.00	1,000.00	1000.0%	900.00		1,129.00	1129.0%	1,029.00
05-3552	Foundations	4,614.06		625.00	5,830.00	932.8%	5,205.00		5,628.00	900.5%	5,003.00
05-3553	Interment	(900.34)		(1,250.00)	(1,466.17)	117.3%	(216.17)		(364.00)	29.1%	886.00
05-3554	Cornerposts	(89.72)		75.00	39.23	52.3%	(35.77)		78.00	104.0%	3.00
05-3555	Equip Maintenance	1,982.87		1,750.00	625.00	35.7%	(1,125.00)		1,256.00	71.8%	(494.00)
05-3556	Snowblowing	-		-	-		-		-		-
05-3557	Yard Maintenance	15,920.60		10,550.00	10,350.00	98.1%	(200.00)		10,955.00	103.8%	405.00
05-3558	Chapel	144.10		338.00	(512.00)	-151.5%	(850.00)		231.00	68.3%	(107.00)
05-3559	Vacation Pay	789.91		1,000.00	500.00	50.0%	(500.00)		768.00	76.8%	(232.00)
05-3560	Columbarium	(1,745.60)		(1,200.00)	(1,259.95)	105.0%	(59.95)		(1,700.00)	141.7%	(500.00)
05-3561	Interest	(4,850.62)		(3,000.00)	(4,800.00)	160.0%	(1,800.00)		(4,800.00)	160.0%	(1,800.00)
05-3562	Unit #300	-		-	-		-		-		-
05-03563	Unit #114	-		-	-		-		-		-
05-3564	Scattering Gardens	-		225.00	-	0.0%	(225.00)		278.00	123.6%	53.00
05-9999	Change for the year	-		-	-		-		-		-
		600.00		-	(0.00)		(0.00)		(2,500.00)		(2,500.00)

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>		<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>PrevTotalActual</u>		<u>Annual Budget</u> <u>Projected</u>	<u>%</u> <u>\$</u>		<u>Budget</u>	<u>%</u> <u>\$</u>	
Recreation & Culture									
Revenues									
01-1040	Town Hall/Theatre	12,278.00		12,500.0012,500.00	100.0%	-	12,500.00	100.0%	-
01-4510	Recreation	-		-		-	-		-
01-4511	Kubota Tractor					-			-
01-4512	Unit #400					-			-
01-4513	Dromore Park	-		-		-	-		-
01-4514	Swinton Park Hall	3,777.60		3,900.003,500.00	89.7%	(400.00)	3,500.00	89.7%	(400.00)
01-4515	Holstein Park	4,964.56		3,500.002,500.00	71.4%	(1,000.00)	3,500.00	100.0%	-
01-4516	Hopeville Park	968.77		600.00500.00	83.3%	(100.00)	600.00	100.0%	-
01-4517	Cedarville Community Centre	-		-		-	-		-
01-4518	Proton Station Park	-		740.00990.00	133.8%	250.00	990.00	133.8%	250.00
01-4519	Lisanti Park					-			-
Revenues		21,988.93		21,240.0019,990.00	94.1%	(1,250.00)	21,090.00	99.3%	(150.00)
Expenses									
01-1040	Town Hall/Theatre	15,831.11		14,750.0012,300.00	83.4%	(2,450.00)	13,800.00	93.6%	(950.00)
01-4510	Recreation	354,827.16		347,578.00349,174.41	100.5%	1,596.41	376,091.00	108.2%	28,513.00
01-4511	Kubota Tractor	20.66		-		-	-		-
01-4512	Unit #400	-		-		-	-		-
01-4513	Dromore Park	4,730.54		3,500.004,245.00	121.3%	745.00	3,798.00	108.5%	298.00
01-4514	Swinton Park Hall	16,549.98		17,450.0015,450.00	88.5%	(2,000.00)	15,658.00	89.7%	(1,792.00)
01-4515	Holstein Park	17,561.44		18,850.0013,700.00	72.7%	(5,150.00)	19,462.00	103.2%	612.00
01-4516	Hopeville Park	10,898.37		11,460.005,460.00	47.6%	(6,000.00)	11,684.00	102.0%	224.00
01-4517	Cedarville Community Centre	-		-		-	-		-
01-4518	Proton Station Park	1,421.70		1,480.001,980.00	133.8%	500.00	2,044.00	138.1%	564.00
01-4519	Lisanti Park	1,032.00		2,700.001,800.00	66.7%	(900.00)	3,048.00	112.9%	348.00
Expenses		422,872.96		417,768.00404,109.41	96.7%	(13,658.59)	445,585.00	106.7%	27,817.00
Net									
01-1040	Town Hall/Theatre	3,553.11		2,250.00(200.00)	-8.9%	(2,450.00)	1,300.00	57.8%	(950.00)
01-4510	Recreation	354,827.16		347,578.00349,174.41	100.5%	1,596.41	376,091.00	108.2%	28,513.00
01-4511	Kubota Tractor	20.66		-		-	-		-
01-4512	Unit #400	-		-		-	-		-
01-4513	Dromore Park	4,730.54		3,500.004,245.00	121.3%	745.00	3,798.00	108.5%	298.00

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		2018		2019	Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	\$	Budget	%	\$
01-4514	Swinton Park Hall	12,772.38		13,550.00	11,950.00	88.2%	(1,600.00)	12,158.00	89.7%	(1,392.00)
01-4515	Holstein Park	12,596.88		15,350.00	11,200.00	73.0%	(4,150.00)	15,962.00	104.0%	612.00
01-4516	Hopeville Park	9,929.60		10,860.00	4,960.00	45.7%	(5,900.00)	11,084.00	102.1%	224.00
01-4517	Cedarville Community Centre	-		-	-		-	-		-
01-4518	Proton Station Park	1,421.70		740.00	990.00	133.8%	250.00	1,054.00	142.4%	314.00
01-4519	Lisanti Park	1,032.00		2,700.00	1,800.00	66.7%	(900.00)	3,048.00	112.9%	348.00
Recreation		400,884.03		396,528.00	384,119.41	96.9%	(12,408.59)	424,495.00	107.1%	27,967.00
							-			-
Fund 4: Dundalk Recreation										
Revenues										
04-0301	Opening Surplus/Deficit	-		-	-		-	-		-
04-5000	Revenues	59,562.54		61,557.00	63,352.00	102.9%	1,795.00	67,665.00	109.9%	6,108.00
04-5011	F. Macintyre	7,768.94		7,000.00	5,500.00	78.6%	(1,500.00)	7,000.00	100.0%	-
04-5012	Pool	29,053.70		26,550.00	27,860.00	104.9%	1,310.00	26,550.00	100.0%	-
04-5013	Ball Park	3,812.03		3,800.00	4,040.00	106.3%	240.00	3,800.00	100.0%	-
04-5014	Camp/Pavillion	11,073.92		9,000.00	9,200.00	102.2%	200.00	8,500.00	94.4%	(500.00)
04-5015	Lawn Bowling	400.00		400.00	400.00	100.0%	-	400.00	100.0%	-
04-5016	Admin						-			-
04-5017	Playground						-			-
04-5018	Dales Mem Park	-		500.00	-	0.0%	(500.00)	500.00	100.0%	-
04-5019	Healthy Community	-		-	-		-	-		-
04-5020	Skateboard Park						-			-
04-5021	Summer Experience	-		-	-		-	-		-
04-5022	Trillium Grant	-		-	-		-	-		-
04-9999	Change for the year						-			-
Revenues		111,671.13		108,807.00	110,352.00	101.4%	1,545.00	114,415.00	105.2%	5,608.00
Expenses										
04-0301	Opening Surplus/Deficit						-			-
04-5000	Revenues						-			-
04-5011	F. Macintyre	18,171.11		16,150.00	13,600.00	84.2%	(2,550.00)	16,368.00	101.3%	218.00
04-5012	Pool	56,151.21		54,825.00	52,090.00	95.0%	(2,735.00)	55,033.00	100.4%	208.00
04-5013	Ball Park	8,915.91		8,900.00	5,500.00	61.8%	(3,400.00)	9,028.00	101.4%	128.00
04-5014	Camp/Pavillion	15,937.83		16,000.00	19,500.00	121.9%	3,500.00	16,488.00	103.1%	488.00

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
04-5015	Lawn Bowling	206.49		400.00	200.00	50.0%	(200.00)		416.00	104.0%	16.00
04-5016	Admin	5,824.25		5,932.00	12,797.00	215.7%	6,865.00		9,260.00	156.1%	3,328.00
04-5017	Playground	2,049.30		2,050.00	2,965.00	144.6%	915.00		2,676.00	130.5%	626.00
04-5018	Dales Mem Park	4,370.65		3,900.00	3,700.00	94.9%	(200.00)		4,328.00	111.0%	428.00
04-5019	Healthy Community	-		-	-		-		-		-
04-5020	Skateboard Park	44.38		650.00	-	0.0%	(650.00)		818.00	125.8%	168.00
04-5021	Summer Experience	-		-	-		-		-		-
04-5022	Trillium Grant	-		-	-		-		-		-
04-9999	Change for the year	-		-	-		-		-		-
Expenses		111,671.13		108,807.00	110,352.00	101.4%	1,545.00		114,415.00	105.2%	5,608.00
Net											
04-0301	Opening Surplus/Deficit	-		-	-		-		-		-
04-5000	Revenues	(59,562.54)		(61,557.00)	(63,352.00)	102.9%	(1,795.00)		(67,665.00)	109.9%	(6,108.00)
04-5011	F. Macintyre	10,402.17		9,150.00	8,100.00	88.5%	(1,050.00)		9,368.00	102.4%	218.00
04-5012	Pool	27,097.51		28,275.00	24,230.00	85.7%	(4,045.00)		28,483.00	100.7%	208.00
04-5013	Ball Park	5,103.88		5,100.00	1,460.00	28.6%	(3,640.00)		5,228.00	102.5%	128.00
04-5014	Camp/Pavillion	4,863.91		7,000.00	10,300.00	147.1%	3,300.00		7,988.00	114.1%	988.00
04-5015	Lawn Bowling	(193.51)		-	(200.00)		(200.00)		16.00		16.00
04-5016	Admin	5,824.25		5,932.00	12,797.00	215.7%	6,865.00		9,260.00	156.1%	3,328.00
04-5017	Playground	2,049.30		2,050.00	2,965.00	144.6%	915.00		2,676.00	130.5%	626.00
04-5018	Dales Mem Park	4,370.65		3,400.00	3,700.00	108.8%	300.00		3,828.00	112.6%	428.00
04-5019	Healthy Community	-		-	-		-		-		-
04-5020	Skateboard Park	44.38		650.00	-	0.0%	(650.00)		818.00	125.8%	168.00
04-5021	Summer Experience	-		-	-		-		-		-
04-5022	Trillium Grant	-		-	-		-		-		-
04-9999	Change for the year	-		-	-		-		-		-
		0.00		-	-		-		-		-
		-		-	-				-		

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
Fund 6: Dundalk Arena										
Revenues										
06-4510	Revenues	111,105.40		165,176.00	163,390.00	98.9%	(1,786.00)	118,000.00	71.4%	(47,176.00)
06-4511	Auditorium	3,862.70		4,500.00	1,750.00	38.9%	(2,750.00)	9,300.00	206.7%	4,800.00
06-4512	Ice Rental	83,461.56		96,900.00	97,870.00	101.0%	970.00	97,900.00	101.0%	1,000.00
06-4513	Floor Rental	4,707.97		4,000.00	4,720.00	118.0%	720.00	5,000.00	125.0%	1,000.00
06-4514	Other Revenues	9,140.98		6,500.00	5,400.00	83.1%	(1,100.00)	6,500.00	100.0%	-
06-4515	Admin						-			-
06-4516	Plant/Surface						-			-
06-4517	Arena Admin						-			-
06-4518	Curling						-			-
06-4519	Ice Machine						-			-
06-4520	Main Floor						-			-
06-4521	Parking Lot						-			-
06-4522	Ball Hockey						-			-
06-4523	Misc						-			-
06-4524	Auditorium						-			-
06-4525	Concession Booth	-		-	-		-	-		-
06-4526	Misc						-			-
06-4527	Bartender's						-			-
06-4528	Arena Event Supervision						-			-
06-4529	Lacrosse						-			-
Revenues		212,278.61		277,076.00	273,130.00	98.6%	(3,946.00)	236,700.00	85.4%	(40,376.00)
Expenses										
06-4510	Revenues						-			-
06-4511	Auditorium						-			-
06-4512	Ice Rental						-			-
06-4513	Floor Rental						-			-
06-4514	Other Revenues						-			-
06-4515	Admin	109,304.65		172,216.00	172,051.00	99.9%	(165.00)	119,324.00	69.3%	(52,892.00)
06-4516	Plant/Surface	27,032.68		24,500.00	26,720.00	109.1%	2,220.00	25,500.00	104.1%	1,000.00
06-4517	Arena Admin	5,833.39		12,800.00	2,935.00	22.9%	(9,865.00)	13,740.00	107.3%	940.00
06-4518	Curling	-		-	-		-	-		-

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
06-4519	Ice Machine	15,687.25		12,000.00	11,500.00	95.8%	(500.00)		12,088.00	100.7%	88.00
06-4520	Main Floor	42,573.21		40,500.00	38,500.00	95.1%	(2,000.00)		44,180.00	109.1%	3,680.00
06-4521	Parking Lot	3,660.08		3,250.00	3,700.00	113.8%	450.00		3,656.00	112.5%	406.00
06-4522	Ball Hockey	1,499.85		1,900.00	1,020.00	53.7%	(880.00)		2,048.00	107.8%	148.00
06-4523	Misc	1,249.23		1,310.00	1,150.00	87.8%	(160.00)		4,150.00	316.8%	2,840.00
06-4524	Auditorium	3,175.03		5,250.00	8,250.00	157.1%	3,000.00		5,358.00	102.1%	108.00
06-4525	Concession Booth	427.60		-	904.00		904.00		-		-
06-4526	Misc	-		-	-		-		-		-
06-4527	Bartender's	-		-	-		-		-		-
06-4528	Arena Event Supervision	1,835.64		3,350.00	6,400.00	191.0%	3,050.00		6,656.00	198.7%	3,306.00
06-4529	Lacrosse	-		-	-		-		-		-
Expenses		212,278.61		277,076.00	273,130.00	98.6%	(3,946.00)		236,700.00	85.4%	(40,376.00)
Net											
06-4510	Revenues	(111,105.40)		(165,176.00)	(163,390.00)	98.9%	1,786.00		(118,000.00)	71.4%	47,176.00
06-4511	Auditorium	(3,862.70)		(4,500.00)	(1,750.00)	38.9%	2,750.00		(9,300.00)	206.7%	(4,800.00)
06-4512	Ice Rental	(83,461.56)		(96,900.00)	(97,870.00)	101.0%	(970.00)		(97,900.00)	101.0%	(1,000.00)
06-4513	Floor Rental	(4,707.97)		(4,000.00)	(4,720.00)	118.0%	(720.00)		(5,000.00)	125.0%	(1,000.00)
06-4514	Other Revenues	(9,140.98)		(6,500.00)	(5,400.00)	83.1%	1,100.00		(6,500.00)	100.0%	-
06-4515	Admin	109,304.65		172,216.00	172,051.00	99.9%	(165.00)		119,324.00	69.3%	(52,892.00)
06-4516	Plant/Surface	27,032.68		24,500.00	26,720.00	109.1%	2,220.00		25,500.00	104.1%	1,000.00
06-4517	Arena Admin	5,833.39		12,800.00	2,935.00	22.9%	(9,865.00)		13,740.00	107.3%	940.00
06-4518	Curling	-		-	-		-		-		-
06-4519	Ice Machine	15,687.25		12,000.00	11,500.00	95.8%	(500.00)		12,088.00	100.7%	88.00
06-4520	Main Floor	42,573.21		40,500.00	38,500.00	95.1%	(2,000.00)		44,180.00	109.1%	3,680.00
06-4521	Parking Lot	3,660.08		3,250.00	3,700.00	113.8%	450.00		3,656.00	112.5%	406.00
06-4522	Ball Hockey	1,499.85		1,900.00	1,020.00	53.7%	(880.00)		2,048.00	107.8%	148.00
06-4523	Misc	1,249.23		1,310.00	1,150.00	87.8%	(160.00)		4,150.00	316.8%	2,840.00
06-4524	Auditorium	3,175.03		5,250.00	8,250.00	157.1%	3,000.00		5,358.00	102.1%	108.00
06-4525	Concession Booth	427.60		-	904.00		904.00		-		-
06-4526	Misc	-		-	-		-		-		-
06-4527	Bartender's	-		-	-		-		-		-
06-4528	Arena Event Supervision	1,835.64		3,350.00	6,400.00	191.0%	3,050.00		6,656.00	198.7%	3,306.00
06-4529	Lacrosse	-		-	-		-		-		-
		(0.00)		-	-		-		-		-

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>		<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u> <u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
						-			-
<u>Revenues</u>									
01-4520	Libraries	-		-		-	-		-
01-4521						-			-
01-4530		2,246.36		533.0050.00	9.4%	(483.00)	-	0.0%	(533.00)
Revenues		2,246.36		533.0050.00	9.4%	(483.00)	-	0.0%	(533.00)
<u>Expenses</u>									
01-4520	Libraries	200,878.00		233,369.00233,369.00	100.0%	-	271,164.00	116.2%	37,795.00
01-4521		-		-		-	-		-
01-4530		2,467.98		1,033.0040.70	3.9%	(992.30)	500.00	48.4%	(533.00)
Expenses		203,345.98		234,402.00233,409.70	99.6%	(992.30)	271,664.00	115.9%	37,262.00
<u>Net</u>									
01-4520	Libraries	200,878.00		233,369.00233,369.00	100.0%	-	271,164.00	116.2%	37,795.00
01-4521		-		-		-	-		-
01-4530		221.62		500.00(9.30)	-1.9%	(509.30)	500.00	100.0%	-
Library		201,099.62		233,869.00233,359.70	99.8%	(509.30)	271,664.00	116.2%	37,795.00
						-			-
Fund 7: Library									
<u>Revenues</u>									
07-0301	Opening Surplus/Deficit	-		-		-	-		-
07-5519	Library Board					-			-
07-5520	Management	198,405.94		227,881.00230,843.87	101.3%	2,962.87	266,290.00	116.9%	38,409.00
07-5521	Admin					-			-
07-5522	Maintenance					-			-
07-5523	Programming					-			-
07-5524	Casual					-			-
07-5525	Leflar Library Initiative	-		-		-	-		-
07-5526	Capacity Building Grant	-		-		-	-		-
07-5527	Trillium Grant	-		-		-	-		-
07-5528	CAP Sustain Grant	-		-		-	-		-
07-5529	CAP Youth Initiative	-		-		-	-		-
07-5530	Ontario Culture	-		-		-	-		-

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
07-5531	Invest in Ontario Grant	-		-	-		-		-		-
07-5532	Technology Grant	-		-	-		-		-		-
07-5533	Seniors	-		-	-		-		-		-
07-9999	Change for Year						-				-
Revenues		198,405.94		227,881.00	230,843.87	101.3%	2,962.87		266,290.00	116.9%	38,409.00
Expenses											
07-0301	Opening Surplus/Deficit						-				-
07-5519	Library Board	2,022.53		3,100.00	2,400.00	77.4%	(700.00)		2,400.00	77.4%	(700.00)
07-5520	Management	33,321.36		31,040.00	31,040.00	100.0%	-		32,763.00	105.6%	1,723.00
07-5521	Admin	84,338.62		96,229.00	99,402.13	103.3%	3,173.13		116,575.00	121.1%	20,346.00
07-5522	Maintenance	31,158.81		33,430.00	32,219.74	96.4%	(1,210.26)		37,116.00	111.0%	3,686.00
07-5523	Programming	27,150.45		51,142.00	51,842.00	101.4%	700.00		57,854.00	113.1%	6,712.00
07-5524	Casual	20,102.39		13,940.00	13,940.00	100.0%	-		19,582.00	140.5%	5,642.00
07-5525	Leflar Library Initiative	-		-	-		-		-		-
07-5526	Capacity Building Grant	-		-	-		-		-		-
07-5527	Trillium Grant	-		-	-		-		-		-
07-5528	CAP Sustain Grant	-		-	-		-		-		-
07-5529	CAP Youth Initiative	-		-	-		-		-		-
07-5530	Ontario Culture	-		-	-		-		-		-
07-5531	Invest in Ontario Grant	-		-	-		-		-		-
07-5532	Technology Grant	311.78		-	-		-		-		-
07-5533	Seniors	-		-	-		-		-		-
07-9999	Change for Year	-		-	-		-		-		-
Expenses		198,405.94		228,881.00	230,843.87	100.9%	1,962.87		266,290.00	116.3%	37,409.00
Net											
07-0301	Opening Surplus/Deficit	-		-	-		-		-		-
07-5519	Library Board	2,022.53		3,100.00	2,400.00	77.4%	(700.00)		2,400.00	77.4%	(700.00)
07-5520	Management	(165,084.58)		(196,841.00)	(199,803.87)	101.5%	(2,962.87)		(233,527.00)	118.6%	(36,686.00)
07-5521	Admin	84,338.62		96,229.00	99,402.13	103.3%	3,173.13		116,575.00	121.1%	20,346.00
07-5522	Maintenance	31,158.81		33,430.00	32,219.74	96.4%	(1,210.26)		37,116.00	111.0%	3,686.00
07-5523	Programming	27,150.45		51,142.00	51,842.00	101.4%	700.00		57,854.00	113.1%	6,712.00
07-5524	Casual	20,102.39		13,940.00	13,940.00	100.0%	-		19,582.00	140.5%	5,642.00
07-5525	Leflar Library Initiative	-		-	-		-		-		-
07-5526	Capacity Building Grant	-		-	-		-		-		-

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
07-5527	Trillium Grant	-		-	-		-	-		-
07-5528	CAP Sustain Grant	-		-	-		-	-		-
07-5529	CAP Youth Initiative	-		-	-		-	-		-
07-5530	Ontario Culture	-		-	-		-	-		-
07-5531	Invest in Ontario Grant	-		-	-		-	-		-
07-5532	Technology Grant	311.78		-	-		-	-		-
07-5533	Seniors	-		-	-		-	-		-
07-9999	Change for Year	-		-	-		-	-		-
		(0.00)		1,000.00	-	0.0%	(1,000.00)	-	0.0%	(1,000.00)
		-		-	-		-	-		-
	Library Wages	111,955.84		130,852.00	130,852.00	100.0%	-	150,079.00	114.7%	19,227.00
	Library Benefits	21,666.32		35,424.00	35,424.00	100.0%	-	39,246.00	110.8%	3,822.00
	Library Wages & Benefits	133,622.16		166,276.00	166,276.00	100.0%	-	189,325.00	113.9%	23,049.00
Planning and Economic Development										
Revenues										
01-5000	Source Water Protection	13,779.66		5,000.00	-	0.0%	(5,000.00)	-	0.0%	(5,000.00)
01-5005	COA	-		-	-		-	-		-
01-5010	Planning & Zoning	72,191.68		125,593.00	128,736.00	102.5%	3,143.00	113,000.00	90.0%	(12,593.00)
01-5011							-			-
01-5012	Development Charges	-		-	-		-	-		-
Revenues		85,971.34		130,593.00	128,736.00	98.6%	(1,857.00)	113,000.00	86.5%	(17,593.00)
Expenses										
01-5000	Source Water Protection	13,779.66		5,000.00	-	0.0%	(5,000.00)	-	0.0%	(5,000.00)
01-5005	COA	3,953.65		9,300.00	5,184.24	55.7%	(4,115.76)	7,850.00	84.4%	(1,450.00)
01-5010	Planning & Zoning	146,719.18		132,555.00	146,217.48	110.3%	13,662.48	142,024.00	107.1%	9,469.00
01-5011		-		-	-		-	-		-
01-5012	Development Charges	-		-	-		-	-		-
Expenses		164,452.49		146,855.00	151,401.72	103.1%	4,546.72	149,874.00	102.1%	3,019.00
Net										
01-5000	Source Water Protection	-		-	-		-	-		-
01-5005	COA	3,953.65		9,300.00	5,184.24	55.7%	(4,115.76)	7,850.00	84.4%	(1,450.00)
01-5010	Planning & Zoning	74,527.50		6,962.00	17,481.48	251.1%	10,519.48	29,024.00	416.9%	22,062.00

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		<u>2018</u>	<u>2019</u>		<u>Budget to Projection Var</u>		<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>PrevTotalActual</u>	<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
01-5011		-	-	-		-	-		-
01-5012	Development Charges	-	-	-		-	-		-
Planning		78,481.15	16,262.00	22,665.72	139.4%	6,403.72	36,874.00	226.7%	20,612.00
						-			-
Revenues									
01-5020	Eco Industrial Park	12,339.10	500,000.00	55,000.00	11.0%	(445,000.00)	1,000,000.00	200.0%	500,000.00
01-5021	Road to Hwy #10	34,675.61	45,000.00	-	0.0%	(45,000.00)	1,700,000.00	3777.8%	1,655,000.00
01-5030		-	-	-		-	-		-
	Revenues	47,014.71	545,000.00	55,000.00	10.1%	(490,000.00)	2,700,000.00	495.4%	2,155,000.00
Expenses									
01-5020	Eco Industrial Park	12,339.10	500,000.00	55,000.00	11.0%	(445,000.00)	1,025,000.00	205.0%	525,000.00
01-5021	Road to Hwy #10	34,675.61	45,000.00	-	0.0%	(45,000.00)	1,700,000.00	3777.8%	1,655,000.00
01-5030		-	-	-		-	-		-
	Expenses	47,014.71	545,000.00	55,000.00	10.1%	(490,000.00)	2,725,000.00	500.0%	2,180,000.00
Net									
01-5020	Eco Industrial Park	-	-	-		-	25,000.00		25,000.00
01-5021	Road to Hwy #10	-	-	-		-	-		-
01-5030		-	-	-		-	-		-
Industrial Land		-	-	-		-	25,000.00		25,000.00
						-			-
Revenues									
01-5040	Agricultural & Reforestation	176,656.54	177,000.00	167,870.80	94.8%	(9,129.20)	167,967.00	94.9%	(9,033.00)
01-5721	Tile Drain Loans	110,300.00	110,000.00	41,600.00	37.8%	(68,400.00)	50,000.00	45.5%	(60,000.00)
	Revenues	286,956.54	287,000.00	209,470.80	73.0%	(77,529.20)	217,967.00	75.9%	(69,033.00)
Expenses									
01-5040	Agricultural & Reforestation	193,635.31	186,275.00	182,645.68	98.1%	(3,629.32)	182,867.00	98.2%	(3,408.00)
01-5721	Tile Drain Loans	110,300.00	110,000.00	41,600.00	37.8%	(68,400.00)	50,000.00	45.5%	(60,000.00)
	Expenses	303,935.31	296,275.00	224,245.68	75.7%	(72,029.32)	232,867.00	78.6%	(63,408.00)
Net									
01-5040	Agricultural & Reforestation	16,978.77	9,275.00	14,774.88	159.3%	5,499.88	14,900.00	160.6%	5,625.00
01-5721	Tile Drain Loans	-	-	-		-	-		-
Agriculture		16,978.77	9,275.00	14,774.88	159.3%	5,499.88	14,900.00	160.6%	5,625.00
						-			-

Staff Report FIN2019-049 2020 Budget
Attachment 1

		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
Revenues											
01-7000	Economic Development	-		-	-		-		-		-
01-7001		-		-	-		-		-		-
01-7010	Butter Tarts & Buggies	-		-	-		-		-		-
01-7020	Farmers Market	-		-	-		-		-		-
01-8000	Dundalk Energy	-		-	-		-		-		-
Revenues		-		-	-		-		-		-
Expenses											
01-7000	Economic Development	97,954.14		106,559.00	99,632.09	93.5%	(6,926.91)		94,434.00	88.6%	(12,125.00)
01-7001		-		-	-		-		-		-
01-7010	Butter Tarts & Buggies	-		-	-		-		-		-
01-7020	Farmers Market	-		-	-		-		-		-
01-8000	Dundalk Energy	-		-	-		-		-		-
Expenses		97,954.14		106,559.00	99,632.09	93.5%	(6,926.91)		94,434.00	88.6%	(12,125.00)
Net											
01-7000	Economic Development	97,954.14		106,559.00	99,632.09	93.5%	(6,926.91)		94,434.00	88.6%	(12,125.00)
01-7001		-		-	-		-		-		-
01-7010	Butter Tarts & Buggies	-		-	-		-		-		-
01-7020	Farmers Market	-		-	-		-		-		-
01-8000	Dundalk Energy	-		-	-		-		-		-
Economic Development		97,954.14		106,559.00	99,632.09	93.5%	(6,926.91)		94,434.00	88.6%	(12,125.00)
Total		6,063,650.46		6,661,169.00	6,662,391.99	100.0%	1,222.99		7,390,204.00	110.9%	729,035.00
Surplus / Deficit		(600.00)		(1,000.00)	-	0.0%	1,000.00		2,500.00	-250.0%	3,500.00

Staff Report FIN2019-042 2020 Budget
Attachment 2

Township of Southgate									
2020 Budget									
Summary of Adjustments									
			Previous	Revised	Change	Total	Blended Tax Rate Impact	Operating	Capital & Special Projects
Balance as at October 31, 2019						7,516,161	5.1%	5,526,350	1,989,811
Revisions:									
1	Council								
		Conferences	25,000	20,000	(5,000)				
		PSB and OACA conferences covered by other departments	25,000	20,000	(5,000)	(5,000)	0.0%	(5,000)	-
2	Administration								
		Conferences/Training - CAO/HR Assistant	-	10,000	10,000				
		Operational Adjustments	-	10,000	10,000	10,000	0.1%	10,000	-
3	Roads								
		Solar School Lights	22,000	-	(22,000)				
		Grader - use of reserves	(232,000)	-	232,000				
		Grader - Debt	-	(53,305)	(53,305)				
		WLR - 41 to Varney - Contr from Res (Gas Tax)	(200,000)	(378,695)	(178,695)				
a)	Capital Reductions		(410,000)	(432,000)	(22,000)	(22,000)	-0.2%	-	(22,000)
		Sweeping/Shoulder - Contracted Services	10,000	5,000	(5,000)				
		Gravelling - Materials	325,000	315,000	(10,000)				
b)	Operational Reductions		335,000	320,000	(15,000)	(15,000)	-0.1%	(15,000)	-
4	Solid Waste								
		Roll off Containers - DC Reserve	(3,868)	-	3,868				
		Roll off Containers - Expenditure	14,325	-	(14,325)				
		Capital Reductions	10,457	-	(10,457)	(10,457)	-0.1%	-	(10,457)
5	Cemetery								
		Contribution to Reserve [Tractor (2025)]	2,500	-	(2,500)				
		Capital Reductions	2,500	-	(2,500)	(2,500)	0.0%	-	(2,500)
6	Recreation								
		Olde Town Hall - Engineering/Design	300,000	281,250	(18,750)				
		Olde Town Hall - Grant Rev	(219,000)	(205,313)	13,687				
		Olde Town Hall - Future funding	-	(75,937)	(75,937)				
		Capital Reductions	81,000	-	(81,000)	(81,000)	-0.7%	-	(81,000)

Staff Report FIN2019-042 2020 Budget
Attachment 2

Township of Southgate									
2020 Budget									
Summary of Adjustments									
			Previous	Revised	Change	Total	Blended Tax Rate Impact	Operating	Capital & Special Projects
Balance as at October 31, 2019						7,516,161	5.1%	5,526,350	1,989,811
Revisions:									
7	Economic Development								
		Butter Tart & Buggies Contribution	5,000	2,500	(2,500)				
		Reduced contribution back to 2019 level	5,000	2,500	(2,500)	(2,500)	0.0%	(2,500)	-
						(128,457)	-1.1%	(12,500)	(115,957)
Balance as at November 13, 2019						7,387,704	4.0%	5,513,850	1,873,854

ATTACHMENT 3

		2020 Budget			2020 Budget	
Account Number	Account Name	Opening Balance	Contribution from	Transfer to	Ending Balance	Change

RESERVES

Working Funds

01-0000-2501	Reserve - Admin - Working Fund	\$ 422,541.00	\$ -	\$ -	\$ 422,541.00	\$ -
	WORKING FUNDS	\$ 422,541.00	\$ -	\$ -	\$ 422,541.00	\$ -

Current Purposes

01-0000-2538	Reserve - Admin - Tax Stabilization - General	\$ 172,923.90	\$ -	\$ -	\$ 172,923.90	\$ -
	Reserve - Admin - Modernization Funds	\$ 491,050.00	\$ -	\$ -	\$ 491,050.00	\$ -
01-0000-2540	Reserve - Council - Election	\$ 17,462.03	\$ 10,000.00	\$ -	\$ 27,462.03	\$ 10,000.00
	General Government	\$ 681,435.93	\$ 10,000.00	\$ -	\$ 691,435.93	\$ 10,000.00
01-0000-2542	Reserve - Building - Operating Surplus	\$ 463,646.63	\$ -	\$ (10,000.00)	\$ 453,646.63	\$ (10,000.00)
01-0000-2543	Reserve - Police - OPP Surplus	\$ -	\$ -	\$ -	\$ -	\$ -
	Protective Inspection	\$ 463,646.63	\$ -	\$ (10,000.00)	\$ 453,646.63	\$ (10,000.00)
01-0000-2518	Reserve - Roads - Tax Stabilization - Winter Maintenance	\$ 57,187.96	\$ -	\$ -	\$ 57,187.96	\$ -
	Reserve - Roads - Tax Stabilization - Emergency Disaster	\$ 40,000.00	\$ 20,000.00	\$ -	\$ 60,000.00	\$ 20,000.00
	Roadways	\$ 97,187.96	\$ 20,000.00	\$ -	\$ 117,187.96	\$ 20,000.00
01-0000-2555	Reserve - Solid Waste - Egremont Site Well Monitoring/Gas Probes	\$ -	\$ -	\$ -	\$ -	\$ -
	Solid Waste	\$ -	\$ -	\$ -	\$ -	\$ -
01-0000-2502	Reserve - Public Health - Markdale Hospital New Build	\$ 400,000.00	\$ -	\$ -	\$ 400,000.00	\$ -
01-0000-2552	Reserve - Public Health - GBH Foundation "The Hospital Campaign"	\$ 25,000.00	\$ -	\$ -	\$ 25,000.00	\$ -
01-0000-2553	Reserve - Public Health - Mount Forest Hospital ER Expansion	\$ 120,000.00	\$ 20,000.00	\$ -	\$ 140,000.00	\$ 20,000.00
	Reserve - Public Health - Markdale Doctor Recruitment	\$ 3,151.49	\$ -	\$ -	\$ 3,151.49	\$ -
	Health Services	\$ 548,151.49	\$ 20,000.00	\$ -	\$ 568,151.49	\$ 20,000.00
01-0000-2528	Reserve - Planning - Zoning	\$ 85,000.00	\$ 10,000.00	\$ -	\$ 95,000.00	\$ 10,000.00
01-0000-2544	Reserve - ED - Downtown Facades	\$ 16,000.00	\$ 2,000.00	\$ -	\$ 18,000.00	\$ 2,000.00
01-0000-2545	Reserve - Planning - OMB Reserve	\$ 47,696.00	\$ 3,500.00	\$ -	\$ 51,196.00	\$ 3,500.00
01-0000-2548	Reserve - ED - Industrial Land	\$ 96,422.35	\$ 1,015,000.00	\$ (270,000.00)	\$ 841,422.35	\$ 745,000.00
01-0000-2557	Reserve - Planning - Strategic Plan	\$ 27,875.00	\$ 6,000.00	\$ -	\$ 33,875.00	\$ 6,000.00
01-0000-2559	Reserve - ED - Horse & Buggy Trail	\$ 4,500.00	\$ -	\$ -	\$ 4,500.00	\$ -
	Planning and Development	\$ 277,493.35	\$ 1,036,500.00	\$ (270,000.00)	\$ 1,043,993.35	\$ 766,500.00
	CURRENT PURPOSES	\$ 2,067,915.36	\$ 1,086,500.00	\$ (280,000.00)	\$ 2,874,415.36	\$ 806,500.00

Capital Purposes

01-0000-2541	Reserve - Admin - Infrastructure	\$ 20,233.28	\$ 26,900.00	\$ -	\$ 47,133.28	\$ 26,900.00
	General Government	\$ 20,233.28	\$ 26,900.00	\$ -	\$ 47,133.28	\$ 26,900.00
01-0000-2521	Reserve - Fire - Infrastructure	\$ 202,631.71	\$ 41,350.00	\$ -	\$ 243,981.71	\$ 41,350.00
	Protective Inspection	\$ 202,631.71	\$ 41,350.00	\$ -	\$ 243,981.71	\$ 41,350.00
01-0000-2509	Reserve - Roads - Roads	\$ 85,000.00	\$ 413,700.00	\$ (85,000.00)	\$ 413,700.00	\$ 328,700.00
01-0000-2516	Reserve - Roads - Equipment	\$ -	\$ -	\$ -	\$ -	\$ -
01-0000-2519	Reserve - Roads - Bridges	\$ -	\$ -	\$ -	\$ -	\$ -
01-0000-2534	Reserve - Roads - Parking	\$ -	\$ -	\$ -	\$ -	\$ -
01-0000-2558	Reserve - Roads - SRD 15 (Bye)	\$ -	\$ -	\$ -	\$ -	\$ -
	Roadways	\$ 85,000.00	\$ 413,700.00	\$ (85,000.00)	\$ 413,700.00	\$ 328,700.00
01-0000-2505	Reserve - Wastewater - Infrastructure	\$ 2,838,346.01	\$ 674,494.00	\$ (364,000.00)	\$ 3,148,840.01	\$ 310,494.00
	Wastewater	\$ 2,838,346.01	\$ 674,494.00	\$ (364,000.00)	\$ 3,148,840.01	\$ 310,494.00
03-0000-2501	Reserve - Water - Infrastructure	\$ 574,560.40	\$ 152,506.00	\$ (529,525.00)	\$ 197,541.40	\$ (377,019.00)
	Water	\$ 574,560.40	\$ 152,506.00	\$ (529,525.00)	\$ 197,541.40	\$ (377,019.00)

ATTACHMENT 3

		2020 Budget			2020 Budget	
Account Number		Opening Balance	Contribution from	Transfer to	Ending Balance	Change
RESERVES						
01-0000-2515	Reserve - Solid Waste - Dundalk site	\$ 57,500.00	\$ -	\$ -	\$ 57,500.00	\$ -
01-0000-2517	Reserve - Solid Waste - Equipment	\$ -	\$ -	\$ -	\$ -	\$ -
01-0000-2526	Reserve - Solid Waste - Proton Site	\$ 45,278.69	\$ -	\$ -	\$ 45,278.69	\$ -
01-0000-2554	Reserve - Solid Waste - Egremont Site Rehab	\$ 20,000.00	\$ -	\$ -	\$ 20,000.00	\$ -
	Solid Waste	\$ 122,778.69	\$ -	\$ -	\$ 122,778.69	\$ -
	Reserve - Public Health - Medical Clinic	\$ 70,100.00	\$ 50,750.00	\$ -	\$ 120,850.00	\$ 50,750.00
	Reserve - Cemetery - Infrastructure	\$ 5,600.00	\$ 1,200.00	\$ -	\$ 6,800.00	\$ 1,200.00
	Health Services	\$ 75,700.00	\$ 51,950.00	\$ -	\$ 127,650.00	\$ 51,950.00
01-0000-2523	Reserve - Recreation - Hopeville Park	\$ 1,206.00	\$ -	\$ -	\$ 1,206.00	\$ -
01-0000-2533	Reserve - Recreation - Holstein Park	\$ 6,786.76	\$ -	\$ -	\$ 6,786.76	\$ -
	Parks	\$ 7,992.76	\$ -	\$ -	\$ 7,992.76	\$ -
01-0000-2504	Reserve - Recreation - Infrastructure	\$ 202,325.51	\$ 106,900.00	\$ (7,500.00)	\$ 301,725.51	\$ 99,400.00
01-0000-2510	Reserve - Recreation - Cedarville	\$ -	\$ -	\$ -	\$ -	\$ -
01-0000-2522	Reserve - Recreation - Swinton Park	\$ -	\$ -	\$ -	\$ -	\$ -
01-0000-2535	Reserve - Recreation - Dromore	\$ 1,662.41	\$ -	\$ -	\$ 1,662.41	\$ -
01-0000-2546	Reserve - Recreation - Rural	\$ 91,499.03	\$ 10,000.00	\$ -	\$ 101,499.03	\$ 10,000.00
	Recreation Facilities	\$ 295,486.95	\$ 116,900.00	\$ (7,500.00)	\$ 404,886.95	\$ 109,400.00
07-0000-2502	Reserve - Library - Infrastructure	\$ 50,454.63	\$ 10,000.00	\$ -	\$ 60,454.63	\$ 10,000.00
	Library	\$ 50,454.63	\$ 10,000.00	\$ -	\$ 60,454.63	\$ 10,000.00
01-0000-2556	Reserve - ED - Signage	\$ 24,568.26	\$ -	\$ -	\$ 24,568.26	\$ -
	Reserve - ED - Downtown Parking	\$ 10,000.00	\$ -	\$ -	\$ 10,000.00	\$ -
	Reserve - ED - Downtown Improvements	\$ 20,000.00	\$ -	\$ (20,000.00)	\$ -	\$ (20,000.00)
	Planning and Development	\$ 54,568.26	\$ -	\$ (20,000.00)	\$ 34,568.26	\$ (20,000.00)
	CAPITAL PURPOSES	\$ 4,327,752.69	\$ 1,487,800.00	\$ (1,006,025.00)	\$ 4,809,527.69	\$ 481,775.00
	RESERVES	\$ 6,818,209.05	\$ 2,574,300.00	\$ (1,286,025.00)	\$ 8,106,484.05	\$ 1,288,275.00
RESERVE FUNDS						
Capital Purposes						
09-0010	Reserve Fund - Recreation - Olde Town Hall	\$ (0.00)	\$ -	\$ -	\$ (0.00)	\$ -
09-0011	Reserve Fund - Recreation - Arena	\$ 184,810.65	\$ -	\$ -	\$ 184,810.65	\$ -
09-0014	Reserve Fund - Recreation - Pool	\$ 60,979.08	\$ -	\$ -	\$ 60,979.08	\$ -
09-0015	Reserve Fund - Fire	\$ 38,392.07	\$ -	\$ -	\$ 38,392.07	\$ -
09-0016	Reserve Fund - Cemetery	\$ 4,114.41	\$ -	\$ -	\$ 4,114.41	\$ -
01-0000-2549	Reserve - Cemetery - Columbarium maintenance	\$ 1,200.00	\$ -	\$ -	\$ 1,200.00	\$ -
09-0018	Reserve Fund - MNR Deposit Gravel Pit	\$ 2,028.29	\$ -	\$ -	\$ 2,028.29	\$ -
09-0021	Reserve Fund - Recreation - Macintyre Building	\$ 27,131.47	\$ -	\$ -	\$ 27,131.47	\$ -
09-0022	Reserve Fund - Southgate Community Vibrancy Fund [Solar]	\$ -	\$ -	\$ -	\$ -	\$ -
01-0000-2520	Reserve Fund - Southgate Community Vibrancy Fund [Solar]	\$ 112,476.05				
01-0000-2530	Reserve Fund - Recreation [Melancthon]	\$ 54,000.00	\$ 6,000.00	\$ -	\$ 60,000.00	\$ 6,000.00
01-0000-2532	Reserve Fund - Fire [Melancthon]	\$ 58,580.57	\$ -	\$ -	\$ 58,580.57	\$ -
01-0000-2547	Reserve Fund - Community Enhancement - Dundalk [Royalties]	\$ 227,113.12	\$ 35,000.00	\$ (15,000.00)	\$ 247,113.12	\$ 20,000.00
09-0000-3001	RESERVE FUNDS	\$ 770,825.71	\$ 41,000.00	\$ (15,000.00)	\$ 684,349.66	\$ 26,000.00
	RESERVES AND RESERVE FUNDS	\$ 7,589,034.76	\$ 2,615,300.00	\$ (1,301,025.00)	\$ 8,790,833.71	\$ 1,314,275.00

ATTACHMENT 3

		2020 Budget			2020 Budget	
Account Number		Opening Balance	Contribution from	Transfer to	Ending Balance	Change
RESERVES						
DEFERRED REVENUE						
Obligatory Reserve Funds						
	DC Reserve - Administration Studies	\$ 4,029,300.71	\$ -	\$ (900.00)	\$ 4,028,400.71	\$ (900.00)
	DC Reserve - Fire	\$ 146,072.20	\$ -	\$ (39,450.00)	\$ 106,622.20	\$ (39,450.00)
	DC Reserve - Transportation	\$ 115,161.06	\$ -	\$ (1,633,950.00)	\$ (1,518,788.94)	\$ (1,633,950.00)
	DC Reserve - Stormwater Management	\$ 47,424.04	\$ -	\$ -	\$ 47,424.04	\$ -
	DC Reserve - Waste & Waste Related	\$ -	\$ -	\$ (20,250.00)	\$ (20,250.00)	\$ (20,250.00)
	DC Reserve - Wastewater	\$ 273,544.43	\$ -	\$ -	\$ 273,544.43	\$ -
	DC Reserve - Water	\$ (905,245.92)	\$ -	\$ -	\$ (905,245.92)	\$ -
	DC Reserve - Parks & Recreation	\$ 54,963.53	\$ -	\$ (4,500.00)	\$ 50,463.53	\$ (4,500.00)
	DC Reserve - Library	\$ (17,513.71)	\$ -	\$ (9,900.00)	\$ (27,413.71)	\$ (9,900.00)
09-0012-3001	Development Charges	\$ 3,743,706.34	\$ -	\$ (1,708,950.00)	\$ 2,034,756.34	\$ (1,708,950.00)
09-0013-3001	Reserve Fund - Recreation - Parkland	\$ 63,070.39	\$ -	\$ (5,500.00)	\$ 57,570.39	\$ (5,500.00)
09-0020-3001	Reserve Fund - Admin - Federal Gas Tax	\$ 149,686.80	\$ 229,008.00	\$ (378,694.80)	\$ -	\$ (149,686.80)
	Reserve Fund - Admin - Main St Revitalization	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ 3,956,463.53	\$ 229,008.00	\$ (2,093,144.80)	\$ 2,092,326.73	\$ (1,864,136.80)
Other						
01-0000-1121	Def Rev - Ontario Community Infrastructure Fund	\$ -	\$ -	\$ -	\$ -	\$ -
01-0000-1125	Def Rev - Source Water Protection	\$ -	\$ -	\$ -	\$ -	\$ -
07-0000-2103	Def Rev - General	\$ -	\$ -	\$ -	\$ -	\$ -
07-0000-2503	Def Rev - Library - Grants	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ -	\$ -	\$ -	\$ -	\$ -
	DEFERRED REVENUE	\$ 3,956,463.53	\$ 229,008.00	\$ (2,093,144.80)	\$ 2,092,326.73	\$ (1,864,136.80)
	RESERVES, RESERVE FUNDS, AND DEFERRED REVENUE	\$ 11,545,498.29	\$ 2,844,308.00	\$ (3,394,169.80)	\$ 10,883,160.44	\$ (549,861.80)

\$ -

ATTACHMENT 3

		2019 Projected			2019 Projected	
Account Number	Account Name	Opening Balance	Contribution from	Transfer to	Ending Balance	Change

RESERVES

Working Funds

01-0000-2501	Reserve - Admin - Working Fund	\$ 422,541.00	\$ -	\$ -	\$ 422,541.00	\$ -
	WORKING FUNDS	\$ 422,541.00	\$ -	\$ -	\$ 422,541.00	\$ -

Current Purposes

01-0000-2538	Reserve - Admin - Tax Stabilization - General	\$ 213,419.41	\$ -	\$ (40,495.51)	\$ 172,923.90	\$ (40,495.51)
	Reserve - Admin - Modernization Funds	\$ -	\$ 591,606.00	\$ (100,556.00)	\$ 491,050.00	\$ 491,050.00
01-0000-2540	Reserve - Council - Election	\$ 7,462.03	\$ 10,000.00	\$ -	\$ 17,462.03	\$ 10,000.00
	General Government	\$ 220,881.44	\$ 601,606.00	\$ (141,051.51)	\$ 681,435.93	\$ 460,554.49
01-0000-2542	Reserve - Building - Operating Surplus	\$ 294,309.06	\$ 169,337.57	\$ -	\$ 463,646.63	\$ 169,337.57
01-0000-2543	Reserve - Police - OPP Surplus	\$ -	\$ -	\$ -	\$ -	\$ -
	Protective Inspection	\$ 294,309.06	\$ 169,337.57	\$ -	\$ 463,646.63	\$ 169,337.57
01-0000-2518	Reserve - Roads - Tax Stabilization - Winter Maintenance	\$ 65,637.96	\$ -	\$ (8,450.00)	\$ 57,187.96	\$ (8,450.00)
	Reserve - Roads - Tax Stabilization - Emergency Disaster	\$ 20,000.00	\$ 20,000.00	\$ -	\$ 40,000.00	\$ 20,000.00
	Roadways	\$ 85,637.96	\$ 20,000.00	\$ (8,450.00)	\$ 97,187.96	\$ 11,550.00
01-0000-2555	Reserve - Solid Waste - Egremont Site Well Monitoring/Gas Probes	\$ -	\$ -	\$ -	\$ -	\$ -
	Solid Waste	\$ -	\$ -	\$ -	\$ -	\$ -
01-0000-2502	Reserve - Public Health - Markdale Hospital New Build	\$ 400,000.00	\$ -	\$ -	\$ 400,000.00	\$ -
01-0000-2552	Reserve - Public Health - GBH Foundation "The Hospital Campaign"	\$ 25,000.00	\$ -	\$ -	\$ 25,000.00	\$ -
01-0000-2553	Reserve - Public Health - Mount Forest Hospital ER Expansion	\$ 100,000.00	\$ 20,000.00	\$ -	\$ 120,000.00	\$ 20,000.00
	Reserve - Public Health - Markdale Doctor Recruitment	\$ 3,151.49	\$ -	\$ -	\$ 3,151.49	\$ -
	Health Services	\$ 528,151.49	\$ 20,000.00	\$ -	\$ 548,151.49	\$ 20,000.00
01-0000-2528	Reserve - Planning - Zoning	\$ 75,000.00	\$ 10,000.00	\$ -	\$ 85,000.00	\$ 10,000.00
01-0000-2544	Reserve - ED - Downtown Facades	\$ 14,000.00	\$ 2,000.00	\$ -	\$ 16,000.00	\$ 2,000.00
01-0000-2545	Reserve - Planning - OMB Reserve	\$ 44,196.00	\$ 3,500.00	\$ -	\$ 47,696.00	\$ 3,500.00
01-0000-2548	Reserve - ED - Industrial Land	\$ 46,422.35	\$ 50,000.00	\$ -	\$ 96,422.35	\$ 50,000.00
01-0000-2557	Reserve - Planning - Strategic Plan	\$ 30,000.00	\$ 6,000.00	\$ (8,125.00)	\$ 27,875.00	\$ (2,125.00)
01-0000-2559	Reserve - ED - Horse & Buggy Trail	\$ 4,500.00	\$ -	\$ -	\$ 4,500.00	\$ -
	Planning and Development	\$ 214,118.35	\$ 71,500.00	\$ (8,125.00)	\$ 277,493.35	\$ 63,375.00
	CURRENT PURPOSES	\$ 1,343,098.30	\$ 882,443.57	\$ (157,626.51)	\$ 2,067,915.36	\$ 724,817.06

Capital Purposes

01-0000-2541	Reserve - Admin - Infrastructure	\$ 20,233.28	\$ -	\$ -	\$ 20,233.28	\$ -
	General Government	\$ 20,233.28	\$ -	\$ -	\$ 20,233.28	\$ -
01-0000-2521	Reserve - Fire - Infrastructure	\$ 207,131.71	\$ -	\$ (4,500.00)	\$ 202,631.71	\$ (4,500.00)
	Protective Inspection	\$ 207,131.71	\$ -	\$ (4,500.00)	\$ 202,631.71	\$ (4,500.00)
01-0000-2509	Reserve - Roads - Roads	\$ 444,648.49	\$ 85,000.00	\$ (444,648.49)	\$ 85,000.00	\$ (359,648.49)
01-0000-2516	Reserve - Roads - Equipment	\$ -	\$ -	\$ -	\$ -	\$ -
01-0000-2519	Reserve - Roads - Bridges	\$ -	\$ -	\$ -	\$ -	\$ -
01-0000-2534	Reserve - Roads - Parking	\$ -	\$ -	\$ -	\$ -	\$ -
01-0000-2558	Reserve - Roads - SRD 15 (Bye)	\$ -	\$ -	\$ -	\$ -	\$ -
	Roadways	\$ 444,648.49	\$ 85,000.00	\$ (444,648.49)	\$ 85,000.00	\$ (359,648.49)
01-0000-2505	Reserve - Wastewater - Infrastructure	\$ 2,404,501.31	\$ 540,329.70	\$ (106,485.00)	\$ 2,838,346.01	\$ 433,844.70
	Wastewater	\$ 2,404,501.31	\$ 540,329.70	\$ (106,485.00)	\$ 2,838,346.01	\$ 433,844.70
03-0000-2501	Reserve - Water - Infrastructure	\$ 394,495.66	\$ 187,222.74	\$ (7,158.00)	\$ 574,560.40	\$ 180,064.74
	Water	\$ 394,495.66	\$ 187,222.74	\$ (7,158.00)	\$ 574,560.40	\$ 180,064.74

ATTACHMENT 3

		2019 Projected			2019 Projected	
Account Number	Account Name	Opening Balance	Contribution from	Transfer to	Ending Balance	Change
RESERVES						
01-0000-2515	Reserve - Solid Waste - Dundalk site	\$ 57,500.00	\$ -	\$ -	\$ 57,500.00	\$ -
01-0000-2517	Reserve - Solid Waste - Equipment	\$ 75,141.99	\$ -	\$ (75,141.99)	\$ -	\$ (75,141.99)
01-0000-2526	Reserve - Solid Waste - Proton Site	\$ 45,278.69	\$ -	\$ -	\$ 45,278.69	\$ -
01-0000-2554	Reserve - Solid Waste - Egremont Site Rehab	\$ 20,000.00	\$ -	\$ -	\$ 20,000.00	\$ -
	Solid Waste	\$ 197,920.68	\$ -	\$ (75,141.99)	\$ 122,778.69	\$ (75,141.99)
	Reserve - Public Health - Medical Clinic	\$ 21,500.00	\$ 48,600.00	\$ -	\$ 70,100.00	\$ 48,600.00
	Reserve - Cemetery - Infrastructure	\$ 5,600.00	\$ -	\$ -	\$ 5,600.00	\$ -
	Health Services	\$ 27,100.00	\$ 48,600.00	\$ -	\$ 75,700.00	\$ 48,600.00
01-0000-2523	Reserve - Recreation - Hopeville Park	\$ 1,206.00	\$ -	\$ -	\$ 1,206.00	\$ -
01-0000-2533	Reserve - Recreation - Holstein Park	\$ 6,786.76	\$ -	\$ -	\$ 6,786.76	\$ -
	Parks	\$ 7,992.76	\$ -	\$ -	\$ 7,992.76	\$ -
01-0000-2504	Reserve - Recreation - Infrastructure	\$ 181,149.51	\$ 28,176.00	\$ (7,000.00)	\$ 202,325.51	\$ 21,176.00
01-0000-2510	Reserve - Recreation - Cedarville	\$ -	\$ -	\$ -	\$ -	\$ -
01-0000-2522	Reserve - Recreation - Swinton Park	\$ -	\$ -	\$ -	\$ -	\$ -
01-0000-2535	Reserve - Recreation - Dromore	\$ 1,662.41	\$ -	\$ -	\$ 1,662.41	\$ -
01-0000-2546	Reserve - Recreation - Rural	\$ 87,599.03	\$ 10,000.00	\$ (6,100.00)	\$ 91,499.03	\$ 3,900.00
	Recreation Facilities	\$ 270,410.95	\$ 38,176.00	\$ (13,100.00)	\$ 295,486.95	\$ 25,076.00
07-0000-2502	Reserve - Library - Infrastructure	\$ 44,156.52	\$ 8,009.00	\$ (1,710.89)	\$ 50,454.63	\$ 6,298.11
	Library	\$ 44,156.52	\$ 8,009.00	\$ (1,710.89)	\$ 50,454.63	\$ 6,298.11
01-0000-2556	Reserve - ED - Signage	\$ 9,568.26	\$ 15,000.00	\$ -	\$ 24,568.26	\$ 15,000.00
	Reserve - ED - Downtown Parking	\$ 10,000.00	\$ -	\$ -	\$ 10,000.00	\$ -
	Reserve - ED - Downtown Improvements	\$ 10,000.00	\$ 10,000.00	\$ -	\$ 20,000.00	\$ 10,000.00
	Planning and Development	\$ 29,568.26	\$ 25,000.00	\$ -	\$ 54,568.26	\$ 25,000.00
	CAPITAL PURPOSES	\$ 4,048,159.62	\$ 932,337.44	\$ (652,744.37)	\$ 4,327,752.69	\$ 279,593.07
	RESERVES	\$ 5,813,798.92	\$ 1,814,781.01	\$ (810,370.88)	\$ 6,818,209.05	\$ 1,004,410.13
RESERVE FUNDS						
Capital Purposes						
09-0010	Reserve Fund - Recreation - Olde Town Hall	\$ 159.61	\$ -	\$ (159.61)	\$ (0.00)	\$ (159.61)
09-0011	Reserve Fund - Recreation - Arena	\$ 161,348.65	\$ 23,462.00	\$ -	\$ 184,810.65	\$ 23,462.00
09-0014	Reserve Fund - Recreation - Pool	\$ 60,979.08	\$ -	\$ -	\$ 60,979.08	\$ -
09-0015	Reserve Fund - Fire	\$ 38,392.07	\$ -	\$ -	\$ 38,392.07	\$ -
09-0016	Reserve Fund - Cemetery	\$ 4,114.41	\$ -	\$ -	\$ 4,114.41	\$ -
01-0000-2549	Reserve - Cemetery - Columbarium maintenance	\$ -	\$ 1,200.00	\$ -	\$ 1,200.00	\$ 1,200.00
09-0018	Reserve Fund - MNR Deposit Gravel Pit	\$ 2,028.29	\$ -	\$ -	\$ 2,028.29	\$ -
09-0021	Reserve Fund - Recreation - Macintyre Building	\$ 27,131.47	\$ -	\$ -	\$ 27,131.47	\$ -
09-0022	Reserve Fund - Southgate Community Vibrancy Fund [Solar]	\$ -	\$ -	\$ -	\$ -	\$ -
01-0000-2520	Reserve Fund - Southgate Community Vibrancy Fund [Solar]	\$ 77,476.05	\$ 75,000.00	\$ (40,000.00)	\$ 112,476.05	\$ 35,000.00
01-0000-2530	Reserve Fund - Recreation [Melancthon]	\$ 48,000.00	\$ 6,000.00	\$ -	\$ 54,000.00	\$ 6,000.00
01-0000-2532	Reserve Fund - Fire [Melancthon]	\$ 51,580.57	\$ 7,000.00	\$ -	\$ 58,580.57	\$ 7,000.00
01-0000-2547	Reserve Fund - Community Enhancement - Dundalk [Royalties]	\$ 207,113.12	\$ 35,000.00	\$ (15,000.00)	\$ 227,113.12	\$ 20,000.00
09-0000-3001	RESERVE FUNDS	\$ 678,323.32	\$ 147,662.00	\$ (55,159.61)	\$ 770,825.71	\$ 92,502.39
	RESERVES AND RESERVE FUNDS	\$ 6,492,122.24	\$ 1,962,443.01	\$ (865,530.49)	\$ 7,589,034.76	\$ 1,096,912.52

		2019 Projected			2019 Projected	
Account Number		Opening Balance	Contribution from	Transfer to	Ending Balance	Change
RESERVES						
DEFERRED REVENUE						
Obligatory Reserve Funds						
	DC Reserve - Administration Studies	\$ 2,113,111.71	\$ 1,933,064.00	\$ (16,875.00)	\$ 4,029,300.71	\$ 1,916,189.00
	DC Reserve - Fire	\$ 178,772.20	\$ -	\$ (32,700.00)	\$ 146,072.20	\$ (32,700.00)
	DC Reserve - Transportation	\$ 191,161.06	\$ -	\$ (76,000.00)	\$ 115,161.06	\$ (76,000.00)
	DC Reserve - Stormwater Management	\$ 47,424.04	\$ -	\$ -	\$ 47,424.04	\$ -
	DC Reserve - Waste & Waste Related	\$ -	\$ -	\$ -	\$ -	\$ -
	DC Reserve - Wastewater	\$ 273,544.43	\$ -	\$ -	\$ 273,544.43	\$ -
	DC Reserve - Water	\$ 149,791.08	\$ -	\$ (1,055,037.00)	\$ (905,245.92)	\$ (1,055,037.00)
	DC Reserve - Parks & Recreation	\$ 54,963.53	\$ -	\$ -	\$ 54,963.53	\$ -
	DC Reserve - Library	\$ (7,613.71)	\$ -	\$ (9,900.00)	\$ (17,513.71)	\$ (9,900.00)
09-0012-3001	Development Charges	\$ 3,001,154.34	\$ 1,933,064.00	\$ (1,190,512.00)	\$ 3,743,706.34	\$ 742,552.00
09-0013-3001	Reserve Fund - Recreation - Parkland	\$ 63,070.39	\$ -	\$ -	\$ 63,070.39	\$ -
09-0020-3001	Reserve Fund - Admin - Federal Gas Tax	\$ 264,840.13	\$ 456,366.19	\$ (571,519.52)	\$ 149,686.80	\$ (115,153.33)
	Reserve Fund - Admin - Main St Revitalization	\$ 44,151.26	\$ -	\$ (44,151.26)	\$ -	\$ (44,151.26)
		\$ 3,373,216.12	\$ 2,389,430.19	\$ (1,806,182.78)	\$ 3,956,463.53	\$ 583,247.41
Other						
01-0000-1121	Def Rev - Ontario Community Infrastructure Fund	\$ 23,291.11	\$ -	\$ (23,291.11)	\$ -	\$ (23,291.11)
01-0000-1125	Def Rev - Source Water Protection	\$ -	\$ -	\$ -	\$ -	\$ -
07-0000-2103	Def Rev - General	\$ -	\$ -	\$ -	\$ -	\$ -
07-0000-2503	Def Rev - Library - Grants	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ 23,291.11	\$ -	\$ (23,291.11)	\$ -	\$ (23,291.11)
DEFERRED REVENUE		\$ 3,396,507.23	\$ 2,389,430.19	\$ (1,829,473.89)	\$ 3,956,463.53	\$ 559,956.30
RESERVES, RESERVE FUNDS, AND DEFERRED REVENUE		\$ 9,888,629.47	\$ 4,351,873.20	\$ (2,695,004.38)	\$ 11,545,498.29	\$ 1,656,868.82

Township of Southgate
2020 Budget - Capital and Special Projects

4.1	Tax Levy Impact and Analysis to the AMP Financing Strategy
4.2	Administration
4.3	Public Health
4.4	Council
4.5	Planning
4.6	Building
4.7	Industrial Land
4.8	Economic Development
4.9	Fire
4.10	Recreation
4.11	Library
4.12	Roads
4.13	Solid Waste
4.14	Cemetery
4.15	Wastewater
4.16	Water

Staff Report FIN2019-049 2020 Budget
Attachment 4

Township of Southgate
2020 Budget - Capital and Special Projects

<u>Levy Summary:</u>					
	<u>2019</u>	<u>2020</u>	<u>Variance</u>		
			<u>\$</u>		<u>%</u>
Net Operating Expenditures	\$ 4,905,469				
Capital/Reserves/Sp Prj	<u>\$ 1,756,700</u>	\$ 1,873,854	\$ 117,154	6.7%	
Total to Raise from General Taxation	\$ 6,662,169				

Overall Levy Increase Impact:				
<u>2019 Increase for Capital and Special Projects</u>	<u>\$ 117,154</u>	=	1.8%	
2018 Total Raise from Taxation	\$ 6,662,169			

Staff Report FIN2019-011 2019 Budget
Attachment 4

Township of Southgate
2020 Budget - Capital and Special Projects

	2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2020 to 2029
	<u>Projected</u>						Budget						Total
Department			Current year taxation										
Administration	\$ 30,000	\$ 30,000	\$ 40,000	\$ 50,000	\$ 52,500	\$ 52,500	\$ 61,600	\$ 61,600	\$ 61,600	\$ 61,600	\$ 61,600	\$ 61,600	\$ 564,600
Public Health	\$ 71,600	\$ 71,600	\$ 73,750	\$ 75,950	\$ 78,250	\$ 80,600	\$ 83,000	\$ 85,500	\$ 88,100	\$ 90,750	\$ 93,500	\$ 96,300	\$ 845,700
Council	\$ 25,000	\$ 25,000	\$ 13,000	\$ 10,000	\$ 17,500	\$ 10,000	\$ 10,000	\$ 10,000	\$ 17,500	\$ 10,000	\$ 10,000	\$ 10,000	\$ 118,000
Planning	\$ 19,500	\$ 19,500	\$ 19,500	\$ 19,500	\$ 19,500	\$ 19,500	\$ 19,500	\$ 19,500	\$ 19,500	\$ 19,500	\$ 19,500	\$ 19,500	\$ 195,000
Building	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Industrial Land	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 105,000
Economic Development	\$ 27,000	\$ 27,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 120,000
Fire	\$ 61,050	\$ 61,050	\$ 62,900	\$ 64,800	\$ 66,750	\$ 68,750	\$ 70,800	\$ 72,900	\$ 75,100	\$ 77,350	\$ 79,700	\$ 82,100	\$ 721,150
Recreation	\$ 132,900	\$ 132,900	\$ 136,900	\$ 148,200	\$ 160,500	\$ 173,800	\$ 188,200	\$ 203,800	\$ 220,700	\$ 239,000	\$ 258,900	\$ 279,000	\$ 2,009,000
Library	\$ 20,600	\$ 20,600	\$ 26,100	\$ 30,700	\$ 35,060	\$ 42,000	\$ 47,500	\$ 55,000	\$ 58,500	\$ 66,000	\$ 73,500	\$ 75,500	\$ 509,860
Roads	\$ 1,007,114	\$ 1,007,114	\$ 1,075,718	\$ 1,196,392	\$ 1,303,892	\$ 1,420,800	\$ 1,548,300	\$ 1,688,302	\$ 1,840,300	\$ 2,006,300	\$ 2,186,300	\$ 2,382,300	\$ 16,648,604
Solid Waste	\$ 361,936	\$ 361,936	\$ 383,986	\$ 430,100	\$ 430,302	\$ 430,500	\$ 430,500	\$ 430,500	\$ 430,500	\$ 430,500	\$ 430,500	\$ 430,500	\$ 4,257,888
Cemetery	\$ 5,000	\$ -	\$ 5,000	\$ 10,000	\$ 12,500	\$ 15,000	\$ 17,500	\$ 17,500	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 137,500
Sub-total - taxation funded	\$ 1,761,700	\$ 1,756,700	\$ 1,873,854	\$ 2,072,642	\$ 2,213,754	\$ 2,350,450	\$ 2,488,900	\$ 2,657,602	\$ 2,839,800	\$ 3,029,000	\$ 3,241,500	\$ 3,464,800	\$ 26,232,302
		19.8%	6.7%	10.6%	6.8%	6.2%	5.9%	6.8%	6.9%	6.7%	7.0%	6.9%	
			Rates										
Wastewater	\$ 477,530	\$ 416,329	\$ 498,294	\$ 498,294	\$ 498,294	\$ 498,294	\$ 498,294	\$ 498,294	\$ 498,294	\$ 498,294	\$ 498,294	\$ 650,800	\$ 5,135,446
Water	\$ 187,223	\$ 127,448	\$ 152,506	\$ 152,506	\$ 152,506	\$ 152,506	\$ 152,506	\$ 152,506	\$ 152,506	\$ 152,506	\$ 152,506	\$ 4,115,600	\$ 5,488,154
Sub-total - non-taxation	\$ 664,752	\$ 543,777	\$ 650,800	\$ 650,800	\$ 650,800	\$ 650,800	\$ 650,800	\$ 650,800	\$ 650,800	\$ 650,800	\$ 650,800	\$ 4,766,400	\$ 10,623,600
		22.2%	19.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	632.4%	
Total Taxation and Rates	\$ 2,426,452	\$ 2,300,477	\$ 2,524,654	\$ 2,723,442	\$ 2,864,554	\$ 3,001,250	\$ 3,139,700	\$ 3,308,402	\$ 3,490,600	\$ 3,679,800	\$ 3,892,300	\$ 8,231,200	\$ 36,855,902
		20.3%	9.7%	7.9%	5.2%	4.8%	4.6%	5.4%	5.5%	5.4%	5.8%	111.5%	

Staff Report FIN2019-011 2019 Budget
Attachment 4

Township of Southgate
2020 Budget - Capital and Special Projects

	2019	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2020 to 2029
	Projected						Budget						Total
Department	Current Year Expenditures												
Administration	\$ 114,056	\$ 30,000	\$ 14,000	\$ 1,007,500	\$ 7,500	\$ 7,500	\$ 17,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 1,091,500
Public Health	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 1,528,000	\$ 1,528,000	\$ 1,528,000	\$ 4,780,000
Council	\$ 15,000	\$ 25,000	\$ 3,000	\$ -	\$ 47,500	\$ -	\$ -	\$ -	\$ 47,500	\$ -	\$ -	\$ -	\$ 98,000
Planning	\$ 32,500	\$ 60,000	\$ -	\$ 28,700	\$ -	\$ 25,000	\$ -	\$ 20,000	\$ 28,700	\$ -	\$ -	\$ -	\$ 102,400
Building	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 40,000	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 95,000
Industrial Land	\$ 5,000	\$ 545,000	\$ 1,710,000	\$ 2,300,000	\$ -	\$ -	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,210,000
Economic Development	\$ 20,000	\$ 20,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Fire	\$ 100,750	\$ 100,000	\$ 68,000	\$ 692,000	\$ 293,500	\$ 22,000	\$ 9,500	\$ 20,000	\$ 9,500	\$ 517,000	\$ 517,000	\$ 517,000	\$ 2,665,500
Recreation	\$ 495,545	\$ 241,295	\$ 311,250	\$ 5,169,750	\$ 2,142,500	\$ 135,000	\$ 40,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 7,948,500
Library	\$ 25,631	\$ 23,000	\$ 26,000	\$ 40,000	\$ 25,500	\$ 26,000	\$ 26,500	\$ 29,000	\$ 27,500	\$ 38,000	\$ 38,000	\$ 38,000	\$ 314,500
Roads	\$ 2,725,663	\$ 3,163,000	\$ 2,296,000	\$ 2,120,000	\$ 1,837,500	\$ 2,854,500	\$ 2,204,500	\$ 3,259,520	\$ 1,799,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 19,971,020
Solid Waste	\$ 785,493	\$ 956,000	\$ 470,000	\$ 70,000	\$ 46,000	\$ 120,000	\$ 17,500	\$ 22,000	\$ 340,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 1,142,500
Cemetery	\$ 5,000	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 55,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 100,000
Sub-total - taxation funded	\$ 4,352,638	\$ 5,201,295	\$ 4,971,250	\$ 11,460,950	\$ 4,433,000	\$ 3,263,000	\$ 4,548,500	\$ 3,516,020	\$ 2,322,700	\$ 3,344,500	\$ 3,344,500	\$ 3,344,500	\$ 44,548,920
Wastewater	\$ 106,485	\$ 265,000	\$ 350,000	\$ 35,000	\$ 16,316,200	\$ -	\$ -	\$ 1,500,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 21,201,200
Water	\$ 4,173,475	\$ 4,393,317	\$ 137,000	\$ 3,252,000	\$ 117,000	\$ 677,000	\$ 4,002,000	\$ 2,000	\$ 1,586,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 9,779,000
Sub-total - non-taxation	\$ 4,279,960	\$ 4,658,317	\$ 487,000	\$ 3,287,000	\$ 16,433,200	\$ 677,000	\$ 4,002,000	\$ 1,502,000	\$ 1,586,000	\$ 1,002,000	\$ 1,002,000	\$ 1,002,000	\$ 30,980,200
Total	\$ 8,632,598	\$ 9,859,612	\$ 5,458,250	\$ 14,747,950	\$ 20,866,200	\$ 3,940,000	\$ 8,550,500	\$ 5,018,020	\$ 3,908,700	\$ 4,346,500	\$ 4,346,500	\$ 4,346,500	\$ 75,529,120

Township of Southgate
2020 Budget - Capital and Special Projects

Project Funding												General Fund Expense							
Description	Prior year unfunded expenditure	Current year expenditure	Total expenditure requiring funding	Contribution from Unrestricted Reserves	Contribution from Restricted Reserves	Grants	Donations	Sale of Assets	Debt Issuance	Future year funding	Comment	Sub-Total Budget	Transfer to Capital Fund	Transfer to Reserves	Debt Repayment	Debt Interest	Current Year Taxation	Prior Year Taxation	
Administration																			
Technology - Computers		\$ 1,500	\$ 1,500									\$ -	\$ 1,500				\$ 1,500		
Office Furniture/Equipment/Chairs		\$ 2,500	\$ 2,500									\$ -	\$ 2,500				\$ 2,500		
Contrib to Infrastructure Res			\$ -									\$ -	\$ -	\$ 26,900			\$ 26,900		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
Capital Projects	\$ -	\$ 4,000	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 4,000	\$ 26,900	\$ -	\$ -	\$ 30,900	\$ 30,000	3.0%
Asset Management Plan		\$ 10,000	\$ 10,000		\$ 900	DC						\$ 900	\$ 9,100				\$ 9,100		
		\$ -	\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
Special Projects	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 900	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 900	\$ 9,100	\$ -	\$ -	\$ -	\$ 9,100	\$ -	
2020 Total Budget	\$ -	\$ 14,000	\$ 14,000	\$ -	\$ 900	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 900	\$ 13,100	\$ 26,900	\$ -	\$ -	\$ 40,000	\$ 30,000	33.3%

Township of Southgate
2020 Budget - Capital and Special Projects

Project Funding												General Fund Expense							
Description	Prior year unfunded expenditure	Current year expenditure	Total expenditure requiring funding	Contribution from Unrestricted Reserves	Contribution from Restricted Reserves	Grants	Donations	Sale of Assets	Debt Issuance	Future year funding	Comment	Sub-Total Budget	Transfer to Capital Fund	Transfer to Reserves	Debt Repayment	Debt Interest	Current Year Taxation	Prior Year Taxation	
Public Health																			
Medical Clinic Reserve			\$ -									\$ -	\$ -	\$ 50,750			\$ 50,750		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
Capital Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ 50,750	\$ -	\$ -	\$ 50,750	\$ 48,600	4.4%
Grant - Mount Forest Hospital (Emergency Department Expansion)			\$ -								Year 7 of 10	\$ -	\$ -	\$ 20,000			\$ 20,000		
Grant - Durham & Community Health Care Foundation		\$ 1,500	\$ 1,500								No specific project	\$ -	\$ 1,500				\$ 1,500		
Grant - Mt Forest & Area Health Professional Recruitment Committee		\$ 1,500	\$ 1,500								General Operations	\$ -	\$ 1,500				\$ 1,500		
Grant - South East Grey Community Health Centre - Seniors and Youth Programs		\$ 25,000	\$ 25,000		\$ 25,000						Year 3 of 10	\$ 25,000	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
Special Projects	\$ -	\$ 28,000	\$ 28,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 25,000	\$ 3,000	\$ 20,000	\$ -	\$ -	\$ 23,000	\$ 23,000	0.0%
2020 Total Budget	\$ -	\$ 28,000	\$ 28,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 25,000	\$ 3,000	\$ 70,750	\$ -	\$ -	\$ 73,750	\$ 71,600	3.0%

Township of Southgate
2020 Budget - Capital and Special Projects

Project Funding													General Fund Expense						
Description	Prior year unfunded expenditure	Current year expenditure	Total expenditure requiring funding	Contribution from Unrestricted Reserves	Contribution from Restricted Reserves	Grants	Donations	Sale of Assets	Debt Issuance	Future year funding	Comment	Sub-Total Budget	Transfer to Capital Fund	Transfer to Reserves	Debt Repayment	Debt Interest	Current Year Taxation	Prior Year Taxation	
Council																			
Council Chambers Projection technology		\$ 3,000	\$ 3,000									\$ -	\$ 3,000				\$ 3,000		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
Capital Projects	\$ -	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ 3,000	\$ 15,000	-80.0%
Election - Contribution to Reserve			\$ -									\$ -	\$ -	\$ 10,000			\$ 10,000		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
Special Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000	\$ 10,000	0.0%
2020 Total Budget	\$ -	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 3,000	\$ 10,000	\$ -	\$ -	\$ 13,000	\$ 25,000	-48.0%

Township of Southgate
2020 Budget - Capital and Special Projects

Project Funding												General Fund Expense						
Description	Prior year unfunded expenditure	Current year expenditure	Total expenditure requiring funding	Contribution from Unrestricted Reserves	Contribution from Restricted Reserves	Grants	Donations	Sale of Assets	Debt Issuance	Future year funding	Comment	Sub-Total Budget	Transfer to Capital Fund	Transfer to Reserves	Debt Repayment	Debt Interest	Current Year Taxation	Prior Year Taxation
Planning																		
			\$ -									\$ -	\$ -				\$ -	
			\$ -									\$ -	\$ -				\$ -	
			\$ -									\$ -	\$ -				\$ -	
			\$ -									\$ -	\$ -				\$ -	
Capital Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tsfr to Reserves: Planning/Zoning			\$ -									\$ -	\$ -	\$ 10,000			\$ 10,000	
Tsfr to Res: Strategic Plan			\$ -									\$ -	\$ -	\$ 6,000			\$ 6,000	
Transfer to Res: OMB			\$ -									\$ -	\$ -	\$ 3,500			\$ 3,500	
Official Plan Update - done internally			\$ -									\$ -	\$ -				\$ -	
			\$ -									\$ -	\$ -				\$ -	
			\$ -									\$ -	\$ -				\$ -	
Special Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ 19,500	\$ -	\$ -	\$ 19,500	\$ 19,500
2020 Total Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ 19,500	\$ -	\$ -	\$ 19,500	\$ 19,500
																		0.0%

Township of Southgate
2020 Budget - Capital and Special Projects

Project Funding													General Fund Expense						
Description		Prior year unfunded expenditure	Current year expenditure	Total expenditure requiring funding	Contribution from Unrestricted Reserves	Contribution from Restricted Reserves	Grants	Donations	Sale of Assets	Debt Issuance	Future year funding	Comment	Sub-Total Budget	Transfer to Capital Fund	Transfer to Reserves	Debt Repayment	Debt Interest	Current Year Taxation	Prior Year Taxation
Building																			
1405	Drone		\$ 10,000	\$ 10,000		\$ 10,000						Cfwd from 2019	\$ 10,000	\$ -				\$ -	
				\$ -									\$ -	\$ -				\$ -	
				\$ -									\$ -	\$ -				\$ -	
				\$ -									\$ -	\$ -				\$ -	
Capital Projects		\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				\$ -									\$ -	\$ -				\$ -	
				\$ -									\$ -	\$ -				\$ -	
				\$ -									\$ -	\$ -				\$ -	
				\$ -									\$ -	\$ -				\$ -	
Special Projects		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2020	Total Budget	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Township of Southgate
2020 Budget - Capital and Special Projects

Project Funding												General Fund Expense							
Description		<u>Prior year unfunded expenditure</u>	<u>Current year expenditure</u>	<u>Total expenditure requiring funding</u>	<u>Contribution from Unrestricted Reserves</u>	<u>Contribution from Restricted Reserves</u>	<u>Grants</u>	<u>Donations</u>	<u>Sale of Assets</u>	<u>Debt Issuance</u>	<u>Future year funding</u>	<u>Comment</u>	<u>Sub-Total Budget</u>	<u>Transfer to Capital Fund</u>	<u>Transfer to Reserves</u>	<u>Debt Repayment</u>	<u>Debt Interest</u>	<u>Current Year Taxation</u>	<u>Prior Year Taxation</u>
Industrial Land																			
	Hwy 10 Bypass Rd - Construction - Phase 1		\$ 1,700,000	\$ 1,700,000	\$ 270,000	\$ 1,430,000							\$ 1,700,000	\$ -				\$ -	
				\$ -									\$ -	\$ -				\$ -	
				\$ -									\$ -	\$ -				\$ -	
				\$ -									\$ -	\$ -				\$ -	
Capital Projects		\$ -	\$ 1,700,000	\$ 1,700,000	\$ 270,000	\$ 1,430,000	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sale of industrial land			\$ 10,000	\$ 10,000					\$ 1,000,000				\$ 1,000,000	\$ (990,000)	\$ 990,000			\$ -	
	Hwy 10 Industrial Park Reserve			\$ -									\$ -	\$ -	\$ 25,000			\$ 25,000	
				\$ -									\$ -	\$ -				\$ -	
				\$ -									\$ -	\$ -				\$ -	
Special Projects		\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -		\$ 1,000,000	\$ (990,000)	\$ 1,015,000	\$ -	\$ -	\$ 25,000	\$ -
2020	Total Budget	\$ -	\$ 1,710,000	\$ 1,710,000	\$ 270,000	\$ 1,430,000	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -		\$ 2,700,000	\$ (990,000)	\$ 1,015,000	\$ -	\$ -	\$ 25,000	\$ -

Township of Southgate
2020 Budget - Capital and Special Projects

Project Funding													General Fund Expense						
Description	Prior year unfunded expenditure	Current year expenditure	Total expenditure requiring funding	Contribution from Unrestricted Reserves	Contribution from Restricted Reserves	Grants	Donations	Sale of Assets	Debt Issuance	Future year funding	Comment	Sub-Total Budget	Transfer to Capital Fund	Transfer to Reserves	Debt Repayment	Debt Interest	Current Year Taxation	Prior Year Taxation	
Economic Development																			
Downtown Improvements - General		\$ 30,000	\$ 30,000	\$ 20,000								\$ 20,000	\$ 10,000				\$ 10,000		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
Capital Projects	\$ -	\$ 30,000	\$ 30,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 20,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	\$ 25,000	-60.0%
Downtown Improvements - Façade			\$ -									\$ -	\$ -	\$ 2,000			\$ 2,000		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
Special Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ 2,000	\$ -	\$ -	\$ 2,000	\$ 2,000	0.0%
2020 Total Budget	\$ -	\$ 30,000	\$ 30,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 20,000	\$ 10,000	\$ 2,000	\$ -	\$ -	\$ 12,000	\$ 27,000	-55.6%

Township of Southgate
2020 Budget - Capital and Special Projects

Project Funding													General Fund Expense						
Description	Prior year unfunded expenditure	Current year expenditure	Total expenditure requiring funding	Contribution from Unrestricted Reserves	Contribution from Restricted Reserves	Grants	Donations	Sale of Assets	Debt Issuance	Future year funding	Comment	Sub-Total Budget	Transfer to Capital Fund	Transfer to Reserves	Debt Repayment	Debt Interest	Current Year Taxation	Prior Year Taxation	
Fire																			
Bunker Gear/PPE		\$ 16,000	\$ 16,000		\$ 10,200							\$ 10,200	\$ 5,800				\$ 5,800		
Contribution to Res (Infrastructure)			\$ -									\$ -	\$ -	\$ 34,350			\$ 34,350		
SCBA Air bottle replacements		\$ 9,000	\$ 9,000									\$ -	\$ 9,000				\$ 9,000		
Jaws of Life		\$ 40,000	\$ 40,000		\$ 26,250	DC						\$ 26,250	\$ 13,750				\$ 13,750		
New Defibrillator		\$ 3,000	\$ 3,000		\$ 3,000	DC						\$ 3,000	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
Capital Projects	\$ -	\$ 68,000	\$ 68,000	\$ -	\$ 39,450	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 39,450	\$ 28,550	\$ 34,350	\$ -	\$ -	\$ 62,900	\$ 61,050	3.0%
Contribution to Res (Melancthon)			\$ -		\$ 7,000							\$ 7,000	\$ (7,000)	\$ 7,000			\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
Special Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000	\$ -	\$ -	\$ -	\$ -		\$ 7,000	\$ (7,000)	\$ 7,000	\$ -	\$ -	\$ -	\$ -	
2020 Total Budget	\$ -	\$ 68,000	\$ 68,000	\$ -	\$ 39,450	\$ 7,000	\$ -	\$ -	\$ -	\$ -		\$ 46,450	\$ 21,550	\$ 41,350	\$ -	\$ -	\$ 62,900	\$ 61,050	3.0%

Township of Southgate
2020 Budget - Capital and Special Projects

Project Funding												General Fund Expense							
Description	Prior year unfunded expenditure	Current year expenditure	Total expenditure requiring funding	Contribution from Unrestricted Reserves	Contribution from Restricted Reserves	Grants	Donations	Sale of Assets	Debt Issuance	Future year funding	Comment	Sub-Total Budget	Transfer to Capital Fund	Transfer to Reserves	Debt Repayment	Debt Interest	Current Year Taxation	Prior Year Taxation	
Recreation																			
Dundalk Arena Reserve			\$ -									\$ -	\$ -	\$ -			\$ -		
Rural Recreation Reserve			\$ -									\$ -	\$ -	\$ 10,000			\$ 10,000		
Parkland Development and Amenities			\$ -									\$ -	\$ -				\$ -		
Trail Development - Connections		\$ 10,000	\$ 10,000	\$ 5,500	\$ 4,500						DC / Parkland Reserve	\$ 10,000	\$ -				\$ -		
Transfer of Pick Up Truck from Roads			\$ -								New Truck being purchased by Roads, and existing truck to be transferred to Recreation. \$10k of funding to come from recreation reserves	\$ -	\$ -				\$ -		
Recreation Maintenance Equipment - growth			\$ -									\$ -	\$ -				\$ -		
Recreation Infrastructure Reserve			\$ -									\$ -	\$ -	\$ 106,900			\$ 106,900		
Auditorium Program Amenities		\$ 20,000	\$ 20,000									\$ -	\$ 20,000				\$ 20,000		
Olde Town Hall - Renovation Phase 1 (Engineering/Plan)		\$ 281,250	\$ 281,250			\$ 205,313	\$ -			\$ 75,937	ICIP Grant 73%	\$ 281,250	\$ -				\$ -		
Capital Projects	\$ -	\$ 311,250	\$ 311,250	\$ 5,500	\$ 4,500	\$ 205,313	\$ -	\$ -	\$ -	\$ 75,937		\$ 291,250	\$ 20,000	\$ 116,900	\$ -	\$ -	\$ 136,900	\$ 132,900	
Contrib to Melancthon Res			\$ -			\$ 6,000						\$ 6,000	\$ (6,000)	\$ 6,000			\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
Special Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000	\$ -	\$ -	\$ -	\$ -		\$ 6,000	\$ (6,000)	\$ 6,000	\$ -	\$ -	\$ -	\$ -	
2020 Total Budget	\$ -	\$ 311,250	\$ 311,250	\$ 5,500	\$ 4,500	\$ 211,313	\$ -	\$ -	\$ -	\$ 75,937		\$ 297,250	\$ 14,000	\$ 122,900	\$ -	\$ -	\$ 136,900	\$ 132,900	
3.0%																			

Attachment 2

Township of Southgate

2020 Budget - Capital and Special Projects

Project Funding

Description		<u>Prior year unfunded expenditure</u>	<u>Current year expenditure</u>	<u>Total expenditure requiring funding</u>	<u>ICIP Grant (73%)</u>	<u>Donations</u>	<u>Debt Issuance</u>	<u>Future year funding</u>	<u>Taxation</u>
Recreation October 31 version (received for information only)									
2020	Phase 1 (Engineering/Plan)	\$ -	\$ 300,000	\$ 300,000	\$ 219,000	\$ -			\$ 81,000
2021	Phase 2 (Construction Phase 1)	\$ -	\$ 2,100,000	\$ 2,100,000	\$ 1,533,000	\$ 405,000			\$ 162,000
2022	Phase 3 (Construction Phase 2)	\$ -	\$ 2,100,000	\$ 2,100,000	\$ 1,533,000	\$ 324,000			\$ 243,000
Olde Town Hall Project		\$ -	\$ 4,500,000	\$ 4,500,000	\$ 3,285,000	\$ 729,000	\$ -	\$ -	\$ 486,000

Description		<u>Prior year unfunded expenditure</u>	<u>Current year expenditure</u>	<u>Total expenditure requiring funding</u>	<u>ICIP Grant (73%)</u>	<u>Donations</u>	<u>Debt Issuance *</u>	<u>Future year funding *</u>	<u>Taxation</u>
Recreation November 13 version (proposed)									
2020	Phase 1 (Engineering/Plan)	\$ -	\$ 281,250	\$ 281,250	\$ 205,313	\$ -		\$ 75,937	\$ -
2021	Phase 2 (Construction Phase 1)	\$ 75,937	\$ 2,093,750	\$ 2,169,687	\$ 1,528,438	\$ -		\$ 641,249	\$ -
2022	Phase 3 (Construction Phase 2)	\$ 641,249	\$ 2,062,500	\$ 2,703,749	\$ 1,505,625	\$ -	\$ 1,198,124		\$ -
Olde Town Hall Project			\$ 4,437,500		\$ 3,239,376	\$ -	\$ 1,198,124		\$ -

*Note: A temporary construction loan will be required when project begins, and converted to long-term upon completion. Borrowing costs incurred during the construction are not yet reflected.

Annual Debt Repayments - 20 years (2023 to 2042)	\$ 62,000		
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Principal Repayment

\$ 1,198,124

Interest Cost

\$ 41,876

Debt Principal and Interest Repayments over 20 years

\$ 1,240,000 Future year taxation

Township of Southgate
2020 Budget - Capital and Special Projects

Project Funding												General Fund Expense							
Description	Prior year unfunded expenditure	Current year expenditure	Total expenditure requiring funding	Contribution from Unrestricted Reserves	Contribution from Restricted Reserves	Grants	Donations	Sale of Assets	Debt Issuance	Future year funding	Comment	Sub-Total Budget	Transfer to Capital Fund	Transfer to Reserves	Debt Repayment	Debt Interest	Current Year Taxation	Prior Year Taxation	
Library																			
Library Collections - Replacement		\$ 9,500	\$ 9,500									\$ -	\$ 9,500				\$ 9,500		
Library Collections - Growth		\$ 10,000	\$ 10,000		\$ 9,000						DC- Special Collection	\$ 9,000	\$ 1,000				\$ 1,000		
Computers /e-resources		\$ 4,000	\$ 4,000		\$ 900						DC	\$ 900	\$ 3,100				\$ 3,100		
Furniture/Furnishings		\$ 2,500	\$ 2,500									\$ -	\$ 2,500				\$ 2,500		
Contr to Reserves- Infrastructure			\$ -									\$ -	\$ -	\$ 10,000			\$ 10,000		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
Capital Projects	\$ -	\$ 26,000	\$ 26,000	\$ -	\$ 9,900	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 9,900	\$ 16,100	\$ 10,000	\$ -	\$ -	\$ 26,100	\$ 20,600	26.7%
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
Special Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
2020 Total Budget	\$ -	\$ 26,000	\$ 26,000	\$ -	\$ 9,900	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 9,900	\$ 16,100	\$ 10,000	\$ -	\$ -	\$ 26,100	\$ 20,600	26.7%

Township of Southgate
2020 Budget - Capital and Special Projects

Project Funding												General Fund Expense							
Description	Prior year unfunded expenditure	Current year expenditure	Total expenditure requiring funding	Contribution from Unrestricted Reserves	Contribution from Restricted Reserves	Grants	Donations	Sale of Assets	Debt Issuance	Future year funding	Comment	Sub-Total Budget	Transfer to Capital Fund	Transfer to Reserves	Debt Repayment	Debt Interest	Current Year Taxation	Prior Year Taxation	
Roads																			
	Debt P&I - LED Conversion		\$ -									\$ -	\$ -		\$ 34,092		\$ 34,092		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
2090 Sub Total Budget		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ 34,092	\$ -	\$ 34,092	\$ 34,092	0.0%
	Debt P&I - Main St		\$ -								Payment 1 of 10	\$ -	\$ -		\$ 59,000		\$ 59,000		
	Victoria Street Drain Pipe extension	\$ 15,000	\$ 15,000									\$ -	\$ 15,000				\$ 15,000		
			\$ -									\$ -	\$ -				\$ -		
2511 Sub Total Budget		\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 15,000	\$ -	\$ 59,000	\$ -	\$ 74,000	\$ -	
2022	RD 22-03-07 P&A	\$ 325,000	\$ 325,000			\$ 183,000						\$ 183,000	\$ 142,000				\$ 142,000		
	WLR -41 to Varney	\$ 440,000	\$ 440,000		\$ 403,695						Solar Reserve Fund \$25k, balance Gas Tax	\$ 403,695	\$ 36,305				\$ 36,305		
2026	26-RR-Hometead contract-PAVE	\$ 55,000	\$ 55,000	\$ 20,000		\$ 35,000					carry from 2019	\$ 55,000	\$ -				\$ -		
	Glenelg St	\$ 40,000	\$ 40,000									\$ -	\$ 40,000				\$ 40,000		
	Rowes Lane	\$ 50,000	\$ 50,000	\$ 50,000							carry from 2019	\$ 50,000	\$ -				\$ -		
	S31 replacement	\$ 200,000	\$ 200,000			\$ 53,674						\$ 53,674	\$ 146,326				\$ 146,326		
	Hagan / Gold St Loop construction	\$ 40,000	\$ 40,000									\$ -	\$ 40,000				\$ 40,000		
	Pavement preservation applications	\$ 55,000	\$ 55,000									\$ -	\$ 55,000				\$ 55,000		
	Stephens Pit #2 Road,Fencing& tree planting	\$ 30,000	\$ 30,000	\$ 15,000							carry from 2019	\$ 15,000	\$ 15,000				\$ 15,000		
	New Bay-Dundalk	\$ 250,000	\$ 250,000		\$ 137,500	DC's			\$ 112,500		4% for 5 years	\$ 250,000	\$ -				\$ -		
	Hopeville garage insulation	\$ 6,000	\$ 6,000									\$ -	\$ 6,000				\$ 6,000		
	Holstein FuelTanks	\$ 10,000	\$ 10,000									\$ -	\$ 10,000				\$ 10,000		
	Roads Infrastructure Reserve		\$ -									\$ -	\$ -				\$ -		
	Roads Emergency Disastor Infrastructure Reserve		\$ -									\$ -	\$ -	\$ 20,000			\$ 20,000		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
2525 Sub Total Budget		\$ -	\$ 1,501,000	\$ 1,501,000	\$ 85,000	\$ 541,195	\$ 236,674	\$ 35,000	\$ -	\$ 112,500	\$ -	\$ 1,010,369	\$ 490,631	\$ 20,000	\$ -	\$ -	\$ 510,631	\$ 613,222	-16.7%
	Signs	\$ 8,000	\$ 8,000									\$ -	\$ 8,000				\$ 8,000		
	Solar school flashing lights (1pair)	\$ -	\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
2530 Sub Total Budget		\$ -	\$ 8,000	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 8,000	\$ -	\$ -	\$ -	\$ 8,000	\$ 8,000	0.0%
	Grader	\$ 420,000	\$ 420,000	\$ -				\$ 50,000	\$ 53,305		Unit 102 Grader	\$ 103,305	\$ 316,695				\$ 316,695		

Township of Southgate
2020 Budget - Capital and Special Projects

2020 Budget - Capital and Special Projects												General Fund Expense							
Project Funding																			
Description	Prior year unfunded expenditure	Current year expenditure	Total expenditure requiring funding	Contribution from Unrestricted Reserves	Contribution from Restricted Reserves	Grants	Donations	Sale of Assets	Debt Issuance	Future year funding	Comment	Sub-Total Budget	Transfer to Capital Fund	Transfer to Reserves	Debt Repayment	Debt Interest	Current Year Taxation	Prior Year Taxation	
Roads																			
	Replace Unit 294 1 Tonne	\$ 95,000	\$ 95,000					\$ 1,000			Unit 294 1 Tonne	\$ 1,000	\$ 94,000				\$ 94,000		
	4X4 Pick up	\$ 50,000	\$ 50,000	\$ 7,500	\$ 28,000			\$ 500			Trsfr Unit#309 to Recreation; Sell Unit#302	\$ 36,000	\$ 14,000				\$ 14,000		
	Additional sidewalk machine	\$ 180,000	\$ 180,000		\$ 63,750	DC's			\$ 116,250		4% for 5 years	\$ 180,000	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
2560 Sub Total Budget		\$ -	\$ 745,000	\$ 745,000	\$ 7,500	\$ 91,750	\$ -	\$ -	\$ 51,500	\$ 169,555	\$ -	\$ 320,305	\$ 424,695	\$ -	\$ -	\$ -	\$ 424,695	\$ 305,000	39.2%
Capital Projects		\$ -	\$ 2,269,000	\$ 2,269,000	\$ 92,500	\$ 632,945	\$ 236,674	\$ 35,000	\$ 51,500	\$ 282,055	\$ -	\$ 1,330,674	\$ 938,326	\$ 20,000	\$ 93,092	\$ -	\$ 1,051,418	\$ 960,314	9.5%
	Bridge Study (half of structures)		\$ 27,000	\$ 27,000		\$ 2,700	DC					\$ 2,700	\$ 24,300				\$ 24,300		
2221	Stephen's Pit Farm			\$ -				\$ 700,000				\$ 700,000	\$ (700,000)	\$ 413,700	\$ 286,300		\$ -		
				\$ -								\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
Special Projects		\$ -	\$ 27,000	\$ 27,000	\$ -	\$ 2,700	\$ -	\$ -	\$ 700,000	\$ -	\$ -	\$ 702,700	\$ (675,700)	\$ 413,700	\$ 286,300	\$ -	\$ 24,300	\$ 46,800	-48.1%
2020 Total Budget		\$ -	\$ 2,296,000	\$ 2,296,000	\$ 92,500	\$ 635,645	\$ 236,674	\$ 35,000	\$ 751,500	\$ 282,055	\$ -	\$ 2,033,374	\$ 262,626	\$ 433,700	\$ 379,392	\$ -	\$ 1,075,718	\$ 1,007,114	6.8%

Township of Southgate
2020 Budget - Capital and Special Projects

Project Funding												General Fund Expense							
Description	Prior year unfunded expenditure	Current year expenditure	Total expenditure requiring funding	Contribution from Unrestricted Reserves	Contribution from Restricted Reserves	Grants	Donations	Sale of Assets	Debt Issuance	Future year funding	Comment	Sub-Total Budget	Transfer to Capital Fund	Transfer to Reserves	Debt Repayment	Debt Interest	Current Year Taxation	Prior Year Taxation	
Solid Waste																			
Equipment Reserves			\$ -									\$ -	\$ -	\$ -			\$ -		
Debt P&I - System start-up			\$ -									\$ -	\$ -		\$ 171,036		\$ 171,036		
Contr to Wastewater Reserves (Compactor)			\$ -								Payment 4 of 5	\$ -	\$ -	\$ 29,498			\$ 29,498		
Contr to Wastewater Reserves (Roll off truck)			\$ -								Payment 3 of 5	\$ -	\$ -	\$ 33,302			\$ 33,302		
Contr to Wastewater Reserves (Collection truck)			\$ -								Payment 1 of 2	\$ -	\$ -	\$ 63,400			\$ 63,400		
Contr to Wastewater Reserves (Loader)			\$ -								Payment 1 of 2	\$ -	\$ -	\$ 50,000			\$ 50,000		
Dundalk Tsfr Upgrades (cfwd from 2019)		\$ 400,000	\$ 400,000		\$ 20,250	DC			\$ 373,000		4% for 5 years	\$ 393,250	\$ 6,750				\$ 6,750		
Carts		\$ 40,000	\$ 40,000					\$ 40,000				\$ 40,000	\$ -				\$ -		
Roll off containers 1-40 & 1-50		\$ -	\$ -		\$ -	DC						\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
Capital Projects	\$ -	\$ 440,000	\$ 440,000	\$ -	\$ 20,250	\$ -	\$ -	\$ 40,000	\$ 373,000	\$ -		\$ 433,250	\$ 6,750	\$ 176,200	\$ 171,036	\$ -	\$ 353,986	\$ 331,936	6.6%
Waste Re-location- Old Fill Area		\$ 30,000	\$ 30,000									\$ -	\$ 30,000				\$ 30,000		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
Special Projects	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000	0.0%
2020 Total Budget	\$ -	\$ 470,000	\$ 470,000	\$ -	\$ 20,250	\$ -	\$ -	\$ 40,000	\$ 373,000	\$ -		\$ 433,250	\$ 36,750	\$ 176,200	\$ 171,036	\$ -	\$ 383,986	\$ 361,936	6.1%

Township of Southgate
2020 Budget - Capital and Special Projects

2020 Budget - Capital and Special Projects													General Fund Expense						
Description	Prior year unfunded expenditure	Current year expenditure	Total expenditure requiring funding	Project Funding									Sub-Total Budget	Transfer to Capital Fund	Transfer to Reserves	Debt Repayment	Debt Interest	Current Year Taxation	Prior Year Taxation
				Contribution from Unrestricted Reserves	Contribution from Restricted Reserves	Grants	Donations	Sale of Assets	Debt Issuance	Future year funding	Comment								
Cemetery																			
Contribution to Infrastructure Res			\$ -										\$ -	\$ -	\$ -			\$ -	
			\$ -										\$ -	\$ -				\$ -	
			\$ -										\$ -	\$ -				\$ -	
			\$ -										\$ -	\$ -				\$ -	
Capital Projects			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contribution to Reserve Fund			\$ -						\$ 1,200				\$ 1,200	\$ (1,200)	\$ 1,200			\$ -	
	Headstone & foundation repairs		\$ 5,000	\$ 5,000									\$ -	\$ 5,000				\$ 5,000	
				\$ -									\$ -	\$ -				\$ -	
				\$ -									\$ -	\$ -				\$ -	
Special Projects			\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200	\$ -	\$ -	\$ 1,200	\$ 3,800	\$ 1,200	\$ -	\$ -	\$ 5,000	\$ -
2020	Total Budget			\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200	\$ -	\$ -	\$ 1,200	\$ 3,800	\$ 1,200	\$ -	\$ -	\$ 5,000

Township of Southgate
2020 Budget - Capital and Special Projects

Project Funding												Operating Fund Expense							
Description	Prior year unfunded expenditure	Current year expenditure	Total expenditure requiring funding	Contribution from Unrestricted Reserves	Contribution from Restricted Reserves	Grants	Donations	Sale of Assets	Debt Issuance	Future year funding	Comment	Sub-Total Budget	Transfer to Capital Fund	Transfer to Reserves	Debt Repayment	Debt Interest	Current Year Rates	Prior Year Rates	
Wastewater																			
Miscellaneous Equip		\$ 5,000	\$ 5,000		\$ 5,000							\$ 5,000	\$ -				\$ -		
Rows Lane Sewer main		\$ 200,000	\$ 200,000		\$ 200,000						cfwd from 2019	\$ 200,000	\$ -				\$ -		
Design for WW Upgrades (Engineering)		\$ 100,000	\$ 100,000		\$ 100,000							\$ 100,000	\$ -				\$ -		
Pump Replacements		\$ 30,000	\$ 30,000		\$ 30,000							\$ 30,000	\$ -				\$ -		
			\$ -		\$ -							\$ -	\$ -				\$ -		
			\$ -		\$ -							\$ -	\$ -				\$ -		
Capital Projects	\$ -	\$ 335,000	\$ 335,000	\$ -	\$ 335,000	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 335,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Transfer to Reserves			\$ -		\$ -							\$ -	\$ -	\$ 498,294			\$ 498,294		
Financial/Rate Study		\$ 10,000	\$ 10,000		\$ 10,000							\$ 10,000	\$ -				\$ -		
Flow Monitoring		\$ 5,000	\$ 5,000		\$ 5,000							\$ 5,000	\$ -				\$ -		
			\$ -		\$ -							\$ -	\$ -				\$ -		
			\$ -		\$ -							\$ -	\$ -				\$ -		
			\$ -		\$ -							\$ -	\$ -				\$ -		
Special Projects	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 15,000	\$ -	\$ 498,294	\$ -	\$ -	\$ 498,294	\$ 416,329	19.7%
2020 Total Budget	\$ -	\$ 350,000	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 350,000	\$ -	\$ 498,294	\$ -	\$ -	\$ 498,294	\$ 416,329	19.7%

Township of Southgate
2020 Budget - Capital and Special Projects

Project Funding													Operating Fund Expense						
Description	Prior year unfunded expenditure	Current year expenditure	Total expenditure requiring funding	Contribution from Unrestricted Reserves	Contribution from Restricted Reserves	Grants	Donations	Sale of Assets	Debt Issuance	Future year funding	Comment	Sub-Total Budget	Transfer to Capital Fund	Transfer to Reserves	Debt Repayment	Debt Interest	Current Year Rates	Prior Year Rates	
Water																			
			\$ -									\$ -	\$ -				\$ -		
Valves		\$ 10,000	\$ 10,000		\$ 10,000							\$ 10,000	\$ -				\$ -		
Water Meters		\$ 15,000	\$ 15,000					\$ 15,000			Meter Sales	\$ 15,000	\$ -				\$ -		
Miscellaneous Equipment		\$ 2,000	\$ 2,000		\$ 2,000							\$ 2,000	\$ -				\$ -		
Debt P&I - Well D5			\$ -		\$ 393,525						DC's / Water Reserves	\$ 393,525	\$ (393,525)		\$ 393,525		\$ -		
Hagan / Gold St Loop		\$ 40,000	\$ 40,000		\$ 40,000							\$ 40,000	\$ -				\$ -		
Glenleg water main servicing		\$ 40,000	\$ 40,000		\$ 40,000							\$ 40,000	\$ -				\$ -		
Water Tower Design		\$ 30,000	\$ 30,000		\$ 30,000							\$ 30,000	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
			\$ -									\$ -	\$ -				\$ -		
Capital Projects	\$ -	\$ 137,000	\$ 137,000	\$ -	\$ 515,525	\$ -	\$ -	\$ 15,000	\$ -	\$ -		\$ 530,525	\$ (393,525)	\$ -	\$ 393,525	\$ -	\$ -	\$ -	
Transfer to Reserves			\$ -		\$ -							\$ -	\$ -	\$ 152,506			\$ 152,506		
			\$ -		\$ -							\$ -	\$ -				\$ -		
			\$ -		\$ -							\$ -	\$ -				\$ -		
			\$ -		\$ -							\$ -	\$ -				\$ -		
Special Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ 152,506	\$ -	\$ -	\$ 152,506	\$ 127,448	19.7%
2020 Total Budget	\$ -	\$ 137,000	\$ 137,000	\$ -	\$ 515,525	\$ -	\$ -	\$ 15,000	\$ -	\$ -		\$ 530,525	\$ (393,525)	\$ 152,506	\$ 393,525	\$ -	\$ 152,506	\$ 127,448	19.7%

The Corporation of the Township of Southgate
By-law Number 2019-162
being a by-law to confirm the proceedings of the Council
of the Corporation of the Township of Southgate at its
special meeting held on November 13, 2019

Authority: Municipal Act, 2001, S.O. 2001, c.25, as amended, Sections 5 (3) and 130.

Whereas, the Municipal Act, 2001, S.O. 2001, c.25, as amended, Section 5 (3), provides that the jurisdiction of every Council is confined to the municipality that it represents, and its powers shall be exercised by by-law;

And whereas, the Municipal Act, 2001, S.O. 2001, c.25, as amended, Section 130 provides that every Council may pass such by-laws and make such regulations for the health, safety and well-being of the inhabitants of the municipality in matters not specifically provided for by this Act and for governing the conduct of its members as may be deemed expedient and are not contrary to law;

Now therefore, the Council of the Corporation of the Township of Southgate hereby enacts as follows:

1. That the action of the Council at its special meeting held on November 13, 2019 in respect to each report, motion, resolution or other action passed and taken by the Council at its meeting, is hereby adopted, ratified and confirmed, as if each resolution or other action was adopted, ratified and confirmed by separate by-law.
2. That the Mayor and the proper officers of the Township are hereby authorized and directed to do all things necessary to give effect to the said action, or to obtain approvals where required, and, except where otherwise provided, the Mayor and the Clerk are hereby directed to execute all documents necessary in that behalf and to affix the corporate seal of the Township to all such documents.
3. That this by-law, to the extent to which it provides authority for or constitutes the exercise by the Council of its power to proceed with, or to provide any money for, any undertaking work, project, scheme, act, matter or thing referred to in subsection 65 (1) of the Local Planning Appeal Tribunal Act, 2017, S.O. 2017 Chapter 23, shall not take effect until the approval of the Local Planning Appeals Tribunal with respect thereto, required under such subsection, has been obtained.
4. That any acquisition or purchase of land or of an interest in land pursuant to this by-law or pursuant to an option or agreement authorized by this by-law, is conditional on compliance with Environmental Assessment Act, R.S.O. 1990, Chapter E.18.

Read a first, second and third time and finally passed this 13th day of November, 2019.

John Woodbury - Mayor

Lindsey Green - Deputy Clerk