

TOWNSHIP OF SOUTHGATE

2022 BUDGET – CAPITAL AND SPECIAL PROJECTS

NOVEMBER 10, 2021



TOWNSHIP OF SOUTHGATE

2022 BUDGET – CAPITAL AND SPECIAL PROJECTS,
NOVEMBER 10, 2021



Purpose of Presentation

- To provide a high level introduction to the 2022 10 year capital and special project forecasts.
- To start discussing department detail

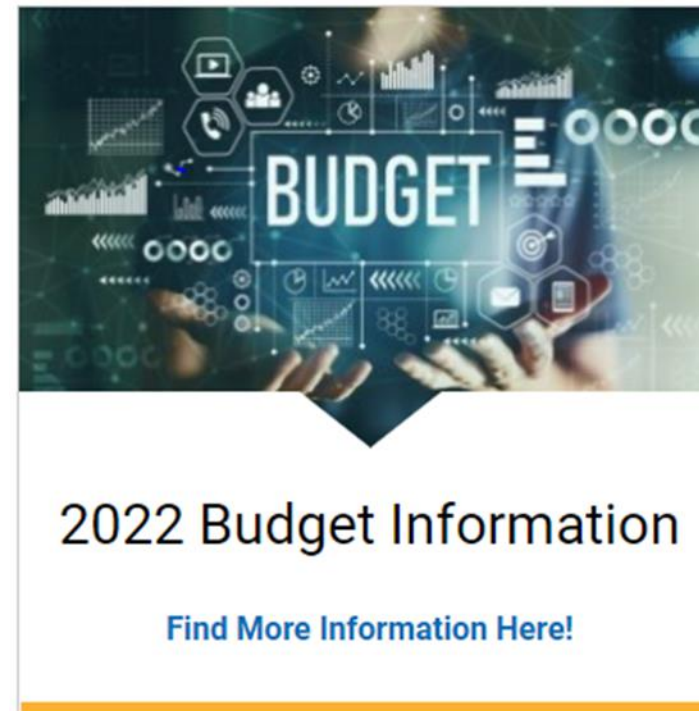
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Location for 2022 Budget Information

- The Home page of the Township of Southgate's website (www.southgate.ca) provides a link to the Budget documents



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2022 Budget Timeline

November 10, 2021 9 am	Council / Committee of the Whole	Present the 2022 Budget – 10 year Capital Forecast and 10 year Special Project Forecast
November 23, 2021 9 am	Council / Committee of the Whole	Discuss 2022 Capital and 2022 Special Project Budgets
December 8, 2021 9 am	Council / Committee of the Whole	Present 2022 Budget – Operating
December 21, 2021 9 am	Council / Committee of the Whole	Discuss / Recommend 2022 Consolidated Budget
January 11, 2022 7 pm	Public Information Meeting	Staff to present consolidated 2022 Budget and received public comments
January 19, 2022 9 am	Council / Committee of the Whole	Discuss / Recommend 2022 Consolidated Budget (if needed)
February 2, 2022 9 am	Council	Approval of 2022 Consolidated Budget

- The public can also register to speak during the Open Forum at any regular meeting.

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Tax-supported Budget Overview

Levy Summary:			Variance	
	2021	2022	\$	%
Capital	\$ 2,222,198	\$ 2,442,788	\$ 220,590	9.9%
Special Projects	\$ 86,670	\$ 155,600	\$ 68,930	79.5%
	\$ 2,308,868	\$ 2,598,388	\$ 289,520	12.5%
Net Operating Expenditures	\$ 5,753,762			
Total to Raise from General Taxation	\$ 8,062,630			
Overall Levy Increase Impact:				
2022 Increase for Capital and Special Projects		\$ 289,520	=	3.6%
2021 Total Raise from Taxation		\$ 8,062,630		

What would be the impact to the Blended Tax Rate?

- In 2021, a 1% increase to the Blended Tax Rate was \$130,758 (2022 impact TBD)
- The increase to the Capital and Special Project Levy of \$289,520 equates approximately to a 2.2% increase to Blended Tax Rate

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Asset Management Plan Financing Strategy

- Strategic Asset Management Policy was adopted on June 19, 2019
- Provincial requirement for the Asset Management Plan to include consideration of levels of service for core assets (Roads, Bridges, Storm, Facilities, Water, and Wastewater Assets), originally set for July 1, 2021, has been extended to July 1, 2022.
- Southgate met the original deadline. On June 16, 2021, By-law 2021-084 was passed to adopt Asset Management Plan 2021 (AMP).
- AMP Section 5 - Financial Strategy noted that the infrastructure gap (I-Gap) will realistically never be fully resolved, but work should be done to reduce it.
- Use of debt should be limited to funding growth capital, not replacement capital.
- Using debt to fund replacement capital is a sign of financial stress
- In recent years, Southgate has issued debt to fund replacement capital.
- The 10 year capital plan was updated so that debt is only issued for capital projects that have a significant growth component.

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Tax-supported Services

Administration	Planning
Transit	Industrial Land
Public Health	Economic Development
Agriculture	Fire
Police	Recreation
Conservation Authority	Library
Council	Roads
Building	Solid Waste
Other Protective Services	Cemetery

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Tax-supported Capital Projects

- Intent of the current presentation is to discuss the level of tax funding for capital projects
- The 10 year capital forecast lists the specific projects
- Approach when developing the Multi-year forecast was to attempt to smooth the increase in the tax levy depending on the specific departments requirements.
 - This approach requires the need to contribute to/from reserves

	2021	2022
	Budget	
Department	Taxation	
Administration	\$ 48,130	\$ 57,750
Public Health	\$ 52,950	\$ -
Council	\$ -	\$ 10,000
Planning	\$ -	\$ -
Building	\$ -	\$ -
Industrial Land	\$ -	\$ -
Economic Development	\$ 10,000	\$ 30,000
Fire	\$ 72,350	\$ 113,496
Recreation	\$ 145,500	\$ 168,500
Library	\$ 28,700	\$ 36,155
Roads	\$ 1,511,623	\$ 1,663,333
Solid Waste	\$ 347,945	\$ 358,554
Cemetery	\$ 5,000	\$ 10,000
Total	\$ 2,222,198	\$ 2,442,788

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Tax-supported Special Projects

- Intent of the current presentation is to discuss the level of tax funding for special projects
- The 10 year capital forecast lists the specific projects
- Approach when developing the Multi-year forecast was to attempt to smooth the increase in the tax levy depending on the specific departments requirements.
 - This approach requires the need to contribute to/from reserves

	2021	2022
	Budget	
Department	Taxation	
Administration	\$ 8,870	\$ 6,000
Public Health	\$ 23,000	\$ 33,000
Council	\$ 10,000	\$ 10,000
Planning	\$ 13,500	\$ 10,000
Building	\$ -	\$ -
Industrial Land	\$ -	\$ -
Economic Development	\$ 2,000	\$ 20,000
Fire	\$ -	\$ -
Recreation	\$ -	\$ -
Library	\$ -	\$ -
Roads	\$ 24,300	\$ 21,600
Solid Waste	\$ -	\$ 50,000
Cemetery	\$ 5,000	\$ 5,000
Total	\$ 86,670	\$ 155,600

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Administration (4.2)

Capital

Highlights:

- Annual Technology replacements
- 2024
 - Construction of an Administration building facility (in conjunction with the Multi-use facility presented in Recreation)

			<u>Expenditure</u>	<u>Current Year Taxation</u>	<u>Prior Year Taxation</u>	
2021	Budget	\$	57,500	\$ 48,130	\$ 30,900	55.8%
2021	Projected	\$	57,500	\$ 48,130	\$ -	
2022	Budget	\$	7,500	\$ 57,750	\$ 48,130	20.0%
2023	Forecast	\$	7,500	\$ 69,300	\$ 57,750	20.0%
2024	Forecast	\$	1,007,500	\$ 83,170	\$ 69,300	20.0%
2025	Forecast	\$	7,500	\$ 94,964	\$ 83,170	14.2%
2026	Forecast	\$	7,500	\$ 94,964	\$ 94,964	0.0%
2027	Forecast	\$	7,500	\$ 94,964	\$ 94,964	0.0%
2028	Forecast	\$	7,500	\$ 94,964	\$ 94,964	0.0%
2029	Forecast	\$	7,500	\$ 94,964	\$ 94,964	0.0%
2030	Forecast	\$	7,500	\$ 94,964	\$ 94,964	0.0%
2031	Forecast	\$	7,500	\$ 94,964	\$ 94,964	0.0%

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Administration (5.2) Special Projects

Highlights:

- Annual contribution to reserves for studies/plans
- 2022 / 2026 / 2031
 - DC Study
- 2023 / 2028
 - Community Action Plan (Strategic Plan)

			<u>Expenditure</u>	<u>Current Year Taxation</u>	<u>Prior Year Taxation</u>	
2021	Budget	\$	28,700	\$	8,870	\$ 15,100 -41.3%
2021	Projected	\$	-	\$	8,870	\$ -
2022	Budget	\$	60,000	\$	6,000	\$ 8,870 -32.4%
2023	Forecast	\$	25,000	\$	8,125	\$ 6,000 35.4%
2024	Forecast	\$	-	\$	5,000	\$ 8,125 -38.5%
2025	Forecast	\$	-	\$	5,000	\$ 5,000 0.0%
2026	Forecast	\$	65,000	\$	5,000	\$ 5,000 0.0%
2027	Forecast	\$	-	\$	5,000	\$ 5,000 0.0%
2028	Forecast	\$	30,000	\$	9,750	\$ 5,000 95.0%
2029	Forecast	\$	-	\$	5,000	\$ 9,750 -48.7%
2030	Forecast	\$	-	\$	5,000	\$ 5,000 0.0%
2031	Forecast	\$	70,000	\$	5,000	\$ 5,000 0.0%

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Public Health (4.3)

Capital

Highlights:

- Removed construction of a Medical Centre.
- Redirected the funds already contributed to the Medical Centre contruction reserve to the following:
- 2023 / 2024
 - Lion's Medical Centre Conversion
- 2024
 - Erskine Centre Conversion

		Expenditure	Current Year Taxation	Prior Year Taxation	
2021	Budget	\$ -	\$ 52,950	\$ 50,750	4.3%
2021	Projected	\$ 10,000	\$ 52,950	\$ -	
2022	Budget	\$ -	\$ -	\$ 52,950	-100.0%
2023	Forecast	\$ 35,000	\$ -	\$ -	
2024	Forecast	\$ 85,000	\$ -	\$ -	
2025	Forecast	\$ -	\$ -	\$ -	
2026	Forecast	\$ -	\$ -	\$ -	
2027	Forecast	\$ -	\$ -	\$ -	
2028	Forecast	\$ -	\$ -	\$ -	
2029	Forecast	\$ -	\$ -	\$ -	
2030	Forecast	\$ -	\$ -	\$ -	
2031	Forecast	\$ -	\$ -	\$ -	

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Public Health (5.3) Special Projects

Highlights:

- 2022 to 2027
 - South East Grey Community Health Centre – Senior and Youth Annual Commitment (established in 2018)
- 2022 and 2023
 - Contribution of \$30,000 to Markdale Hospital New Building Reserve in 2022, and payment of the \$60,000 commitment in 2023

		Expenditure	Current Year Taxation	Prior Year Taxation	
2021	Budget	\$ 28,000	\$ 23,000	\$ 23,000	0.0%
2021	Projected	\$ 428,000	\$ 23,000	\$ -	
2022	Budget	\$ 28,000	\$ 33,000	\$ 23,000	43.5%
2023	Forecast	\$ 88,000	\$ 33,000	\$ 33,000	0.0%
2024	Forecast	\$ 28,000	\$ 3,000	\$ 33,000	-90.9%
2025	Forecast	\$ 28,000	\$ 3,000	\$ 3,000	0.0%
2026	Forecast	\$ 28,000	\$ 3,000	\$ 3,000	0.0%
2027	Forecast	\$ 28,000	\$ 3,000	\$ 3,000	0.0%
2028	Forecast	\$ 3,000	\$ 3,000	\$ 3,000	0.0%
2029	Forecast	\$ 3,000	\$ 3,000	\$ 3,000	0.0%
2030	Forecast	\$ 3,000	\$ 3,000	\$ 3,000	0.0%
2031	Forecast	\$ 3,000	\$ 3,000	\$ 3,000	0.0%

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Council (4.4) Capital

Highlights:

- 2022 / 2026 / 2030
 - Technology / laptop replacements

			Expenditure	Current Year Taxation	Prior Year Taxation	
2021	Budget	\$	100,000	\$ -	\$ 3,000	-100.0%
2021	Projected	\$	99,000	\$ -	\$ -	
2022	Budget	\$	10,000	\$ 10,000	\$ -	
2023	Forecast	\$	-	\$ 2,500	\$ 10,000	-75.0%
2024	Forecast	\$	-	\$ 2,500	\$ 2,500	0.0%
2025	Forecast	\$	-	\$ 2,500	\$ 2,500	0.0%
2026	Forecast	\$	10,000	\$ 2,500	\$ 2,500	0.0%
2027	Forecast	\$	-	\$ 2,500	\$ 2,500	0.0%
2028	Forecast	\$	-	\$ 2,500	\$ 2,500	0.0%
2029	Forecast	\$	-	\$ 2,500	\$ 2,500	0.0%
2030	Forecast	\$	10,000	\$ 2,500	\$ 2,500	0.0%
2031	Forecast	\$	-	\$ 2,500	\$ 2,500	0.0%

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Council (5.4) Special Projects

Highlights:

- Annual Contribution to Election Reserve
- 2022 / 2026 / 2030
 - Election

			Expenditure	Current Year Taxation	Prior Year Taxation	
2021	Budget	\$	-	\$ 10,000	\$ 10,000	0.0%
2021	Projected	\$	1,083	\$ 10,000	\$ -	
2022	Budget	\$	40,000	\$ 10,000	\$ 10,000	0.0%
2023	Forecast	\$	-	\$ 10,000	\$ 10,000	0.0%
2024	Forecast	\$	-	\$ 10,000	\$ 10,000	0.0%
2025	Forecast	\$	-	\$ 10,000	\$ 10,000	0.0%
2026	Forecast	\$	40,000	\$ 10,000	\$ 10,000	0.0%
2027	Forecast	\$	-	\$ 10,000	\$ 10,000	0.0%
2028	Forecast	\$	-	\$ 10,000	\$ 10,000	0.0%
2029	Forecast	\$	-	\$ 10,000	\$ 10,000	0.0%
2030	Forecast	\$	40,000	\$ 10,000	\$ 10,000	0.0%
2031	Forecast	\$	-	\$ 10,000	\$ 10,000	0.0%

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Planning (5.5) Special Projects

Highlights:

- Annual contribution to reserves for Planning studies.
- 2026
 - Official Plan update

		Expenditure	Current Year Taxation	Prior Year Taxation	
2021	Budget	\$ 85,000	\$ 13,500	\$ 13,500	0.0%
2021	Projected	\$ 50,000	\$ 13,500	\$ -	
2022	Budget	\$ -	\$ 10,000	\$ 13,500	-25.9%
2023	Forecast	\$ -	\$ 10,000	\$ 10,000	0.0%
2024	Forecast	\$ -	\$ 10,000	\$ 10,000	0.0%
2025	Forecast	\$ -	\$ 10,000	\$ 10,000	0.0%
2026	Forecast	\$ 60,000	\$ 10,000	\$ 10,000	0.0%
2027	Forecast	\$ -	\$ 10,000	\$ 10,000	0.0%
2028	Forecast	\$ -	\$ 10,000	\$ 10,000	0.0%
2029	Forecast	\$ -	\$ 10,000	\$ 10,000	0.0%
2030	Forecast	\$ -	\$ 10,000	\$ 10,000	0.0%
2031	Forecast	\$ -	\$ 10,000	\$ 10,000	0.0%

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Building (4.6) Capital

Highlights:

- 2022
 - Truck for new Building Inspector (ordered in 2021)
- 2023 / 2028
 - Replace HEV car
- 2025
 - Replace 4X4 vehicle

			Expenditure	Current Year Taxation	Prior Year Taxation	
2021	Budget	\$	50,000	\$ -	\$ -	
2021	Projected	\$	4,556	\$ -		
2022	Budget	\$	45,000	\$ -	\$ -	
2023	Forecast	\$	40,000	\$ -	\$ -	
2024	Forecast	\$	-	\$ -	\$ -	
2025	Forecast	\$	45,000	\$ -	\$ -	
2026	Forecast	\$	-	\$ -	\$ -	
2027	Forecast	\$	-	\$ -	\$ -	
2028	Forecast	\$	40,000	\$ -	\$ -	
2029	Forecast	\$	-	\$ -	\$ -	
2030	Forecast	\$	-	\$ -	\$ -	
2031	Forecast	\$	-	\$ -	\$ -	

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Industrial Land (4.7)

Capital Highlights:

- 2022
 - Highway 10 Bypass Road - Phase 1 of Construction – funded principally by Development Charges, remainder from the Industrial Land Reserve (deferred from 2021)
- 2023
 - Highway 10 Bypass Road - Phase 2 of Construction – funded by Development Charges, remainder from the Industrial Land Reserve
 - Highway 10 Industrial Access Road Sewage pumping station – funded by debt which is principally repaid through Development Charges

		Expenditure	Current Year Taxation	Prior Year Taxation	
2021	Budget	\$ 1,670,000	\$ -	\$ -	
2021	Projected	\$ -	\$ -	\$ -	
2022	Budget	\$ 1,670,000	\$ -	\$ -	
2023	Forecast	\$ 5,300,000	\$ -	\$ -	
2024	Forecast	\$ -	\$ -	\$ -	
2025	Forecast	\$ -	\$ -	\$ -	
2026	Forecast	\$ -	\$ -	\$ -	
2027	Forecast	\$ -	\$ -	\$ -	
2028	Forecast	\$ -	\$ -	\$ -	
2029	Forecast	\$ -	\$ -	\$ -	
2030	Forecast	\$ -	\$ -	\$ -	
2031	Forecast	\$ -	\$ -	\$ -	

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Economic Development (4.8)

Capital

Highlights:

- 2022
 - Downtown parking - east side of Proton St
 - Hamlet blades
- 2023
 - Hamlet blades
- 2024
 - Downtown parking – east side of Proton and Medical Centre

			Expenditure	Current Year Taxation	Prior Year Taxation	
2021	Budget		\$ 40,000	\$ 10,000	\$ 10,000	0.0%
2021	Projected		\$ 59,112	\$ 11,378	\$ -	
2022	Budget		\$ 30,000	\$ 30,000	\$ 10,000	200.0%
2023	Forecast		\$ 10,000	\$ 30,000	\$ 30,000	0.0%
2024	Forecast		\$ 50,000	\$ 30,000	\$ 30,000	0.0%
2025	Forecast		\$ -	\$ -	\$ 30,000	-100.0%
2026	Forecast		\$ -	\$ -	\$ -	
2027	Forecast		\$ -	\$ -	\$ -	
2028	Forecast		\$ -	\$ -	\$ -	
2029	Forecast		\$ -	\$ -	\$ -	
2030	Forecast		\$ -	\$ -	\$ -	
2031	Forecast		\$ -	\$ -	\$ -	

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Economic Development (5.8) Special Projects

Highlights:

- Annual contribution to reserves to fund Community Improvement Plan grants

			<u>Expenditure</u>	<u>Current Year Taxation</u>	<u>Prior Year Taxation</u>	
2021	Budget	\$	-	\$ 2,000	\$ 2,000	0.0%
2021	Projected	\$	-	\$ 2,000	\$ -	
2022	Budget	\$	-	\$ 20,000	\$ 2,000	900.0%
2023	Forecast	\$	-	\$ 20,000	\$ 20,000	0.0%
2024	Forecast	\$	-	\$ 20,000	\$ 20,000	0.0%
2025	Forecast	\$	-	\$ 20,000	\$ 20,000	0.0%
2026	Forecast	\$	-	\$ 20,000	\$ 20,000	0.0%
2027	Forecast	\$	-	\$ 20,000	\$ 20,000	0.0%
2028	Forecast	\$	-	\$ 20,000	\$ 20,000	0.0%
2029	Forecast	\$	-	\$ 20,000	\$ 20,000	0.0%
2030	Forecast	\$	-	\$ 20,000	\$ 20,000	0.0%
2031	Forecast	\$	-	\$ 20,000	\$ 20,000	0.0%

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Fire (4.9)

Capital Highlights:

- 2022
 - Rescue / Pumper / Tanker (ordered in 2020)
- 2023
 - Tanker truck to replace Rescue Truck
 - ½ Ton truck
- 2024
 - Fire Station expansion (1 bay) - discussion about retrofitting ambulance living area
- 2027
 - Water Tanker

			Expenditure	Current Year Taxation	Prior Year Taxation	
2021	Budget	\$	25,000	\$ 72,350	\$ 62,900	15.0%
2021	Projected	\$	20,881	\$ 70,200	\$ -	
2022	Budget	\$	727,500	\$ 113,496	\$ 72,350	56.9%
2023	Forecast	\$	467,000	\$ 439,800	\$ 113,496	287.5%
2024	Forecast	\$	259,500	\$ 259,840	\$ 439,800	-40.9%
2025	Forecast	\$	20,000	\$ 136,140	\$ 259,840	-47.6%
2026	Forecast	\$	9,500	\$ 134,840	\$ 136,140	-1.0%
2027	Forecast	\$	517,000	\$ 134,780	\$ 134,840	0.0%
2028	Forecast	\$	1,500	\$ 134,780	\$ 134,780	0.0%
2029	Forecast	\$	-	\$ 134,780	\$ 134,780	0.0%
2030	Forecast	\$	-	\$ 134,780	\$ 134,780	0.0%
2031	Forecast	\$	-	\$ 134,780	\$ 134,780	0.0%

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Recreation (4.10)

Capital Highlights:

- 2023
 - Ice resurfacer
- 2024
 - Multi-purpose community facility (in conjunction with the Administration building presented in Administration)
- 2028
 - Community Centre/Arena Facility
- Other Comments:
 - Nothing currently reflected regarding the Olde Town Hall

			Expenditure	Current Year Taxation	Prior Year Taxation	
2021	Budget	\$	80,000	\$ 145,500	\$ 136,900	6.3%
2021	Projected	\$	20,320	\$ 145,500	\$ -	
2022	Budget	\$	80,000	\$ 168,500	\$ 145,500	15.8%
2023	Forecast	\$	135,000	\$ 195,100	\$ 168,500	15.8%
2024	Forecast	\$	3,040,000	\$ 226,000	\$ 195,100	15.8%
2025	Forecast	\$	30,000	\$ 261,680	\$ 226,000	15.8%
2026	Forecast	\$	30,000	\$ 302,930	\$ 261,680	15.8%
2027	Forecast	\$	30,000	\$ 350,680	\$ 302,930	15.8%
2028	Forecast	\$	12,030,000	\$ 406,230	\$ 350,680	15.8%
2029	Forecast	\$	30,000	\$ 468,846	\$ 406,230	15.4%
2030	Forecast	\$	30,000	\$ 468,846	\$ 468,846	0.0%
2031	Forecast	\$	30,000	\$ 468,846	\$ 468,846	0.0%

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Library (4.11) Capital

Highlights:

- Annual contribution to Infrastructure Reserve for the building expansion
- 2022 - 2031
 - Expanding Collection
 - Furniture / Furnishings
- 2028
 - Library space expansion or relocation of other building tenants.

			Expenditure	Current Year Taxation	Prior Year Taxation	
2021	Budget	\$	40,000	\$ 28,700	\$ 26,100	10.0%
2021	Projected	\$	40,000	\$ 28,700	\$ -	
2022	Budget	\$	31,500	\$ 36,155	\$ 28,700	26.0%
2023	Forecast	\$	31,500	\$ 45,565	\$ 36,155	26.0%
2024	Forecast	\$	32,000	\$ 57,410	\$ 45,565	26.0%
2025	Forecast	\$	34,000	\$ 72,325	\$ 57,410	26.0%
2026	Forecast	\$	33,000	\$ 91,115	\$ 72,325	26.0%
2027	Forecast	\$	43,000	\$ 114,850	\$ 91,115	26.0%
2028	Forecast	\$	668,500	\$ 125,019	\$ 114,850	8.9%
2029	Forecast	\$	19,000	\$ 125,019	\$ 125,019	0.0%
2030	Forecast	\$	19,500	\$ 125,019	\$ 125,019	0.0%
2031	Forecast	\$	19,500	\$ 125,019	\$ 125,019	0.0%

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Roads (4.12)

Capital Highlights:

- 2022
 - Victoria St Drain pipe
 - Paving/road reconstruction projects
 - Stephens Pit 2 Road and fencing
 - Proton St parking lot
 - AVL/GPS & tablets – funded by Modernization Reserve
 - Tandem Plow Truck; Sidewalk Plow; 1 tonne, 3 pick-up trucks, loader brusher head
- 2023
 - Victoria St reconstruction
 - Sale of Stephen's Pit Farm - Repayment of Debt (deferred from 2021)
- OCIF-FC and Canada Community-Building Fund fully allocated to Roads

		Expenditure	Current Year Taxation	Prior Year Taxation	
2021	Budget	\$ 3,659,533	\$ 1,511,623	\$ 1,233,418	22.6%
2021	Projected	\$ 2,486,818	\$ 1,511,623	\$ -	
2022	Budget	\$ 2,085,000	\$ 1,663,333	\$ 1,511,623	10.0%
2023	Forecast	\$ 7,532,000	\$ 1,830,371	\$ 1,663,333	10.0%
2024	Forecast	\$ 1,709,000	\$ 2,013,942	\$ 1,830,371	10.0%
2025	Forecast	\$ 1,454,000	\$ 2,215,440	\$ 2,013,942	10.0%
2026	Forecast	\$ 1,314,000	\$ 2,435,942	\$ 2,215,440	10.0%
2027	Forecast	\$ 1,250,000	\$ 2,679,941	\$ 2,435,942	10.0%
2028	Forecast	\$ 2,165,000	\$ 2,947,034	\$ 2,679,941	10.0%
2029	Forecast	\$ 3,859,000	\$ 3,242,035	\$ 2,947,034	10.0%
2030	Forecast	\$ 2,361,500	\$ 3,566,070	\$ 3,242,035	10.0%
2031	Forecast	\$ 3,929,000	\$ 3,923,570	\$ 3,566,070	10.0%

TOWNSHIP OF SOUTHGATE

2022 BUDGET – CAPITAL AND SPECIAL PROJECTS,
NOVEMBER 10, 2021



Roads (5.12) Special Projects

Highlights:

- Annual Bridge Study (1/2 of structure each year)
- 2024 / 2029
 - Roads Needs Study

		Expenditure	Current Year Taxation	Prior Year Taxation	
2021	Budget	\$ 27,000	\$ 24,300	\$ 24,300	0.0%
2021	Projected	\$ 24,000	\$ 21,600	\$ -	
2022	Budget	\$ 24,000	\$ 21,600	\$ 24,300	-11.1%
2023	Forecast	\$ 24,500	\$ 22,050	\$ 21,600	2.1%
2024	Forecast	\$ 55,000	\$ 49,500	\$ 22,050	124.5%
2025	Forecast	\$ 25,500	\$ 22,950	\$ 49,500	-53.6%
2026	Forecast	\$ 26,000	\$ 23,400	\$ 22,950	2.0%
2027	Forecast	\$ 26,500	\$ 23,850	\$ 23,400	1.9%
2028	Forecast	\$ 27,000	\$ 24,300	\$ 23,850	1.9%
2029	Forecast	\$ 58,000	\$ 52,200	\$ 24,300	114.8%
2030	Forecast	\$ 28,000	\$ 25,200	\$ 52,200	-51.7%
2031	Forecast	\$ 29,000	\$ 26,100	\$ 25,200	3.6%

TOWNSHIP OF SOUTHGATE

2022 BUDGET – CAPITAL AND SPECIAL PROJECTS, NOVEMBER 10, 2021



Solid Waste (4.13)

Capital Highlights:

- 2022
 - Roll-off containers
 - Install two monitoring wells
 - Final year funding prior year purchase of roll off truck
- 2023
 - Replace 3rd Collection truck
- 2025
 - Replace one of the 2019 Collection trucks
- 2029
 - Replace the other 2019 Collection truck

			Expenditure	Current Year Taxation	Prior Year Taxation	
2021	Budget	\$	51,000	\$ 347,945	\$ 353,986	-1.7%
2021	Projected	\$	46,300	\$ 347,945	\$ -	
2022	Budget	\$	79,000	\$ 358,554	\$ 347,945	3.0%
2023	Forecast	\$	390,000	\$ 360,906	\$ 358,554	0.7%
2024	Forecast	\$	17,500	\$ 380,502	\$ 360,906	5.4%
2025	Forecast	\$	465,000	\$ 391,952	\$ 380,502	3.0%
2026	Forecast	\$	410,000	\$ 403,688	\$ 391,952	3.0%
2027	Forecast	\$	78,000	\$ 416,000	\$ 403,688	3.0%
2028	Forecast	\$	-	\$ 428,500	\$ 416,000	3.0%
2029	Forecast	\$	360,000	\$ 441,500	\$ 428,500	3.0%
2030	Forecast	\$	-	\$ 454,900	\$ 441,500	3.0%
2031	Forecast	\$	59,000	\$ 468,500	\$ 454,900	3.0%

TOWNSHIP OF SOUTHGATE

2022 BUDGET – CAPITAL AND SPECIAL PROJECTS,
NOVEMBER 10, 2021



Solid Waste (5.13) Special Projects

Highlights:

- 2023 / 2024
 - Waste re-location – old fill area

			Expenditure	Current Year Taxation	Prior Year Taxation	
2021	Budget	\$	-	\$ -	\$ 30,000	-100.0%
2021	Projected	\$	-	\$ -	\$ -	
2022	Budget	\$	-	\$ 50,000	\$ -	
2023	Forecast	\$	100,000	\$ 75,000	\$ 50,000	50.0%
2024	Forecast	\$	100,000	\$ 75,000	\$ 75,000	0.0%
2025	Forecast	\$	-	\$ -	\$ 75,000	-100.0%
2026	Forecast	\$	-	\$ -	\$ -	
2027	Forecast	\$	-	\$ -	\$ -	
2028	Forecast	\$	-	\$ -	\$ -	
2029	Forecast	\$	-	\$ -	\$ -	
2030	Forecast	\$	-	\$ -	\$ -	
2031	Forecast	\$	-	\$ -	\$ -	

TOWNSHIP OF SOUTHGATE

2022 BUDGET – CAPITAL AND SPECIAL PROJECTS, NOVEMBER 10, 2021



Cemetery (4.14) Capital

Highlights:

- Annual contribution to reserves to fund tractor purchase
- 2028
 - 3rd Columbarium (funded through niche sales)
- 2030
 - Tractor

			Expenditure	Current Year Taxation	Prior Year Taxation	
2021	Budget		\$ -	\$ 5,000	\$ -	
2021	Projected		\$ -	\$ 5,000	\$ -	
2022	Budget		\$ -	\$ 5,000	\$ 5,000	0.0%
2023	Forecast		\$ -	\$ 5,000	\$ 5,000	0.0%
2024	Forecast		\$ -	\$ 5,000	\$ 5,000	0.0%
2025	Forecast		\$ -	\$ 5,000	\$ 5,000	0.0%
2026	Forecast		\$ -	\$ 5,000	\$ 5,000	0.0%
2027	Forecast		\$ -	\$ 5,000	\$ 5,000	0.0%
2028	Forecast		\$ 35,000	\$ 5,000	\$ 5,000	0.0%
2029	Forecast		\$ -	\$ 5,000	\$ 5,000	0.0%
2030	Forecast		\$ 50,000	\$ 5,000	\$ 5,000	0.0%
2031	Forecast		\$ -	\$ 5,000	\$ 5,000	0.0%

TOWNSHIP OF SOUTHGATE

2022 BUDGET – CAPITAL AND SPECIAL PROJECTS,
NOVEMBER 10, 2021



Cemetery (5.14) Special Projects

Highlights:

- 2022 - 2029
 - Headstone & Foundation Repairs

			<u>Expenditure</u>	<u>Current Year Taxation</u>	<u>Prior Year Taxation</u>	
2021	Budget	\$	5,000	\$	5,000	0.0%
2021	Projected	\$	5,000	\$	5,000	\$ -
2022	Budget	\$	5,000	\$	5,000	0.0%
2023	Forecast	\$	5,000	\$	5,000	0.0%
2024	Forecast	\$	5,000	\$	5,000	0.0%
2025	Forecast	\$	5,000	\$	5,000	0.0%
2026	Forecast	\$	5,000	\$	5,000	0.0%
2027	Forecast	\$	5,000	\$	5,000	0.0%
2028	Forecast	\$	5,000	\$	5,000	0.0%
2029	Forecast	\$	5,000	\$	5,000	0.0%
2030	Forecast	\$	5,000	\$	5,000	0.0%
2031	Forecast	\$	5,000	\$	5,000	0.0%

TOWNSHIP OF SOUTHGATE

2022 BUDGET – CAPITAL AND SPECIAL PROJECTS,
NOVEMBER 10, 2021



Non-Tax-supported

- Wastewater
- Water

		2021	2022
		Budget Rates	
Wastewater		\$ 611,396	\$ 576,608
Water		\$ 321,580	\$ 312,588
	Total	\$ 932,976	\$ 889,196

The amount available to be contributed to the Wastewater and Water Reserve each year will vary based on operating costs vs the predetermined rates. Therefore, 2022 values will be updated upon completion of the Operating Budget.

Capital projects then are funded from available reserves.

TOWNSHIP OF SOUTHGATE

2022 BUDGET – CAPITAL AND SPECIAL PROJECTS, NOVEMBER 10, 2021



Wastewater (4.15 and 5.15) Capital and Special Projects

Highlights:

- 2022
 - Sewage Treatment Facility upgrades (partially funded with development charges and grants). The consultant is exploring alternatives in the hopes that upgrade costs can be limited to \$2 million to \$5 million. Budget to be updated when new information is known.
 - Pump replacements
- 2023
 - Victoria St (to Ida St) extension
- 2025
 - Ida & Eco pumping station (will need to be addressed earlier with DC to support growth with possibly a major upgrade to Plant Pumping station to address broader issues)
 - Main St W pre-design
- 2026
 - Main St W (to Ida St) extension
- 2028
 - Glenelg Sewer
- 2030
 - Ida St N – Glenelg Sewer

		Expenditure	Current Year Rates	Prior Year Rates	
2021	Budget	\$ 60,000	\$ 611,396	\$ 498,294	22.7%
2021	Projected	\$ 60,000	\$ 576,608	\$ -	
2022	Budget	\$ 16,316,200	\$ 576,608	\$ 611,396	-5.7%
2023	Forecast	\$ 325,000	\$ 576,608	\$ 576,608	0.0%
2024	Forecast	\$ 10,000	\$ 576,608	\$ 576,608	0.0%
2025	Forecast	\$ 1,550,000	\$ 576,608	\$ 576,608	0.0%
2026	Forecast	\$ 250,000	\$ 576,608	\$ 576,608	0.0%
2027	Forecast	\$ -	\$ 576,608	\$ 576,608	0.0%
2028	Forecast	\$ 1,000,000	\$ 576,608	\$ 576,608	0.0%
2029	Forecast	\$ 10,000	\$ 576,608	\$ 576,608	0.0%
2030	Forecast	\$ 1,000,000	\$ 576,608	\$ 576,608	0.0%
2031	Forecast	\$ -	\$ 576,608	\$ 576,608	0.0%

TOWNSHIP OF SOUTHGATE

2022 BUDGET – CAPITAL AND SPECIAL PROJECTS, NOVEMBER 10, 2021



Highlights:

Water (4.16 and 5.16) Capital & Special Projects

- 2022
 - Water tower construction; Neptune collection tower; Victoria St W watermain
- 2023
 - Victoria St W section watermain
- 2024
 - Bulk water station; Gold-Hagan Loop; Well D6 EA
- 2025
 - Gold St watermain upgrade to 6"; Main St W pre-design
- 2026
 - Main St W Watermain/oversizing; Victoria St E watermain
- 2027
 - Victoria St E watermain; Victoria St E pre-design
- 2028
 - Well D6 Construction; Victoria St E Watermain
- 2031
 - Owen Sound Main to Osprey upgrade to 6" tie in at Main St

			Expenditure	Current Year Rates	Prior Year Rates	
2021	Budget	\$	233,000	\$ 321,580	\$ 152,506	110.9%
2021	Projected	\$	187,400	\$ 312,588	\$ -	
2022	Budget	\$	5,872,000	\$ 312,588	\$ 321,580	-2.8%
2023	Forecast	\$	4,890,000	\$ 312,588	\$ 312,588	0.0%
2024	Forecast	\$	356,000	\$ 312,588	\$ 312,588	0.0%
2025	Forecast	\$	152,000	\$ 312,588	\$ 312,588	0.0%
2026	Forecast	\$	1,736,000	\$ 312,588	\$ 312,588	0.0%
2027	Forecast	\$	242,000	\$ 312,588	\$ 312,588	0.0%
2028	Forecast	\$	4,202,000	\$ 312,588	\$ 312,588	0.0%
2029	Forecast	\$	19,000	\$ 312,588	\$ 312,588	0.0%
2030	Forecast	\$	2,000	\$ 312,588	\$ 312,588	0.0%
2031	Forecast	\$	102,000	\$ 312,588	\$ 312,588	0.0%



Discussion Items

- Capital:
 - Community facility and/or Olde Town Hall
 - Immediate need due to growth:
 - Fire Station expansion
 - Dundalk Depot expansion
 - Wastewater/Water expansion of capacity

TOWNSHIP OF SOUTHGATE

2022 BUDGET – CAPITAL AND SPECIAL PROJECTS,
NOVEMBER 10, 2021



Discussion Items (continued)

- Departmental detail
- Proposed tax levy increase

TOWNSHIP OF SOUTHGATE

2022 BUDGET – CAPITAL AND SPECIAL PROJECTS,
NOVEMBER 10, 2021



Next Steps

November 23, 2021 9 am	Council / Committee of the Whole	Discuss 2022 Capital and 2022 Special Project Budgets
December 8, 2021 9 am	Council / Committee of the Whole	Present 2022 Budget – Operating
December 21, 2021 9 am	Council / Committee of the Whole	Discuss / Recommend 2022 Consolidated Budget
January 11, 2022 7 pm	Public Information Meeting	Staff to present consolidated 2022 Budget and received public comments
January 19, 2022 9 am	Council / Committee of the Whole	Discuss / Recommend 2022 Consolidated Budget (if needed)
February 2, 2022 9 am	Council	Approval of 2022 Consolidated Budget