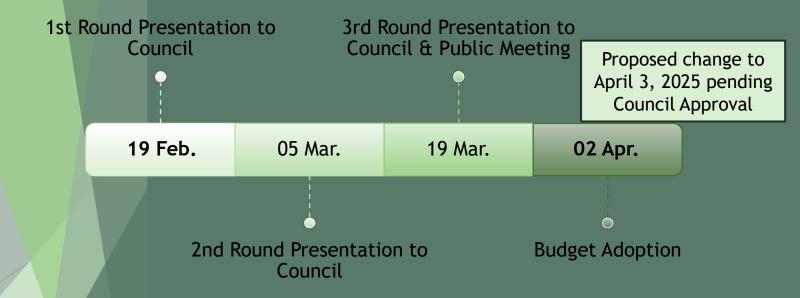


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Budget Timeline -2025



Updates from Round 1 & 2

- ▶ Draft 3 Tax Rate Increase of 3.23%
- ▶ 1% of the Tax Rate is Equivalent to \$192,299
- ► Changes highlighted in RED represent changes from Draft 2 to Draft 3 throughout presentation**

Update: Replacement Tractor for Recreation was previously included from Reserves in error, no change to Taxation from this project

Item/Project	Cost	Impact on Tax Rate	Funding Source
New Position (Part-Time) Community Outreach - Library	\$36,342	0.19%	Taxation
SGR 24 Micro Surfacing 71-13 165, 180 - Roads	\$209,000	1.09%	Taxation
Durham Hospital Grant	\$5,000	0.00%	Reserves (Solar & Eco Park)
Southgate 25 th Anniversary Celebration	\$25,000	0.00%	Reserves (Solar & Eco Park)
Draft 2 Blended Tax Rate Increase		8.58%	
New Position (Part-Time) Community Outreach - Library	-\$36,342	-0.19%	Taxation
Tandem Plow - Roads Capital (50% in 2025, 50% in 2026)	-\$135,000	-0.70%	Taxation
SGR 24 Micro Surfacing 71-13 165, 180 - Roads Capital	-\$209,000	-1.09%	Taxation
Pickup Truck - Roads Capital	-\$60,000	-0.21%	Taxation (\$40,000, \$20,000 Sale of Asset)
Roads/Bridge Needs Study - Roads Operating	-\$27,250	-0.14%	Taxation (Now Funded through DCs)
Proposed Changes to Organization Chart - Various Depts.	-\$223,403	-1.16%	Taxation
Osprey St Design Engineering	-\$50,000	-0.26%	Taxation (Now Funded through HECS Grant - Soft Costs)
Growth	-\$307,000	-1.60%	Taxation
North Wellington Aquatic Centre 1-Year Contribution- Recreation	\$50,000	0.00%	Reserves (Solar & Eco Park)
Draft 3 Blended Tax Rate Increase		3.23%	

Growth in 2025

Township of Southgate								
2025 Budget								
Levy Summary:								
Levy Summary.		2024		2025		Variance \$	<u>%</u>	
Operating Budget	\$		\$	9,104,268	Ś	827,796		10.0%
operating badget	7	0,270,172	7	3,101,200	7	021,730		10.070
Capital Budget		3,210,022		3,672,236		462,214		14.4%
Total to Raise from General Taxation	\$	11,486,494	\$	12,776,504	\$	1,290,010		11.2%
Supplementaries	\$	406,000	\$	600,000	\$	194,000		47.8%
Write-offs						-		
Growth	\$	406,000	\$	600,000	\$	194,000		47.8%
Budgeted Taxation	\$	11,892,494	\$	13,376,504	\$	1,484,010		12.5%
Taxation based on Ending Assessments	\$	12,215,434	\$	12,776,504	\$	561,070		4.6%
Non-Budgeted Growth	\$	322,940						
Budgeted Growth	\$	406,000						
Total Growth	\$	728,940			\$	728,940		7.9%
					\$	1,290,010	:	11.2%
Estimated Blended Residential Tax Rate Increase:								
				2025				
	Est. R	evenue Neutral		Proposed		% Increase		
Southgate		0.978762%		1.014953%		3.7%		
County of Grey		0.404219%		0.417679%		3.3%		
Education		0.153000%		0.153000%		0.0%		
Total		1.535981%		1.585632%		3.23%		
		3333227	Estin			al Tax Rate Increase		

\$600,000
Anticipated Growth
in 2025 based on
projected
Assessment base
increase. Helps to
reduce overall
taxation, therefore
reduces blended tax
rate.

Draft 3 Impact on Reserves

			Potential Tax Impact
			· · · · · · · · · · · · · · · · · · ·
Southgate 25th Anniversary	Admin	-\$25,000	0.13%
Multi-use Facilities Master Plan	Admin	-\$60,000	0.31%
Master Service Delivery Review	Admin	-\$60,000	0.31%
Building - Operating	Building	-\$392,289	N/A – User Fees
Building - Capital	Building	-\$55,000	N/A – User Fees
Zero Turn Lawn Mower	Cemetery	-\$10,000	0.05%
Annual Grants Program	Finance	-\$55,000	N/A
New Compressor	Fire	-\$50,000	0.26%
Tanker Truck (from 2024)	Fire	-\$28,896	0.15%
HWY 10/Eco Park	Industrial Land	-\$2,904,395	N/A
Zoning By-Law Review	Planning	-\$30,000	0.16%
Recreation Master Plan	Recreation	-\$50,000	0.26%
MacIntyre Building Accessibility	Recreation	-\$28,270	N/A
Arena Accessibility	Recreation	-\$15,000	0.08%
Arena CO2 Upgrades	Recreation	-\$25,000	0.13%
Playground Mulch	Recreation	-\$5,000	0.03%
Mount Forest Aquatics Reserve	Recreation	-\$50,000	0.26%
Holstein Sand Shed Replacement	Roads	-\$660,000	3.43%
49-G9-04 CIP overlay 50 mm	Roads	-\$1,755,130	9.13%
24 13 G14 DST (from 2024)	Roads	-\$53,032	0.28%
Road 26 – 41-Homestead	Roads	-\$178,513	0.93%
Pit 22	Roads	-\$66,371	0.35%
Winter Maintenance - Operating Activities	Roads	-\$87,354	0.45%
50% of Tandem Plow (Remainder in 2026)	Roads	-\$50,000	0.26%
Ida St south CIP 50mm HL3	Roads	-\$285,450	N/A – CCBF
Development Charges Projects	Various - Per DC Study	-\$2,511,182	N/A – DCs
Water - Operating	Water	-\$350,026	N/A – User Fees
WRDM Garage Door	WRDM	-\$45,000	0.23%
Dundalk Transfer Station Upgrades	WRDM	-\$207,008	1.08%
Total Reduction to Reserves		-\$10,032,916	

- ▶ Draft 3 Tax Rate Increase of 3.23%
- ▶ 1% of the Tax Rate is Equivalent to \$192,299

Insurance Budgeted to All Appropriate Departments

- Overall 9% increase from 2024 (\$402,750 in 2025)
- In 2024 a detailed breakdown was not available, no longer all included under Finance, and the "General" portion is now moved from Finance to Administration

Significant Amalgamation of General Ledger Accounts

- Financial Audit highlighted the need to reduce amount of GL Accounts
 - Year 2 of transitioning/consolidating underutilized accounts/budgets
 - Moved Administrative Operating Functions to Admin (Cleaning & Utilities of Hopeville Office)

Revenues from User Charges - Covers Building Utilities, Insurance, etc.

- Building Department Rental to Southgate (Increased Revenue to Offset Taxation)
- Water/Wastewater Rental to Southgate (Increased Revenue to Offset Taxation)

Saugeen Mobility
Southgate Usage
= 1,092 rides (10 clients)

Uncontrollable/Already Approved Items

Item	Cost	Percentage Impact
Debt Repayments (Victoria Street Phase 1 & 2 - Debt Items Starting in 2025)	\$627,477	3.26%
Police Services Increase - Final Amount	\$119,096	0.62%
Conservation Authorities (GRCA & SVCA)	\$33,223	0.17%
Insurance Premiums Increase	\$33,254	0.17%
Saugeen Mobility (SMART Transit)	\$2,580	0.01%
Carbon Taxes - (\$110,000 Based on 2024, Approx. 10% increase)	\$11,000	0.06%

Staffing & Wages - Uncontrollable/Already Approved

Item	Cost	Percentage Impact
COLA & Step Increases	\$ 176,406	0.92%
 Staffing Additions Administrative Customer Service Representative (2-Year Contract) Waste Operator/Labourer 6-Month Contract (Leave Coverage) 	\$ 109,545	0.57%

Staffing & Wages - Included in Proposed Budget

Item	Cost	Percentage Impact	
 Position Changes Legislative Coordinator to Deputy Clerk* Waste Team Leader to Lead Hand Roads Seasonal to Full-Time* Cemetery Increased Hours 	\$ 87,019	*Recommendation Approved Organizational Re	
 New Proposed Organizational Chart Removal of Director of Corporate Services Removal of Director of Public Works & Infrastructure Splitting Public Works into two (2) divisions & Managers Addition of Seasonal operator Dundalk Addition of Asset Coordinator & Financial Analyst 	\$(202,270)** **Additional \$(61,000) non-taxation (water / wastewater)	(1.05)%	
Additions of Staffing • Additional Seasonal Patrol	\$ 20,562	0.11%	

Additional Proposed Items - Remaining from Draft 1 & 2

Items for Consideration - Not Included in Draft 1 or Draft 2	Amount	Impact on Tax Rate
Replacement Vehicle - 4X4 - By-Law Enforcement	\$17,180 (\$50,000 Total/\$32,820 Reserves)	0.09%
Swinton Park Accessibility - Recreation	\$50,000	0.26%
New Position - Library	\$36,342	0.19%
SGR 24 Micro Surfacing 71-13 165, 180 - Roads	\$209,000	1.09%
Total Additional Items		<u>1.63%</u>

Finance Department

Total Operating Budget

\$740,920

- \$177,205 Operating Decrease Year over Year:
 - Removal of Director of Corporate Services & Addition of Asset Coordinator & Financial Analyst
 - (\$301,000) Insurance \$265,000 to Admin, Remainder to Library, Recreation, Water, etc.
 - \$21,000 Tax Sale Administrative Fees for Properties in Arrears
 - (\$28,000) Cleaning & Utilities Moved to Admin from Finance
 - \$62,000 Asset Management Plan
 - \$15,000 in Postage Increases (\$0.25 + Increased Usage in 2024)
 - \$10,000 in General AR Write-Offs
 - \$8,715 in Audit Fees (Agreement with KPMG & FIR Added to Scope)

Total Capital Budget

\$3,000

• \$3,000 - Computers (Taxation)

Item Added from Draft 1	Amount	Impact on Tax Rate
Durham Hospital Grant Request	\$5,000	0.00% (Reserves)

Administration/HR/IT

Total Operating Budget

\$1,044,721

- \$406,933 Operating Increase Year Over Year
 - \$265,000 General Insurance (Moved from Finance)
 - \$130,927 Legal Fees Increased Litigation
 - \$28,000 Cleaning & Utilities Moved to Admin from Finance
 - (\$13,600) Revenues Added Building Department Rental to Southgate

Total Capital Budget

\$212,960

- \$5,500 Computers/Office Furniture (Taxation)
- \$80,000 Multi-Use Facility Master Plan (Reserves Carried Forward from 2024)
- \$60,000 Master Service Delivery Review (Reserves Carried Forward from 2024)
- \$67,460 Contribution to Reserves (Taxation)

Item Added from Draft 1	Amount	Impact on Tax Rate
25 th Anniversary	\$25,000	0.00% (Reserves)

Planning and Economic Development

Planning

Total Operating Budget

\$261,356

- \$79,540 Increase Year Over Year
 - Change to Director of Development & Community Services
 - \$30,000 Consultant Fees (Extensive Projects Requiring 2025 Completion)
 - Legislative Planning Coordinator 100% Transferred from Clerks
 - \$3,200 Training/Conferences/Mileage

Total Capital Budget

\$30,000

Zoning By-Law Review (Planning Reserve)

Economic Development

Total Operating Budget

\$203,566

- \$62,081 Increase Year Over Year
 - 20% of Director of Development & Community Services
 - 2 Tourism Summer Students
 - \$2,500 Committed to Communities in Bloom Program
 - \$1,700 Advertising for Local Shop Campaign (BR&E)
 - Target of \$45,000 of CIP Projects Approved by Council (Funded through Reserves)

Total Capital Budget

\$0

• \$0

Clerks

Total Operating Budget

\$303,092

- \$9,647 Decrease Year Over Year Net-Impact
 - Removal of 35% of Director of Corporate Services
 - Legislative Coordinator change to Deputy Clerk
 - Removal of Planning Coordinator (Now 100% Planning)
 - \$2,000 Software
 - (\$7,500) Reduction in Miscellaneous Revenues Vacancy By-Law from 2024
 - \$3,050 Reduction in Conferences (Attending AMCTO Virtually in 2025)

Total Capital Budget

\$23,540

- \$18,200 Website Migration (Reserves)
- \$5,340 Clerks on Call Procedural By-Law Project (Taxation) (Approved January 15th by Council)

Council

Total Operating Budget

- \$20,779 Increase Year Over Year
 - \$7,000 Conferences (\$25,000 Budget)
 - \$5,500 Cleaning of Council Chambers Moved from Finance
 - \$4,000 Contracted Services Integrity Commissioner
 - (\$3,000) Reduction in Training

Total Capital Budget

- \$15,000 Contribution to Election Reserves (Taxation)
- \$6,250 Contribution to Reserves Laptop Replacements (Taxation)
- \$3,000 Defibrillator for Council Chambers (Taxation)

\$301,029

A significant portion of the 2025 conferences have been booked/already occurred in accordance with policy (approx. \$20,100).

\$24,250

Building

Total Operating Budget

\$916,289*

- \$196,820 Year Over Year Increase (Transfer from Reserves)
 - 20% of Director of Development & Community Services
 - \$70,000 Legal Fees Increased Litigation
 - \$20,000 Building Fees & Charges Study
 - \$20,000 Partial Funding of Multi-Use Facilities Master Plan (\$80,000 under Admin)
 - \$13,600 Rent from Building to Southgate Admin
 - \$6,500 Gas & Oil
 - \$5,800 Insurance
 - \$5,000 Contract Fees

Total Capital Budget

\$55,000

- \$50,000 HEV Car Replacement (Carried Forward from 2024)
- \$5,000 Laptop & Tablet

^{*}Building Department budget is \$0 impact to Taxation as it is funded through fees

By-Law & Canine

By-Law

Total Operating Budget -

\$338,753

- \$133,149 Increase Year Over Year
 - 20% of Director of Development & Community Services
 - \$58,000 Legal Increased Litigation
 - \$24,500 Contracted Services

Total Capital Budget -

• \$4,500 Car Radio, Repeater & Handheld Radio (Taxation)

\$4,500

\$23,500

Potential Changes coming for Next Meeting - Ongoing Discussions with MSS

Canine

Total Operating Budget -

• \$16,000 Increase Year Over Year

- \$14,000 Canine Contract MSS
- \$5,000 Pound Service
- \$2,500 Legal
- \$5,000 Increase in Revenues for Dog Tags

Total Capital Budget -

• \$0

\$0

Item for Consideration	Amount	Impact on Tax Rate
Replace Vehicle 4X4	\$17,180	0.09%

Fire & Emergency Management

Total Operating Budget

\$985,549

- \$54,992 Increase Year Over Year
 - \$28,454 Insurance 2024 was Budgeted under Finance
 - \$13,250 Equipment/Supplies Partially Funded through Grants
 - \$7,000 Bunker Gear Maintenance
 - \$2,160 Telephone/Internet for Data of iPads

Total Capital Budget

\$287,228

- \$187,332 Contribution to Reserves
- \$28,896 Rescue Truck Over Budget in 2024 No Sale of Old Unit (Reserves)
- \$15,000 PPE (50% DC Funded, 50% Taxation)
- \$3,000 Computer Equipment Tablets for Fire Trucks (Taxation)
- \$3,000 Defibrillator (100% DC Funded)
- \$50,000 Compressor (Reserves)

Fire & Emergency Management

Items for Consideration

Additional Items for Consideration	Amount	Impact on Tax Rate
Aerial Ladder Truck	\$190,000	N/A - Development Charges
Fire Station Expansion	\$1,000,000	N/A - Development Charges

Proposed Fire Reserve for Equipment

- Fund through budget vs actual over/under Materials & Repairs of Vehicles
 - 2024 Budget = \$52,002
 - 2024 Actual = 31,679.44
 - 2024 Surplus (Potential to Fund Reserve) = \$20,322.56
 - Ex Roads Winter Activities

Library

Total Operating Budget

\$553,300

- \$72,681 Increase Year over Year
 - \$21,360 Mount Forest Library Payment (\$240/household x 232)
 - \$4,600 Postage (Canada Post Increase \$0.25)
 - \$4,500 Audit Fees (All Budgeted Under Finance in 2024)
 - \$3,720 Cleaning, Utilities, Maintenance
 - \$1,500 Program Materials
 - \$1,500 Professional Development
 - \$2,900 Insurance (All Budgeted Under Finance in 2024)

Total Capital Budget

\$54,215

- \$27,000 Library Collections Replacements & Growth (\$15,000 funded through DCs)
- \$17,215 Contribution to Reserves (Taxation)
- \$5,000 Computers (Taxation)
- \$5,000 Furniture (Taxation)

Item for Consideration	Amount	Impact on Tax Rate
New Position - Part- Time	\$36,342	0.19%

Recreation & Culture

Total Operating Budget

\$768,813

- \$80,517 Increase Year Over Year
 - Removal of 15% of Director of Development & Community Services
 - \$76,019 Insurance (Moved from Finance)
 - \$4,735 Overall Operations Increase
 - \$15,000 Increase in Program Revenues

Total Capital Budget

\$463,770

- \$45,000 Tractor Replacement (\$3,000 Sale of Asset, \$42,000 Reserves*)
- \$100,000 Sports Field Development Study (DCs)
- \$28,270 MacIntyre Building Accessibility (Reserves)
- \$15,000 Arena Accessibility (Reserves)
- \$5,000 Playground Mulch (Reserves)
- \$25,000 CO2 Upgrades to Arena (Reserves)
- \$50,000 Recreation Master Plan (Reserves)
- \$10,000 Contribution to Rural Reserves (Taxation)
- \$185,500 Contribution to Infrastructure Reserve (Taxation)

\$50,000 Contribution to a Reserve for Mount Forest Aquatics Added from Draft 2 -Funded through Reserves

Items for Consideration	Amount	Impact on Tax Rate
Swinton Park Accessibility	\$50,000	0.26%
Compact Tractor Replacement	\$0	0.00 - In Draft 1 & Draft 2 as Reserves, not Taxation

Operating Budget:

Public Works - Roads & Solid Waste

Roads

Total Operating Budget

\$6,691,671

- \$938,415 Increase Year Over Year
 - \$615,621 Contribution to Roads Capital/Debt Repayment
 - Changes to Org. Structure
 - Increases to Materials, Supplies & Fuel
 - Increase in Labour & Materials for Pavement Patching
 - Increase in labour & Materials for Bridge Maintenance

Waste Resources and Diversion Management Total Operating Budget

- \$214,989 Decrease Year Over Year
 - (\$237,389) Decrease in WRDM Capital Contribution
 - (\$38,500) Increase in Revenue (Fee/Tipping/Carts Moved from Capital to Operating)
 - Organizational Review Changes/Role Changes

\$909,984

s Capital Description	Prior year unfunded expenditure	Current year expenditure	Total expenditure requiring funding	Contribution from Unrestricted Reserves	Contribution from Restricted Reserves	<u>Grants</u>	<u>Donations</u>	Sale of Assets	Debt Issuance	Future year funding	Comment	Sub-Total Budget	Transfer to Capita	I Transfer to Reserves	<u>Debt</u> Repayment	Debt Interest	
Roads																	
2025																	П
2090 - Street Lights:																	
Debt P&I - LED Conversion			\$ -		T						Payment 6 of 10	\$ -	\$ -		\$ 12,920	\$ 1,516	, ;
			\$ -									\$ -	\$ -				Ş
2090 Sub Total Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ 12,920	\$ 1,516	,
2511 - Storm Drains:																	
		\$ -	\$ -									\$ -	\$ -				ç
Debt P&I - Main St			\$ -								Payment 6 of 10		\$ -		\$ 57,303	·ş·····	~~~~~
			\$ -			<u> </u>		1	<u> </u>	L		\$ -	\$ -				Ş
2511 Sub Total Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ 57,303	\$ 6,724	Ş
2525 - Roads:		.,			·		· · · · · · · · · · · · · · · · · · ·			·			y		,	·	
S34 replacement		\$ 200,000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			<u> </u>			ļ	ļ		\$ -	\$ 200,000				\$
14-G8-19 DST 146,145		\$ 275,000	\$ 275,000									\$ -	\$ 275,000	J			ç
SGR 24 Micro 71-13 165, 180		¢ .	ς _								Removed in Draft	\$ -	\$ -				Ś
Ida St south CIP 50mm HL3		\$ 450,000	\$ 450,000		\$ 285,450	CCBF						\$ 285,450	<u> </u>)			Ş
26 71-73 CIP 50mm HL3		\$ 225,000	\$ 225,000		ψ 203,130	CCD.						\$ -	\$ 225,000				\$
49-G9-04 CIP overlay 50mm		\$ 2,300,000	\$ 2,300,000	\$ 1,755,130		\$ 544,870	OCIF					\$ 2,300,000	(-)			<i></i>	\$
Main St west pre-design		\$ 47,318	\$ 47,318								\$46,500 + HST Rel	\$ -	\$ 47,318	3			\$
Dundalk sidewalks		\$ 30,000			\$ 24,700	DC						\$ 24,700	(-)	~~)~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~			ç
Hopeville Overhead Door Replacement		\$ 55,000	\$ 55,000									\$ -	\$ 55,000)			\$
Roads Infrastructure Reserve			\$ -									\$ -	\$ -				\$
Braemore Storm design - 2026?		\$ 600,000	\$ - \$ 600,000	\$ 600,000								\$ - \$ 600,000	\$ - \$ -				\$
Holstein Sand Shed Replacement Osprey St Design Engineering		\$ 50,000	\$ 50,000	\$ 600,000		\$ 50,000	HECS					\$ 50,000					\$ \$
Holstein Pit Studies		\$ 100,000	\$ 90,000			3 30,000	TILCS					\$ 50,000	\$ 90,000)			ر \$
14-G14-03 DST 216,213		\$ 280,000	· · · · · · · · · · · · · · · · · · ·									т \$ -	\$ 280,000				\$
												\$ -	\$ -				\$
Debt P&I - Victoria Street Phase 2											2025 Payments -						
(Through CIBC)			\$ -								<u> </u>	\$ -	\$ -		\$ 331,227	·	
Debt P&I - Victoria Street Phase 1			\$ -								Payment 1 of 10		\$ -		\$ 83,685	\$ 40,666	~~~~
From 2024 Budget/Underbudgeted			\$ -								_	\$ -	\$ -				\$
Spending			¢ -									\$ -	\$ -				Ś
)	\$ 255,609		\$ 255,609			<u> </u>			<u> </u>			÷ -	\$ 255,609)			\$
	\$ 390,170		\$ 390,170									\$ -	\$ 390,170	~~)~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~			\$
	\$ 53,032		\$ 53,032	\$ 53,032								\$ 53,032)			\$
2026 Road 26 - 41-Homestead	\$ 178,513		\$ 178,513	\$ 178,513								\$ 178,513	\$ -				\$
											100% Developer						И.
<u> </u>	\$ 41,397 \$ 101,698		\$ 41,397 \$ 101,698	¢ 101.000	To be funded	through Victoria Str	\$ 41,397		od		Funded	\$ 41,397 \$ 101,698))))			ş
	\$ 79,206		\$ 79,206			through Victoria Str						\$ 79,206	, , , , , , , , , , , , , , , , , , , 	~			\$
	\$ 66,371		\$ 66,371			through Reserves, S				ting in Roads Re		÷ 75,200	Ť.				7
			\$ -						(510			\$ -	\$ -				\$
2525 Sub Total Budget	\$ 1,165,995	\$ 4,612,318	\$ 5,768,314	\$ 2,833,950	\$ 310,150	\$ 594,870	\$ 41,397	\$ -	\$ -	\$ -	_	\$ 3,713,996	\$ 1,987,947	7 \$ -	\$ 414,912	\$ 212,565	Ş
2530 - Signs:																	
Signs		\$ 16,500	\$ 16,500						Ĭ			\$ -	\$ 16,500)			Ş
			\$ -									\$ -	\$ -				ς
2530 Sub Total Budget	\$ -	\$ 16,500	\$ 16,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	_	\$ -	\$ 16,500) \$ -	\$ -	\$ -	,
2560 - Equipment:																	
1 Tandem Plow Truck - 50% 2025, 50%																	
2026		\$ 215,000	\$ 215,000	\$ 50,000	Winter Mainte	enance Reserve		\$ -				\$ 50,000	\$ 165,000)			
											Unit 214 - Moved						
Pick up Truck		\$ -	\$ -								from 2024	\$ -	\$ -				
AMI Pavement Edger		\$ 16,000						\$ 10,000			Unit 312	\$ 10,000					
Trackless Angle Broom		\$ 11,000	\$ 11,000									\$ - \$ -	\$ 11,000 \$ -				

Waste Resource & Diversion Management Capital

								1		1		1		1			_	
	<u>Description</u>	Prior year unfunded expenditure	Current year expenditure	Total expenditure requiring funding	Contribution from Unrestricted Reserves	Contribution from Restricted Reserves	<u>Grants</u>	<u>Donations</u>	Sale of Assets	Debt Issuance	Future year funding	<u>Comment</u>	<u>Sub-Total</u> <u>Budget</u>	Transfer to Capital Fund	Transfer to Reserves	<u>Debt</u> <u>Repayment</u>	Debt Interest	Current Year Taxation
	esources & Diversion																	
2025																		
	Debt P&I - System start-up			\$ -									\$ -	\$ -		\$ 164,601	\$ 2,147	\$ 166,748
	Waste garage overhead door replacement		\$ 45,000	\$ 45,000	\$ 45,000								\$ 45,000	\$ -				\$ -
	Contribution to Infrastructure Reserve - Solid Waste			\$ -	Vaccours and a second								\$ -	\$ -				\$ -
				\$ -					\$ -				\$ -	\$ -				\$ -
	Dundalk Transfer station upgrades - add picture JE email 02-05-2025		\$ 517,520	\$ 517,520	\$ 207,008	\$ 310,512	DC	60% per DC St	udy			Using Equipment Reserve - not Dundalk	\$ 517,520	\$ -				\$ -
	Roll-Off Tarp System		\$ 17,500	\$ 17,500									\$ -	\$ 17,500				\$ 17,500
	Egremont Monitoring Wells		\$ 40,000	\$ 40,000									\$ -	\$ 40,000				\$ 40,000
	New Roll Off Bin 1-50 Yard		\$ 20,000	\$ 20,000		\$ 12,000	DC	60% per DC St	udy				\$ 12,000	\$ 8,000				\$ 8,000
				\$ -									\$ -	\$ -				\$ -
				\$ -									\$ -	\$ -				\$ -
				\$ -									\$ -	\$ -			-	\$ -
				\$ -	-			-		ļ	ļ		\$ -	\$ -			-	\$ -
				\$ -									\$ - \$ -	\$ -				\$ -
	Budget	ċ	\$ 640,020	\$ 640,020	\$ 252,008	\$ 322,512	\$ -	\$ -	\$ -	\$ -	\$ -	ć	\$ 574,520	\$ 65,500	ċ	\$ 164,601	\$ 2,147	7
_	Buuget	ş -	\$ 640,020	\$ 040,020	\$ 252,008	۶ 322,512	ş -	ş -	> -	> -	> -	ş -	\$ 574,520	05,500 ج	> -	\$ 104,001	۶ 2,14 <i>7</i>	ې <u>232,24</u> 8

Operating Budget:

Public Works - Water & Wastewater

Water

Total Operating Budget

\$1,353,437

- \$311,406 Increase Year Over Year
 - \$188,000 Increase in Capital Contributions/Debt Repayments
 - \$55,000 Increase in Chemicals, Utilities, Insurance, etc.
 - \$22,500 Water Accounts in Significant Arrears Write-Offs
 - \$14,000 Engineering
 - \$3,950 Rent Expense Owed to Southgate from User Fees (50%)
 - \$7,000 Transfer of Unit #322 from Roads to Water

Wastewater

Total Operating Budget

\$1,040,000

- \$115,175 Decrease- Year Over Year Net-Impact
 - (\$197,000) Reduction in Capital Contributions
 - \$40,000 Utilities, Chemicals, Repairs, Contracted Services, Postage
 - \$9,200 Insurance Budgeted in Finance in 2024
 - \$3,950 Rent Expense Owed to Southgate from User Fees (50%)

^{**}Water/Wastewater Department budgets are \$0 impact to taxation as they are fee based**

Water Capital

Makeu	<u>Description</u>	Prior year unfunded expenditure	Current year expenditure	Total expenditure requiring funding	Contribution from Unrestricted Reserves	Contribution from Restricted Reserves	<u>Grants</u>	<u>Donations</u>	Sale of Assets	Debt Issuance	Future year funding	<u>Comment</u>	Sub-Total Budget	Transfer to Capital Fund	Transfer to Reserves	<u>Debt</u> <u>Repayment</u>	Debt Interest	Current Year Rates
<u>Water</u> 2025																		
2023	Miscellaneous Equipment		\$ 2,000	\$ 2,000	\$ 2,000								\$ 2,000	\$ -				\$ -
	Gold St WM Upgrade to 6"		\$ 50,000		\$ 50,000					***************************************			\$ 50,000	<i>}</i>			- 	\$ -
	Debt P&I - Well D5 / Main St			\$ -	\$ 127,001	\$ 215,471	DC for Well D5					DC's / Water Reserves; Payment 6 of 10	\$ 342,472	\$ (342,472)	\$ 306,505	\$ 35,967	\$ -
	Debt P&I - Water Tower - 2025 Issuance			\$ -	\$ 19,210							Payment 1 of 20		\$ (66,241		\$ 30,000		
	Debt P&I - Ida St S Victoria to Hanbury			\$ -	\$ 15,815	}						Payment 1 of 10	 	1-1)	\$ 10,643	\$ 5,172	\$ -
	Main St west pre-design		\$ 60,000			\$58,900+ HST F	Rebatable						\$ 60,000	ţţ				\$ -
	Osprey St Pre-Design		\$ 30,000	\$ 30,000	\$ 30,000								\$ 30,000	\$ -				\$ -
	PLCs for Wells (3) - Hardware/Software		\$ 46,000	\$ 46,000	\$ 46,000								\$ 46,000					\$ -
				\$ - \$ -									\$ -	\$ - \$ -				\$ - \$ -
				\$ -									\$ -	\$ -				\$ -
				\$ -	***************************************								\$ -	\$ -				\$ -
	Budget	\$ -	\$ 188,000	\$ 188,000	\$ 350,026	\$ 262,502	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 612,528	\$ (424,528) \$ -	\$ 347,148	\$ 77,380	\$ -

Wastewater Capital

						$\overline{}$	$\overline{}$	$\overline{}$		$\overline{}$								
					Contribution													
		<u>Prior year</u>			<u>from</u>	<u>from</u>												4
		unfunded	Current year	Total expenditure	Unrestricted	<u>Restricted</u>					Future year		Sub-Total	Transfer to	Transfer to	<u>Debt</u>		<u>Current Year</u>
	<u>Description</u>	expenditure	expenditure	requiring funding	Reserves	Reserves	Grants	Donations	Sale of Assets De	ebt Issuance	funding	Comment	Budget	Capital Fund	Reserves	Repayment	Debt Interest	Rates
Wastew																		
2025																		
	Sewage Treatment Facility upgrades																	
	(2022)	\$ -	\$ 4,742,657	\$ 4,742,657	\$ -	\$ 1,280,518	\$ 3,462,139		\$	-			\$ 4,742,657	\$ -				\$ -
i	Main St west pre design		\$ 3,200	\$ 3,200	\$ 3,200) \$3,100 + HST Re	ebatable						\$ 3,200	\$ -				\$ -
	SCADA Technology		\$ 468,200	···	\$ -		DC from 2024	+					\$ 468,200					\$ -
				\$ -	\$ -								\$ -					\$ -
				\$ -	\$ -								\$ -	•				\$ -
				\$ -	\$ -								\$ -					\$ -
				\$ -	\$ -								\$ -	\$ -				\$ -
				\$ -	\$ -								\$ -	\$ -				\$ -
	Budget	\$ -	\$ 5,214,057	\$ 5,214,057	\$ 3,200) \$ 1.748.718	\$ 3,462,139) \$ -	\$ - \$	-	\$ -		\$ 5,214,057	\$ -	\$ -	\$ -	\$ -	\$ -
			+ -/	+	+ -/	+ =/: :0/: =0	+ 0/:0=/=00		, ,		т		+ -/	т				

Operating Budget:

Public Works - Cemetery & Crossing Guards

Cemetery

Total Operating Budget

\$54,550

- \$9,150 Year Over Year Net-Impact
 - Increase of hours (Woodland Springs now under Township control)

Crossing Guards Total Operating Budget

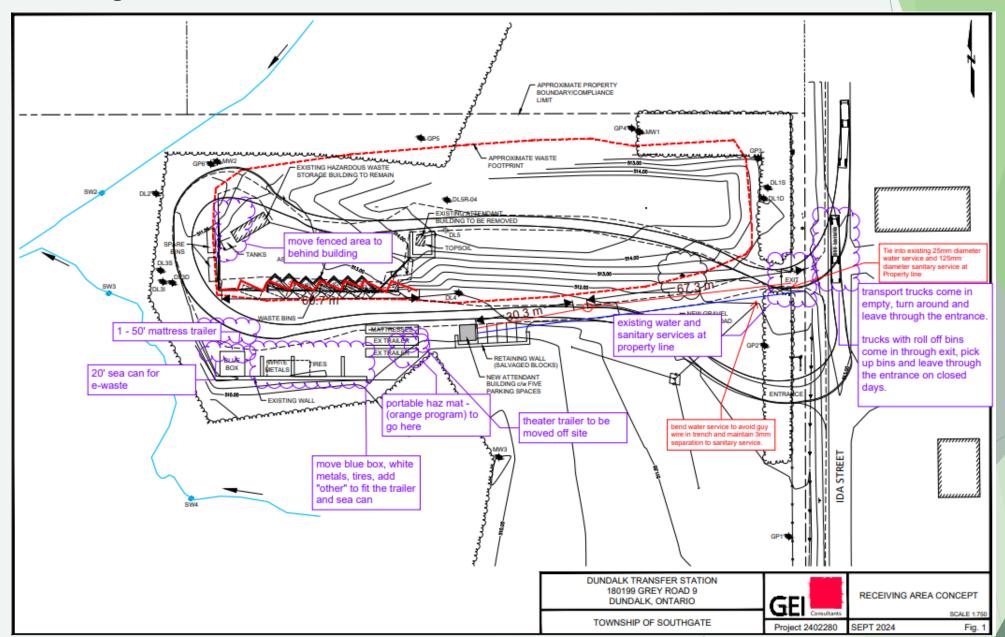
\$21,160

• \$840 - Year Over Year Net-Impact

Capital Budget - Public Works

Capit	at budget i	ubtic v	1011\3
Department	Items	Total \$	Funding
Roads	 Street Lights Storm Drains - Main St. East Roads Signs Equipment 	 \$14,436 \$64,027 \$6,395,791 \$16,500 \$242,000 	 Taxation (Debt Repayment) Taxation (Debt Repayment) Reserves (\$2,833,950), Restricted Reserves (\$310,150), Grants (\$544,870), Taxation (\$2,665,424) Taxation Winter Maintenance Reserve (\$50,000), Sale of Assets (\$10,000), Taxation (\$182,000)
		TOTAL \$6,732,754	
Waste Resource & Diversion Management	 2003 System Start-Up Dundalk Transfer Station Upgrades (See Next Slide) Roll-Off Tarp System Egremont Monitoring Wells New Roll-Off Bin 1-50 Yard Garage Overhead Door 	 \$166,748 \$517,520 \$17,500 \$40,000 \$20,000 \$45,000 TOTAL \$806,768 	 Taxation (Debt Repayment) Development Charges (60% of Project - \$310,512), Solid Waste Reserve Equipment (\$149,508), Solid Waste Reserve - Dundalk Site (\$57,500) Taxation Taxation Reserves
Cemetery	Zero-Turn Lawn Mower	• \$10,000	• Reserves
Wastewater	 Sewage Treatment Facility Upgrades Main St West Pre-Design SCADA Technology (Carried forward from 2024) 	 \$4,742,657 \$3,200 \$468,200 TOTAL \$5,214,057 	 Grant (\$3,462,139), Restricted Reserves (DCs) (\$1,280,518) Reserves Restricted Reserves (\$468,200)
Water	 Well D5/Main Street Water Tower Ida St. S Victoria to Hanbury Main St. W Pre-Design PLCs for Wells (3) - Hardware/Software Osprey St Pre-Design Gold St WM Upgrades Misc. Equipment 	 \$342,472 \$66,241 \$15,815 \$60,000 \$46,000 \$30,000 \$50,000 \$2,000 TOTAL \$612,528 	 Debt Repayment: Reserves (\$127,001), Restricted Reserves (\$215,471) Debt Repayment: Reserves (\$19,210), Restricted Reserves (\$47,031) Debt Repayment: Reserves Reserves Reserves Reserves Reserves Reserves Reserves Reserves

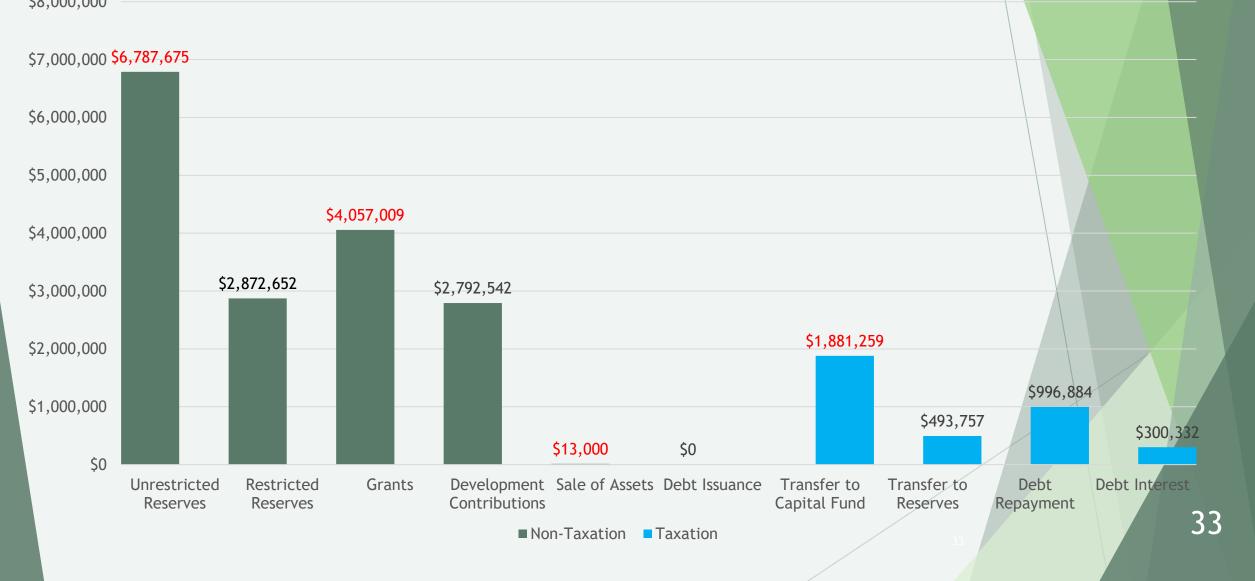
Capital Budget - Dundalk Transfer Station Proposed Upgrades



Capital Budget - Remaining Departments

Capital bul	iget - Kemanning Dep		
Department	Items	Total \$	Funding
Finance	• Computers	• \$3,000	Taxation
Clerks/Council	 Website Migration/Upgrades Clerks on Call Procedural By-Law Contribution to Reserve - Laptops Contribution to Reserve - Election Defibrillator for Council Chambers 	 \$18,200 \$5,340 \$6,250 \$15,000 \$3,000 	ReservesTaxationTaxationTaxationTaxation
Administration	 Computers/Office Furniture Contribution to Infrastructure Reserve Multi-Use Facilities Master Plan (2024) Master Service Delivery Review 	\$5,500\$67,460\$80,000\$60,000	 Taxation Taxation Reserves (\$60,000 Admin & \$20,000 Building) Reserves
Planning	Zoning By-Law Review	• \$30,000	• Reserves
Building & By-Law	 Replace HEV Vehicle (2024) Laptop & Tablet Car Radio, Repeater & Handheld Radio 	\$50,000\$5,000\$4,500	ReservesReservesTaxation
Industrial Land	 HWY 10 Bypass Rd - Construction (Carried forward from 2024) 	 \$2,904,395 (Share of \$5,655,540 in 2025) Remainder of Project in 2026 Completion; \$3,280,400 (Share of \$7,812,000 in 2026) 	 2025 Portion Funded through Reserves (2023 Land Sales) \$2,751,145 Funded by Developer in 2025
Fire	 Bunker Gear Defibrillator Tablets for Firetrucks Contribution to Reserves New Tanker Truck from 2024 (Over budget - no sale of old unit) New Compressor 	 \$15,000 \$3,000 \$3,000 \$187,332 \$28,896 \$50,000 	 Restricted Reserves 50%, Taxation 50% Restricted Reserves Taxation Taxation Reserves Reserves
Recreation	 Kubota Tractor Replacement Sports Field Development Study MacIntyre Building Accessibility Arena Accessibility CO2 Upgrades for Arena Playground Mulch Recreation Master Plan 	 \$45,000 \$100,000 \$28,270 \$15,000 \$25,000 \$50,000 	 Reserves/Sale of Old Unit Restricted Reserves Reserves (Depletes MacIntyre Reserve) Reserves Reserves Reserves Reserves Reserves Reserves (50% Strategic Plan & Recreation)
Library	Library Collection (Replace & Growth)Equipment/FurnitureContribution to Reserves	\$27,000\$10,000\$39,815	 Reserves (\$15,000), Taxation (\$12,000) Taxation Taxation

Capital Funding Sources



Taxpayer (Homeowner) Impact



\$140.64/year

On average home assessment of \$283,265



\$11.72/month

On average home assessment of \$283,265



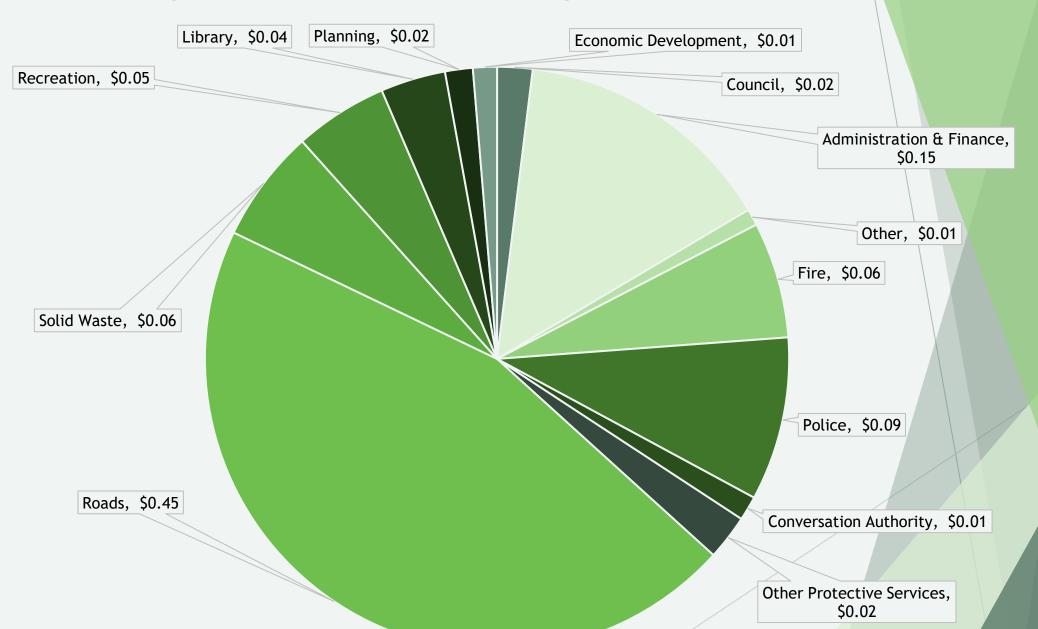
3.23% Increase

In the blended Tax Rate

Equivalent to \$49.65/year increase per \$100,000 of Assessment

Proposed Residential Southgate Rate = 1.014953% x Assessment Proposed Residential Blended Rate = 1.585632% x Assessment

Departmental Breakdown per \$1 of Taxation



General Reserves

2025	Beginning	IN	OUT	Ending
Tax Stabilization & Working Funds	\$1,295,862	\$0	-\$137,354	\$1,158,508
Reserves - Working Purposes	\$8,449,143	\$15,000	-\$4,006,684	\$4,457,460
Reserves - Capital Purposes	\$9,671,416	\$2,382,103	-\$2,911,476	\$9,292,043
Reserve Funds	\$525,466	\$75,000	-\$180,770	\$419,696
Obligatory Reserves	\$10,700,113	\$1,285,450	-\$2,769,382	\$9,188,931
Total	\$30,642,000	\$3,757,553	-\$10,032,916	\$24,516,637

Debenture Summary

Loan	Payment Amount	Outstanding Balance	Maturity Date
Infrastructure Ontario	\$420,937	\$1,974,825	12-16-2029
CIBC	\$669,874	\$4,274,730	03-01-2026
Proposed Debt			
Roads (Victoria St Phase 1)	\$124,351	\$1,949,640	12-16-2035
Water (Ida St S-Victoria to Hanbury)	\$15,815	\$247,962	12-16-2035
Water - (Water Tower)	\$66,241	\$1,782,061	12-16-2045
Total	\$1,297,217	\$10,229,219	

Ontario Annual Repayment Limit

= Own Source Revenues x 25%(Limit for Annual DebtPrincipal & Interest Payments)

\$12,776,504 x 25% = \$3,194,126

Debenture Summary - 10-Year Outlook

				2025		2026		2027		2028		2029		2030		2031		2032		2033		2034
Own Source Revenues			*	12,776,504	± 1′	2,904,269		13,033,312		13,163,645	•	13,295,281	•	13,428,234	•	13,562,516	•				± 13	3,973,474
25% Annual Limit			÷	3,194,126		3,226,067		3,258,328	÷	3,290,911		3,323,820		3,357,059		3,390,629		3,424,535		3,458,781		3,493,369
23% Allifudi Ellilik				3,134,120		3,220,001		3,230,320		3,230,311		3,323,020	•	3,331,033		3,330,023						
		Maturity											\vdash		-1	- ,		, , ,				
Project Description	Lend	I																onstratio				
Current Annual Payments:	Lenu	Date									_		\vdash		-1	Based o	on	this mod	el.	if all pr	oie	cts \square
Well D5 - Water	10	12-16-2029	.4	215,471	.4	215,471	.4	215,471	.4	215,471	.4	215,471	\vdash		-1							
Main Street East - Water	10	12-16-2029		127,001		127,001		127,001		127,001		127,001	\vdash		-1			roved, So				
Main Street East - Roads	10	12-16-2029	_	64,028		64,028		64,028	_		-\$	64,028	\vdash		-1	exceed	d it	ts debt c	apa	city by	202	.9. H
	10	12-16-2029		14,436	_	14,436		14,436	_		*	14,436			_					,		
LED Streetlighting Waste Loan	CIBC	03-01-2026	· ·	166,748		41,687	*	14,436	\$	14,436	·\$ \$				\$		\$				•	
		12-10-2025	_	503,126	_	41,001	¥		*		4	•	*	-	¥		¥		4		4	
Total Proposed Payments (Previous/Future B			-\$	503,126	*				_				_									
	ииде 10	12-16-2035	-	124,351		248,702		248,702		248,702		248,702		248,702		248,702		248,702		248,702	Φ.	248,702
1 - 1	10	12-16-2035	· -	15,815		31,630		31,630		31,630		31,630	_	31,630	-	31,630		31,630		31,630		31,630
		12-16-2035	-\$	10,610	_		_	132,990			_			132,990	-	132,990				132,990		132,990
Wastewater - Sewage Treatment Facility (2025 Budget Item	10	12-16-2035		00.044	-\$	132,990			_	132,482	-\$	132,990			_	132,482		132,990		-		
Water - Water Tower (2023 Budget Item)	10		-\$	66,241	-\$	132,482		132,482				132,482		132,482				132,482		132,482		132,482
	10	12-16-2036	_				-\$	155,801	_	155,801		155,801	_	155,801	_	155,801		155,801		155,801		155,801
	10	12-16-2046					-\$	78,230	_	78,230	_	78,230		78,230		78,230	-	78,230		78,230		78,230
	10	12-16-2036	_				-\$		-\$,	-\$	15,594		15,594		15,594	-	15,594			-\$	15,594
	10	12-16-2036				.=	-\$	61,156	_		-\$	- 4	_	61,156		61,156	-	61,156		61,156		61,156
Victoria Street - Phase 2 (2024 Budget Item Re-Finance Fr		12-16-2036			-\$	456,848	-\$	456,848	-\$		-\$	456,848	_	456,848		456,848	-	456,848		456,848		456,848
Water - Well D6 (2028 Budget Item)	10	12-16-2038	_								-\$	497,952	_	497,952		497,952	_	497,952		497,952		497,952
Wastewater - Ida & Eco Pumping Station (2027 Budget Item		12-16-2037									-\$	192,442	-\$	192,442	_		-\$	192,442		192,442		192,442
	10	12-16-2040													-\$	128,294	-\$	128,294	-\$,	-\$	128,294
	10	12-16-2042																	-\$,	-\$	128,294
Recreation - Multi-Use Community Facility (2026 Budget It		12-16-2036					-\$	222,372	-\$	222,372	-\$	222,372		222,372		222,372		222,372		222,372		222,372
Recreation - Community Centre Facility (2028 Budget Item		12-16-2048									-\$	245,232	_	245,232	_	245,232		245,232		245,232		245,232
	10	12-16-2036					-\$	83,670	_		-\$	83,670	_	83,670	_	83,670		83,670		83,670		83,670
Roads - Main St West Reconstruction (2026 Budget Item)	10	12-16-2036					-\$	211,602	_	211,602		211,602	_	211,602	-	211,602		211,602		211,602		211,602
` ,	10	12-16-2036					-\$	159,008	_	159,008		,		159,008		159,008		159,008		159,008		159,008
	0	12-16-2036					-\$	355,474	-\$	355,474	-\$	355,474		355,474	-\$	355,474	-	355,474		355,474		355,474
	0	12-16-2037							-\$	122,314	\$	122,314	-\$	122,314	-\$	122,314		122,314		122,314		122,314
Roads - 22-03 Dromore Construct Pave (2030 Budget Iten	10	12-16-2040													-\$	-\$ 161,710 -\$ 161,710 -\$ 161,710 -\$ 161,710						
Total Proposed Payment			-\$				-\$			2,888,810	-\$	3,824,436	-\$	3,403,499	-\$	3,693,503	-\$		-\$:	3,821,797	-\$	3,821,797
Difference to Annual Repayment Limit			\$	1,896,909	\$	1,760,792	\$	491,832	\$	402,101	-\$	500,615	-\$	46,440	-\$	302,874	-\$	268,968	-\$	363,016	-\$	328,428

Potential Items for Removal/Deferral

Items for Consideration - Included in Draft 1 & 2, but Could be Deferred/Adjusted	Amount	Impact on Tax Rate
Main Street West Pre-Design (Defer \$30,000 of \$47,318 in 2025 to 2026) - Roads Capital	\$30,000	-0.16%
Main Street West Pre-Design (Defer to 2026) - Water Capital - User Charges	\$60,000	-0.00%
Main Street West Pre-Design (Defer to 2026) - Wastewater Capital - User Charges	\$3,200	-0.00%
Total Items for Adjustment/Deferral		<u>-0.16%</u>

Thank you & Questions?

Council Presentation March 19, 2025

