

Attachment 1

Township of Southgate

2022 Budget

Levy Summary:

	<u>2021</u>	<u>2022</u>	<u>Variance \$</u>	<u>%</u>
Net Operating - Regular	\$ 5,681,433	\$ 6,167,806	\$ 486,373	8.6%
Net Operating - Special Projects	86,670	155,600	68,930	79.5%
	\$ 5,768,103	\$ 6,323,406	\$ 555,303	9.6%
Contribution to Capital Projects/Reserves	2,222,198	2,442,788	220,590	9.9%
Total to Raise from General Taxation	\$ 7,990,301	\$ 8,766,194	\$ 775,893	9.7%
Supplementaries	\$ 266,598	\$ 228,000	(38,598)	-14.5%
Write-offs	(10,000)	(10,000)	-	0.0%
Growth	\$ 256,598	\$ 218,000	-\$ 38,598	-15.0%
Budgeted Taxation	\$ 8,246,899	\$ 8,984,194	\$ 737,295	8.9%
Taxation based on Ending Assessments	\$ 8,186,225	\$ 8,766,194	\$ 579,969	7.1%
Non-Budgeted Growth	-\$ 60,674			
Budgeted Growth	\$ 256,598			
Total Growth	\$ 195,924		\$ 195,924	1.9%
			\$ 775,893	9.7%

Estimated Blended Residential Tax Rate Increase:

	<u>2022</u>		
	<u>Est. Revenue Neutral</u>	<u>Proposed</u>	<u>% Increase</u>
Southgate	0.784537%	0.840119%	7.1%
County of Grey	0.363523%	0.377155%	3.8%
Education	0.153000%	0.153000%	0.0%
Total	1.301060%	1.370274%	5.3%
Estimated Blended Residential Tax Rate Increase			

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		<u>2020</u>	<u>2021</u>		<u>Budget to Projected Variance</u>		<u>2022</u>	<u>Budget to Budget Variance</u>	
		<u>PrevTotalActual</u>	<u>Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Annual Budget</u>	<u>%</u>	<u>\$</u>
Tax-Supported:									
Net									
General Taxation		7,605,884.04	7,990,301.00	7,990,301.00	100.0%	-	8,766,194.00	109.7%	775,893.00
General Revenues		995,884.42	1,305,417.00	1,155,282.71	88.5%	(150,134.29)	1,329,467.00	101.8%	24,050.00
Council		(178,325.85)	(200,640.00)	(183,608.72)	91.5%	17,031.28	(218,790.00)	109.0%	(18,150.00)
Administration		(1,147,369.32)	(1,225,401.00)	(1,203,535.40)	98.2%	21,865.60	(1,317,763.00)	107.5%	(92,362.00)
Transit		(32,838.79)	(33,069.00)	(35,817.85)	108.3%	(2,748.85)	(35,818.00)	108.3%	(2,749.00)
Fire		(426,822.74)	(563,419.00)	(404,762.85)	71.8%	158,656.15	(595,640.00)	105.7%	(32,221.00)
Police		(1,159,398.30)	(1,194,338.00)	(1,190,750.77)	99.7%	3,587.23	(1,214,390.00)	101.7%	(20,052.00)
Conservation Authority		(112,458.19)	(119,138.00)	(119,453.00)	100.3%	(315.00)	(130,656.00)	109.7%	(11,518.00)
Building		-	-	-		-	-		-
Other Protective Services		(73,022.54)	(87,927.00)	(116,344.74)	132.3%	(28,417.74)	(149,760.00)	170.3%	(61,833.00)
Roads		(3,699,886.99)	(4,066,632.00)	(4,165,984.69)	102.4%	(99,352.69)	(4,349,622.00)	107.0%	(282,990.00)
Solid Waste		(819,493.07)	(810,500.00)	(766,663.82)	94.6%	43,836.18	(974,975.00)	120.3%	(164,475.00)
Public Health		(73,750.00)	(75,950.00)	(75,950.00)	100.0%	-	(34,000.00)	44.8%	41,950.00
Cemetery		(14,113.05)	(22,575.00)	(4,440.69)	19.7%	18,134.31	(15,336.00)	67.9%	7,239.00
Recreation		(478,410.60)	(454,945.00)	(487,817.00)	107.2%	(32,872.00)	(504,295.00)	110.8%	(49,350.00)
Library		(274,164.00)	(279,021.00)	(275,061.00)	98.6%	3,960.00	(352,651.00)	126.4%	(73,630.00)
Planning		(56,300.93)	(77,163.00)	(46,720.76)	60.5%	30,442.24	(48,911.00)	63.4%	28,252.00
Industrial Land		(38,668.07)	-	-		-	-		-
Agriculture		9,210.35	(500.00)	(6,744.42)	1348.9%	(6,244.42)	(300.00)	60.0%	200.00
Economic Development		(25,956.37)	(84,500.00)	(61,928.00)	73.3%	22,572.00	(152,754.00)	180.8%	(68,254.00)
Total		(0.00)	-	-		(0.00)	-		-
Prior year (Surplus) Deficit - tax supported		-	-	-		-	-		-
Current YTD (Surplus) Deficit - tax-supported		(0.00)	-	-		(0.00)	-		-
Non-Tax-Supported:									
Net									
Sanitary Sewers		-	-	-		-	-		-
Water		-	-	-		-	-		-
		-	-	-		-	-		-

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		Operating Budget				Special Project Budget					Capital Budget			
		<u>2021</u>	<u>2022</u>	Budget to Budget	%	<u>2021</u>	<u>2022</u>	Budget to Budget	%		<u>2021</u>	<u>2022</u>	Budget to Budget	%
Tax-Supported:				<u>Variance</u>				<u>Variance</u>					<u>Variance</u>	
Net														
General Taxation		5,681,433.00	6,167,806.00	486,373.00	108.6%	86,670.00	155,600.00	68,930.00	179.5%		2,222,198.00	2,442,788.00	220,590.00	109.9%
General Revenues		1,305,417.00	1,329,467.00	24,050.00	101.8%	-	-	-			-	-	-	
Council		(190,640.00)	(198,790.00)	(8,150.00)	104.3%	(10,000.00)	(10,000.00)	-	100.0%		-	(10,000.00)	(10,000.00)	
Administration		(1,174,401.00)	(1,254,013.00)	(79,612.00)	106.8%	(8,870.00)	(6,000.00)	2,870.00	67.6%		(42,130.00)	(57,750.00)	(15,620.00)	137.1%
Transit		(33,069.00)	(35,818.00)	(2,749.00)	108.3%	-	-	-			-	-	-	
Fire		(491,069.00)	(482,144.00)	8,925.00	98.2%	-	-	-			(72,350.00)	(113,496.00)	(41,146.00)	156.9%
Police		(1,194,338.00)	(1,214,390.00)	(20,052.00)	101.7%	-	-	-			-	-	-	
Conservation Authority		(119,138.00)	(130,656.00)	(11,518.00)	109.7%	-	-	-			-	-	-	
Building		-	-	-		-	-	-			-	-	-	
Other Protective Services		(87,927.00)	(149,760.00)	(61,833.00)	170.3%	-	-	-			-	-	-	
Roads		(2,530,709.00)	(2,664,689.00)	(133,980.00)	105.3%	(24,300.00)	(21,600.00)	2,700.00	88.9%		(1,511,623.00)	(1,663,333.00)	(151,710.00)	110.0%
Solid Waste		(462,555.00)	(566,421.00)	(103,866.00)	122.5%	-	(50,000.00)	(50,000.00)			(347,945.00)	(358,554.00)	(10,609.00)	103.0%
Public Health		-	(1,000.00)	(1,000.00)		(23,000.00)	(33,000.00)	(10,000.00)	143.5%		(52,950.00)	-	52,950.00	0.0%
Cemetery		(12,575.00)	(5,336.00)	7,239.00	42.4%	(5,000.00)	(5,000.00)	-	100.0%		(5,000.00)	(5,000.00)	-	100.0%
Recreation		(309,445.00)	(335,795.00)	(26,350.00)	108.5%	-	-	-			(145,500.00)	(168,500.00)	(23,000.00)	115.8%
Library		(250,321.00)	(316,496.00)	(66,175.00)	126.4%	-	-	-			(28,700.00)	(36,155.00)	(7,455.00)	126.0%
Planning		(57,663.00)	(38,911.00)	18,752.00	67.5%	(13,500.00)	(10,000.00)	3,500.00	74.1%		(6,000.00)	-	6,000.00	0.0%
Industrial Land		-	-	-		-	-	-			-	-	-	
Agriculture		(500.00)	(300.00)	200.00	60.0%	-	-	-			-	-	-	
Economic Development		(72,500.00)	(102,754.00)	(30,254.00)	141.7%	(2,000.00)	(20,000.00)	(18,000.00)	1000.0%		(10,000.00)	(30,000.00)	(20,000.00)	300.0%
Total		-	-	-		-	-	-			-	-	-	
Prior year (Surplus) Deficit - tax supported		-	-	-		-	-	-			-	-	-	
Current YTD (Surplus) Deficit - tax-supported		-	-	-		-	-	-			-	-	-	
Non-Tax-Supported:														
Net														
Sanitary Sewers		-	-	-		-	-	-			-	-	-	
Water		-	-	-		-	-	-			-	-	-	
		-	-	-		-	-	-			-	-	-	

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		2020		2021		Budget vs Projected Variance		2022	Budget to Budget Variance	
		Actual		Budget	Projected	%	\$	Budget	%	\$
Tax-Supported:										
Revenues										
Southgate Regular Taxation		7,605,884.04		7,990,301.00	7,990,301.00	100.0%	-	8,766,194.00	109.7%	775,893.00
Corporate, County & School Board		7,506,477.28		7,306,754.00	7,756,814.38	106.2%	450,060.38	7,583,487.00	103.8%	276,733.00
Administration, Finance, and Clerks		23,407.95		92,680.00	77,466.08	83.6%	(15,213.92)	196,000.00	211.5%	103,320.00
Council		-		-	-		-	30,000.00		30,000.00
Transit		55,100.00		-	200,000.00		200,000.00	-		-
Fire		159,568.69		130,152.00	223,926.96	172.1%	93,774.96	170,046.00	130.7%	39,894.00
Police		14,953.52		6,640.00	8,848.52	133.3%	2,208.52	9,300.00	140.1%	2,660.00
Conservation Authority		-		-	-		-	-		-
Building		597,389.12		435,000.00	455,000.00	104.6%	20,000.00	560,000.00	128.7%	125,000.00
Other Protective Services		26,140.00		56,300.00	34,200.00	60.7%	(22,100.00)	33,800.00	60.0%	(22,500.00)
Roads		98,005.69		85,300.00	98,489.60	115.5%	13,189.60	134,904.00	158.2%	49,604.00
Solid Waste		242,599.66		211,600.00	280,240.30	132.4%	68,640.30	244,250.00	115.4%	32,650.00
Health Services		212,946.12		34,700.00	413,000.00	1190.2%	378,300.00	33,000.00	95.1%	(1,700.00)
Cemetery		36,605.28		40,440.00	35,751.69	88.4%	(4,688.31)	37,457.00	92.6%	(2,983.00)
Recreation		337,953.34		367,955.00	314,146.00	85.4%	(53,809.00)	396,296.00	107.7%	28,341.00
Library		264,207.03		269,047.00	266,242.00	99.0%	(2,805.00)	345,330.00	128.4%	76,283.00
Planning		284,787.25		156,819.00	185,423.00	118.2%	28,604.00	130,098.00	83.0%	(26,721.00)
Industrial Land		(7,000.00)		1,285,000.00	1,567,161.36	122.0%	282,161.36	6,680,000.00	519.8%	5,395,000.00
Agriculture		230,397.50		227,570.00	82,202.68	36.1%	(145,367.32)	96,877.00	42.6%	(130,693.00)
Economic Development		-		-	13,000.00		13,000.00	2,000.00		2,000.00
Total Revenues		17,689,422.47		18,696,258.00	20,002,213.57	107.0%	1,305,955.57	25,449,039.00	136.1%	6,752,781.00

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		2020	2021		Budget vs Projected Variance		2022	Budget to Budget Variance	
		Actual	Budget	Projected	%	\$	Budget	%	\$
Tax-Supported:									
Expenses									
Southgate Regular Taxation		-	-	-		-	-		-
Corporate, County & School Board		6,510,592.86	6,001,337.00	6,601,531.67	110.0%	600,194.67	6,254,020.00	104.2%	252,683.00
Administration, Finance, and Clerks		1,170,777.27	1,318,081.00	1,281,001.48	97.2%	(37,079.52)	1,513,763.00	114.8%	195,682.00
Council		178,325.85	200,640.00	183,608.72	91.5%	(17,031.28)	248,790.00	124.0%	48,150.00
Transit		87,938.79	33,069.00	235,817.85	713.1%	202,748.85	35,818.00	108.3%	2,749.00
Fire		586,391.43	693,571.00	628,689.81	90.6%	(64,881.19)	765,686.00	110.4%	72,115.00
Police		1,174,351.82	1,200,978.00	1,199,599.29	99.9%	(1,378.71)	1,223,690.00	101.9%	22,712.00
Conservation Authority		112,458.19	119,138.00	119,453.00	100.3%	315.00	130,656.00	109.7%	11,518.00
Building		597,389.12	435,000.00	455,000.00	104.6%	20,000.00	560,000.00	128.7%	125,000.00
Other Protective Services		99,162.54	144,227.00	150,544.74	104.4%	6,317.74	183,560.00	127.3%	39,333.00
Roads		3,797,892.68	4,151,932.00	4,264,474.29	102.7%	112,542.29	4,484,526.00	108.0%	332,594.00
Solid Waste		1,062,092.73	1,022,100.00	1,046,904.12	102.4%	24,804.12	1,219,225.00	119.3%	197,125.00
Health Services		286,696.12	110,650.00	488,950.00	441.9%	378,300.00	67,000.00	60.6%	(43,650.00)
Cemetery		50,718.33	63,015.00	40,192.38	63.8%	(22,822.62)	52,793.00	83.8%	(10,222.00)
Recreation		816,363.94	822,900.00	801,963.00	97.5%	(20,937.00)	900,591.00	109.4%	77,691.00
Library		538,371.03	548,068.00	541,303.00	98.8%	(6,765.00)	697,981.00	127.4%	149,913.00
Planning		341,088.18	233,982.00	232,143.76	99.2%	(1,838.24)	179,009.00	76.5%	(54,973.00)
Industrial Land		31,668.07	1,285,000.00	1,567,161.36	122.0%	282,161.36	6,680,000.00	519.8%	5,395,000.00
Agriculture		221,187.15	228,070.00	88,947.10	39.0%	(139,122.90)	97,177.00	42.6%	(130,893.00)
Economic Development		25,956.37	84,500.00	74,928.00	88.7%	(9,572.00)	154,754.00	183.1%	70,254.00
Total Expenses		17,689,422.47	18,696,258.00	20,002,213.57	107.0%	1,305,955.57	25,449,039.00	136.1%	6,752,781.00
Prior year (Surplus) Deficit - tax supported		-	-	-		-	-		-
Current YTD (Surplus) Deficit - tax-supported		-	-	-		-	-		-

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		2020	2021		Budget vs Projected Variance		2022	Budget to Budget Variance	
		Actual	Budget	Projected	%	\$	Budget	%	\$
Non-Tax-Supported:									
Revenues									
Sanitary Sewers		906,570.87	919,000.00	814,000.00	88.6%	(105,000.00)	825,000.00	89.8%	(94,000.00)
Water		1,067,995.42	1,057,572.00	1,087,570.28	102.8%	29,998.28	1,083,191.00	102.4%	25,619.00
		1,974,566.29	1,976,572.00	1,901,570.28	96.2%	(75,001.72)	1,908,191.00	96.5%	(68,381.00)
Expenses									
Sanitary Sewers		906,570.87	919,000.00	814,000.00	88.6%	(105,000.00)	825,000.00	89.8%	(94,000.00)
Water		1,067,995.42	1,057,572.00	1,087,570.28	102.8%	29,998.28	1,083,191.00	102.4%	25,619.00
		1,974,566.29	1,976,572.00	1,901,570.28	96.2%	(75,001.72)	1,908,191.00	96.5%	(68,381.00)
Current YTD (Surplus) Deficit - non-tax-supported		-	-	-	-	-	-	-	-

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>		<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
Fund 1: General Fund										
General Taxation										
01-400 Subtotal - Taxation		(7,605,884.04)		(7,990,301.00)	(7,990,301.00)	100.0%	-	(8,766,194.00)	115.6%	(775,893.00)
General Government		-		-	-		-	-		-
Revenues										
01-0300		-		-	-		-	-		-
		-		-	-		-	-		-
01-0401	Licences/permits/fees/grants	1,489,343.16		1,192,412.00	1,564,343.67	131.2%	371,931.67	1,253,800.00	103.6%	61,388.00
01-0500	County Taxation	3,600,969.36		3,634,099.00	3,810,259.76	104.8%	176,160.76	3,889,781.00	112.6%	255,682.00
01-0600	English Public Taxation	1,829,242.99		1,829,109.00	1,793,181.45	98.0%	(35,927.55)	1,836,970.00	103.5%	7,861.00
01-0700	French Public Taxation	5,184.52		5,184.00	4,757.86	91.8%	(426.14)	4,854.00	108.5%	(330.00)
01-0800	English Separate Taxation	169,696.93		169,698.00	155,574.50	91.7%	(14,123.50)	158,686.00	97.8%	(11,012.00)
01-0900	French Separate Taxation	7,454.62		7,454.00	6,368.83	85.4%	(1,085.17)	6,496.00	93.5%	(958.00)
01-1000	General Government	239,676.28		202,200.00	205,960.49	101.9%	3,760.49	204,900.00	113.8%	2,700.00
		7,341,567.86		7,040,156.00	7,540,446.56	107.1%	500,290.56	7,355,487.00	108.3%	315,331.00
	01-400 Subtotal - Other	164,909.42		266,598.00	216,367.82	81.2%	(50,230.18)	228,000.00	80.8%	(38,598.00)
Revenues		7,506,477.28		7,306,754.00	7,756,814.38	106.2%	450,060.38	7,583,487.00	107.2%	276,733.00
Expenses										
01-0300							-			-
		-		-	-		-	-		-
01-0401	Licences/permits/fees/grants	223,092.66		223,093.00	555,216.97	248.9%	332,123.97	233,233.00	101.8%	10,140.00
01-0500	County Taxation	3,600,969.36		3,634,099.00	3,810,259.76	104.8%	176,160.76	3,889,781.00	112.6%	255,682.00
01-0600	English Public Taxation	1,829,242.99		1,829,109.00	1,793,181.45	98.0%	(35,927.55)	1,836,970.00	103.5%	7,861.00
01-0700	French Public Taxation	5,184.52		5,184.00	4,757.86	91.8%	(426.14)	4,854.00	108.5%	(330.00)
01-0800	English Separate Taxation	169,696.93		169,698.00	155,574.50	91.7%	(14,123.50)	158,686.00	97.8%	(11,012.00)
01-0900	French Separate Taxation	7,454.62		7,454.00	6,368.83	85.4%	(1,085.17)	6,496.00	93.5%	(958.00)
01-1000	General Government	674,951.78		132,700.00	276,172.30	208.1%	143,472.30	124,000.00	112.7%	(8,700.00)
		6,510,592.86		6,001,337.00	6,601,531.67	110.0%	600,194.67	6,254,020.00	108.9%	252,683.00
	01-400 Subtotal - Other						-			-
Expenses		6,510,592.86		6,001,337.00	6,601,531.67	110.0%	600,194.67	6,254,020.00	108.9%	252,683.00
Net										

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		<u>2020</u>	<u>2021</u>		<u>Budget to Projection Var</u>		<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>	<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
01-0300		-	-	-		-	-		-
		-	-	-		-	-		-
01-0401	Licences/permits/fees/grants	(1,266,250.50)	(969,319.00)	(1,009,126.70)	104.1%	(39,807.70)	(1,020,567.00)	104.0%	(51,248.00)
01-0500	County Taxation	-	-	-		-	-		-
01-0600	English Public Taxation	-	-	-		-	-		-
01-0700	French Public Taxation	-	-	-		-	-		-
01-0800	English Separate Taxation	-	-	-		-	-		-
01-0900	French Separate Taxation	-	-	-		-	-		-
01-1000	General Government	435,275.50	(69,500.00)	70,211.81	-101.0%	139,711.81	(80,900.00)	115.6%	(11,400.00)
		(830,975.00)	(1,038,819.00)	(938,914.89)	90.4%	99,904.11	(1,101,467.00)	104.7%	(62,648.00)
	01-400 Subtotal - Other	(164,909.42)	(266,598.00)	(216,367.82)	81.2%	50,230.18	(228,000.00)	80.8%	38,598.00
General Revenues		(995,884.42)	(1,305,417.00)	(1,155,282.71)	88.5%	150,134.29	(1,329,467.00)	99.7%	(24,050.00)
Revenues									
01-1020	Finance	22,252.95	91,830.00	77,394.08	84.3%	(14,435.92)	134,000.00	517.4%	42,170.00
01-1021	Officiant Services	-	-	-		-	-	0.0%	-
01-1022	Clerks	305.00	-	20.00		20.00	-		-
01-1023	Administration	850.00	850.00	52.00	6.1%	(798.00)	62,000.00		61,150.00
01-1024	HR	-	-	-		-	-		-
01-1030	Municipal Property	-	-	-		-	-		-
01-1031						-			-
01-1041		-	-	-		-	-		-
01-9999						-			-
Revenues		23,407.95	92,680.00	77,466.08	83.6%	(15,213.92)	196,000.00	728.6%	103,320.00
Expenses									
01-1020	Finance	655,067.84	750,877.00	739,487.81	98.5%	(11,389.19)	861,385.00	128.0%	110,508.00
01-1021	Officiant Services	-	-	-		-	-		-
01-1022	Clerks	228,149.19	252,426.00	257,373.83	102.0%	4,947.83	274,063.00	92.6%	21,637.00
01-1023	Administration	280,920.42	281,510.00	263,847.92	93.7%	(17,662.08)	307,508.00	112.6%	25,998.00
01-1024	HR	-	13,100.00	9,710.45	74.1%	(3,389.55)	54,072.00		40,972.00
01-1030	Municipal Property	6,639.82	20,168.00	10,581.47	52.5%	(9,586.53)	16,735.00	79.7%	(3,433.00)
01-1031		-	-	-		-	-		-
01-1041		-	-	-		-	-		-

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		<u>2020</u>	<u>2021</u>		<u>Budget to Projection Var</u>		<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>	<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
01-9999		-	-	-		-	-		-
	Expenses	1,170,777.27	1,318,081.00	1,281,001.48	97.2%	(37,079.52)	1,513,763.00	119.8%	195,682.00
Net									
01-1020	Finance	632,814.89	659,047.00	662,093.73	100.5%	3,046.73	727,385.00	112.4%	68,338.00
01-1021	Officiant Services	-	-	-		-	-	0.0%	-
01-1022	Clerks	227,844.19	252,426.00	257,353.83	102.0%	4,927.83	274,063.00	92.6%	21,637.00
01-1023	Administration	280,070.42	280,660.00	263,795.92	94.0%	(16,864.08)	245,508.00	89.9%	(35,152.00)
01-1024	HR	-	13,100.00	9,710.45	74.1%	(3,389.55)	54,072.00		40,972.00
01-1030	Municipal Property	6,639.82	20,168.00	10,581.47	52.5%	(9,586.53)	16,735.00	79.7%	(3,433.00)
01-1031		-	-	-		-	-		-
01-1041		-	-	-		-	-		-
01-9999		-	-	-		-	-		-
Administration, Finance, and Clerks		1,147,369.32	1,225,401.00	1,203,535.40	98.2%	(21,865.60)	1,317,763.00	106.6%	92,362.00
Revenues									
01-1010	Council					-			-
01-1015	Election	-	-	-		-	30,000.00		30,000.00
01-1016	Senior Committee	-	-	-		-	-		-
	Revenues	-	-	-		-	30,000.00		30,000.00
Expenses									
01-1010	Council	167,877.67	188,800.00	172,748.72	91.5%	(16,051.28)	206,950.00	84.6%	18,150.00
01-1015	Election	10,000.00	10,000.00	10,000.00	100.0%	-	40,000.00	400.0%	30,000.00
01-1016	Senior Committee	448.18	1,840.00	860.00	46.7%	(980.00)	1,840.00	368.0%	-
	Expenses	178,325.85	200,640.00	183,608.72	91.5%	(17,031.28)	248,790.00	97.5%	48,150.00
Net									
01-1010	Council	167,877.67	188,800.00	172,748.72	91.5%	(16,051.28)	206,950.00	84.6%	18,150.00
01-1015	Election	10,000.00	10,000.00	10,000.00	100.0%	-	10,000.00	100.0%	-
01-1016	Senior Committee	448.18	1,840.00	860.00	46.7%	(980.00)	1,840.00	368.0%	-
Council		178,325.85	200,640.00	183,608.72	91.5%	(17,031.28)	218,790.00	85.8%	18,150.00
Revenues									
01-1050	Regional Transit	55,100.00	-	200,000.00		200,000.00	-		-
	Revenues	55,100.00	-	200,000.00		200,000.00	-		-

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		<u>2020</u>	<u>2021</u>		<u>Budget to Projection Var</u>		<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>	<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
Expenses									
01-1050	Regional Transit	87,938.79	33,069.00	235,817.85	713.1%	202,748.85	35,818.00	132.7%	2,749.00
	Expenses	87,938.79	33,069.00	235,817.85	713.1%	202,748.85	35,818.00	132.7%	2,749.00
Net									
01-1050	Regional Transit	32,838.79	33,069.00	35,817.85	108.3%	2,748.85	35,818.00	132.7%	2,749.00
Transit		32,838.79	33,069.00	35,817.85	108.3%	2,748.85	35,818.00	132.7%	2,749.00
		362,649.54	153,693.00	267,679.26	174.2%	113,986.26	242,904.00	131.7%	89,211.00
Protection									
Revenues									
01-2005	Other Fire Services	-	-	-		-	-		-
01-2010	Southgate Fire Dept Operations	159,568.69	130,152.00	223,926.96	172.1%	93,774.96	170,046.00	135.8%	39,894.00
01-2011		-	-	-		-	-		-
01-2012						-			-
	Revenues	159,568.69	130,152.00	223,926.96	172.1%	93,774.96	170,046.00	135.8%	39,894.00
Expenses									
01-2005	Other Fire Services	103,576.56	92,023.00	92,022.68	100.0%	(0.32)	96,072.00	85.4%	4,049.00
01-2010	Southgate Fire Dept Operations	482,814.87	601,548.00	536,667.13	89.2%	(64,880.87)	669,614.00	116.0%	68,066.00
01-2011		-	-	-		-	-		-
01-2012		-	-	-		-	-		-
	Expenses	586,391.43	693,571.00	628,689.81	90.6%	(64,881.19)	765,686.00	111.0%	72,115.00
Net									
01-2005	Other Fire Services	103,576.56	92,023.00	92,022.68	100.0%	(0.32)	96,072.00	85.4%	4,049.00
01-2010	Southgate Fire Dept Operations	323,246.18	471,396.00	312,740.17	66.3%	(158,655.83)	499,568.00	110.5%	28,172.00
01-2011		-	-	-		-	-		-
01-2012		-	-	-		-	-		-
Fire		426,822.74	563,419.00	404,762.85	71.8%	(158,656.15)	595,640.00	105.5%	32,221.00
						-			-
						-			-
Revenues									
01-2020	Police Services	14,953.52	6,640.00	8,848.52	133.3%	2,208.52	9,300.00	166.1%	2,660.00
	Police Services Board	-	-	-		-	-		-
	Revenues	14,953.52	6,640.00	8,848.52	133.3%	2,208.52	9,300.00	166.1%	2,660.00

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		<u>2020</u>	<u>2021</u>		<u>Budget to Projection Var</u>		<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>	<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
Expenses									
01-2020	Police Services	1,172,661.31	1,197,258.00	1,197,381.60	100.0%	123.60	1,215,760.00	103.9%	18,502.00
	Police Services Board	1,690.51	3,720.00	2,217.69	59.6%	(1,502.31)	7,930.00	115.8%	4,210.00
	Expenses	1,174,351.82	1,200,978.00	1,199,599.29	99.9%	(1,378.71)	1,223,690.00	103.9%	22,712.00
Net									
01-2020	Police Services	1,157,707.79	1,190,618.00	1,188,533.08	99.8%	(2,084.92)	1,206,460.00	103.6%	15,842.00
	Police Services Board	1,690.51	3,720.00	2,217.69	59.6%	(1,502.31)	7,930.00	115.8%	4,210.00
Police		1,159,398.30	1,194,338.00	1,190,750.77	99.7%	(3,587.23)	1,214,390.00	103.6%	20,052.00
						-			-
						-			-
Revenues									
01-2030	Conservation Authority					-			-
	Revenues	-	-	-		-	-		-
Expenses									
01-2030	Conservation Authority	112,458.19	119,138.00	119,453.00	100.3%	315.00	130,656.00	116.0%	11,518.00
	Expenses	112,458.19	119,138.00	119,453.00	100.3%	315.00	130,656.00	116.0%	11,518.00
Net									
01-2030	Conservation Authority	112,458.19	119,138.00	119,453.00	100.3%	315.00	130,656.00	116.0%	11,518.00
Conservation Authority		112,458.19	119,138.00	119,453.00	100.3%	315.00	130,656.00	116.0%	11,518.00
						-			-
						-			-
Revenues									
01-2040	Protective Inspections	597,389.12	435,000.00	455,000.00	104.6%	20,000.00	560,000.00	175.0%	125,000.00
01-2041	Unit #313					-			-
01-2042	Unit #314					-			-
01-2045	Unit #NEW					-			-
	Revenues	597,389.12	435,000.00	455,000.00	104.6%	20,000.00	560,000.00	175.0%	125,000.00
Expenses									
01-2040	Protective Inspections	591,455.88	424,500.00	447,900.00	105.5%	23,400.00	550,500.00	174.2%	126,000.00
01-2041	Unit #313	3,365.92	3,500.00	2,750.00	78.6%	(750.00)	3,000.00	171.4%	(500.00)
01-2042	Unit #314	2,567.32	3,500.00	4,350.00	124.3%	850.00	3,500.00	155.6%	-
01-2045	Unit #NEW	-	3,500.00	-	0.0%	(3,500.00)	3,000.00		(500.00)
	Expenses	597,389.12	435,000.00	455,000.00	104.6%	20,000.00	560,000.00	175.0%	125,000.00

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
<u>Net</u>											
01-2040	Protective Inspections	(5,933.24)		(10,500.00)	(7,100.00)	67.6%	3,400.00		(9,500.00)	237.5%	1,000.00
01-2041	Unit #313	3,365.92		3,500.00	2,750.00	78.6%	(750.00)		3,000.00	171.4%	(500.00)
01-2042	Unit #314	2,567.32		3,500.00	4,350.00	124.3%	850.00		3,500.00	155.6%	-
01-2045	Unit #NEW	-		3,500.00	-	0.0%	(3,500.00)		3,000.00		(500.00)
Building		0.00		-	-		-		-		-
<u>Revenues</u>											
01-2050	Safety Committee						-				-
01-2055	Emergency Services Plan	-		-	-		-		-		-
01-2056		-		-	-		-		-		-
01-2057							-				-
01-2060	Canine Control	26,140.00		31,300.00	26,200.00	83.7%	(5,100.00)		31,300.00	94.1%	-
01-2070	Crossing Guard						-				-
01-2080	Property Standards	-		25,000.00	8,000.00	32.0%	(17,000.00)		2,500.00		(22,500.00)
Revenues		26,140.00		56,300.00	34,200.00	60.7%	(22,100.00)		33,800.00	101.7%	(22,500.00)
<u>Expenses</u>											
01-2050	Safety Committee	8,629.05		11,250.00	8,700.00	77.3%	(2,550.00)		13,648.00	150.3%	2,398.00
01-2055	Emergency Services Plan	1,924.44		3,670.00	2,164.33	59.0%	(1,505.67)		2,925.00	87.3%	(745.00)
01-2056		-		-	-		-		-		-
01-2057		-		-	43,250.00		43,250.00		-		-
01-2060	Canine Control	34,572.08		34,615.00	33,268.67	96.1%	(1,346.33)		40,385.00	121.5%	5,770.00
01-2070	Crossing Guard	5,336.70		14,490.00	6,341.58	43.8%	(8,148.42)		13,583.00	207.3%	(907.00)
01-2080	Property Standards	48,700.27		80,202.00	56,820.16	70.8%	(23,381.84)		113,019.00	103.3%	32,817.00
Expenses		99,162.54		144,227.00	150,544.74	104.4%	6,317.74		183,560.00	113.5%	39,333.00
<u>Net</u>											
01-2050	Safety Committee	8,629.05		11,250.00	8,700.00	77.3%	(2,550.00)		13,648.00	150.3%	2,398.00
01-2055	Emergency Services Plan	1,924.44		3,670.00	2,164.33	59.0%	(1,505.67)		2,925.00	87.3%	(745.00)
01-2056		-		-	-		-		-		-
01-2057		-		-	43,250.00		43,250.00		-		-
01-2060	Canine Control	8,432.08		3,315.00	7,068.67	213.2%	3,753.67		9,085.00		5,770.00
01-2070	Crossing Guard	5,336.70		14,490.00	6,341.58	43.8%	(8,148.42)		13,583.00	207.3%	(907.00)
01-2080	Property Standards	48,700.27		55,202.00	48,820.16	88.4%	(6,381.84)		110,519.00	101.0%	55,317.00

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Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
Other Protective Services		73,022.54		87,927.00	116,344.74	132.3%	28,417.74		149,760.00	116.6%	61,833.00
		73,022.54		87,927.00	116,344.74	132.3%	28,417.74		149,760.00	116.6%	61,833.00
							-				-
Transportation											
Roads											
Revenues											
01-2090	Street Lighting	-		-	-		-		-		-
01-2501	Roads - Revenue	7,615.21		6,800.00	10,150.00	149.3%	3,350.00		7,000.00	81.4%	200.00
01-2502	Culvert Maintenance						-				-
01-2503	Culvert installations						-				-
01-2504	Roads Administration	-		-	-		-		-		-
01-2505	Weed Cutting	-		-	-		-		-		-
01-2506	Landscaping						-				-
01-2507	Tree Trim & Removal						-				-
01-2508	Gravel Pits	57,408.46		60,000.00	66,000.00	110.0%	6,000.00		65,000.00	216.7%	5,000.00
01-2509	Bridge Maintenance	2,371.01		-	-		-		2,400.00	88.9%	2,400.00
01-2510	Ditching						-				-
01-2511	Storm Drains	-		-	-		-		-		-
01-2512	Catch Basin Cleaning						-				-
01-2513	Catch Basin Construction						-				-
01-2514	Municipal Drains	1,784.65		-	-		-		-		-
01-2515	Pavement Patching						-				-
01-2516	Sweeping/Shouldering	-		-	-		-		-		-
01-2517	Spreading Calcium	-		-	-		-		-		-
01-2518	Grading	-		500.00	200.00	40.0%	(300.00)		250.00	50.0%	(250.00)
01-2519	Civic Addressing	2,610.86		2,000.00	3,100.00	155.0%	1,100.00		2,500.00	166.7%	500.00
01-2520	Sanding/Salting						-				-
01-2521	Gravelling	-		-	-		-		-		-
01-2522	Entrance Permits	10,682.00		11,000.00	12,000.00	109.1%	1,000.00		11,000.00	122.2%	-
01-2523							-				-
01-2525	Roads Capital						-				-
01-2527	Roads Needs Study	-		-	-		-		-		-
01-2528	Tree Planting Program	-		-	-		-		-		-

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
01-2529	Retroreflectorometer						-				-
01-2530	Street Signs	-		-	39.60		39.60		-		-
01-2531	Roads Miscellaneous						-				-
01-2532	Street Patrols						-				-
01-2540	Snowplowing	11,668.00		5,000.00	5,000.00	100.0%	-		46,754.00	1335.8%	41,754.00
01-2541	Winter Main Sidewalks						-				-
01-2545	Washouts/Spot improvements						-				-
01-2547	Dundalk Works Depot						-				-
01-2548	Hopeville Works Depot						-				-
01-2549	Holstein Works Depot	3,865.50		-	2,000.00		2,000.00		-		-
01-2550	Line Painting						-				-
01-2551	Sidewalks Repair & Construction						-				-
01-2553	Grass & Flowers						-				-
01-2554	Street Decorations						-				-
01-2555	Roads Shop Administration						-				-
01-2556	Parkette	-		-	-		-		-		-
01-2557	Roads Training & Mileage						-				-
01-2560	Equipment Maintenance	-		-	-		-		-		-
01-2561	GPS Mapping						-				-
01-2562	Vacation and Statutory Pay						-				-
01-2563	Sick Time						-				-
01-2565							-				-
01-2566	Unit #119										
01-2567	Unit #315										
01-2568	2016 International 7500						-				-
01-2569	2005 Volvo Excavator						-				-
01-2570	2014 Remanufactured Trackless						-				-
01-2571	Unit #214						-				-
01-2572	Unit #301						-				-
01-2573	Unit #309						-				-
01-2574	Unit #212						-				-
01-2575	Unit #208						-				-
01-2576	Unit #111						-				-
01-2577	Unit #206						-				-

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
01-2578	Unit #304						-				-
01-2579	Unit #204						-				-
01-2580	Unit#101						-				-
01-2581	Unit #102						-				-
01-2582	Unit #103						-				-
01-2583	Unit #104						-				-
01-2584	Unit #105						-				-
01-2585	Unit #112						-				-
01-2586	Unit #107						-				-
01-2587	Unit #108						-				-
01-2588	Unit #109						-				-
01-2589	Unit #110						-				-
01-2590	Unit #201						-				-
01-2591	Unit #202						-				-
01-2592	Unit #203						-				-
01-2593	Unit #205						-				-
01-2594	Unit #100						-				-
01-2595	Unit #209						-				-
01-2596	Unit #110						-				-
01-2597	Unit #307						-				-
01-2598	Unit #294						-				-
01-2599	Unit #308										
01-2623	Unit #123										
01-2721	Unit #221										
01-2722	Unit #222										
01-2817	Unit #317										
01-2818	Unit #318						-				-
Revenues		98,005.69		85,300.00	98,489.60	115.5%	13,189.60		134,904.00	241.8%	49,604.00
Expenses											
01-2090	Street Lighting	90,175.93		39,136.00	40,223.80	102.8%	1,087.80		39,437.00	48.6%	301.00
01-2501	Roads - Revenue						-				-
01-2502	Culvert Maintenance	68,409.87		40,100.00	45,600.00	113.7%	5,500.00		54,388.00	197.1%	14,288.00
01-2503	Culvert installations	1,711.47		8,780.00	7,520.00	85.6%	(1,260.00)		4,986.00	56.8%	(3,794.00)
01-2504	Roads Administration	103,079.00		108,270.00	117,650.00	108.7%	9,380.00		132,767.00	98.4%	24,497.00

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
01-2505	Weed Cutting	21,148.64		26,930.00	30,310.12	112.6%	3,380.12		28,862.00	131.6%	1,932.00
01-2506	Landscaping	3,566.68		1,925.00	5,188.58	269.5%	3,263.58		5,001.00	196.7%	3,076.00
01-2507	Tree Trim & Removal	55,058.81		110,200.00	109,200.00	99.1%	(1,000.00)		118,896.00	242.1%	8,696.00
01-2508	Gravel Pits	97,238.06		143,629.00	120,685.00	84.0%	(22,944.00)		131,716.00	92.1%	(11,913.00)
01-2509	Bridge Maintenance	47,377.23		79,620.00	79,620.00	100.0%	-		79,224.00	116.0%	(396.00)
01-2510	Ditching	14,239.39		24,860.00	32,794.44	131.9%	7,934.44		31,993.00	201.7%	7,133.00
01-2511	Storm Drains	72,526.82		100,448.00	102,068.00	101.6%	1,620.00		127,922.00	160.3%	27,474.00
01-2512	Catch Basin Cleaning	4,953.82		3,138.00	3,138.00	100.0%	-		2,744.00	87.4%	(394.00)
01-2513	Catch Basin Construction	4,970.78		4,520.00	4,520.00	100.0%	-		4,486.00	255.5%	(34.00)
01-2514	Municipal Drains	28,405.29		14,520.00	14,520.00	100.0%	-		12,486.00	109.6%	(2,034.00)
01-2515	Pavement Patching	106,456.95		80,360.00	113,000.00	140.6%	32,640.00		115,884.00	254.9%	35,524.00
01-2516	Sweeping/Shouldering	24,328.48		34,600.00	34,750.00	100.4%	150.00		30,862.00	91.0%	(3,738.00)
01-2517	Spreading Calcium	177,123.72		193,980.00	183,323.45	94.5%	(10,656.55)		208,592.00	119.1%	14,612.00
01-2518	Grading	57,448.36		50,380.00	50,380.00	100.0%	-		52,725.00	116.2%	2,345.00
01-2519	Civic Addressing	2,916.08		2,775.00	2,475.00	89.2%	(300.00)		2,618.00	139.1%	(157.00)
01-2520	Sanding/Salting	179,215.25		268,200.00	268,200.00	100.0%	-		282,246.00	112.0%	14,046.00
01-2521	Gravelling	359,059.34		395,200.00	428,906.56	108.5%	33,706.56		432,320.00	120.0%	37,120.00
01-2522	Entrance Permits	2,211.86		2,352.00	3,780.00	160.7%	1,428.00		3,107.00	137.0%	755.00
01-2523		-		-	-		-		-		-
01-2525	Roads Capital	560,972.36		771,830.00	1,024,131.00	132.7%	252,301.00		756,868.00	108.0%	(14,962.00)
01-2527	Roads Needs Study	4,699.69		-	-		-		-		-
01-2528	Tree Planting Program	-		-	-		-		2,121.00		2,121.00
01-2529	Retroreflectometer	-		1,512.00	1,512.00	100.0%	-		1,492.00	74.2%	(20.00)
01-2530	Street Signs	37,469.06		53,120.00	51,120.00	96.2%	(2,000.00)		43,403.00	87.7%	(9,717.00)
01-2531	Roads Miscellaneous	33,087.56		18,120.00	27,200.00	150.1%	9,080.00		27,862.00	170.3%	9,742.00
01-2532	Street Patrols	50,099.13		43,340.00	43,765.00	101.0%	425.00		48,738.00	127.5%	5,398.00
01-2540	Snowplowing	265,820.54		182,220.00	205,292.00	112.7%	23,072.00		179,219.00	113.7%	(3,001.00)
01-2541	Winter Main Sidewalks	18,377.21		45,772.00	22,700.00	49.6%	(23,072.00)		27,362.00	59.8%	(18,410.00)
01-2545	Washouts/Spot improvements	67,842.63		22,900.00	27,600.00	120.5%	4,700.00		24,161.00	200.0%	1,261.00
01-2547	Dundalk Works Depot	28,462.90		28,150.00	31,150.00	110.7%	3,000.00		29,245.00	106.5%	1,095.00
01-2548	Hopeville Works Depot	22,496.97		29,770.00	28,630.00	96.2%	(1,140.00)		29,495.00	103.9%	(275.00)
01-2549	Holstein Works Depot	35,887.68		38,760.00	32,490.00	83.8%	(6,270.00)		31,968.00	79.5%	(6,792.00)
01-2550	Line Painting	3,276.67		10,000.00	4,500.00	45.0%	(5,500.00)		7,000.00	87.5%	(3,000.00)
01-2551	Sidewalks Repair & Construction	7,945.61		4,020.00	2,015.00	50.1%	(2,005.00)		2,865.00	134.1%	(1,155.00)

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
01-2553	Grass & Flowers	15,302.22		12,600.00	14,446.73	114.7%	1,846.73		15,931.00	97.4%	3,331.00
01-2554	Street Decorations	1,759.42		1,760.00	2,395.00	136.1%	635.00		2,165.00	107.6%	405.00
01-2555	Roads Shop Administration	46,719.80		40,760.00	42,360.00	103.9%	1,600.00		44,009.00	114.6%	3,249.00
01-2556	Parkette	837.06		475.00	529.08	111.4%	54.08		525.00	116.7%	50.00
01-2557	Roads Training & Mileage	16,009.19		20,920.00	26,760.00	127.9%	5,840.00		25,947.00	71.0%	5,027.00
01-2560	Equipment Maintenance	537,725.33		545,280.00	359,310.00	65.9%	(185,970.00)		703,972.00	175.6%	158,692.00
01-2561	GPS Mapping	3,205.44		5,772.00	7,144.29	123.8%	1,372.29		6,234.00	125.4%	462.00
01-2562	Vacation and Statutory Pay	84,693.31		75,600.00	75,600.00	100.0%	-		85,774.00	117.4%	10,174.00
01-2563	Sick Time	16,992.34		18,900.00	25,200.00	133.3%	6,300.00		24,862.00	164.4%	5,962.00
01-2565		-		-	-		-		-		-
01-2566	Unit #119	4,279.74		5,756.00	3,293.49	57.2%	(2,462.51)		12,746.00	1014.8%	6,990.00
01-2567	Unit #315	7,597.67		6,756.00	8,000.00	118.4%	1,244.00		4,000.00	59.2%	(2,756.00)
01-2568	2016 International 7500	20,436.52		21,536.00	13,125.00	60.9%	(8,411.00)		16,475.00	106.0%	(5,061.00)
01-2569	2005 Volvo Excavator	34,274.19		46,300.00	28,325.00	61.2%	(17,975.00)		30,716.00	136.3%	(15,584.00)
01-2570	2014 Remanufactured Trackless	19,387.88		21,950.00	14,250.00	64.9%	(7,700.00)		14,666.00	69.0%	(7,284.00)
01-2571	Unit #214	26,710.56		33,040.00	23,750.00	71.9%	(9,290.00)		29,472.00	87.2%	(3,568.00)
01-2572	Unit #301	5,765.09		4,760.00	2,617.91	55.0%	(2,142.09)		-	0.0%	(4,760.00)
01-2573	Unit #309	3,426.92		3,760.00	3,346.37	89.0%	(413.63)		-	0.0%	(3,760.00)
01-2574	Unit #212	36,117.43		36,788.00	29,375.00	79.8%	(7,413.00)		33,972.00	96.3%	(2,816.00)
01-2575	Unit #208	6,187.95		13,028.00	11,375.00	87.3%	(1,653.00)		14,980.00	101.7%	1,952.00
01-2576	Unit #111	4,497.68		7,886.00	5,625.00	71.3%	(2,261.00)		7,867.00	114.2%	(19.00)
01-2577	Unit #206	-		-	-		-		-		-
01-2578	Unit #304	20,431.87		26,788.00	22,250.00	83.1%	(4,538.00)		26,972.00	134.6%	184.00
01-2579	Unit #204	5,162.87		18,150.00	16,108.72	88.8%	(2,041.28)		17,660.00		(490.00)
01-2580	Unit#101	16,946.33		25,780.00	28,500.00	110.6%	2,720.00		24,230.00	111.3%	(1,550.00)
01-2581	Unit #102	9,349.37		-	-		-		-	0.0%	-
01-2582	Unit #103	2,795.18		-	-		-		7,265.00		7,265.00
01-2583	Unit #104	1,104.28		2,030.00	2,025.00	99.8%	(5.00)		1,771.00	92.9%	(259.00)
01-2584	Unit #105	29,376.09		31,000.00	25,250.00	81.5%	(5,750.00)		26,426.00	96.4%	(4,574.00)
01-2585	Unit #112	12,608.29		5,630.00	2,494.75	44.3%	(3,135.25)		-	0.0%	(5,630.00)
01-2586	Unit #107	233.88		-	-		-		-		-
01-2587	Unit #108	2,090.12		-	1,430.00		1,430.00		-		-
01-2588	Unit #109	27.97		-	-		-		-		-
01-2589	Unit #110	7,234.99		-	7,125.00		7,125.00		6,616.00	83.9%	6,616.00

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
01-2590	Unit #201	10,944.78		19,020.00	21,500.00	113.0%	2,480.00		21,486.00	154.7%	2,466.00
01-2591	Unit #202	19,927.17		25,520.00	26,125.00	102.4%	605.00		23,607.00	98.3%	(1,913.00)
01-2592	Unit #203	6,309.37		9,260.00	8,312.50	89.8%	(947.50)		8,621.00		(639.00)
01-2593	Unit #205	33,803.72		26,670.00	26,625.00	99.8%	(45.00)		28,594.00	113.6%	1,924.00
01-2594	Unit #100	36,081.96		27,850.00	33,375.00	119.8%	5,525.00		29,230.00	127.7%	1,380.00
01-2595	Unit #209	19,851.33		15,520.00	15,750.00	101.5%	230.00		16,486.00	76.6%	966.00
01-2596	Unit #110	8,453.97		9,220.00	14,825.00	160.8%	5,605.00		13,230.00	222.7%	4,010.00
01-2597	Unit #307	1,488.94		2,430.00	2,080.00	85.6%	(350.00)		1,921.00		(509.00)
01-2598	Unit #294	3,542.16		-	-		-		-	0.0%	-
01-2599	Unit #308	142.46		-	-		-		-		-
01-2623	Unit #123	-		-	11,112.50		11,112.50		6,809.00		6,809.00
01-2721	Unit #221	-		-	-		-		14,865.00		14,865.00
01-2722	Unit #222	-		-	-		-		7,621.00		7,621.00
01-2817	Unit #317	-		-	2,800.00		2,800.00		5,121.00		5,121.00
01-2818	Unit #318	-		-	-		-		6,621.00		6,621.00
Expenses		3,797,892.68		4,151,932.00	4,264,474.29	102.7%	112,542.29		4,484,526.00	122.0%	332,594.00
Net											
01-2090	Street Lighting	90,175.93		39,136.00	40,223.80	102.8%	1,087.80		39,437.00	48.6%	301.00
01-2501	Roads - Revenue	(7,615.21)		(6,800.00)	(10,150.00)	149.3%	(3,350.00)		(7,000.00)	81.4%	(200.00)
01-2502	Culvert Maintenance	68,409.87		40,100.00	45,600.00	113.7%	5,500.00		54,388.00	197.1%	14,288.00
01-2503	Culvert installations	1,711.47		8,780.00	7,520.00	85.6%	(1,260.00)		4,986.00	56.8%	(3,794.00)
01-2504	Roads Administration	103,079.00		108,270.00	117,650.00	108.7%	9,380.00		132,767.00	98.4%	24,497.00
01-2505	Weed Cutting	21,148.64		26,930.00	30,310.12	112.6%	3,380.12		28,862.00	131.6%	1,932.00
01-2506	Landscaping	3,566.68		1,925.00	5,188.58	269.5%	3,263.58		5,001.00	196.7%	3,076.00
01-2507	Tree Trim & Removal	55,058.81		110,200.00	109,200.00	99.1%	(1,000.00)		118,896.00	242.1%	8,696.00
01-2508	Gravel Pits	39,829.60		83,629.00	54,685.00	65.4%	(28,944.00)		66,716.00	59.0%	(16,913.00)
01-2509	Bridge Maintenance	45,006.22		79,620.00	79,620.00	100.0%	-		76,824.00	117.1%	(2,796.00)
01-2510	Ditching	14,239.39		24,860.00	32,794.44	131.9%	7,934.44		31,993.00	201.7%	7,133.00
01-2511	Storm Drains	72,526.82		100,448.00	102,068.00	101.6%	1,620.00		127,922.00	160.3%	27,474.00
01-2512	Catch Basin Cleaning	4,953.82		3,138.00	3,138.00	100.0%	-		2,744.00	87.4%	(394.00)
01-2513	Catch Basin Construction	4,970.78		4,520.00	4,520.00	100.0%	-		4,486.00	255.5%	(34.00)
01-2514	Municipal Drains	26,620.64		14,520.00	14,520.00	100.0%	-		12,486.00	109.6%	(2,034.00)
01-2515	Pavement Patching	106,456.95		80,360.00	113,000.00	140.6%	32,640.00		115,884.00	254.9%	35,524.00
01-2516	Sweeping/Shouldering	24,328.48		34,600.00	34,750.00	100.4%	150.00		30,862.00	91.0%	(3,738.00)

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
01-2517	Spreading Calcium	177,123.72		193,980.00	183,323.45	94.5%	(10,656.55)		208,592.00	119.1%	14,612.00
01-2518	Grading	57,448.36		49,880.00	50,180.00	100.6%	300.00		52,475.00	117.0%	2,595.00
01-2519	Civic Addressing	305.22		775.00	(625.00)	-80.6%	(1,400.00)		118.00	30.9%	(657.00)
01-2520	Sanding/Salting	179,215.25		268,200.00	268,200.00	100.0%	-		282,246.00	112.0%	14,046.00
01-2521	Gravelling	359,059.34		395,200.00	428,906.56	108.5%	33,706.56		432,320.00	120.0%	37,120.00
01-2522	Entrance Permits	(8,470.14)		(8,648.00)	(8,220.00)	95.1%	428.00		(7,893.00)	117.2%	755.00
01-2523		-		-	-		-		-		-
01-2525	Roads Capital	560,972.36		771,830.00	1,024,131.00	132.7%	252,301.00		756,868.00	108.0%	(14,962.00)
01-2527	Roads Needs Study	4,699.69		-	-		-		-		-
01-2528	Tree Planting Program	-		-	-		-		2,121.00		2,121.00
01-2529	Retroreflectometer	-		1,512.00	1,512.00	100.0%	-		1,492.00	74.2%	(20.00)
01-2530	Street Signs	37,469.06		53,120.00	51,080.40	96.2%	(2,039.60)		43,403.00	87.7%	(9,717.00)
01-2531	Roads Miscellaneous	33,087.56		18,120.00	27,200.00	150.1%	9,080.00		27,862.00	170.3%	9,742.00
01-2532	Street Patrols	50,099.13		43,340.00	43,765.00	101.0%	425.00		48,738.00	127.5%	5,398.00
01-2540	Snowplowing	254,152.54		177,220.00	200,292.00	113.0%	23,072.00		132,465.00	86.0%	(44,755.00)
01-2541	Winter Main Sidewalks	18,377.21		45,772.00	22,700.00	49.6%	(23,072.00)		27,362.00	59.8%	(18,410.00)
01-2545	Washouts/Spot improvements	67,842.63		22,900.00	27,600.00	120.5%	4,700.00		24,161.00	200.0%	1,261.00
01-2547	Dundalk Works Depot	28,462.90		28,150.00	31,150.00	110.7%	3,000.00		29,245.00	106.5%	1,095.00
01-2548	Hopeville Works Depot	22,496.97		29,770.00	28,630.00	96.2%	(1,140.00)		29,495.00	103.9%	(275.00)
01-2549	Holstein Works Depot	32,022.18		38,760.00	30,490.00	78.7%	(8,270.00)		31,968.00	79.5%	(6,792.00)
01-2550	Line Painting	3,276.67		10,000.00	4,500.00	45.0%	(5,500.00)		7,000.00	87.5%	(3,000.00)
01-2551	Sidewalks Repair & Construction	7,945.61		4,020.00	2,015.00	50.1%	(2,005.00)		2,865.00	134.1%	(1,155.00)
01-2553	Grass & Flowers	15,302.22		12,600.00	14,446.73	114.7%	1,846.73		15,931.00	97.4%	3,331.00
01-2554	Street Decorations	1,759.42		1,760.00	2,395.00	136.1%	635.00		2,165.00	107.6%	405.00
01-2555	Roads Shop Administration	46,719.80		40,760.00	42,360.00	103.9%	1,600.00		44,009.00	114.6%	3,249.00
01-2556	Parkette	837.06		475.00	529.08	111.4%	54.08		525.00	116.7%	50.00
01-2557	Roads Training & Mileage	16,009.19		20,920.00	26,760.00	127.9%	5,840.00		25,947.00	71.0%	5,027.00
01-2560	Equipment Maintenance	537,725.33		545,280.00	359,310.00	65.9%	(185,970.00)		703,972.00	175.6%	158,692.00
01-2561	GPS Mapping	3,205.44		5,772.00	7,144.29	123.8%	1,372.29		6,234.00	125.4%	462.00
01-2562	Vacation and Statutory Pay	84,693.31		75,600.00	75,600.00	100.0%	-		85,774.00	117.4%	10,174.00
01-2563	Sick Time	16,992.34		18,900.00	25,200.00	133.3%	6,300.00		24,862.00	164.4%	5,962.00
01-2565		-		-	-		-		-		-
01-2566	Unit #119	4,279.74		5,756.00	3,293.49	57.2%	(2,462.51)		12,746.00	1014.8%	6,990.00
01-2567	Unit #315	7,597.67		6,756.00	8,000.00	118.4%	1,244.00		4,000.00	59.2%	(2,756.00)

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
01-2568	2016 International 7500	20,436.52		21,536.00	13,125.00	60.9%	(8,411.00)		16,475.00	106.0%	(5,061.00)
01-2569	2005 Volvo Excavator	34,274.19		46,300.00	28,325.00	61.2%	(17,975.00)		30,716.00	136.3%	(15,584.00)
01-2570	2014 Remanufactured Trackless	19,387.88		21,950.00	14,250.00	64.9%	(7,700.00)		14,666.00	69.0%	(7,284.00)
01-2571	Unit #214	26,710.56		33,040.00	23,750.00	71.9%	(9,290.00)		29,472.00	87.2%	(3,568.00)
01-2572	Unit #301	5,765.09		4,760.00	2,617.91	55.0%	(2,142.09)		-	0.0%	(4,760.00)
01-2573	Unit #309	3,426.92		3,760.00	3,346.37	89.0%	(413.63)		-	0.0%	(3,760.00)
01-2574	Unit #212	36,117.43		36,788.00	29,375.00	79.8%	(7,413.00)		33,972.00	96.3%	(2,816.00)
01-2575	Unit #208	6,187.95		13,028.00	11,375.00	87.3%	(1,653.00)		14,980.00	101.7%	1,952.00
01-2576	Unit #111	4,497.68		7,886.00	5,625.00	71.3%	(2,261.00)		7,867.00	114.2%	(19.00)
01-2577	Unit #206	-		-	-		-		-		-
01-2578	Unit #304	20,431.87		26,788.00	22,250.00	83.1%	(4,538.00)		26,972.00	134.6%	184.00
01-2579	Unit #204	5,162.87		18,150.00	16,108.72	88.8%	(2,041.28)		17,660.00		(490.00)
01-2580	Unit#101	16,946.33		25,780.00	28,500.00	110.6%	2,720.00		24,230.00	111.3%	(1,550.00)
01-2581	Unit #102	9,349.37		-	-		-		-	0.0%	-
01-2582	Unit #103	2,795.18		-	-		-		7,265.00		7,265.00
01-2583	Unit #104	1,104.28		2,030.00	2,025.00	99.8%	(5.00)		1,771.00	92.9%	(259.00)
01-2584	Unit #105	29,376.09		31,000.00	25,250.00	81.5%	(5,750.00)		26,426.00	96.4%	(4,574.00)
01-2585	Unit #112	12,608.29		5,630.00	2,494.75	44.3%	(3,135.25)		-	0.0%	(5,630.00)
01-2586	Unit #107	233.88		-	-		-		-		-
01-2587	Unit #108	2,090.12		-	1,430.00		1,430.00		-		-
01-2588	Unit #109	27.97		-	-		-		-		-
01-2589	Unit #110	7,234.99		-	7,125.00		7,125.00		6,616.00	83.9%	6,616.00
01-2590	Unit #201	10,944.78		19,020.00	21,500.00	113.0%	2,480.00		21,486.00	154.7%	2,466.00
01-2591	Unit #202	19,927.17		25,520.00	26,125.00	102.4%	605.00		23,607.00	98.3%	(1,913.00)
01-2592	Unit #203	6,309.37		9,260.00	8,312.50	89.8%	(947.50)		8,621.00		(639.00)
01-2593	Unit #205	33,803.72		26,670.00	26,625.00	99.8%	(45.00)		28,594.00	113.6%	1,924.00
01-2594	Unit #100	36,081.96		27,850.00	33,375.00	119.8%	5,525.00		29,230.00	127.7%	1,380.00
01-2595	Unit #209	19,851.33		15,520.00	15,750.00	101.5%	230.00		16,486.00	76.6%	966.00
01-2596	Unit #110	8,453.97		9,220.00	14,825.00	160.8%	5,605.00		13,230.00	222.7%	4,010.00
01-2597	Unit #307	1,488.94		2,430.00	2,080.00	85.6%	(350.00)		1,921.00		(509.00)
01-2598	Unit #294	3,542.16		-	-		-		-	0.0%	-
01-2599	Unit #308	142.46		-	-		-		-		-
01-2623	Unit #123	-		-	11,112.50		11,112.50		6,809.00		6,809.00
01-2721	Unit #221	-		-	-		-		14,865.00		14,865.00

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
01-2722	Unit #222	-		-	-		-		7,621.00		7,621.00
01-2817	Unit #317	-		-	2,800.00		2,800.00		5,121.00		5,121.00
01-2818	Unit #318	-		-	-		-		6,621.00		6,621.00
Roads		3,699,886.99		4,066,632.00	4,165,984.69	102.4%	99,352.69		4,349,622.00	120.1%	282,990.00
							-				-
Solid Waste							-				-
Revenues											
01-3001	Cart Maintenance	-		-	-		-		-		-
01-3002	Waste Dept - Debt Repayment						-				-
01-3005	Office	6,133.83		7,500.00	5,000.00	66.7%	(2,500.00)		7,000.00	80.5%	(500.00)
01-3006	Sick Time						-				-
01-3007	Holiday Time						-				-
01-3008	Misc	-		-	1,960.00		1,960.00		1,500.00		1,500.00
01-3009	Oil	-		-	-		-		-		-
01-3010		-		-	-		-		-		-
01-3020							-				-
01-3025							-				-
01-3027							-				-
01-3028		-		-	-		-		-		-
01-3030	Hazardous Waste	5,503.64		9,000.00	5,000.00	55.6%	(4,000.00)		5,000.00	60.6%	(4,000.00)
01-3031							-				-
01-3040	Dundalk Transfer Station	68,856.37		56,000.00	72,500.00	129.5%	16,500.00		75,750.00	148.8%	19,750.00
01-3050							-				-
01-3060	Proton Landfill Operation/covering	-		-	-		-		-		-
01-3061	Unit #301						-				-
01-3062	Haulage 40 yd Bin						-				-
01-3063	Waste Col Waste & Recycling						-				-
01-3064	Unit #106						-				-
01-3065	Unit #210						-				-
01-3066	Unit #207						-				-
01-3067	Collection - Garbage/Compost						-				-
01-3068	Collection - Recycles/Compost						-				-
01-3069	Egremont Transfer Station						-				-
01-3070	Egremont Landfill Operation/Covering	31,843.75		32,000.00	25,500.00	79.7%	(6,500.00)		29,000.00	107.4%	(3,000.00)

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		<u>2020</u>	<u>2021</u>		<u>Budget to Projection Var</u>		<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>	<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
01-3071	Recycling - Steel	15,934.37	18,000.00	35,000.00	194.4%	17,000.00	25,000.00	138.9%	7,000.00
01-3072	Recycling - Blue Cart	104,813.50	80,000.00	123,778.40	154.7%	43,778.40	90,000.00	128.6%	10,000.00
01-3073	Recycling - Tires	-	100.00	-	0.0%	(100.00)	-		(100.00)
01-3074	Recycling - Compost	4,668.20	5,000.00	5,501.90	110.0%	501.90	5,000.00	100.0%	-
01-3075	Recyling - Electronics	4,846.00	4,000.00	6,000.00	150.0%	2,000.00	6,000.00	114.3%	2,000.00
01-3076	Equipment Maintenance					-			-
01-3077	Waste Dept - Garage					-			-
01-3078	Unit #211	-	-	-		-	-		-
01-3079	Unit #301					-			-
01-3080	Recycling - Carpet	-	-	-		-	-		-
01-3081	2013 Autocar Expeditor					-			-
01-3082	Recycling - Shingles	-	-	-		-	-		-
01-3083	Unit #219	-	-	-		-	-		-
Revenues		242,599.66	211,600.00	280,240.30	132.4%	68,640.30	244,250.00	126.5%	32,650.00
Expenses									
01-3001	Cart Maintenance	737.34	630.00	1,135.00	180.2%	505.00	1,620.00	111.7%	990.00
01-3002	Waste Dept - Debt Repayment	171,065.15	171,036.00	171,036.00	100.0%	-	166,752.00	97.5%	(4,284.00)
01-3005	Office	256,695.77	222,413.00	221,364.28	99.5%	(1,048.72)	242,015.00	83.4%	19,602.00
01-3006	Sick Time	1,767.77	3,780.00	4,410.00	116.7%	630.00	4,351.00	87.0%	571.00
01-3007	Holiday Time	26,444.81	26,460.00	26,460.00	100.0%	-	27,348.00	121.5%	888.00
01-3008	Misc	5,161.47	3,770.00	3,220.00	85.4%	(550.00)	3,386.00	55.5%	(384.00)
01-3009	Oil	148.82	1,200.00	1,750.00	145.8%	550.00	1,750.00		550.00
01-3010		-	-	-		-	-		-
01-3020		-	-	-		-	-		-
01-3025		-	-	-		-	-		-
01-3027		-	-	-		-	-		-
01-3028		-	-	-		-	-		-
01-3030	Hazardous Waste	12,574.22	10,210.00	21,395.00	209.5%	11,185.00	15,932.00	149.6%	5,722.00
01-3031		-	-	-		-	-		-
01-3040	Dundalk Transfer Station	94,967.98	78,350.00	80,650.00	102.9%	2,300.00	122,385.00	176.5%	44,035.00
01-3050		-	-	-		-	-		-
01-3060	Proton Landfill Operation/covering	8,058.90	5,000.00	5,100.53	102.0%	100.53	5,250.00	116.7%	250.00
01-3061	Unit #301	48,057.71	26,020.00	33,875.00	130.2%	7,855.00	34,486.00	81.6%	8,466.00
01-3062	Haulage 40 yd Bin	21,936.01	27,200.00	24,380.00	89.6%	(2,820.00)	28,647.00	137.7%	1,447.00

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		<u>2020</u>	<u>2021</u>		<u>Budget to Projection Var</u>		<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>	<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
01-3063	Waste Col Waste & Recycling	-	1,260.00	510.00	40.5%	(750.00)	-		(1,260.00)
01-3064	Unit #106	-	-	-		-	-		-
01-3065	Unit #210	3,444.46	8,030.00	6,225.00	77.5%	(1,805.00)	8,021.00	147.2%	(9.00)
01-3066	Unit #207	-	-	-		-	-		-
01-3067	Collection - Garbage/Compost	50,336.34	47,880.00	56,700.00	118.4%	8,820.00	100,743.00	230.3%	52,863.00
01-3068	Collection - Recycles/Compost	62,882.52	56,700.00	56,700.00	100.0%	-	87,685.00	167.0%	30,985.00
01-3069	Egremont Transfer Station	22,648.10	23,500.00	30,920.00	131.6%	7,420.00	48,239.00	224.4%	24,739.00
01-3070	Egremont Landfill Operation/Covering	73,080.40	80,499.00	74,885.31	93.0%	(5,613.69)	73,608.00	93.8%	(6,891.00)
01-3071	Recycling - Steel	2,671.65	2,520.00	2,015.00	80.0%	(505.00)	2,238.00	89.5%	(282.00)
01-3072	Recycling - Blue Cart	103,295.84	105,080.00	102,560.00	97.6%	(2,520.00)	117,459.00	138.2%	12,379.00
01-3073	Recycling - Tires	-	-	-		-	-		-
01-3074	Recycling - Compost	11,595.08	23,370.00	20,050.00	85.8%	(3,320.00)	22,641.00	114.1%	(729.00)
01-3075	Recyling - Electronics	93.66	252.00	190.00	75.4%	(62.00)	248.00		(4.00)
01-3076	Equipment Maintenance	218.50	780.00	597.00	76.5%	(183.00)	771.00		(9.00)
01-3077	Waste Dept - Garage	10,983.44	9,230.00	7,826.00	84.8%	(1,404.00)	8,948.00	103.1%	(282.00)
01-3078	Unit #211	610.56	-	-		-	-		-
01-3079	Unit #301	26,446.70	22,260.00	25,625.00	115.1%	3,365.00	28,244.00	163.7%	5,984.00
01-3080	Recycling - Carpet	-	3,630.00	6,855.00	188.8%	3,225.00	4,621.00		991.00
01-3081	2013 Autocar Expeditior	21,225.92	24,390.00	18,700.00	76.7%	(5,690.00)	26,865.00	76.8%	2,475.00
01-3082	Recycling - Shingles	791.54	630.00	5,270.00	836.5%	4,640.00	5,107.00	817.1%	4,477.00
01-3083	Unit #219	24,152.07	36,020.00	36,500.00	101.3%	480.00	29,865.00	119.5%	(6,155.00)
Expenses		1,062,092.73	1,022,100.00	1,046,904.12	102.4%	24,804.12	1,219,225.00	117.3%	197,125.00
Net									
01-3001	Cart Maintenance	737.34	630.00	1,135.00	180.2%	505.00	1,620.00	111.7%	990.00
01-3002	Waste Dept - Debt Repayment	171,065.15	171,036.00	171,036.00	100.0%	-	166,752.00	97.5%	(4,284.00)
01-3005	Office	250,561.94	214,913.00	216,364.28	100.7%	1,451.28	235,015.00	83.5%	20,102.00
01-3006	Sick Time	1,767.77	3,780.00	4,410.00	116.7%	630.00	4,351.00	87.0%	571.00
01-3007	Holiday Time	26,444.81	26,460.00	26,460.00	100.0%	-	27,348.00	121.5%	888.00
01-3008	Misc	5,161.47	3,770.00	1,260.00	33.4%	(2,510.00)	1,886.00	30.9%	(1,884.00)
01-3009	Oil	148.82	1,200.00	1,750.00	145.8%	550.00	1,750.00		550.00
01-3010		-	-	-		-	-		-
01-3020		-	-	-		-	-		-
01-3025		-	-	-		-	-		-
01-3027		-	-	-		-	-		-

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
01-3028		-		-	-		-		-		-
01-3030	Hazardous Waste	7,070.58		1,210.00	16,395.00	1355.0%	15,185.00		10,932.00	455.5%	9,722.00
01-3031		-		-	-		-		-		-
01-3040	Dundalk Transfer Station	26,111.61		22,350.00	8,150.00	36.5%	(14,200.00)		46,635.00	253.0%	24,285.00
01-3050		-		-	-		-		-		-
01-3060	Proton Landfill Operation/covering	8,058.90		5,000.00	5,100.53	102.0%	100.53		5,250.00	116.7%	250.00
01-3061	Unit #301	48,057.71		26,020.00	33,875.00	130.2%	7,855.00		34,486.00	81.6%	8,466.00
01-3062	Haulage 40 yd Bin	21,936.01		27,200.00	24,380.00	89.6%	(2,820.00)		28,647.00	137.7%	1,447.00
01-3063	Waste Col Waste & Recycling	-		1,260.00	510.00	40.5%	(750.00)		-		(1,260.00)
01-3064	Unit #106	-		-	-		-		-		-
01-3065	Unit #210	3,444.46		8,030.00	6,225.00	77.5%	(1,805.00)		8,021.00	147.2%	(9.00)
01-3066	Unit #207	-		-	-		-		-		-
01-3067	Collection - Garbage/Compost	50,336.34		47,880.00	56,700.00	118.4%	8,820.00		100,743.00	230.3%	52,863.00
01-3068	Collection - Recycles/Compost	62,882.52		56,700.00	56,700.00	100.0%	-		87,685.00	167.0%	30,985.00
01-3069	Egremont Transfer Station	22,648.10		23,500.00	30,920.00	131.6%	7,420.00		48,239.00	224.4%	24,739.00
01-3070	Egremont Landfill Operation/Covering	41,236.65		48,499.00	49,385.31	101.8%	886.31		44,608.00	86.6%	(3,891.00)
01-3071	Recycling - Steel	(13,262.72)		(15,480.00)	(32,985.00)	213.1%	(17,505.00)		(22,762.00)	146.9%	(7,282.00)
01-3072	Recycling - Blue Cart	(1,517.66)		25,080.00	(21,218.40)	-84.6%	(46,298.40)		27,459.00	183.1%	2,379.00
01-3073	Recycling - Tires	-		(100.00)	-	0.0%	100.00		-		100.00
01-3074	Recycling - Compost	6,926.88		18,370.00	14,548.10	79.2%	(3,821.90)		17,641.00	118.8%	(729.00)
01-3075	Recyling - Electronics	(4,752.34)		(3,748.00)	(5,810.00)	155.0%	(2,062.00)		(5,752.00)	109.6%	(2,004.00)
01-3076	Equipment Maintenance	218.50		780.00	597.00	76.5%	(183.00)		771.00		(9.00)
01-3077	Waste Dept - Garage	10,983.44		9,230.00	7,826.00	84.8%	(1,404.00)		8,948.00	103.1%	(282.00)
01-3078	Unit #211	610.56		-	-		-		-		-
01-3079	Unit #301	26,446.70		22,260.00	25,625.00	115.1%	3,365.00		28,244.00	163.7%	5,984.00
01-3080	Recycling - Carpet	-		3,630.00	6,855.00	188.8%	3,225.00		4,621.00		991.00
01-3081	2013 Autocar Expeditor	21,225.92		24,390.00	18,700.00	76.7%	(5,690.00)		26,865.00	76.8%	2,475.00
01-3082	Recycling - Shingles	791.54		630.00	5,270.00	836.5%	4,640.00		5,107.00	817.1%	4,477.00
01-3083	Unit #219	24,152.07		36,020.00	36,500.00	101.3%	480.00		29,865.00	119.5%	(6,155.00)
Solid Waste		819,493.07		810,500.00	766,663.82	94.6%	(43,836.18)		974,975.00	115.2%	164,475.00
							-				-
Fund 2: Sanitary Sewers											
Revenues											

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
02-0210		-		-	-		-		-		-
02-0401	Direct Sewer Billing	905,115.87		914,000.00	814,000.00	89.1%	(100,000.00)		825,000.00	106.9%	(89,000.00)
02-2551							-				-
02-2594							-				-
02-3010	Sewer Frontage / Connection	1,455.00		5,000.00	-	0.0%	(5,000.00)		-		(5,000.00)
02-3020	Lagoon						-				-
02-3023	Holiday Time						-				-
02-3024	Sick Time						-				-
02-3025	Admin	-		-	-		-		-		-
02-3027	Install						-				-
02-3028	Lagoon Property						-				-
02-3041	Share of Unit #302						-				-
02-3050	Share of Unit #309						-				-
Revenues		906,570.87		919,000.00	814,000.00	88.6%	(105,000.00)		825,000.00	106.9%	(94,000.00)
Expenses											
02-0210		-		-	-		-		-		-
02-0401	Direct Sewer Billing						-				-
02-2551		-		-	-		-		-		-
02-2594		-		-	-		-		-		-
02-3010	Sewer Frontage / Connection	703,160.94		635,200.00	601,296.21	94.7%	(33,903.79)		525,165.00	100.2%	(110,035.00)
02-3020	Lagoon	145,790.57		202,920.00	156,520.00	77.1%	(46,400.00)		189,169.00	108.8%	(13,751.00)
02-3023	Holiday Time	7,725.24		8,820.00	6,300.00	71.4%	(2,520.00)		8,702.00	130.7%	(118.00)
02-3024	Sick Time	719.73		2,520.00	-	0.0%	(2,520.00)		2,486.00	99.4%	(34.00)
02-3025	Admin	46,305.49		64,650.00	42,883.79	66.3%	(21,766.21)		95,478.00	159.6%	30,828.00
02-3027	Install	228.05		3,890.00	5,000.00	128.5%	1,110.00		2,500.00	64.5%	(1,390.00)
02-3028	Lagoon Property	1,401.21		1,000.00	2,000.00	200.0%	1,000.00		1,500.00	150.0%	500.00
02-3041	Share of Unit #302	-		-	-		-		-		-
02-3050	Share of Unit #309	1,239.64		-	-		-		-		-
Expenses		906,570.87		919,000.00	814,000.00	88.6%	(105,000.00)		825,000.00	106.9%	(94,000.00)
Net											
02-0210		-		-	-		-		-		-
02-0401	Direct Sewer Billing	(905,115.87)		(914,000.00)	(814,000.00)	89.1%	100,000.00		(825,000.00)	106.9%	89,000.00
02-2551		-		-	-		-		-		-
02-2594		-		-	-		-		-		-

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
02-3010	Sewer Frontage / Connection	701,705.94		630,200.00	601,296.21	95.4%	(28,903.79)		525,165.00	100.2%	(105,035.00)
02-3020	Lagoon	145,790.57		202,920.00	156,520.00	77.1%	(46,400.00)		189,169.00	108.8%	(13,751.00)
02-3023	Holiday Time	7,725.24		8,820.00	6,300.00	71.4%	(2,520.00)		8,702.00	130.7%	(118.00)
02-3024	Sick Time	719.73		2,520.00	-	0.0%	(2,520.00)		2,486.00	99.4%	(34.00)
02-3025	Admin	46,305.49		64,650.00	42,883.79	66.3%	(21,766.21)		95,478.00	159.6%	30,828.00
02-3027	Install	228.05		3,890.00	5,000.00	128.5%	1,110.00		2,500.00	64.5%	(1,390.00)
02-3028	Lagoon Property	1,401.21		1,000.00	2,000.00	200.0%	1,000.00		1,500.00	150.0%	500.00
02-3041	Share of Unit #302	-		-	-		-		-		-
02-3050	Share of Unit #309	1,239.64		-	-		-		-		-
		(0.00)		-	(0.00)		(0.00)		-		-
Fund 3: Water											
<u>Revenues</u>											
03-0000	Interest	-		-	-		-		-		-
03-0401	Direct Billings	658,590.50		671,000.00	662,000.00	98.7%	(9,000.00)		670,000.00	112.0%	(1,000.00)
03-3030	Frontage	66,932.36		44,100.00	83,098.28	188.4%	38,998.28		70,718.00	177.2%	26,618.00
03-3031	Admin						-				-
03-3032	Lead Testing						-				-
03-3033	Scada System						-				-
03-3034	Meters						-				-
03-3035	Hydrants						-				-
03-3036	Watermain	127,001.28		127,001.00	127,001.00	100.0%	-		127,001.00	87.0%	-
03-3037	Service						-				-
03-3038	Cross Connections						-				-
03-3039	Well#4						-				-
03-3040	Well#3						-				-
03-3041	Unit#302	-		-	-		-		-		-
03-3042	Well#3 Emergency Calls						-				-
03-3043	Well#4 Emergency Calls						-				-
03-3044	Unit#311	-		-	-		-		-		-
03-3045	Drinking Water Quality						-				-
03-3046	Training						-				-

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		<u>2020</u>	<u>2021</u>		<u>Budget to Projection Var</u>		<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>	<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
03-3047	Standby					-			-
03-3048	Holiday Time					-			-
03-3049	Sick Time					-			-
03-3050	Unit#309	-	-	-		-	-		-
03-3051	Well#5	215,471.28	215,471.00	215,471.00	100.0%	-	215,472.00	87.0%	1.00
03-3052	Well#5 Emergency Calls					-			-
Revenues		1,067,995.42	1,057,572.00	1,087,570.28	102.8%	29,998.28	1,083,191.00	105.0%	25,619.00
Expenses									
03-0000	Interest					-			-
03-0401	Direct Billings					-			-
03-3030	Frontage					-			-
03-3031	Admin	369,068.99	380,330.00	428,452.12	112.7%	48,122.12	340,391.00	115.4%	(39,939.00)
03-3032	Lead Testing	261.23	450.00	1,135.00	252.2%	685.00	1,244.00	199.0%	794.00
03-3033	Scada System	7,771.19	7,000.00	3,000.00	42.9%	(4,000.00)	6,000.00	54.5%	(1,000.00)
03-3034	Meters	59,058.71	16,270.00	17,420.00	107.1%	1,150.00	62,923.00	437.0%	46,653.00
03-3035	Hydrants	8,199.68	10,060.00	10,060.00	100.0%	-	11,723.00	159.0%	1,663.00
03-3036	Watermain	154,363.16	162,601.00	164,663.36	101.3%	2,062.36	167,267.00	91.1%	4,666.00
03-3037	Service	24,633.90	29,400.00	24,900.00	84.7%	(4,500.00)	29,766.00	126.7%	366.00
03-3038	Cross Connections	-	-	-		-	-		-
03-3039	Well#4	54,171.80	55,780.00	53,200.00	95.4%	(2,580.00)	58,154.00	97.2%	2,374.00
03-3040	Well#3	82,209.15	83,440.00	69,660.00	83.5%	(13,780.00)	81,084.00	100.4%	(2,356.00)
03-3041	Unit#302	-	-	-		-	-	0.0%	-
03-3042	Well#3 Emergency Calls	2,277.97	2,620.00	2,520.00	96.2%	(100.00)	2,984.00	119.4%	364.00
03-3043	Well#4 Emergency Calls	1,511.56	1,620.00	1,520.00	93.8%	(100.00)	1,740.00	174.0%	120.00
03-3044	Unit#311	2,256.16	5,630.00	5,500.00	97.7%	(130.00)	5,298.00	109.2%	(332.00)
03-3045	Drinking Water Quality	9,382.91	5,580.00	4,288.80	76.9%	(1,291.20)	5,453.00	136.3%	(127.00)
03-3046	Training	2,621.82	7,300.00	3,150.00	43.2%	(4,150.00)	7,016.00	78.0%	(284.00)
03-3047	Standby	12,370.93	14,490.00	14,490.00	100.0%	-	15,154.00	114.3%	664.00
03-3048	Holiday Time	10,888.90	9,450.00	9,450.00	100.0%	-	11,069.00	139.8%	1,619.00
03-3049	Sick Time	2,080.47	2,520.00	6,300.00	250.0%	3,780.00	4,972.00	198.9%	2,452.00
03-3050	Unit#309	1,109.07	-	-		-	-		-
03-3051	Well#5	262,801.32	261,771.00	265,971.00	101.6%	4,200.00	268,976.00	89.3%	7,205.00
03-3052	Well#5 Emergency Calls	956.50	1,260.00	1,890.00	150.0%	630.00	1,977.00	79.1%	717.00
Expenses		1,067,995.42	1,057,572.00	1,087,570.28	102.8%	29,998.28	1,083,191.00	105.0%	25,619.00

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
<u>Net</u>											
03-0000	Interest	-		-	-		-		-		-
03-0401	Direct Billings	(658,590.50)		(671,000.00)	(662,000.00)	98.7%	9,000.00		(670,000.00)	112.0%	1,000.00
03-3030	Frontage	(66,932.36)		(44,100.00)	(83,098.28)	188.4%	(38,998.28)		(70,718.00)	177.2%	(26,618.00)
03-3031	Admin	369,068.99		380,330.00	428,452.12	112.7%	48,122.12		340,391.00	115.4%	(39,939.00)
03-3032	Lead Testing	261.23		450.00	1,135.00	252.2%	685.00		1,244.00	199.0%	794.00
03-3033	Scada System	7,771.19		7,000.00	3,000.00	42.9%	(4,000.00)		6,000.00	54.5%	(1,000.00)
03-3034	Meters	59,058.71		16,270.00	17,420.00	107.1%	1,150.00		62,923.00	437.0%	46,653.00
03-3035	Hydrants	8,199.68		10,060.00	10,060.00	100.0%	-		11,723.00	159.0%	1,663.00
03-3036	Watermain	27,361.88		35,600.00	37,662.36	105.8%	2,062.36		40,266.00	106.7%	4,666.00
03-3037	Service	24,633.90		29,400.00	24,900.00	84.7%	(4,500.00)		29,766.00	126.7%	366.00
03-3038	Cross Connections	-		-	-		-		-		-
03-3039	Well#4	54,171.80		55,780.00	53,200.00	95.4%	(2,580.00)		58,154.00	97.2%	2,374.00
03-3040	Well#3	82,209.15		83,440.00	69,660.00	83.5%	(13,780.00)		81,084.00	100.4%	(2,356.00)
03-3041	Unit#302	-		-	-		-		-	0.0%	-
03-3042	Well#3 Emergency Calls	2,277.97		2,620.00	2,520.00	96.2%	(100.00)		2,984.00	119.4%	364.00
03-3043	Well#4 Emergency Calls	1,511.56		1,620.00	1,520.00	93.8%	(100.00)		1,740.00	174.0%	120.00
03-3044	Unit#311	2,256.16		5,630.00	5,500.00	97.7%	(130.00)		5,298.00	109.2%	(332.00)
03-3045	Drinking Water Quality	9,382.91		5,580.00	4,288.80	76.9%	(1,291.20)		5,453.00	136.3%	(127.00)
03-3046	Training	2,621.82		7,300.00	3,150.00	43.2%	(4,150.00)		7,016.00	78.0%	(284.00)
03-3047	Standby	12,370.93		14,490.00	14,490.00	100.0%	-		15,154.00	114.3%	664.00
03-3048	Holiday Time	10,888.90		9,450.00	9,450.00	100.0%	-		11,069.00	139.8%	1,619.00
03-3049	Sick Time	2,080.47		2,520.00	6,300.00	250.0%	3,780.00		4,972.00	198.9%	2,452.00
03-3050	Unit#309	1,109.07		-	-		-		-		-
03-3051	Well#5	47,330.04		46,300.00	50,500.00	109.1%	4,200.00		53,504.00	99.8%	7,204.00
03-3052	Well#5 Emergency Calls	956.50		1,260.00	1,890.00	150.0%	630.00		1,977.00	79.1%	717.00
		0.00		-	(0.00)		(0.00)		-		-
Health Services											
<u>Revenues</u>											
01-3530	Health Services	205,000.00		25,000.00	405,000.00	1620.0%	380,000.00		25,000.00	100.0%	-
01-3531	Dundalk Medical Clinic	-		-	-		-		-		-
01-3532	Erskine Health Clinic	7,946.12		9,700.00	8,000.00	82.5%	(1,700.00)		8,000.00	66.7%	(1,700.00)

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
	Revenues	212,946.12		34,700.00	413,000.00	1190.2%	378,300.00		33,000.00	89.2%	(1,700.00)
Expenses											
01-3530	Health Services	228,000.00		48,000.00	428,000.00	891.7%	380,000.00		59,000.00	122.9%	11,000.00
01-3531	Dundalk Medical Clinic	50,750.00		52,950.00	52,950.00	100.0%	-		-	0.0%	(52,950.00)
01-3532	Erskine Health Clinic	7,946.12		9,700.00	8,000.00	82.5%	(1,700.00)		8,000.00	66.7%	(1,700.00)
	Expenses	286,696.12		110,650.00	488,950.00	441.9%	378,300.00		67,000.00	60.5%	(43,650.00)
Net											
01-3530	Health Services	23,000.00		23,000.00	23,000.00	100.0%	-		34,000.00	147.8%	11,000.00
01-3531	Dundalk Medical Clinic	50,750.00		52,950.00	52,950.00	100.0%	-		-	0.0%	(52,950.00)
01-3532	Erskine Health Clinic	-		-	-		-		-		-
Health Services		73,750.00		75,950.00	75,950.00	100.0%	-		34,000.00	46.1%	(41,950.00)
							-				-
							-				-
Revenues											
01-3550	Cemetery						-				-
	Revenues	-		-	-		-		-		-
Expenses											
01-3550	Cemetery	14,113.05		22,575.00	4,440.69	19.7%	(18,134.31)		15,336.00	107.0%	(7,239.00)
	Expenses	14,113.05		22,575.00	4,440.69	19.7%	(18,134.31)		15,336.00	107.0%	(7,239.00)
Net											
01-3550	Cemetery	14,113.05		22,575.00	4,440.69	19.7%	(18,134.31)		15,336.00	107.0%	(7,239.00)
Cemetery		14,113.05		22,575.00	4,440.69	19.7%	(18,134.31)		15,336.00	107.0%	(7,239.00)
							-				-
Fund 5: Cemetery											
Revenues											
05-3550	Admin	14,113.05		22,575.00	4,440.69	19.7%	(18,134.31)		15,336.00	96.9%	(7,239.00)
05-3551	Plots	4,200.00		2,500.00	4,400.00	176.0%	1,900.00		4,000.00	266.7%	1,500.00
05-3552	Foundations	1,200.00		1,000.00	990.00	99.0%	(10.00)		1,000.00	100.0%	-
05-3553	Interment	5,250.00		4,000.00	8,000.00	200.0%	4,000.00		5,000.00	100.0%	1,000.00
05-3554	Cornerposts	790.00		500.00	700.00	140.0%	200.00		750.00	250.0%	250.00
05-3555	Equip Maintenance						-				-
05-3556	Snowblowing						-				-
05-3557	Yard Maintenance						-				-

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
05-3558	Chapel	500.00		500.00	-	0.0%	(500.00)		500.00	100.0%	-
05-3559							-				-
05-3560	Columbarium	5,473.75		3,465.00	12,450.00	359.3%	8,985.00		6,000.00	260.9%	2,535.00
05-3561	Interest	4,562.48		5,600.00	4,500.00	80.4%	(1,100.00)		4,500.00	93.8%	(1,100.00)
05-3562							-				-
05-03563							-				-
05-3564	Scattering Gardens	516.00		300.00	271.00	90.3%	(29.00)		371.00		71.00
05-9999							-				-
Revenues		36,605.28		40,440.00	35,751.69	88.4%	(4,688.31)		37,457.00	120.0%	(2,983.00)
Expenses											
05-3550	Admin	803.54		7,455.00	7,243.69	97.2%	(211.31)		8,245.00	348.2%	790.00
05-3551	Plots	245.48		2,520.00	-	0.0%	(2,520.00)		630.00	24.0%	(1,890.00)
05-3552	Foundations	5,091.57		5,128.00	5,128.00	100.0%	-		5,128.00	77.4%	-
05-3553	Interment	7,639.62		6,520.00	7,030.00	107.8%	510.00		7,730.00	166.7%	1,210.00
05-3554	Cornerposts	553.42		750.00	150.00	20.0%	(600.00)		600.00	158.7%	(150.00)
05-3555	Equip Maintenance	669.52		1,130.00	-	0.0%	(1,130.00)		921.00	73.3%	(209.00)
05-3556	Snowblowing	-		-	-		-		-		-
05-3557	Yard Maintenance	18,758.82		14,050.00	11,500.00	81.9%	(2,550.00)		11,077.00	101.1%	(2,973.00)
05-3558	Chapel	293.31		526.00	300.00	57.0%	(226.00)		526.00	72.0%	-
05-3559		-		630.00	-	0.0%	(630.00)		-	0.0%	(630.00)
05-3560	Columbarium	2,550.00		1,455.00	4,400.00	302.4%	2,945.00		2,600.00	433.3%	1,145.00
05-3561	Interest						-				-
05-3562		-		-	-		-		-		-
05-03563		-		-	-		-		-		-
05-3564	Scattering Gardens	-		276.00	-	0.0%	(276.00)		-	0.0%	(276.00)
05-9999		-		-	-		-		-		-
Expenses		36,605.28		40,440.00	35,751.69	88.4%	(4,688.31)		37,457.00	120.0%	(2,983.00)
Net											
05-3550	Admin	(13,309.51)		(15,120.00)	2,803.00	-18.5%	17,923.00		(7,091.00)	52.7%	8,029.00
05-3551	Plots	(3,954.52)		20.00	(4,400.00)	#####	(4,420.00)		(3,370.00)	-298.5%	(3,390.00)
05-3552	Foundations	3,891.57		4,128.00	4,138.00	100.2%	10.00		4,128.00	73.3%	-
05-3553	Interment	2,389.62		2,520.00	(970.00)	-38.5%	(3,490.00)		2,730.00	-750.0%	210.00
05-3554	Cornerposts	(236.58)		250.00	(550.00)	-220.0%	(800.00)		(150.00)	-192.3%	(400.00)
05-3555	Equip Maintenance	669.52		1,130.00	-	0.0%	(1,130.00)		921.00	73.3%	(209.00)

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
05-3556	Snowblowing	-		-	-		-		-		-
05-3557	Yard Maintenance	18,758.82		14,050.00	11,500.00	81.9%	(2,550.00)		11,077.00	101.1%	(2,973.00)
05-3558	Chapel	(206.69)		26.00	300.00	1153.8%	274.00		26.00	11.3%	-
05-3559		-		630.00	-	0.0%	(630.00)		-	0.0%	(630.00)
05-3560	Columbarium	(2,923.75)		(2,010.00)	(8,050.00)	400.5%	(6,040.00)		(3,400.00)	200.0%	(1,390.00)
05-3561	Interest	(4,562.48)		(5,600.00)	(4,500.00)	80.4%	1,100.00		(4,500.00)	93.8%	1,100.00
05-3562		-		-	-		-		-		-
05-03563		-		-	-		-		-		-
05-3564	Scattering Gardens	(516.00)		(24.00)	(271.00)	1129.2%	(247.00)		(371.00)	-133.5%	(347.00)
05-9999		-		-	-		-		-		-
		0.00		-	-		-		-		-
Recreation & Culture											
<u>Revenues</u>											
01-1040	Town Hall/Theatre	12,600.00		12,500.00	12,500.00	100.0%	-		12,500.00	100.0%	-
01-4510	Recreation	-		-	-		-		-		-
01-4511							-				-
01-4512							-				-
01-4513	Dromore Park	-		-	-		-		-		-
01-4514	Swinton Park Hall	2,543.12		3,500.00	-	0.0%	(3,500.00)		3,500.00	100.0%	-
01-4515	Holstein Park	30.97		3,500.00	200.00	5.7%	(3,300.00)		3,500.00	100.0%	-
01-4516	Hopeville Park	-		600.00	250.00	41.7%	(350.00)		600.00	100.0%	-
01-4517	Cedarville Community Centre	-		-	-		-		-		-
01-4518	Proton Station Park	-		990.00	690.00	69.7%	(300.00)		1,100.00	111.1%	110.00
01-4519	Lisanti Park						-				-
01-4530	YAC	495.35		-	110.00		110.00		-		-
Revenues		15,669.44		21,090.00	13,750.00	65.2%	(7,340.00)		21,200.00	100.5%	110.00
<u>Expenses</u>											
01-1040	Town Hall/Theatre	18,053.14		13,800.00	13,650.00	98.9%	(150.00)		13,788.00	99.9%	(12.00)
01-4510	Recreation	432,066.50		403,941.00	450,267.00	111.5%	46,326.00		450,646.00	119.8%	46,705.00
01-4511		-		-	-		-		-		-
01-4512		-		-	-		-		-		-
01-4513	Dromore Park	3,837.70		3,798.00	2,500.00	65.8%	(1,298.00)		3,970.00	104.5%	172.00

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		<u>2020</u>	<u>2021</u>		<u>Budget to Projection Var</u>		<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>	<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
01-4514	Swinton Park Hall	9,681.71	15,658.00	8,250.00	52.7%	(7,408.00)	15,704.00	100.3%	46.00
01-4515	Holstein Park	21,031.48	21,062.00	10,875.00	51.6%	(10,187.00)	22,043.00	113.3%	981.00
01-4516	Hopeville Park	6,572.26	12,184.00	12,630.00	103.7%	446.00	12,377.00	105.9%	193.00
01-4517	Cedarville Community Centre	-	-	-		-	-		-
01-4518	Proton Station Park	1,138.44	2,044.00	1,760.00	86.1%	(284.00)	2,200.00	107.6%	156.00
01-4519	Lisanti Park	1,336.82	3,048.00	1,360.00	44.6%	(1,688.00)	2,884.00	94.6%	(164.00)
01-4530	YAC	361.99	500.00	275.00	55.0%	(225.00)	1,883.00	376.6%	1,383.00
Expenses		494,080.04	476,035.00	501,567.00	105.4%	25,532.00	525,495.00	117.8%	49,460.00
Net									
01-1040	Town Hall/Theatre	5,453.14	1,300.00	1,150.00	88.5%	(150.00)	1,288.00	99.1%	(12.00)
01-4510	Recreation	432,066.50	403,941.00	450,267.00	111.5%	46,326.00	450,646.00	119.8%	46,705.00
01-4511		-	-	-		-	-		-
01-4512		-	-	-		-	-		-
01-4513	Dromore Park	3,837.70	3,798.00	2,500.00	65.8%	(1,298.00)	3,970.00	104.5%	172.00
01-4514	Swinton Park Hall	7,138.59	12,158.00	8,250.00	67.9%	(3,908.00)	12,204.00	100.4%	46.00
01-4515	Holstein Park	21,000.51	17,562.00	10,675.00	60.8%	(6,887.00)	18,543.00	116.2%	981.00
01-4516	Hopeville Park	6,572.26	11,584.00	12,380.00	106.9%	796.00	11,777.00	106.3%	193.00
01-4517	Cedarville Community Centre	-	-	-		-	-		-
01-4518	Proton Station Park	1,138.44	1,054.00	1,070.00	101.5%	16.00	1,100.00	104.4%	46.00
01-4519	Lisanti Park	1,336.82	3,048.00	1,360.00	44.6%	(1,688.00)	2,884.00	94.6%	(164.00)
01-4530	YAC	(133.36)	500.00	165.00	33.0%	(335.00)	1,883.00	376.6%	1,383.00
Recreation		478,410.60	454,945.00	487,817.00	107.2%	32,872.00	504,295.00	118.7%	49,350.00
						-			-
Fund 4: Dundalk Recreation									
Revenues									
04-0301		-	-	-		-	-		-
04-5000	Revenues	63,842.66	70,915.00	72,991.00	102.9%	2,076.00	73,646.00	108.8%	2,731.00
04-5011	F. Macintyre	3,397.60	7,000.00	300.00	4.3%	(6,700.00)	7,000.00	100.0%	-
04-5012	Pool	18,942.66	26,550.00	32,937.00	124.1%	6,387.00	28,550.00	107.5%	2,000.00
04-5013	Ball Park	650.00	3,800.00	1,700.00	44.7%	(2,100.00)	3,800.00	100.0%	-
04-5014	Camp/Pavillion	4,731.24	8,500.00	7,000.00	82.4%	(1,500.00)	10,000.00	117.6%	1,500.00
04-5015	Lawn Bowling	-	400.00	-	0.0%	(400.00)	425.00	106.3%	25.00
04-5016	Admin	-	-	750.00		750.00	-		-

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
04-5017	Playground						-				-
04-5018	Dales Mem Park	-		500.00	-	0.0%	(500.00)		7,500.00	1500.0%	7,000.00
04-5019		-		-	-		-		-		-
04-5020	Skateboard Park						-				-
04-5021		-		-	-		-		-		-
04-5022		-		-	-		-		-		-
04-9999							-				-
Revenues		91,564.16		117,665.00	115,678.00	98.3%	(1,987.00)		130,921.00	114.4%	13,256.00
Expenses											
04-0301							-				-
04-5000	Revenues						-				-
04-5011	F. Macintyre	14,094.78		16,368.00	10,100.00	61.7%	(6,268.00)		16,873.00	103.1%	505.00
04-5012	Pool	45,118.98		55,095.00	52,928.00	96.1%	(2,167.00)		58,843.00	106.9%	3,748.00
04-5013	Ball Park	7,275.57		9,028.00	10,780.00	119.4%	1,752.00		8,681.00	96.2%	(347.00)
04-5014	Camp/Pavillion	7,973.13		17,888.00	15,800.00	88.3%	(2,088.00)		18,593.00	112.8%	705.00
04-5015	Lawn Bowling	10.38		416.00	-	0.0%	(416.00)		425.00	102.2%	9.00
04-5016	Admin	10,934.94		10,148.00	17,810.00	175.5%	7,662.00		18,540.00	200.2%	8,392.00
04-5017	Playground	2,227.34		3,176.00	3,350.00	105.5%	174.00		3,279.00	122.5%	103.00
04-5018	Dales Mem Park	3,929.04		4,728.00	4,910.00	103.8%	182.00		4,927.00	113.8%	199.00
04-5019		-		-	-		-		-		-
04-5020	Skateboard Park	-		818.00	-	0.0%	(818.00)		760.00	92.9%	(58.00)
04-5021		-		-	-		-		-		-
04-5022		-		-	-		-		-		-
04-9999		-		-	-		-		-		-
Expenses		91,564.16		117,665.00	115,678.00	98.3%	(1,987.00)		130,921.00	114.4%	13,256.00
Net											
04-0301		-		-	-		-		-		-
04-5000	Revenues	(63,842.66)		(70,915.00)	(72,991.00)	102.9%	(2,076.00)		(73,646.00)	108.8%	(2,731.00)
04-5011	F. Macintyre	10,697.18		9,368.00	9,800.00	104.6%	432.00		9,873.00	105.4%	505.00
04-5012	Pool	26,176.32		28,545.00	19,991.00	70.0%	(8,554.00)		30,293.00	106.4%	1,748.00
04-5013	Ball Park	6,625.57		5,228.00	9,080.00	173.7%	3,852.00		4,881.00	93.4%	(347.00)
04-5014	Camp/Pavillion	3,241.89		9,388.00	8,800.00	93.7%	(588.00)		8,593.00	107.6%	(795.00)
04-5015	Lawn Bowling	10.38		16.00	-	0.0%	(16.00)		-	0.0%	(16.00)
04-5016	Admin	10,934.94		10,148.00	17,060.00	168.1%	6,912.00		18,540.00	200.2%	8,392.00

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
04-5017	Playground	2,227.34		3,176.00	3,350.00	105.5%	174.00		3,279.00	122.5%	103.00
04-5018	Dales Mem Park	3,929.04		4,228.00	4,910.00	116.1%	682.00		(2,573.00)	-67.2%	(6,801.00)
04-5019		-		-	-		-		-		-
04-5020	Skateboard Park	-		818.00	-	0.0%	(818.00)		760.00	92.9%	(58.00)
04-5021		-		-	-		-		-		-
04-5022		-		-	-		-		-		-
04-9999		-		-	-		-		-		-
		0.00		-	-		-		-		-
		-		-	-				-		
Fund 6: Dundalk Arena											
Revenues											
06-4510	Revenues	154,454.81		110,500.00	146,918.00	133.0%	36,418.00		124,975.00	105.9%	14,475.00
06-4511	Auditorium	-		9,300.00	-	0.0%	(9,300.00)		9,300.00	100.0%	-
06-4512	Ice Rental	67,208.16		97,900.00	35,000.00	35.8%	(62,900.00)		98,400.00	100.5%	500.00
06-4513	Floor Rental	7,460.53		5,000.00	2,800.00	56.0%	(2,200.00)		5,000.00	100.0%	-
06-4514	Other Revenues	1,596.24		6,500.00	-	0.0%	(6,500.00)		6,500.00	100.0%	-
06-4515	Admin						-				-
06-4516	Plant/Surface						-				-
06-4517	Arena Admin						-				-
06-4518							-				-
06-4519	Ice Machine						-				-
06-4520	Main Floor						-				-
06-4521	Parking Lot						-				-
06-4522	Ball Hockey						-				-
06-4523	Misc						-				-
06-4524	Auditorium						-				-
06-4525	Concession Booth	-		-	-		-		-		-
06-4526							-				-
06-4527							-				-
06-4528	Arena Event Supervision						-				-
06-4529							-				-
Revenues		230,719.74		229,200.00	184,718.00	80.6%	(44,482.00)		244,175.00	103.2%	14,975.00
Expenses											

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
06-4510	Revenues						-				-
06-4511	Auditorium						-				-
06-4512	Ice Rental						-				-
06-4513	Floor Rental						-				-
06-4514	Other Revenues						-				-
06-4515	Admin	96,045.90		113,324.00	97,988.00	86.5%	(15,336.00)		122,805.00	102.9%	9,481.00
06-4516	Plant/Surface	38,960.42		27,000.00	19,000.00	70.4%	(8,000.00)		27,920.00	109.5%	920.00
06-4517	Arena Admin	5,635.20		13,740.00	10,700.00	77.9%	(3,040.00)		15,207.00	110.7%	1,467.00
06-4518		-		-	-		-		-		-
06-4519	Ice Machine	11,603.15		12,088.00	4,900.00	40.5%	(7,188.00)		12,095.00	100.1%	7.00
06-4520	Main Floor	42,823.36		44,180.00	32,000.00	72.4%	(12,180.00)		46,390.00	105.0%	2,210.00
06-4521	Parking Lot	3,752.74		3,656.00	3,450.00	94.4%	(206.00)		3,850.00	105.3%	194.00
06-4522	Ball Hockey	-		2,048.00	65.00	3.2%	(1,983.00)		2,121.00	103.6%	73.00
06-4523	Misc	3,628.81		1,150.00	1,915.00	166.5%	765.00		1,150.00	27.7%	-
06-4524	Auditorium	24,310.75		5,358.00	10,300.00	192.2%	4,942.00		5,609.00	104.7%	251.00
06-4525	Concession Booth	369.39		-	-		-		-		-
06-4526		-		-	-		-		-		-
06-4527		-		-	-		-		-		-
06-4528	Arena Event Supervision	3,590.02		6,656.00	4,400.00	66.1%	(2,256.00)		7,028.00	105.6%	372.00
06-4529		-		-	-		-		-		-
Expenses		230,719.74		229,200.00	184,718.00	80.6%	(44,482.00)		244,175.00	103.2%	14,975.00
Net											
06-4510	Revenues	(154,454.81)		(110,500.00)	(146,918.00)	133.0%	(36,418.00)		(124,975.00)	105.9%	(14,475.00)
06-4511	Auditorium	-		(9,300.00)	-	0.0%	9,300.00		(9,300.00)	100.0%	-
06-4512	Ice Rental	(67,208.16)		(97,900.00)	(35,000.00)	35.8%	62,900.00		(98,400.00)	100.5%	(500.00)
06-4513	Floor Rental	(7,460.53)		(5,000.00)	(2,800.00)	56.0%	2,200.00		(5,000.00)	100.0%	-
06-4514	Other Revenues	(1,596.24)		(6,500.00)	-	0.0%	6,500.00		(6,500.00)	100.0%	-
06-4515	Admin	96,045.90		113,324.00	97,988.00	86.5%	(15,336.00)		122,805.00	102.9%	9,481.00
06-4516	Plant/Surface	38,960.42		27,000.00	19,000.00	70.4%	(8,000.00)		27,920.00	109.5%	920.00
06-4517	Arena Admin	5,635.20		13,740.00	10,700.00	77.9%	(3,040.00)		15,207.00	110.7%	1,467.00
06-4518		-		-	-		-		-		-
06-4519	Ice Machine	11,603.15		12,088.00	4,900.00	40.5%	(7,188.00)		12,095.00	100.1%	7.00
06-4520	Main Floor	42,823.36		44,180.00	32,000.00	72.4%	(12,180.00)		46,390.00	105.0%	2,210.00
06-4521	Parking Lot	3,752.74		3,656.00	3,450.00	94.4%	(206.00)		3,850.00	105.3%	194.00

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		<u>2020</u>	<u>2021</u>		<u>Budget to Projection Var</u>		<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>	<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
06-4522	Ball Hockey	-	2,048.00	65.00	3.2%	(1,983.00)	2,121.00	103.6%	73.00
06-4523	Misc	3,628.81	1,150.00	1,915.00	166.5%	765.00	1,150.00	27.7%	-
06-4524	Auditorium	24,310.75	5,358.00	10,300.00	192.2%	4,942.00	5,609.00	104.7%	251.00
06-4525	Concession Booth	369.39	-	-		-	-		-
06-4526		-	-	-		-	-		-
06-4527		-	-	-		-	-		-
06-4528	Arena Event Supervision	3,590.02	6,656.00	4,400.00	66.1%	(2,256.00)	7,028.00	105.6%	372.00
06-4529		-	-	-		-	-		-
		(0.00)	-	-		-	-		-
						-			-
<u>Revenues</u>									
01-4520	Libraries	-	-	-		-	-		-
01-4521						-			-
Revenues		-	-	-		-	-		-
<u>Expenses</u>									
01-4520	Libraries	274,164.00	279,021.00	275,061.00	98.6%	(3,960.00)	352,651.00	130.1%	73,630.00
01-4521		-	-	-		-	-		-
Expenses		274,164.00	279,021.00	275,061.00	98.6%	(3,960.00)	352,651.00	130.1%	73,630.00
<u>Net</u>									
01-4520	Libraries	274,164.00	279,021.00	275,061.00	98.6%	(3,960.00)	352,651.00	130.1%	73,630.00
01-4521		-	-	-		-	-		-
Library		274,164.00	279,021.00	275,061.00	98.6%	(3,960.00)	352,651.00	130.1%	73,630.00
						-			-
Fund 7: Library									
<u>Revenues</u>									
07-0301		-	-	-		-	-		-
07-5519	Library Board					-			-
07-5520	Management	264,207.03	269,047.00	266,242.00	99.0%	(2,805.00)	345,330.00	129.7%	76,283.00
07-5521	Admin					-			-
07-5522	Maintenance					-			-
07-5523	Programming					-			-
07-5524	Casual					-			-

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		<u>2020</u>		<u>2021</u>		<u>Budget to Projection Var</u>			<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
07-5525		-		-	-		-		-		-
07-5526		-		-	-		-		-		-
07-5527		-		-	-		-		-		-
07-5528		-		-	-		-		-		-
07-5529		-		-	-		-		-		-
07-5530		-		-	-		-		-		-
07-5531		-		-	-		-		-		-
07-5532		-		-	-		-		-		-
07-5533		-		-	-		-		-		-
07-9999							-				-
Revenues		264,207.03		269,047.00	266,242.00	99.0%	(2,805.00)		345,330.00	129.7%	76,283.00
Expenses											
07-0301	Opening Surplus/Deficit						-				-
07-5519	Library Board	1,220.36		2,400.00	2,325.00	96.9%	(75.00)		2,325.00	96.9%	(75.00)
07-5520	Management	-		-	-		-		-		-
07-5521	Admin	231,448.35		229,431.00	231,017.00	100.7%	1,586.00		302,577.00	133.4%	73,146.00
07-5522	Maintenance	31,538.32		37,216.00	32,900.00	88.4%	(4,316.00)		40,428.00	108.9%	3,212.00
07-5523	Programming	-		-	-		-		-		-
07-5524	Casual	-		-	-		-		-		-
07-5525		-		-	-		-		-		-
07-5526		-		-	-		-		-		-
07-5527		-		-	-		-		-		-
07-5528		-		-	-		-		-		-
07-5529		-		-	-		-		-		-
07-5530		-		-	-		-		-		-
07-5531		-		-	-		-		-		-
07-5532		-		-	-		-		-		-
07-5533		-		-	-		-		-		-
07-9999		-		-	-		-		-		-
Expenses		264,207.03		269,047.00	266,242.00	99.0%	(2,805.00)		345,330.00	129.7%	76,283.00
Net											
07-0301	Opening Surplus/Deficit	-		-	-		-		-		-
07-5519	Library Board	1,220.36		2,400.00	2,325.00	96.9%	(75.00)		2,325.00	96.9%	(75.00)
07-5520	Management	(264,207.03)		(269,047.00)	(266,242.00)	99.0%	2,805.00		(345,330.00)	129.7%	(76,283.00)

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		<u>2020</u>	<u>2021</u>		<u>Budget to Projection Var</u>		<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>	<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
07-5521	Admin	231,448.35	229,431.00	231,017.00	100.7%	1,586.00	302,577.00	133.4%	73,146.00
07-5522	Maintenance	31,538.32	37,216.00	32,900.00	88.4%	(4,316.00)	40,428.00	108.9%	3,212.00
07-5523	Programming	-	-	-		-	-		-
07-5524	Casual	-	-	-		-	-		-
07-5525		-	-	-		-	-		-
07-5526		-	-	-		-	-		-
07-5527		-	-	-		-	-		-
07-5528		-	-	-		-	-		-
07-5529		-	-	-		-	-		-
07-5530		-	-	-		-	-		-
07-5531		-	-	-		-	-		-
07-5532		-	-	-		-	-		-
07-5533		-	-	-		-	-		-
07-9999		-	-	-		-	-		-
		(0.00)	-	-		-	-		-
		-	-	-		-	-		-
	Library Wages	141,888.07	152,070.00	140,500.00	92.4%	(11,570.00)	195,185.00	130.1%	43,115.00
	Library Benefits	30,316.26	33,321.00	31,150.00	93.5%	(2,171.00)	53,125.00	135.4%	19,804.00
	Library Wages & Benefits	172,204.33	185,391.00	171,650.00	92.6%	(13,741.00)	248,310.00	131.2%	62,919.00
Planning and Economic Development									
Revenues									
01-5000	Source Water Protection	-	-	-		-	-		-
01-5005	COA	-	-	-		-	-		-
01-5010	Planning & Zoning	284,787.25	156,819.00	185,423.00	118.2%	28,604.00	130,098.00	115.1%	(26,721.00)
01-5011						-			-
01-5012	Development Charges	-	-	-		-	-		-
Revenues		284,787.25	156,819.00	185,423.00	118.2%	28,604.00	130,098.00	115.1%	(26,721.00)
Expenses									
01-5000	Source Water Protection	-	-	-		-	-		-
01-5005	COA	1,074.54	6,720.00	4,936.34	73.5%	(1,783.66)	11,200.00	142.7%	4,480.00
01-5010	Planning & Zoning	340,013.64	227,262.00	227,207.42	100.0%	(54.58)	167,809.00	118.2%	(59,453.00)
01-5011		-	-	-		-	-		-

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1.4 Summary - Detail

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		<u>2020</u>	<u>2021</u>		<u>Budget to Projection Var</u>		<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>	<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
01-5012	Development Charges	-	-	-		-	-		-
Expenses		341,088.18	233,982.00	232,143.76	99.2%	(1,838.24)	179,009.00	119.4%	(54,973.00)
Net									
01-5000	Source Water Protection	-	-	-		-	-		-
01-5005	COA	1,074.54	6,720.00	4,936.34	73.5%	(1,783.66)	11,200.00	142.7%	4,480.00
01-5010	Planning & Zoning	55,226.39	70,443.00	41,784.42	59.3%	(28,658.58)	37,711.00	129.9%	(32,732.00)
01-5011		-	-	-		-	-		-
01-5012	Development Charges	-	-	-		-	-		-
Planning		56,300.93	77,163.00	46,720.76	60.5%	(30,442.24)	48,911.00	132.6%	(28,252.00)
						-			-
Revenues									
01-5020	Eco Industrial Park	(7,000.00)	1,250,000.00	1,560,000.00	124.8%	310,000.00	6,680,000.00	668.0%	5,430,000.00
01-5021	Road to Hwy #10	-	35,000.00	7,161.36	20.5%	(27,838.64)	-		(35,000.00)
01-5030		-	-	-		-	-		-
Revenues		(7,000.00)	1,285,000.00	1,567,161.36	122.0%	282,161.36	6,680,000.00	668.0%	5,395,000.00
Expenses									
01-5020	Eco Industrial Park	7,674.80	1,250,000.00	1,560,000.00	124.8%	310,000.00	6,680,000.00	651.7%	5,430,000.00
01-5021	Road to Hwy #10	23,993.27	35,000.00	7,161.36	20.5%	(27,838.64)	-		(35,000.00)
01-5030		-	-	-		-	-		-
Expenses		31,668.07	1,285,000.00	1,567,161.36	122.0%	282,161.36	6,680,000.00	651.7%	5,395,000.00
Net									
01-5020	Eco Industrial Park	14,674.80	-	-		-	-	0.0%	-
01-5021	Road to Hwy #10	23,993.27	-	-		-	-		-
01-5030		-	-	-		-	-		-
Industrial Land		38,668.07	-	-		-	-	0.0%	-
						-			-
Revenues									
01-5040	Agricultural & Reforestation	180,397.50	177,570.00	82,202.68	46.3%	(95,367.32)	96,877.00	57.7%	(80,693.00)
01-5721	Tile Drain Loans	50,000.00	50,000.00	-	0.0%	(50,000.00)	-	0.0%	(50,000.00)
Revenues		230,397.50	227,570.00	82,202.68	36.1%	(145,367.32)	96,877.00	44.4%	(130,693.00)
Expenses									
01-5040	Agricultural & Reforestation	171,187.15	178,070.00	88,947.10	50.0%	(89,122.90)	97,177.00	53.1%	(80,893.00)
01-5721	Tile Drain Loans	50,000.00	50,000.00	-	0.0%	(50,000.00)	-	0.0%	(50,000.00)

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1.4 Summary - Detail

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		<u>2020</u>	<u>2021</u>		<u>Budget to Projection Var</u>		<u>2022</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Actual</u>	<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
	Expenses	221,187.15	228,070.00	88,947.10	39.0%	(139,122.90)	97,177.00	41.7%	(130,893.00)
Net									
01-5040	Agricultural & Reforestation	(9,210.35)	500.00	6,744.42	1348.9%	6,244.42	300.00	2.0%	(200.00)
01-5721	Tile Drain Loans	-	-	-		-	-		-
Agriculture		(9,210.35)	500.00	6,744.42	1348.9%	6,244.42	300.00	2.0%	(200.00)
						-			-
Revenues									
01-7000	Economic Development	-	-	13,000.00		13,000.00	2,000.00		2,000.00
01-7001		-	-	-		-	-		-
01-7010		-	-	-		-	-		-
01-7020		-	-	-		-	-		-
01-8000		-	-	-		-	-		-
	Revenues	-	-	13,000.00		13,000.00	2,000.00		2,000.00
Expenses									
01-7000	Economic Development	25,956.37	84,500.00	74,928.00	88.7%	(9,572.00)	154,754.00	163.9%	70,254.00
01-7001		-	-	-		-	-		-
01-7010		-	-	-		-	-		-
01-7020		-	-	-		-	-		-
01-8000		-	-	-		-	-		-
	Expenses	25,956.37	84,500.00	74,928.00	88.7%	(9,572.00)	154,754.00	163.9%	70,254.00
Net									
01-7000	Economic Development	25,956.37	84,500.00	61,928.00	73.3%	(22,572.00)	152,754.00	161.8%	68,254.00
01-7001		-	-	-		-	-		-
01-7010		-	-	-		-	-		-
01-7020		-	-	-		-	-		-
01-8000		-	-	-		-	-		-
Economic Development		25,956.37	84,500.00	61,928.00	73.3%	(22,572.00)	152,754.00	161.8%	68,254.00
Total		7,605,884.04	7,990,301.00	7,990,301.00	100.0%	0.00	8,766,194.00	115.6%	775,893.00
Surplus / Deficit		-	-	-		0.00	-		-

Township of Southgate						
2022 Budget				Identified Variance	Actual Variances	Other Variances
01-0400	General - Supplementals	Revenue decrease	(39,000)	(39,000)	(38,598)	(402)
01-0401	General - OMPF	Revenue increase	21,000			
01-0401	General - Penalties & Interest	Revenue increase	35,000			
01-0401	General - CCBF Grant	Revenue increase	10,000			
01-0401	General - CCBF Tsfr to Res	Expense increase	(10,000)	56,000	51,248	4,752
01-1000	General - Fees & Charges	Revenue increase	20,000			
01-1000	General - Building Rentals	Revenue decrease	(9,000)	11,000	11,400	(400)
General Revenues			28,000	28,000	24,050	3,950
01-1020	Finance - Misc Rev (Tax Recovery exp)	Revenue increase	15,000			
01-1020	Finance - Tsfr from Obl Res (DC Study)	Revenue increase	27,000			
01-1020	Finance - Wages	Expense increase	(49,000)			
01-1020	Finance - Contr Services (DC Study)	Expense increase	(27,000)			
01-1020	Finance - Contr Services (Tax Recovery Exp)	Expense increase	(14,000)			
01-1020	Finance - Computer Equip Soft	Expense decrease	14,000			
01-1020	Finance - Postage	Expense decrease	6,000			
01-1020	Finance - Insurance	Expense increase	(38,000)			
01-1020	Finance - Tsfr to Res	Expense increase	(10,000)	(76,000)	(68,338)	(7,662)
01-1030				-	3,433	(3,433)
Finance			(76,000)	(76,000)	(64,905)	(11,095)
01-1023	Admin - Contr from Res - CAO Overlap	Revenue increase	62,000			
01-1023	Admin - Wages - CAO Overlap	Expense increase	(62,000)			
01-1023	Admin - Wages - reallocate to HR	Expense decrease	38,000	38,000	35,152	2,848
01-1024	HR - Wages - reallocation from Admin	Expense increase	(38,000)	(38,000)	(40,972)	2,972
Administration			-	-	(5,820)	5,820
01-1022	Clerks - Wages	Expense increase	(14,000)			
01-1022	Clerks - Contracted Svcs	Expense increase	(7,000)	(21,000)	(21,637)	637
Clerks			(21,000)	(21,000)	(21,637)	637
Administration, Finance, and Clerks			(97,000)	(97,000)	(92,362)	(4,638)
01-1010	Council - Wages	Expense increase	(7,000)			
01-1010	Council - Conference	Expense increase	(2,000)			
01-1010	Council - Tsfr to Cap	Expense increase	(10,000)	(19,000)	(18,150)	(850)
01-1015	Council - Election -Tsfr from Res	Revenue increase	30,000			
01-1015	Council - Election - Costs	Expense increase	(40,000)			
01-1015	Council - Election - Tsfr to Res	Expense decrease	10,000	-	-	-
Council			(19,000)	(19,000)	(18,150)	(850)
01-1050				-	(2,749)	2,749
Transit			-	-	(2,749)	2,749
01-2005	Fire - Other			-	(4,049)	4,049
01-2010	Fire - Call out fees	Revenue increase	32,000			
01-2010	Fire - Wages	Expense increase	(10,000)			
01-2010	Fire - All Other	Expense increase	(16,172)			
01-2010	Fire - Tsfr to Cap Fd	Expense increase	(98,000)			
01-2010	Fire - Tsfr to Res	Expense decrease	64,000	(28,172)	(28,172)	-
Fire			(28,172)	(28,172)	(32,221)	4,049
01-2020	Police - OPP	Expense increase	(18,000)	(18,000)	(20,052)	2,052
01-2030	Conservation - SVCA	Expense increase	(11,000)	(11,000)	(11,518)	518
Police & Conservation			(29,000)	(29,000)	(31,570)	2,570
01-2040	Building - Permit Rev	Revenue increase	50,000			
01-2040	Building - Tsfr from Res	Revenue increase	17,000			
01-2040	Building - Wages	Expense increase	(76,000)			
01-2040	Building - Legal Fees	Expense increase	(20,000)			
01-2040	Building - Contract Fees	Expense increase	(20,000)			
01-2040	Building - Tsfr to Res	Expense decrease	50,000	1,000	(1,000)	2,000
01-2041	Building - Unit 313			-	500	(500)
01-2042	Building - Unit 314			-	-	-
01-2045	Building - Unit 319			-	500	(500)

Building			1,000	1,000	-	1,000
01-2050				-	(2,398)	2,398
01-2060				-	(5,770)	5,770
JH&SC & Canine			-	-	(8,168)	8,168
01-2055	Emerg Mgmt			-	745	(745)
01-2057	Emerg Event			-	-	-
Emerg Mgmt & Event			-	-	745	(745)
01-2070	Crossing Guards			-	907	(907)
Crossing Guards			-	-	907	(907)
01-2080	Prop Standards - Sp Ev Rev	Revenue decrease	(25,000)			
01-2080	Prop Standards - Wages	Expense increase	(32,000)	(57,000)	(55,317)	(1,683)
Property Standards			(57,000)	(57,000)	(55,317)	(1,683)
01-2090	Rds - Streetlighting			-	(301)	301
01-2501	Rds - General			-	200	(200)
01-2502	Rds - Culvert Mtce - Materials	Expense increase	(15,000)	(15,000)	(14,288)	(712)
01-2503	Rds - Culvert install			-	3,794	(3,794)
01-2504	Rds - Admin - Wages	Expense increase	(11,000)	(11,000)	(24,497)	13,497
01-2505	Rds - Veg/Weeds			-	(1,932)	1,932
01-2506	Rds - Landscaping			-	(3,076)	3,076
01-2507	Rds - Veg/TreeTrim&Rem			-	(8,696)	8,696
01-2508	Rds - Gravel Pits - Licence Fees	Revenue increase	5,000			-
01-2508	Rds - Gravel Pits - Materials	Expense decrease	10,000	15,000	16,913	(1,913)
01-2509	Rds - Bridges/Mtce			-	2,796	(2,796)
01-2510	Rds - Storm/Ditching - Materials	Expense increase	(7,000)	(7,000)	(7,133)	133
01-2511	Rds - Storm/Drains - Tsfr to Cap	Expense increase	(25,000)	(25,000)	(27,474)	2,474
01-2512	Rds - Storm/CatchBasin			-	394	(394)
01-2513	Rds - Storm/CatchBasin Construction			-	34	(34)
01-2514	Rds - Storm/Mun Drains			-	2,034	(2,034)
01-2515	Rds - Pave/Patching			-	(35,524)	35,524
01-2516	Rds - Pave/Sweep&Shoulder			-	3,738	(3,738)
01-2517	Rds - Gravel/Calcium - Materials	Expense increase	(15,000)	(15,000)	(14,612)	(388)
01-2518	Rds - Gravel/Grade			-	(2,595)	2,595
01-2519	Rds - Signs/Address			-	657	(657)
01-2520	Rds - Winter/Sanding&Salting - Materials	Expense increase	(10,000)	(10,000)	(14,046)	4,046
01-2521	Rds - Gravel/Gravel - Material	Expense increase	(30,000)	(30,000)	(37,120)	7,120
01-2522	Rds - Entrance Permit			-	(755)	755
01-2525	Rds - Pave/General - Tsfr to Cap	Expense decrease	171,000			-
01-2525	Rds - Pave/General - Tsfr to Res	Expense increase	(156,000)	15,000	14,962	38
01-2528	Rds - Veg/Tree Planting			-	(2,121)	2,121
01-2529	Rds - Signs/Reflectometer			-	20	(20)
01-2530	Rds - Signs/General - Tsfr to Cap	Expense decrease	14,000	14,000	9,717	4,283
01-2531	Rds - Misc - Wages	Expense increase		-	(9,742)	9,742
01-2532	Rds - Patrol - Wages	Expense increase	(4,000)	(4,000)	(5,398)	1,398
01-2540	Rds - Winter/Snowplow - Tsfr from Res	Revenue increase	42,000	42,000	44,755	(2,755)
01-2541	Rds - Winter/Sidewalks - Wages	Expense decrease	16,000	16,000	18,410	(2,410)

01-2545	Rds - Gravel/Washout&Spot			-	(1,261)	1,261
01-2547	Rds - Depot/Dundalk			-	(1,095)	1,095
01-2548	Rds - Depot/Hopeville			-	275	(275)
01-2549	Rds - Depot/Holstein			-	6,792	(6,792)
01-2550	Rds - Pave/Lines			-	3,000	(3,000)
01-2551	Rds - Sidewalk/Repair			-	1,155	(1,155)
01-2553	Rds - Veg/Grass&Flowers			-	(3,331)	3,331
01-2554	Rds - Street Decorations			-	(405)	405
01-2555	Rds - Shop/Admin			-	(3,249)	3,249
01-2556	Rds - Parkette			-	(50)	50
01-2557	Rds - Training/Mtgs/Rd School			-	(5,027)	5,027
01-2560	Rds - Equip Mtce - Tsfr to Cap	Expense increase	(157,000)	(157,000)	(158,692)	1,692
01-2561	Rds - GPS Mapping			-	(462)	462
01-2562	Rds - Holiday/Stat Pay - Wages	Expense increase	(10,000)	(10,000)	(10,174)	174
01-2563	Rds - Sick time - Wages	Expense increase	(6,000)	(6,000)	(5,962)	(38)
01-2566	Rds - #119 Loader - Repairs	Expense increase	(8,000)	(8,000)	(6,990)	(1,010)
01-2567	Rds - #315			-	2,756	(2,756)
01-2568	Rds - #215			-	5,061	(5,061)
01-2569	Rds - #114 - Materials	Expense decrease	10,000	10,000	15,584	(5,584)
01-2570	Rds - #113			-	7,284	(7,284)
01-2571	Rds - #214			-	3,568	(3,568)
01-2572	Rds - #301			-	4,760	(4,760)
01-2573	Rds - #309			-	3,760	(3,760)
01-2574	Rds - #212			-	2,816	(2,816)
01-2575	Rds - #208			-	(1,952)	1,952
01-2576	Rds - #111			-	19	(19)
01-2577	Rds - #206			-	-	-
01-2578	Rds - #116			-	(184)	184
01-2579	Rds - #122			-	490	(490)
01-2580	Rds - #101			-	1,550	(1,550)
01-2581	Rds - #102			-	-	-
01-2582	Rds - #121			-	(7,265)	7,265
01-2583	Rds - #118			-	259	(259)
01-2584	Rds - #105			-	4,574	(4,574)
01-2585	Rds - #112			-	5,630	(5,630)
01-2586	Rds - #107			-	-	-
01-2587	Rds - #108			-	-	-
01-2588	Rds - #109			-	-	-
01-2589	Rds - #312			-	(6,616)	6,616
01-2590	Rds - #220			-	(2,466)	2,466
01-2591	Rds - #216			-	1,913	(1,913)
01-2592	Rds - #316			-	639	(639)
01-2593	Rds - #205			-	(1,924)	1,924
01-2594	Rds - #100			-	(1,380)	1,380

01-2595	Rds - #209			-	(966)	966
01-2596	Rds - #117			-	(4,010)	4,010
01-2597	Rds - #307			-	509	(509)
01-2598	Rds - #294			-	-	-
01-2599	Rds - #308			-	-	-
01-2623	Rds - #123 - Mtce costs of a new Vehicle		(7,000)	(7,000)	(6,809)	(191)
01-2721	Rds - #221 - Mtce costs of a new Vehicle		(15,000)	(15,000)	(14,865)	(135)
01-2722	Rds - #222 - Mtce costs of a new Vehicle		(8,000)	(8,000)	(7,621)	(379)
01-2817	Rds - #317 - Mtce costs of a new Vehicle		(5,000)	(5,000)	(5,121)	121
01-2818	Rds - #318 - Mtce costs of a new Vehicle		(7,000)	(7,000)	(6,621)	(379)
Roads			(228,000)	(228,000)	(282,990)	54,990
01-3001	SW - Cart Mtce			-	(990)	990
01-3002	SW - Debt			-	4,284	(4,284)
01-3005	SW - Admin - Tsfr to Cap	Expense decrease	34,000			-
01-3005	SW - Admin - Tsfr to Res	Expense increase	(49,000)	(15,000)	(20,102)	5,102
01-3006	SW - Sick time			-	(571)	571
01-3007	SW - Holiday time			-	(888)	888
01-3008	SW - Misc			-	1,884	(1,884)
01-3009	SW - Recycling - Oil			-	(550)	550
01-3030	SW - Hazardous			-	(9,722)	9,722
01-3040	SW - Dun Tsfr Stn - Sale of Carts	Revenues increased	15,000			-
01-3040	SW - Dun Tsfr Stn - Tsfr to Cap	Expense decrease	15,000			-
01-3040	SW - Dun Tsfr Stn - Tsfr to Res	Expense increase	(50,000)	(20,000)	(24,285)	4,285
01-3060	SW - Proton Landfill			-	(250)	250
01-3061	SW - Unit#218			-	(8,466)	8,466
01-3062	SW - Haulage/40ydBin			-	(1,447)	1,447
01-3063	SW - Collection			-	1,260	(1,260)
01-3065	SW - Unit#207			-	9	(9)
01-3067	SW - Collection/Garb&Comp - Wages	Expense increase	(52,863)	(52,863)	(52,863)	-
01-3068	SW - Collection/Recyling&Comp - Wages	Expense increase	(30,985)	(30,985)	(30,985)	-
01-3069	SW - Eg Tsfr Stn - Wages		(11,000)	(11,000)	(24,739)	13,739
01-3070	SW - Eg Landfill Op/Cover			-	3,891	(3,891)
01-3071	SW - Recycling/Steel			-	7,282	(7,282)
01-3072	SW - Recycling/Blue Cart			-	(2,379)	2,379
01-3073	SW - Recycling/Tire			-	(100)	100
01-3074	SW - Recycling/Compost			-	729	(729)
01-3075	SW - Recycling/Electronic			-	2,004	(2,004)
01-3076	SW - Equip Mtce			-	9	(9)
01-3077	SW - Garage			-	282	(282)
01-3079	SW - Unit#217			-	(5,984)	5,984
01-3080	SW - Unit#120			-	(991)	991
01-3081	SW - Unit#213			-	(2,475)	2,475
01-3082	SW - Recycling/Shingles			-	(4,477)	4,477
01-3083	SW - Unit#219			-	6,155	(6,155)
Solid Waste			(129,848)	(129,848)	(164,475)	34,627

02-0401	WW - Usage - Billings	Revenue increase	(89,000)	(89,000)	(89,000)	-
02-3010	WW - Lagoon - PILS	Expense increase	(10,000)			
02-3010	WW - Lagoon - Tsfr to Res	Expense increase	120,000	110,000	105,035	4,965
02-3020	WW - Lagoon - Wages	Expense increase	(6,000)			
02-3020	WW - Lagoon - Materials & Supplies	Expense increase	21,000	15,000	13,751	1,249
02-3023	WW - Holiday time			-	118	(118)
02-3024	WW - Sick time			-	34	(34)
02-3025	WW - Admin - Wages	Expense increase	(30,000)	(30,000)	(30,828)	828
02-3027	WW - Install			-	1,390	(1,390)
02-3028	WW - Lagoon Property			-	(500)	500
Wastewater			6,000	6,000	-	6,000
03-0401	Wtr - Usage - Billings			-	(1,000)	1,000
03-3030	Wtr - Misc - Sale of Meters	Revenue increase	20,000	20,000	26,618	(6,618)
03-3031	Wtr - Admin - Wages	Expense increase	(97,000)			
03-3031	Wtr - Admin - Tsfr to Res	Expense decrease	136,000	39,000	39,939	(939)
03-3032	Wtr - Lead testing			-	(794)	794
03-3033	Wtr - SCADA			-	1,000	(1,000)
03-3034	Wtr - Meters - Tsfr to Cap	Expense increase	(45,000)	(45,000)	(46,653)	1,653
03-3035	Wtr - Hydrants			-	(1,663)	1,663
03-3036	Wtr - Watermain			-	(4,666)	4,666
03-3037	Wtr - Water Service			-	(366)	366
03-3039	Wtr - Well #4			-	(2,374)	2,374
03-3040	Wtr - Well #3			-	2,356	(2,356)
03-3042	Wtr - Well #3 Emerg			-	(364)	364
03-3043	Wtr - Well #4 Emerg			-	(120)	120
03-3044	Wtr - Unit#311			-	332	(332)
03-3045	Wtr - DWQMS			-	127	(127)
03-3046	Wtr - Training			-	284	(284)
03-3047	Wtr - Standby			-	(664)	664
03-3048	Wtr - Holiday time			-	(1,619)	1,619
03-3049	Wtr - Sick time			-	(2,452)	2,452
03-3050	Wtr - Unit#309			-	-	-
03-3051	Wtr - Well #5			-	(7,204)	7,204
03-3052	Wtr - Well #5 Emergency Calls			-	(717)	717
Water			14,000	14,000	-	14,000
01-3530	PubH - Grants - Markdale	Expense increase	(10,000)	(10,000)	(11,000)	1,000
01-3531	PubH - Dundalk Med	Expense decrease	53,000	53,000	52,950	50
01-3532	PubH - Erskine		-	-	-	-
Health Services			43,000	43,000	41,950	1,050
01-3550	Cem - Tsfr to Fund 5	Expense decrease	7,000	7,000	7,239	(239)
Cemetery - Fund 1			7,000	7,000	7,239	(239)
05-3550	Cem - Tsfr from Fund 1	Revenue decrease	(7,000)	(7,000)	(8,029)	1,029
05-3551	Cem - Plots			-	3,390	(3,390)
05-3552	Cem - Foundations			-	-	-
05-3553	Cem - Interment			-	(210)	210

05-3554	Cem - Corner Posts			-	400	(400)
05-3555	Cem - Equip Mtce			-	209	(209)
05-3557	Cem - Yard Mtce			-	2,973	(2,973)
05-3558	Cem - Chapel			-	-	-
05-3559	Cem - Stat/Vac Pay			-	630	(630)
05-3560	Cem - Columbarium			-	1,390	(1,390)
05-3561	Cem - Interest			-	(1,100)	1,100
05-3564	Cem - Scattering Garden			-	347	(347)
Cemetery- Fund 5			(7,000)	(7,000)	-	(7,000)
01-1040	Town Hall			-	12	(12)
01-4510	Recreation - Wages	Expense increase	(8,000)			
01-4510	Recreation - Tsfr to Res	Expense increase	(23,000)			
01-4510	Recreation - Tsfr to Fund 4	Expense increase	(3,000)			
01-4510	Recreation - Tsfr to Fund 6	Expense increase	(14,000)	(48,000)	(46,705)	(1,295)
01-4513	Rec/R - Dromore			-	(172)	172
01-4514	Rec/R - Swinton Park			-	(46)	46
01-4515	Rec/R - Holstein Park			-	(981)	981
01-4516	Rec/R - Hopeville Park			-	(193)	193
01-4518	Rec/R - Proton Station			-	(46)	46
01-4519	Rec/R - Lisanti Park			-	164	(164)
01-4530	Rec - YAC			-	(1,383)	1,383
Recreation			(48,000)	(48,000)	(49,350)	1,350
04-5000	Rec/D - Misc			-	2,731	(2,731)
04-5011	Rec/D - Frank Mac			-	(505)	505
04-5012	Rec/D - Pool			-	(1,748)	1,748
04-5013	Rec/D - Ball Park			-	347	(347)
04-5014	Rec/D - Campground/Pavilion			-	795	(795)
04-5015	Rec/D - Lawn Bowling			-	16	(16)
04-5016	Rec/D - Admin - Wages	Expense increase	(7,000)	(7,000)	(8,392)	1,392
04-5017	Rec/D - Playground			-	(103)	103
04-5018	Rec/D - Dale Mem Park - Rentals	Revenue increase	7,000	7,000	6,801	199
04-5020	Rec/D - Skateboard Park			-	58	(58)
Dundalk Recreation			-	-	-	-
06-4510	Rec/A - Misc - Tsfr from Fund 1		14,000	14,000	14,475	(475)
06-4511	Rec/A - Auditorium			-	-	-
06-4512	Rec/A - Ice Rental			-	500	(500)
06-4513	Rec/A - Floor Rental			-	-	-
06-4514	Rec/A - Concessions			-	-	-
06-4515	Rec/A - Admin - Insurance	Expense increase	(9,000)	(9,000)	(9,481)	481
06-4516	Rec/A - Ice Plant/Surface			-	(920)	920
06-4517	Rec/A - Arena Admin			-	(1,467)	1,467
06-4519	Rec/A - Ice Machine			-	(7)	7
06-4520	Rec/A - Main Floor			-	(2,210)	2,210
06-4521	Rec/A - Parking lot			-	(194)	194
06-4522	Rec/A - Ball Hockey			-	(73)	73

06-4523	Rec/A - Arena			-	-	-
06-4524	Rec/A - Auditorium			-	(251)	251
06-4528	Rec/A - Arena Event Supervision			-	(372)	372
Dundalk Arena			5,000	5,000	-	5,000
01-4520	Lib - Admin - Trsfr to Fund 7	Expense increase	(77,000)	(77,000)	(73,630)	(3,370)
Library			(77,000)	(77,000)	(73,630)	(3,370)
07-5519	Lib - Board			-	75	(75)
07-5520	Lib - Mgmt - Tsfr from Fund 1	Revenue increase	77,000	77,000	76,283	717
07-5521	Lib - Op - Wages	Expense increase	(63,000)			
07-5521	Lib - Op - Automation	Expense increase	(4,000)			
07-5521	Lib - Op - Tsfr to Res	Expense increase	(5,000)	(72,000)	(73,146)	1,146
07-5522	Lib - Mtce			-	(3,212)	3,212
Dundalk Library			5,000	5,000	-	5,000
01-5005	Plan - COA - Conferences	Expense Increase	(4,000)	(4,000)	(4,480)	480
01-5010	Plan - General - Revenue Recoveries	Revenue increase	58,000			
01-5010	Plan - General - Tsfr from Res	Revenue decrease	(85,000)			
01-5010	Plan - General - Consultant Fees	Expense increase	(18,000)			
01-5010	Plan - General - Zoning By-law Review	Expense decrease	85,000			
01-5010	Plan - General - Legal	Expense increase	(11,000)			
01-5010	Plan - General - Tsfr to Res	Expense decrease	10,000	39,000	32,732	6,268
Planning			35,000	35,000	28,252	6,748
01-5020	ED - Ind Park - Sale of Lots	Revenue increase	5,430,000			
01-5020	ED - Ind Park - Contracted Svcs	Expense increase	(6,000)			
01-5020	ED - Ind Park - Engineering	Expense increase	(10,000)			
01-5020	ED - Ind Park - Legal	Expense increase	(8,000)			
01-5020	ED - Ind Park - Tsfr to Res	Expense increase	(5,406,000)	-	-	-
01-5021	ED - Roads to #10 - Tsfr from Res	Revenue decrease	(35,000)			
01-5021	ED - Roads to #10 - Engineering	Expense decrease	35,000	-	-	-
Industrial Land			-	-	-	-
01-5040	Ag - Tile Drainage Receipts	Revenue decrease	(85,000)			
01-5040	Ag - Tile Drainage Payments	Expense decrease	85,000	-	200	(200)
01-5721	Ag - Tile Drain loan (New) - Proceeds	Revenue decrease	(50,000)			
01-5721	Ag - Tile Drain loan (New) - Expenditure	Expense decrease	50,000	-	-	-
Agriculture			-	-	200	(200)
01-7000	ED - General - Wages	Expense increase	(18,000)			
01-7000	ED - General - Advertising	Expense increase	(5,000)			
01-7000	ED - General - Tsfr to Capital	Expense increase	(20,000)			
01-7000	ED - General - Tsfr to Res	Expense increase	(18,000)	(61,000)	(68,254)	7,254
Economic Development			(61,000)	(61,000)	(68,254)	7,254
Total			(637,020)	(637,020)	(775,893)	138,873

Staff Report FIN2021-046 2022 Budget
Attachment 1

Winter Maintenance Analysis										
	2016	2017	2018	2019	2020	2021		2021	2022	Variance
	Actual	Actual	Actual	Actual	Actual	Projected	5 yr Avg	Budget	Budget	\$
2520	111,649.91	215,615.21	183,604.52	251,003.00	179,215.25	268,200.00		268,200.00	282,246.00	14,046.00
2540	145,549.78	57,830.01	151,148.09	102,896.76	254,152.54	200,292.00		177,220.00	132,465.00	(44,755.00)
2541	8,400.26	11,154.78	9,697.39	12,850.24	18,377.21	22,700.00		45,772.00	27,362.00	(18,410.00)
	265,599.95	284,600.00	344,450.00	366,750.00	451,745.00	491,192.00		491,192.00	442,073.00	(49,119.00)
From (To) Reserves	(53,211.00)	49,843.83	(62,270.79)	6,835.74	(143,947.98)	(43,572.00)		-	41,754.00	41,754.00
Expense before Reserves	212,388.95	334,443.83	282,179.21	373,585.74	307,797.02	447,620.00	349,125.00	491,192.00	483,827.00	(7,365.00)
	-25%	15%	-22%	2%	-47%	-10%	-12%		120,957.00	
2016	(53,211.00)									
2017	49,843.83				Less: 10% of prior year budget			(49,119.00)		
2018	(62,270.79)						2022 Budget	442,073.00		
2019	6,835.74									
2020	(143,947.98)					10% of prior year budget		49,119.00		
2021	(43,572.00)					Expense reduction		(7,365.00)		
2021 Proj Reserve	(246,322.20)					Reserve use required		41,754.00		
2022	41,754.00									
2022 Budget Reserve	(204,568.20)			Goals:						
Target Floor: 25% of current year budgeted costs	(120,957.00)				Taxes raised must exceed the 5 yr average of costs (4 yr actual - 1 yr of projected)					
Excess Remaining	(83,611.20)				Budget increase / decreases of no more than 10%					
					Tax Stab Reserve - Winter Mtce no less than 25% of current budgeted costs					
					Annual operating surplus/deficit to tax stab reserve - Winter Mtce					