Staff Report FIN2019-049 2020 Budget

Attachment 1

Township of Southgate
2020 Budget

Levy Summary:

		2019		2020		Variance $	%
Net Operating Expenditures	$	4,905,469	$	5,513,850	$	608,381	12.4%
Capital/Reserves/Sp Prj		1,756,700		1,873,854		117,154	6.7%
Total to Raise from General Taxation	$	6,662,169	$	7,387,704	$	725,535	10.9%
Supplementaries	$	100,000	$	282,279	$	182,279	182.3%
Write-offs		(45,000)		(30,000)		15,000	-33.3%
Growth	$	55,000	$	252,279	$	197,279	358.7%
Budgeted Taxation	$	6,717,169	$	7,639,983	$	922,814	13.7%
Taxation based on Ending Assessments	$	6,947,265	$	7,387,704	$	440,439	6.3%
Non-Budgeted Growth	$	230,096					
Budgeted Growth	$	55,000					
Total Growth	$	285,096			$	285,096	7.4%
					$	725,535	10.9%

Estimated Blended Residential Tax Rate Increase:

	2020		
	Est. Revenue Neutral	Proposed	% Increase
Southgate	0.726203%	0.772243%	6.3%
County of Grey	0.354049%	0.361130%	2.0%
Education	0.159253%	0.156068%	-2.0%
Total	1.239505%	1.289440%	4.0%
		Estimated Blended Residential Tax Rate Increase	

The Corporation of the Township of Southgate
2020 Budget - Tax Rate & Levy

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Residential and Farm Property Class	Tax Class	Southgate Tax Rate	Grey County Tax Rate	Education Tax Rate	Total Tax Rate Taxes On $100,000	Current Value Assessment	Tax Amount Per Class	Southgate Levy	Grey County Levy	Education Levy	Total Taxes On $300,000
2019 Actual	RT	0.734170%	0.357933%	0.161000%	1.253103%	300,000	$ 3,759	$ 2,202	$ 1,074	$ 483	$ 3,759
		58.59%	**28.56%**	**12.85%**	**$1,253.00**						
2019 Revenue Neutral	RT	0.726203%	0.354049%	0.159253%	1.239505%	300,000	$ 3,719	$ 2,179	$ 1,062	$ 478	$ 3,719
		58.59%	**28.56%**	**12.85%**	**$1,240.00**						
2020 Budget	RT	0.772243%	0.361130%	0.156068%	1.289440%	300,000	$ 3,868	$ 2,317	$ 1,083	$ 468	$ 3,868
		59.89%	**28.01%**	**12.10%**	**$1,289.00**						
		6.3%	2.0%	-2.0%	4.0%						

	Total Tax Rate	Tax Amount Per Class	Southgate Levy	Grey County Levy	Education Levy	Total
2020 Budget	$ 1,289	$ 3,868	$ 2,317	$ 1,083	$ 468	$ 3,868
2019 Actual	$ 1,253	$ 3,759	$ 2,202	$ 1,074	$ 483	$ 3,759
	$ 36	$ 109	$ 115	$ 9	$ (15)	$ 109

2019 Actual	1.253103%		
2019 Revenue Neutral	1.239505%	-1.1%	Impact of Growth
2020 Budget	1.289440%	4.0%	Impact of Blended Tax Rate Increase
		2.9%	Net Increase

	2019	2020	Increase
Township Levy	$ 6,662,169	$ 7,387,704	$ 725,535

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Township of Southgate								
2020 Budget								
Key Impacts	Type	Levy $ Increase (Decrease)	Ratio of Levy $ Increase (Decrease)	Ratio of Levy Impact	Ratio of Blended Tax Rate Impact		Ratio of Blended Tax Rate Impact	
Uncontrollable:								
Overall: Wage Costs (COLA 2%)	Increased cost	63,000	8.5%	0.9%	37,597	7.9%	0.3%	
Overall: Wage Costs (Merit)	Increased cost	78,000	10.6%	1.2%	46,548	9.7%	0.4%	
Admin - Wages (HR FTE)	Increased cost	69,000	9.3%	1.0%	41,177	8.6%	0.3%	
Admin - Wages (Admin Ass 0.5 FTE)	Increased cost	(24,000)	-3.3%	-0.4%	(14,323)	-3.0%	-0.1%	
Council: Wage Costs	Increased cost	36,000	4.9%	0.5%	21,484	4.5%	0.2%	
Fire - Wages (Fire Chief 0.15 FTE)	Increased cost	28,000	3.8%	0.4%	16,710	3.5%	0.1%	
Fire - Wages (Fire Assistant 1.0 FTE)	Decreased Cost	(52,000)	-7.0%	-0.8%	(31,032)	-6.5%	-0.3%	
General - Supplementals	Increased Revenue	(182,000)	-24.7%	-2.7%	(108,613)	-22.7%	-0.9%	
General - OMPF Grant	Decreased Revenue	18,000	2.4%	0.3%	10,742	2.2%	0.1%	
General - Bank Interest	Increased Revenue	(45,000)	-6.1%	-0.7%	(26,855)	-5.6%	-0.2%	
Police - OPP Contract Costs	Increased cost	31,000	4.2%	0.5%	18,500	3.9%	0.2%	
		20,000	2.7%	0.3%	11,935	2.5%	0.1%	
Controllable:								
Admin - Wages (Asset Mgmt FTE)	Increased cost	58,000	7.9%	0.9%	34,613	7.2%	0.3%	
Fire - Wages (Deputy Chief Volunteer)	Increased cost	22,000	3.0%	0.3%	13,129	2.7%	0.1%	
Fire - Wages (Prevention Officer 1.0 FTE)	Increased cost	83,000	11.2%	1.2%	49,532	10.4%	0.4%	
Prop Stds - Wages	Increased cost	28,000	3.8%	0.4%	16,710	3.5%	0.1%	
Roads - Op/Labour - Seasonal (2)	Increased cost	27,000	3.7%	0.4%	16,113	3.4%	0.1%	
Roads - Op/Labour - Casual	Increased cost	6,000	0.8%	0.1%	3,581	0.7%	0.0%	
Roads - Summer Student	Increased cost	9,000	1.2%	0.1%	5,371	1.1%	0.0%	
		233,000	31.6%	3.4%			1.2%	
Admin - Tax Stablization Reserve - General	Decreased Revenue	25,000	3.4%	0.4%	14,919	3.1%	0.1%	
Council: Integrity Commissioner	Increased cost	15,000	2.0%	0.2%	8,952	1.9%	0.1%	
Prop Stds - Legal	Increased cost	30,000	4.1%	0.4%	17,903	3.7%	0.2%	
Roads - Surface Maintenance	Increased cost	69,000	9.3%	1.0%	41,177	8.6%	0.3%	
Roads - Winter Maintenance	Increased cost	58,000	7.9%	0.9%	34,613	7.2%	0.3%	
Other Operational Adjustments	Increased cost	170,881	23.2%	2.5%	101,977	21.3%	0.9%	
Capital & Special Project Funding	Increased Funding	117,154	15.9%	1.7%	69,914	14.6%	0.6%	
		718,035	97.3%	10.6%	428,504	89.7%	3.6%	1% in Blended Tax Rate
Southgate		738,035	100.0%	10.9%	440,439	92.2%	3.7%	$ 118,577
County of Grey					67,741	14.2%	0.6%	
Education					(30,470)	-6.4%	-0.3%	
					477,710	100.0%	4.0%	

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	2018	2019		Budget to Projected Var		2020	Budget to Budget Variance	
	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
Tax-Supported:								
Net								
General Taxation	6,064,250.46	6,662,169.00	6,662,391.99	100.0%	222.99	7,387,704.00	110.9%	725,535.00
General Revenues	1,463,609.49	1,318,537.00	2,428,347.68	184.2%	1,109,810.68	1,563,004.00	118.5%	244,467.00
Council	(150,480.17)	(213,553.00)	(246,683.33)	115.5%	(33,130.33)	(255,070.00)	119.4%	(41,517.00)
Administration	(1,042,692.39)	(1,299,921.00)	(2,436,657.32)	187.4%	(1,136,736.32)	(1,465,410.00)	112.7%	(165,489.00)
Transit	(26,347.69)	(26,332.00)	(26,332.17)	100.0%	(0.17)	(27,000.00)	102.5%	(668.00)
Fire	(397,582.14)	(474,512.00)	(437,006.50)	92.1%	37,505.50	(564,751.00)	119.0%	(90,239.00)
Police	(1,101,802.15)	(1,140,555.00)	(1,135,744.12)	99.6%	4,810.88	(1,171,871.00)	102.7%	(31,316.00)
Conservation Authority	(103,942.00)	(107,840.00)	(107,840.00)	100.0%	-	(112,626.00)	104.4%	(4,786.00)
Building	-	-	-		-	-		-
Other Protective Services	(23,659.29)	(70,154.00)	(36,516.13)	52.1%	33,637.87	(128,419.00)	183.1%	(58,265.00)
Roads	(2,998,599.70)	(3,028,181.00)	(3,052,523.06)	100.8%	(24,342.06)	(3,423,806.00)	113.1%	(395,625.00)
Solid Waste	(796,556.75)	(773,414.00)	(775,349.13)	100.3%	(1,935.13)	(846,311.00)	109.4%	(72,897.00)
Public Health	(69,500.00)	(71,600.00)	(71,600.00)	100.0%	-	(73,750.00)	103.0%	(2,150.00)
Cemetery	(21,299.96)	(11,151.00)	(9,936.11)	89.1%	1,214.89	(14,327.00)	128.5%	(3,176.00)
Recreation	(400,884.03)	(396,528.00)	(384,119.41)	96.9%	12,408.59	(424,495.00)	107.1%	(27,967.00)
Library	(201,099.62)	(234,869.00)	(233,359.70)	99.4%	1,509.30	(271,664.00)	115.7%	(36,795.00)
Planning	(78,481.15)	(16,262.00)	(22,665.72)	139.4%	(6,403.72)	(36,874.00)	226.7%	(20,612.00)
Industrial Land	-	-	-		-	(25,000.00)		(25,000.00)
Agriculture	(16,978.77)	(9,275.00)	(14,774.88)	159.3%	(5,499.88)	(14,900.00)	160.6%	(5,625.00)
Economic Development	(97,954.14)	(106,559.00)	(99,632.09)	93.5%	6,926.91	(94,434.00)	88.6%	12,125.00
Total	-	-	-		0.00	-		-
Prior year (Surplus) Deficit - tax supported	-	-	-		-	-		-
Current YTD (Surplus) Deficit - tax-supported	-	-	-		0.00	-		-
Non-Tax-Supported:								
Net								
Sanitary Sewers	-	-	-		-	-		-
Water	-	-	-		-	-		-
	-	-	-		-	-		-

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	Operating Budget				Capital and Special Project Budget			
	2019	2020	Budget to Budget Variance	%	2019	2020	Budget to Budget Variance	%
Tax-Supported:								
Net								
General Taxation	4,905,469.00	5,513,850.00	608,381.00	112.4%	1,756,700.00	1,873,854.00	117,154.00	106.7%
General Revenues	1,318,537.00	1,563,004.00	244,467.00	118.5%	-	-	-	
Council	(188,553.00)	(242,070.00)	(53,517.00)	128.4%	(25,000.00)	(13,000.00)	12,000.00	52.0%
Administration	(1,269,921.00)	(1,425,410.00)	(155,489.00)	112.2%	(30,000.00)	(40,000.00)	(10,000.00)	133.3%
Transit	(26,332.00)	(27,000.00)	(668.00)	102.5%	-	-	-	
Fire	(413,462.00)	(501,851.00)	(88,389.00)	121.4%	(61,050.00)	(62,900.00)	(1,850.00)	103.0%
Police	(1,140,555.00)	(1,171,871.00)	(31,316.00)	102.7%	-	-	-	
Conservation Authority	(107,840.00)	(112,626.00)	(4,786.00)	104.4%	-	-	-	
Building	-	-	-		-	-	-	
Other Protective Services	(70,154.00)	(128,419.00)	(58,265.00)	183.1%	-	-	-	
Roads	(2,021,067.00)	(2,348,088.00)	(327,021.00)	116.2%	(1,007,114.00)	(1,075,718.00)	(68,604.00)	106.8%
Solid Waste	(411,478.00)	(462,325.00)	(50,847.00)	112.4%	(361,936.00)	(383,986.00)	(22,050.00)	106.1%
Public Health	-	-	-		(71,600.00)	(73,750.00)	(2,150.00)	103.0%
Cemetery	(11,151.00)	(9,327.00)	1,824.00	83.6%	-	(5,000.00)	(5,000.00)	
Recreation	(263,628.00)	(287,595.00)	(23,967.00)	109.1%	(132,900.00)	(136,900.00)	(4,000.00)	103.0%
Library	(214,269.00)	(245,564.00)	(31,295.00)	114.6%	(20,600.00)	(26,100.00)	(5,500.00)	126.7%
Planning	3,238.00	(17,374.00)	(20,612.00)	-536.6%	(19,500.00)	(19,500.00)	-	100.0%
Industrial Land	-	-	-		-	(25,000.00)	(25,000.00)	
Agriculture	(9,275.00)	(14,900.00)	(5,625.00)	160.6%	-	-	-	
Economic Development	(79,559.00)	(82,434.00)	(2,875.00)	103.6%	(27,000.00)	(12,000.00)	15,000.00	44.4%
Total	-	-	-		-	-	-	
Prior year (Surplus) Deficit - tax supported	-	-	-		-	-	-	
Current YTD (Surplus) Deficit - tax-supported	-	-	-		-	-	-	
Non-Tax-Supported:								
Net								
Sanitary Sewers	-	-	-		-	-	-	
Water	-	-	-		-	-	-	
	#NAME?	-	-	#NAME?	-	-	-	

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	2018			Budget vs Projected Variance		2020	Budget to Budget Variance		
	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$	Comments
Tax-Supported:									
Revenues									
General Taxation	6,064,250.46	6,662,169.00	6,662,391.99	100.0%	222.99	7,387,704.00	110.9%	725,535.00	-
General Revenues	6,553,479.54	6,594,968.00	7,860,985.94	119.2%	1,266,017.94	7,077,097.00	107.3%	482,129.00	Supplementaries $182k; OMPF ($18k); County & School Boards $253k; Royalties ($15k); Penalties & Int $10k; Interest $45k
Council	21,579.15	-	-		-	-		-	-
Administration	176,220.75	36,398.00	54,756.67	150.4%	18,358.67	26,000.00	71.4%	(10,398.00)	Contr from Res (Grants) $15k; Cont from Res (Tax Stab) ($25k)
Transit	-	-	-		-	-		-	-
Fire	129,548.19	119,025.00	129,624.61	108.9%	10,599.61	125,177.00	105.2%	6,152.00	Misc Revenues $5k
Police	9,806.63	6,600.00	9,901.45	150.0%	3,301.45	5,600.00	84.8%	(1,000.00)	-
Conservation Authority	-	-	-		-	-		-	-
Building	310,080.85	312,500.00	425,700.00	136.2%	113,200.00	320,000.00	102.4%	7,500.00	Permit Rev $8
Other Protective Services	33,260.00	33,260.00	29,790.00	89.6%	(3,470.00)	33,250.00	100.0%	(10.00)	-
Roads	420,529.25	57,500.00	77,059.71	134.0%	19,559.71	53,100.00	92.3%	(4,400.00)	Holstein Work Depot Rent ($4k)
Solid Waste	232,257.38	205,800.00	185,631.36	90.2%	(20,168.64)	193,100.00	93.8%	(12,700.00)	Tsfr Stn ($15k)
Public Health	35,564.66	37,000.00	37,000.00	100.0%	-	37,000.00	100.0%	-	-
Cemetery	36,084.58	24,151.00	28,904.86	119.7%	4,753.86	33,727.00	139.7%	9,576.00	Sales $2k; Interest $2k; Tsfr from Fund 1 $6k
Recreation	345,938.67	407,123.00	403,472.00	99.1%	(3,651.00)	372,205.00	91.4%	(34,918.00)	-
									Tsfr from Fund 1 $6k
									Auditorium Rental $5k; Tsfr from Fund 1 ($47k)
Library	200,652.30	228,414.00	230,893.87	101.1%	2,479.87	266,290.00	116.6%	37,876.00	-
Planning	85,971.34	130,593.00	128,736.00	98.6%	(1,857.00)	113,000.00	86.5%	(17,593.00)	Planning Rev ($13k); SWP ($5k)
Industrial Land	47,014.71	545,000.00	55,000.00	10.1%	(490,000.00)	2,700,000.00	495.4%	2,155,000.00	Land Sales $540k; Tsfr from Res $1.7M
Agriculture	286,956.54	287,000.00	209,470.80	73.0%	(77,529.20)	217,967.00	75.9%	(69,033.00)	New Tile Drain Loans ($60k); OWDCP Recovery ($9k)
Economic Development	-	-	-		-	-		-	-
Total Revenues	14,989,195.00	15,687,501.00	16,529,319.26	105.4%	841,818.26	18,961,217.00	120.9%	3,273,716.00	

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	2018			Budget vs Projected Variance		2020	Budget to Budget Variance		
	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$	Comments
Tax-Supported:									
Expenses									-
General Taxation	-	-	-		-	-		-	-
General Revenues	5,089,870.05	5,276,431.00	5,432,638.26	103.0%	156,207.26	5,514,093.00	104.5%	237,662.00	County and School Boards $253k; Tsfr to Res (Royalties) ($15k)
Council	172,059.32	213,553.00	246,683.33	115.5%	33,130.33	255,070.00	119.4%	41,517.00	Wages $36k; Integrity Commissioner $15k; Tsfr to Cap ($12k)
Administration	1,218,913.14	1,336,319.00	2,491,413.99	186.4%	1,155,094.99	1,491,410.00	111.6%	155,091.00	Assistant to CAO/HR [FTE $69k, Conferences/Training $5k]; Asset Management 1.0 FTE $58k; AA - Building and Finance 0.5 FTE ($24k); Cont to Res $17k; Grants/Donations $12k
Transit	26,347.69	26,332.00	26,332.17	100.0%	0.17	27,000.00	102.5%	668.00	-
Fire	527,130.33	593,537.00	566,631.11	95.5%	(26,905.89)	689,928.00	116.2%	96,391.00	Chief 0.15 FTE $28k; Deputy Chief [Volunteer] $22k; Fire Prev Officer 1.0 FTE $83k; Fire Assistant 1.0 FTE ($52k)
Police	1,111,608.78	1,147,155.00	1,145,645.57	99.9%	(1,509.43)	1,177,471.00	102.6%	30,316.00	OPP $31k
Conservation Authority	103,942.00	107,840.00	107,840.00	100.0%	-	112,626.00	104.4%	4,786.00	Building Assistant 0.5 FTE $30k; Legal $10k; Tsfr to Res ($32k)
Building	310,080.85	312,500.00	425,700.00	136.2%	113,200.00	320,000.00	102.4%	7,500.00	Building Assistant 0.5 FTE $30k; Legal $10k; Tsfr to Res ($32k)
Other Protective Services	56,919.29	103,414.00	66,306.13	64.1%	(37,107.87)	161,669.00	156.3%	58,255.00	Prop Stds: Wages $28k; Legal $30k
Roads	3,419,128.95	3,085,681.00	3,129,582.77	101.4%	43,901.77	3,476,906.00	112.7%	391,225.00	[Incl New FTE costs: Operator/Labourer Casual $6k; Operator/Labourer Seasonal (2) $27k; Summer Student $9k] Drainage $91k; Admin $21k; Vegetation $11k; Gravel Pits $17k; Surface Mtce $54k; Winter Mtce $85k; Capital $54k; Signage $31k; Works Depots $20k
Solid Waste	1,028,814.13	979,214.00	960,980.49	98.1%	(18,233.51)	1,039,411.00	106.1%	60,197.00	Wages $58k
Public Health	105,064.66	108,600.00	108,600.00	100.0%	-	110,750.00	102.0%	2,150.00	Contr to Res $2k
Cemetery	57,384.54	35,302.00	38,840.97	110.0%	3,538.97	48,054.00	136.1%	12,752.00	-

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	2018	Annual Budget	Projected	Budget vs Projected Variance		2020	Budget to Budget Variance		
	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$	Comments
Recreation	746,822.70	803,651.00	787,591.41	98.0%	(16,059.59)	796,700.00	99.1%	(6,951.00)	Wages $17k; Tsfr to Fund 4 $6k; Tsfr to Fund 6 ($47k); Tsfr to Res $51k
									Wages $6k
									Wages $11k; Tsfr to Cap ($53k)
Library	401,751.92	463,283.00	464,253.57	100.2%	970.57	537,954.00	116.1%	74,671.00	Tsfr to Fund 7 $37k
									Wages $23k; Computer Services $6k; Tsfr to Res/Capital $6k
Planning	164,452.49	146,855.00	151,401.72	103.1%	4,546.72	149,874.00	102.1%	3,019.00	SWP ($5k); Planning Comp Svs $10k
Industrial Land	47,014.71	545,000.00	55,000.00	10.1%	(490,000.00)	2,725,000.00	500.0%	2,180,000.00	Cont of Net Sales to Res $540k; Hwy 10 By-pass Road $1.7M; Contr to Res (Future Proj) $25k
Agriculture	303,935.31	296,275.00	224,245.68	75.7%	(72,029.32)	232,867.00	78.6%	(63,408.00)	OWDCP Compensation ($11k); New Tile Drain Loans ($60k); Loan Repayments $8k
Economic Development	97,954.14	106,559.00	99,632.09	93.5%	(6,926.91)	94,434.00	88.6%	(12,125.00)	Wages $4k; Tsfr to Cap ($15k)
Total Expenses	14,989,195.00	15,687,501.00	16,529,319.26	105.4%	841,818.26	18,961,217.00	120.9%	3,273,716.00	
	-	-	-		(0.00)	-		-	
Prior year (Surplus) Deficit - tax supported	-	-	-		-	-		-	
Current YTD (Surplus) Deficit - tax-supported	-	-	-		(0.00)	-		-	
Non-Tax-Supported:									
Revenues									
Sanitary Sewers	629,018.79	648,512.00	753,180.00	116.1%	104,668.00	772,000.00	119.0%	123,488.00	User Billings $123k
Water	569,786.36	571,565.00	618,878.00	108.3%	47,313.00	637,900.00	111.6%	66,335.00	User Billings $66k
	1,198,805.15	1,220,077.00	1,372,058.00	112.5%	151,981.00	1,409,900.00	115.6%	189,823.00	
Expenses									
Sanitary Sewers	629,018.79	648,512.00	753,180.00	116.1%	104,668.00	772,000.00	119.0%	123,488.00	Lagoon $36k; Tsfr to Res $82k
Water	569,786.36	571,565.00	618,878.00	108.3%	47,313.00	637,900.00	111.6%	66,335.00	Cont to Res $25k; SCADA ($14k); Well D5 $56k
	1,198,805.15	1,220,077.00	1,372,058.00	112.5%	151,981.00	1,409,900.00	115.6%	189,823.00	
Current YTD (Surplus) Deficit - non-tax-supported	-	-	-		-	-		-	

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		2018			Budget vs Projected Variance		2020	Budget to Budget Variance		
		PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$	Comments
Tax-Supported:										
Fund 1: General Fund										
General Taxation										
	Revenues	6,064,250.46	6,662,169.00	6,662,391.99	100.0%	222.99	7,387,704.00	110.9%	725,535.00	
	Expenses									
		(6,064,250.46)	(6,662,169.00)	(6,662,391.99)	100.0%	(222.99)	(7,387,704.00)	110.9%	(725,535.00)	
General Government										
	Revenues	6,553,479.54	6,594,968.00	7,860,985.94	119.2%	1,266,017.94	7,077,097.00	107.3%	482,129.00	Supplementaries $182k; OMPF ($18k); County & School Boards $253k; Royalties ($15k); Penalties & Int $10k; Interest $45k
	Expenses	5,089,870.05	5,276,431.00	5,432,638.26	103.0%	156,207.26	5,514,093.00	104.5%	237,662.00	County and School Boards $253k; Tsfr to Res (Royalties) ($15k)
General Revenues		(1,463,609.49)	(1,318,537.00)	(2,428,347.68)	184.2%	(1,109,810.68)	(1,563,004.00)	118.5%	(244,467.00)	
	Revenues	21,579.15	-	-		-	-		-	
	Expenses	172,059.32	213,553.00	246,683.33	115.5%	33,130.33	255,070.00	119.4%	41,517.00	Wages $36k; Integrity Commissioner $15k; Tsfr to Cap ($12k)
Council		150,480.17	213,553.00	246,683.33	115.5%	33,130.33	255,070.00	119.4%	41,517.00	
	Revenues	176,220.75	36,398.00	54,756.67	150.4%	18,358.67	26,000.00	71.4%	(10,398.00)	Contr from Res (Grants) $15k; Cont from Res (Tax Stab) ($25k)
	Expenses	1,218,913.14	1,336,319.00	2,491,413.99	186.4%	1,155,094.99	1,491,410.00	111.6%	155,091.00	Assistant to CAO/HR [FTE $69k, Conferences/Training $5k]; Asset Management 1.0 FTE $58k; AA - Building and Finance 0.5 FTE ($24k); Cont to Res $17k; Grants/Donations $12k
Administration		1,042,692.39	1,299,921.00	2,436,657.32	187.4%	1,136,736.32	1,465,410.00	112.7%	165,489.00	
	Revenues	-	-	-		-	-		-	
	Expenses	26,347.69	26,332.00	26,332.17	100.0%	0.17	27,000.00	102.5%	668.00	
Transit		26,347.69	26,332.00	26,332.17	100.0%	0.17	27,000.00	102.5%	668.00	
General Government - Total		(244,089.24)	221,269.00	281,325.14	127.1%	60,056.14	184,476.00	83.4%	(36,793.00)	

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		2018			Budget vs Projected Variance		2020	Budget to Budget Variance		
		PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$	Comments
Protection										
	Revenues	129,548.19	119,025.00	129,624.61	108.9%	10,599.61	125,177.00	105.2%	6,152.00	Misc Revenues $5k
	Expenses	527,130.33	593,537.00	566,631.11	95.5%	(26,905.89)	689,928.00	116.2%	96,391.00	Chief 0.15 FTE $28k; Deputy Chief [Volunteer] $22k; Fire Prev Officer 1.0 FTE $83k; Fire Assistant 1.0 FTE ($52k)
Fire		397,582.14	474,512.00	437,006.50	92.1%	(37,505.50)	564,751.00	119.0%	90,239.00	
	Revenues	9,806.63	6,600.00	9,901.45	150.0%	3,301.45	5,600.00	84.8%	(1,000.00)	
	Expenses	1,111,608.78	1,147,155.00	1,145,645.57	99.9%	(1,509.43)	1,177,471.00	102.6%	30,316.00	OPP $31k
Police		1,101,802.15	1,140,555.00	1,135,744.12	99.6%	(4,810.88)	1,171,871.00	102.7%	31,316.00	
	Revenues	-	-	-		-	-		-	
	Expenses	103,942.00	107,840.00	107,840.00	100.0%	-	112,626.00	104.4%	4,786.00	SVCA Levy $5k
Conservation Authority		103,942.00	107,840.00	107,840.00	100.0%	-	112,626.00	104.4%	4,786.00	
	Revenues	310,080.85	312,500.00	425,700.00	136.2%	113,200.00	320,000.00	102.4%	7,500.00	Permit Rev $8
	Expenses	310,080.85	312,500.00	425,700.00	136.2%	113,200.00	320,000.00	102.4%	7,500.00	Building Assistant 0.5 FTE $30k; Legal $10k; Tsfr to Res ($32k)
Building		-	-	-		-	-		-	
	Revenues	33,260.00	33,260.00	29,790.00	89.6%	(3,470.00)	33,250.00	100.0%	(10.00)	
	Expenses	56,919.29	103,414.00	66,306.13	64.1%	(37,107.87)	161,669.00	156.3%	58,255.00	Prop Stds: Wages $28k; Legal $30k
Other Protective Services (Corporate Healhh & Safety, Emergency events, Canine Control, Property Standards, Crossing Guards)		23,659.29	70,154.00	36,516.13	52.1%	(33,637.87)	128,419.00	183.1%	58,265.00	
Protection - Total		1,626,985.58	1,793,061.00	1,717,106.75	95.8%	(75,954.25)	1,977,667.00	110.3%	184,606.00	

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		2018			Budget vs Projected Variance		2020	Budget to Budget Variance		
		PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$	Comments
Transportation										
	Revenues	420,529.25	57,500.00	77,059.71	134.0%	19,559.71	53,100.00	92.3%	(4,400.00)	Holstein Work Depot Rent ($4k)
	Expenses	3,419,128.95	3,085,681.00	3,129,582.77	101.4%	43,901.77	3,476,906.00	112.7%	391,225.00	[Incl New FTE costs: Operator/Labourer Casual $6k; Operator/Labourer Seasonal (2) $27k; Summer Student $9k] Drainage $91k; Admin $21k; Vegetation $11k; Gravel Pits $17k; Surface Mtce $54k; Winter Mtce $85k; Capital $54k; Signage $31k; Works Depots $20k
Roads		2,998,599.70	3,028,181.00	3,052,523.06	100.8%	24,342.06	3,423,806.00	113.1%	395,625.00	
	Revenues	232,257.38	205,800.00	185,631.36	90.2%	(20,168.64)	193,100.00	93.8%	(12,700.00)	Tsfr Stn ($15k)
	Expenses	1,028,814.13	979,214.00	960,980.49	98.1%	(18,233.51)	1,039,411.00	106.1%	60,197.00	Wages $58k
Solid Waste		796,556.75	773,414.00	775,349.13	100.3%	1,935.13	846,311.00	109.4%	72,897.00	
Transportation - Total		3,795,156.45	3,801,595.00	3,827,872.19	100.7%	26,277.19	4,270,117.00	112.3%	468,522.00	
Health Services										
	Revenues	35,564.66	37,000.00	37,000.00	100.0%	-	37,000.00	100.0%	-	
	Expenses	105,064.66	108,600.00	108,600.00	100.0%	-	110,750.00	102.0%	2,150.00	Contr to Res $2k
Public Health		69,500.00	71,600.00	71,600.00	100.0%	-	73,750.00	103.0%	2,150.00	
	Revenues	-	-	-		-	-		-	
	Expenses	20,699.96	11,151.00	9,936.11	89.1%	(1,214.89)	16,827.00	150.9%	5,676.00	
Cemetery - Fund 1		20,699.96	11,151.00	9,936.11	89.1%	(1,214.89)	16,827.00	150.9%	5,676.00	
Fund 5: Cemetery										
	Revenues	36,084.58	24,151.00	28,904.86	119.7%	4,753.86	33,727.00	139.7%	9,576.00	Sales $2k; Interest $2k; Tsfr from Fund 1 $6k
	Expenses	36,684.58	24,151.00	28,904.86	119.7%	4,753.86	31,227.00	129.3%	7,076.00	Foundation Repairs $5k; Other Op Cost $5k
		600.00	-	-		-	(2,500.00)		(2,500.00)	
Cemetery - Total		21,299.96	11,151.00	9,936.11	89.1%	(1,214.89)	14,327.00	128.5%	3,176.00	
Health Services - Total		90,799.96	82,751.00	81,536.11	98.5%	(1,214.89)	88,077.00	106.4%	5,326.00	

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		2018	Annual Budget	Projected	Budget vs Projected Variance		2020	Budget to Budget Variance		Comments
		PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$	Comments
Recreation & Culture										
	Revenues	21,988.93	21,240.00	19,990.00	94.1%	(1,250.00)	21,090.00	99.3%	(150.00)	
	Expenses	422,872.96	417,768.00	404,109.41	96.7%	(13,658.59)	445,585.00	106.7%	27,817.00	Wages $17k; Tsfr to Fund 4 $6k; Tsfr to Fund 6 ($47k); Tsfr to Res $51k
Recreation - Fund 1		400,884.03	396,528.00	384,119.41	96.9%	(12,408.59)	424,495.00	107.1%	27,967.00	
Fund 4: Dundalk Recreation										
	Revenues	111,671.13	108,807.00	110,352.00	101.4%	1,545.00	114,415.00	105.2%	5,608.00	Tsfr from Fund 1 $6k
	Expenses	111,671.13	108,807.00	110,352.00	101.4%	1,545.00	114,415.00	105.2%	5,608.00	Wages $6k
Dundalk Recreation - Fund 4		-	-	-		-	-		-	
Fund 6: Dundalk Arena										
	Revenues	212,278.61	277,076.00	273,130.00	98.6%	(3,946.00)	236,700.00	85.4%	(40,376.00)	Auditorium Rental $5k; Tsfr from Fund 1 ($47k)
	Expenses	212,278.61	277,076.00	273,130.00	98.6%	(3,946.00)	236,700.00	85.4%	(40,376.00)	Wages $11k; Tsfr to Cap ($53k)
Dundalk Arena - Fund 6		-	-	-		-	-		-	
Recreation - Total		400,884.03	396,528.00	384,119.41	96.9%	(12,408.59)	424,495.00	107.1%	27,967.00	
	Revenues	2,246.36	533.00	50.00	9.4%	(483.00)	-	0.0%	(533.00)	
	Expenses	203,345.98	234,402.00	233,409.70	99.6%	(992.30)	271,664.00	115.9%	37,262.00	Tsfr to Fund 7 $37k
Library - Fund 1		201,099.62	233,869.00	233,359.70	99.8%	(509.30)	271,664.00	116.2%	37,795.00	
Fund 7: Library										
	Revenues	198,405.94	227,881.00	230,843.87	101.3%	2,962.87	266,290.00	116.9%	38,409.00	Tsfr from Fund 1 $37k
	Expenses	198,405.94	228,881.00	230,843.87	100.9%	1,962.87	266,290.00	116.3%	37,409.00	Wages $23k; Computer Services $6k; Tsfr to Res/Capital $6k
Library - Fund 7		-	1,000.00	-	0.0%	(1,000.00)	-	0.0%	(1,000.00)	
Library - Total		201,099.62	234,869.00	233,359.70	99.4%	(1,509.30)	271,664.00	115.7%	36,795.00	
Recreation and Culture - Total		601,983.65	631,397.00	617,479.11	97.8%	(13,917.89)	696,159.00	110.3%	64,762.00	

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		2018	Annual Budget	Projected	Budget vs Projected Variance		2020	Budget to Budget Variance		
		PrevTotalActual			%	$	Budget	%	$	Comments
Planning and Economic Development										
	Revenues	85,971.34	130,593.00	128,736.00	98.6%	(1,857.00)	113,000.00	86.5%	(17,593.00)	Planning Rev ($13k); SWP ($5k)
	Expenses	164,452.49	146,855.00	151,401.72	103.1%	4,546.72	149,874.00	102.1%	3,019.00	SWP ($5k); Planning Comp Svs $10k
Planning		78,481.15	16,262.00	22,665.72	139.4%	6,403.72	36,874.00	226.7%	20,612.00	
	Revenues	47,014.71	545,000.00	55,000.00	10.1%	(490,000.00)	2,700,000.00	495.4%	2,155,000.00	Land Sales $540k; Tsfr from Res $1.7M
	Expenses	47,014.71	545,000.00	55,000.00	10.1%	(490,000.00)	2,725,000.00	500.0%	2,180,000.00	Cont of Net Sales to Res $540k; Hwy 10 By-pass Road $1.7M; Contr to Res (Future Proj) $25k
Industrial Land		-	-	-		-	25,000.00		25,000.00	
	Revenues	286,956.54	287,000.00	209,470.80	73.0%	(77,529.20)	217,967.00	75.9%	(69,033.00)	New Tile Drain Loans ($60k); OWDCP Recovery ($9k)
	Expenses	303,935.31	296,275.00	224,245.68	75.7%	(72,029.32)	232,867.00	78.6%	(63,408.00)	OWDCP Compensation ($11k); New Tile Drain Loans ($60k); Loan Repayments $8k
Agriculture		16,978.77	9,275.00	14,774.88	159.3%	5,499.88	14,900.00	160.6%	5,625.00	
	Revenues	-	-	-		-	-		-	
	Expenses	97,954.14	106,559.00	99,632.09	93.5%	(6,926.91)	94,434.00	88.6%	(12,125.00)	Wages $4k; Tsfr to Cap ($15k)
Economic Development		97,954.14	106,559.00	99,632.09	93.5%	(6,926.91)	94,434.00	88.6%	(12,125.00)	
Planning and Economic Development - Total		193,414.06	132,096.00	137,072.69	103.8%	4,976.69	171,208.00	129.6%	39,112.00	
Total - Tax Supported		6,064,250.46	6,662,169.00	6,662,391.99	100.0%	222.99	7,387,704.00	110.9%	725,535.00	
Prior year (Surplus) Deficit		-	-	-		-	-		-	
Current YTD (Surplus) Deficit		-	-	-		(0.00)	-		-	

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		2018				Budget vs Projected Variance			2020	Budget to Budget Variance		
		PrevTotalActual		Annual Budget	Projected	%	$		Budget	%	$	Comments
Non-Tax-Supported:												
Fund 2: Sanitary Sewers												
	Revenues	629,018.79		648,512.00	753,180.00	116.1%	104,668.00		772,000.00	119.0%	123,488.00	User Billings $123k
	Expenses	629,018.79		648,512.00	753,180.00	116.1%	104,668.00		772,000.00	119.0%	123,488.00	Lagoon $36k; Tsfr to Res $82k
		-		-	-		-		-		-	
Fund 3: Water												
	Revenues	569,786.36		571,565.00	618,878.00	108.3%	47,313.00		637,900.00	111.6%	66,335.00	User Billings $66k
	Expenses	569,786.36		571,565.00	618,878.00	108.3%	47,313.00		637,900.00	111.6%	66,335.00	Cont to Res $25k; SCADA ($14k); Well D5 $56k
		-		-	-		-		-		-	
Total - Non-Tax Supported		-		-	-		-		-		-	

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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
Fund 1: General Fund									
General Taxation									
	01-400 Subtotal - Taxation	(6,064,250.46)	(6,662,169.00)	(6,662,391.99)	100.0%	(222.99)	(7,387,704.00)	110.9%	(725,535.00)
General Government		-	-	-		-	-		-
Revenues									
01-0300	**Opening Surplus/Deficit**	-	-	-		-	-		-
		-	-	-		-	-		-
01-0401	**Licences/permits/fees/grants**	1,328,855.96	1,151,537.00	2,073,072.84	180.0%	921,535.84	1,210,725.00	105.1%	59,188.00
01-0500	**County Taxation**	3,123,800.44	3,253,414.00	3,391,499.35	104.2%	138,085.35	3,455,381.00	106.2%	201,967.00
01-0600	**English Public Taxation**	1,687,435.30	1,729,625.00	1,759,069.38	101.7%	29,444.38	1,774,962.00	102.6%	45,337.00
01-0700	**French Public Taxation**	3,286.32	3,371.00	4,431.55	131.5%	1,060.55	4,475.00	132.7%	1,104.00
01-0800	**English Separate Taxation**	155,101.06	159,092.00	160,755.43	101.0%	1,663.43	162,326.00	102.0%	3,234.00
01-0900	**French Separate Taxation**	5,777.59	5,929.00	6,882.55	116.1%	953.55	6,949.00	117.2%	1,020.00
01-1000	**General Government**	179,167.65	192,000.00	180,144.51	93.8%	(11,855.49)	180,000.00	93.8%	(12,000.00)
		6,483,424.32	6,494,968.00	7,575,855.61	116.6%	1,080,887.61	6,794,818.00	104.6%	299,850.00
	01-400 Subtotal - Other	70,055.22	100,000.00	285,130.33	285.1%	185,130.33	282,279.00	282.3%	182,279.00
	Revenues	6,553,479.54	6,594,968.00	7,860,985.94	119.2%	1,266,017.94	7,077,097.00	107.3%	482,129.00
Expenses									
01-0300	**Opening Surplus/Deficit**					-			-
		-	-	-		-	-		-
01-0401	**Licences/permits/fees/grants**	-	-	-		-	-		-
01-0500	**County Taxation**	3,123,800.44	3,253,414.00	3,391,499.35	104.2%	138,085.35	3,455,381.00	106.2%	201,967.00
01-0600	**English Public Taxation**	1,687,435.30	1,729,625.00	1,759,069.38	101.7%	29,444.38	1,774,962.00	102.6%	45,337.00
01-0700	**French Public Taxation**	3,286.32	3,371.00	4,431.55	131.5%	1,060.55	4,475.00	132.7%	1,104.00
01-0800	**English Separate Taxation**	155,101.06	159,092.00	160,755.43	101.0%	1,663.43	162,326.00	102.0%	3,234.00
01-0900	**French Separate Taxation**	5,777.59	5,929.00	6,882.55	116.1%	953.55	6,949.00	117.2%	1,020.00
01-1000	**General Government**	114,469.34	125,000.00	110,000.00	88.0%	(15,000.00)	110,000.00	88.0%	(15,000.00)
		5,089,870.05	5,276,431.00	5,432,638.26	103.0%	156,207.26	5,514,093.00	104.5%	237,662.00
	01-400 Subtotal - Other					-			-
	Expenses	5,089,870.05	5,276,431.00	5,432,638.26	103.0%	156,207.26	5,514,093.00	104.5%	237,662.00

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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
Net									
01-0300	**Opening Surplus/Deficit**	-	-	-		-	-		-
		-	-	-		-	-		-
01-0401	**Licences/permits/fees/grants**	(1,328,855.96)	(1,151,537.00)	(2,073,072.84)	180.0%	(921,535.84)	(1,210,725.00)	105.1%	(59,188.00)
01-0500	**County Taxation**	-	-	-		-	-		-
01-0600	**English Public Taxation**	-	-	-		-	-		-
01-0700	**French Public Taxation**	-	-	-		-	-		-
01-0800	**English Separate Taxation**	-	-	-		-	-		-
01-0900	**French Separate Taxation**	-	-	-		-	-		-
01-1000	**General Government**	(64,698.31)	(67,000.00)	(70,144.51)	104.7%	(3,144.51)	(70,000.00)	104.5%	(3,000.00)
		(1,393,554.27)	(1,218,537.00)	(2,143,217.35)	175.9%	(924,680.35)	(1,280,725.00)	105.1%	(62,188.00)
	01-400 Subtotal - Other	(70,055.22)	(100,000.00)	(285,130.33)	285.1%	(185,130.33)	(282,279.00)	282.3%	(182,279.00)
General Revenues		(1,463,609.49)	(1,318,537.00)	(2,428,347.68)	184.2%	(1,109,810.68)	(1,563,004.00)	118.5%	(244,467.00)
Revenues									
01-1010	**Council**					-			-
01-1015	**Election**	17,281.57	-	-		-	-		-
01-1016	**Senior Committee**	4,297.58	-	-		-	-		-
	Revenues	21,579.15	-	-		-	-		-
Expenses									
01-1010	**Council**	125,307.39	203,053.00	236,183.33	116.3%	33,130.33	244,570.00	120.4%	41,517.00
01-1015	**Election**	40,441.57	10,000.00	10,000.00	100.0%	-	10,000.00	100.0%	-
01-1016	**Senior Committee**	6,310.36	500.00	500.00	100.0%	-	500.00	100.0%	-
	Expenses	172,059.32	213,553.00	246,683.33	115.5%	33,130.33	255,070.00	119.4%	41,517.00
Net									
01-1010	**Council**	125,307.39	203,053.00	236,183.33	116.3%	33,130.33	244,570.00	120.4%	41,517.00
01-1015	**Election**	23,160.00	10,000.00	10,000.00	100.0%	-	10,000.00	100.0%	-
01-1016	**Senior Committee**	2,012.78	500.00	500.00	100.0%	-	500.00	100.0%	-
Council		150,480.17	213,553.00	246,683.33	115.5%	33,130.33	255,070.00	119.4%	41,517.00

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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
Revenues									
01-1020	**Administration**	174,479.82	34,398.00	54,398.00	158.1%	20,000.00	25,000.00	72.7%	(9,398.00)
01-1021	**Officiant Services**	1,740.93	2,000.00	358.67	17.9%	(1,641.33)	1,000.00	50.0%	(1,000.00)
01-1022	**Clerks**	-	-	-		-	-		-
01-1023	**CAO & HR**	-	-	-		-	-		-
01-1030	**Municipal Property**	-	-	-		-	-		-
01-1031	**Energy Management**					-			-
01-1041	**SEP**	-	-	-		-	-		-
01-9999						-			-
	Revenues	176,220.75	36,398.00	54,756.67	150.4%	18,358.67	26,000.00	71.4%	(10,398.00)
Expenses									
01-1020	**Administration**	1,200,474.47	1,319,568.00	2,470,365.80	187.2%	1,150,797.80	901,306.00	68.3%	(418,262.00)
01-1021	**Officiant Services**	-	-	-		-	-		-
01-1022	**Clerks**	-	-	-		-	295,951.00		295,951.00
01-1023	**CAO & HR**	-	-	-		-	273,153.00		273,153.00
01-1030	**Municipal Property**	18,438.67	16,751.00	21,048.19	125.7%	4,297.19	21,000.00	125.4%	4,249.00
01-1031	**Energy Management**	-	-	-		-	-		-
01-1041	**SEP**	-	-	-		-	-		-
01-9999		-	-	-		-	-		-
	Expenses	1,218,913.14	1,336,319.00	2,491,413.99	186.4%	1,155,094.99	1,491,410.00	111.6%	155,091.00
Net									
01-1020	**Administration**	1,025,994.65	1,285,170.00	2,415,967.80	188.0%	1,130,797.80	876,306.00	68.2%	(408,864.00)
01-1021	**Officiant Services**	(1,740.93)	(2,000.00)	(358.67)	17.9%	1,641.33	(1,000.00)	50.0%	1,000.00
01-1022	**Clerks**	-	-	-		-	295,951.00		295,951.00
01-1023	**CAO & HR**	-	-	-		-	273,153.00		273,153.00
01-1030	**Municipal Property**	18,438.67	16,751.00	21,048.19	125.7%	4,297.19	21,000.00	125.4%	4,249.00
01-1031	**Energy Management**	-	-	-		-	-		-
01-1041	**SEP**	-	-	-		-	-		-
01-9999		-	-	-		-	-		-
Administration		1,042,692.39	1,299,921.00	2,436,657.32	187.4%	1,136,736.32	1,465,410.00	112.7%	165,489.00

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		2018		2019		Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	$		Budget	%	$
Revenues											
01-1050	**Regional Transit**						-				-
	Revenues	-		-	-		-		-		-
Expenses											
01-1050	**Regional Transit**	26,347.69		26,332.00	26,332.17	100.0%	0.17		27,000.00	102.5%	668.00
	Expenses	26,347.69		26,332.00	26,332.17	100.0%	0.17		27,000.00	102.5%	668.00
Net											
01-1050	**Regional Transit**	26,347.69		26,332.00	26,332.17	100.0%	0.17		27,000.00	102.5%	668.00
Transit		26,347.69		26,332.00	26,332.17	100.0%	0.17		27,000.00	102.5%	668.00
		(244,089.24)		221,269.00	281,325.14	127.1%	60,056.14		184,476.00	83.4%	(36,793.00)
Protection											
Revenues											
01-2005	**Other Fire Services**	-		-	-		-		-		-
01-2010	**Southgate Fire Dept Operations**	129,548.19		119,025.00	129,624.61	108.9%	10,599.61		125,177.00	105.2%	6,152.00
01-2011	**Unit #310**	-		-	-		-		-		-
01-2012	**Deputy Chief**						-				-
	Revenues	129,548.19		119,025.00	129,624.61	108.9%	10,599.61		125,177.00	105.2%	6,152.00
Expenses											
01-2005	**Other Fire Services**	107,637.58		110,329.00	110,259.05	99.9%	(69.95)		112,464.00	101.9%	2,135.00
01-2010	**Southgate Fire Dept Operations**	419,492.75		483,208.00	456,372.06	94.4%	(26,835.94)		577,464.00	119.5%	94,256.00
01-2011	**Unit #310**	-		-	-		-		-		-
01-2012	**Deputy Chief**	-		-	-		-		-		-
	Expenses	527,130.33		593,537.00	566,631.11	95.5%	(26,905.89)		689,928.00	116.2%	96,391.00
Net											
01-2005	**Other Fire Services**	107,637.58		110,329.00	110,259.05	99.9%	(69.95)		112,464.00	101.9%	2,135.00
01-2010	**Southgate Fire Dept Operations**	289,944.56		364,183.00	326,747.45	89.7%	(37,435.55)		452,287.00	124.2%	88,104.00
01-2011	**Unit #310**	-		-	-		-		-		-
01-2012	**Deputy Chief**	-		-	-		-		-		-
Fire		397,582.14		474,512.00	437,006.50	92.1%	(37,505.50)		564,751.00	119.0%	90,239.00
							-				-
							-				-

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		2018		2019		Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	$		Budget	%	$
Revenues											
01-2020	**Policing**	9,806.63		6,600.00	9,901.45	150.0%	3,301.45		5,600.00	84.8%	(1,000.00)
	Revenues	9,806.63		6,600.00	9,901.45	150.0%	3,301.45		5,600.00	84.8%	(1,000.00)
Expenses											
01-2020	**Policing**	1,111,608.78		1,147,155.00	1,145,645.57	99.9%	(1,509.43)		1,177,471.00	102.6%	30,316.00
	Expenses	1,111,608.78		1,147,155.00	1,145,645.57	99.9%	(1,509.43)		1,177,471.00	102.6%	30,316.00
Net											
01-2020	**Policing**	1,101,802.15		1,140,555.00	1,135,744.12	99.6%	(4,810.88)		1,171,871.00	102.7%	31,316.00
Police		1,101,802.15		1,140,555.00	1,135,744.12	99.6%	(4,810.88)		1,171,871.00	102.7%	31,316.00
							-				-
							-				-
Revenues											
01-2030	**Conservation Authority**						-				-
	Revenues	-		-	-		-		-		-
Expenses											
01-2030	**Conservation Authority**	103,942.00		107,840.00	107,840.00	100.0%	-		112,626.00	104.4%	4,786.00
	Expenses	103,942.00		107,840.00	107,840.00	100.0%	-		112,626.00	104.4%	4,786.00
Net											
01-2030	**Conservation Authority**	103,942.00		107,840.00	107,840.00	100.0%	-		112,626.00	104.4%	4,786.00
Conservation Authority		103,942.00		107,840.00	107,840.00	100.0%	-		112,626.00	104.4%	4,786.00
							-				-
							-				-

		2018		2019		Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	$		Budget	%	$
Revenues											
01-2040	**Protective Inspections**	310,080.85		312,500.00	425,700.00	136.2%	113,200.00		320,000.00	102.4%	7,500.00
01-2041	**Unit #305**						-				-
01-2042	**CBO Contract**						-				-
01-2045	**Septic Inspection**						-				-
	Revenues	310,080.85		312,500.00	425,700.00	136.2%	113,200.00		320,000.00	102.4%	7,500.00
Expenses											
01-2040	**Protective Inspections**	306,987.85		308,000.00	422,350.00	137.1%	114,350.00		316,000.00	102.6%	8,000.00
01-2041	**Unit #305**	1,115.29		1,750.00	1,250.00	71.4%	(500.00)		1,750.00	100.0%	-
01-2042	**CBO Contract**	1,977.71		2,750.00	2,100.00	76.4%	(650.00)		2,250.00	81.8%	(500.00)
01-2045	**Septic Inspection**	-		-	-		-		-		-
	Expenses	310,080.85		312,500.00	425,700.00	136.2%	113,200.00		320,000.00	102.4%	7,500.00
Net											
01-2040	**Protective Inspections**	(3,093.00)		(4,500.00)	(3,350.00)	74.4%	1,150.00		(4,000.00)	88.9%	500.00
01-2041	**Unit #305**	1,115.29		1,750.00	1,250.00	71.4%	(500.00)		1,750.00	100.0%	-
01-2042	**CBO Contract**	1,977.71		2,750.00	2,100.00	76.4%	(650.00)		2,250.00	81.8%	(500.00)
01-2045	**Septic Inspection**	-		-	-		-		-		-
Building		-		-	-		-		-		-

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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
Revenues									
01-2050	**Safety Committee**					-			-
01-2055	**Emergency Services Plan**	-	-	-		-	-		-
01-2056	**JEPP Funding**	-	-	-		-	-		-
01-2057	**Ice Storm Emergency**					-			-
01-2060	**Canine Control**	33,260.00	33,260.00	29,790.00	89.6%	(3,470.00)	33,250.00	100.0%	(10.00)
01-2070	**Crossing Guard**					-			-
01-2080	**Property Standards**					-			-
	Revenues	33,260.00	33,260.00	29,790.00	89.6%	(3,470.00)	33,250.00	100.0%	(10.00)
Expenses									
01-2050	**Safety Committee**	9,049.94	8,070.00	7,079.86	87.7%	(990.14)	9,080.00	112.5%	1,010.00
01-2055	**Emergency Services Plan**	2,190.30	2,600.00	2,469.77	95.0%	(130.23)	3,350.00	128.8%	750.00
01-2056	**JEPP Funding**	-	-	-		-	-		-
01-2057	**Ice Storm Emergency**	-	-	-		-	-		-
01-2060	**Canine Control**	30,241.02	32,300.00	32,427.28	100.4%	127.28	33,250.00	102.9%	950.00
01-2070	**Crossing Guard**	5,485.27	7,650.00	5,700.00	74.5%	(1,950.00)	6,552.00	85.6%	(1,098.00)
01-2080	**Property Standards**	9,952.76	52,794.00	18,629.22	35.3%	(34,164.78)	109,437.00	207.3%	56,643.00
	Expenses	56,919.29	103,414.00	66,306.13	64.1%	(37,107.87)	161,669.00	156.3%	58,255.00
Net									
01-2050	**Safety Committee**	9,049.94	8,070.00	7,079.86	87.7%	(990.14)	9,080.00	112.5%	1,010.00
01-2055	**Emergency Services Plan**	2,190.30	2,600.00	2,469.77	95.0%	(130.23)	3,350.00	128.8%	750.00
01-2056	**JEPP Funding**	-	-	-		-	-		-
01-2057	**Ice Storm Emergency**	-	-	-		-	-		-
01-2060	**Canine Control**	(3,018.98)	(960.00)	2,637.28	-274.7%	3,597.28	-	0.0%	960.00
01-2070	**Crossing Guard**	5,485.27	7,650.00	5,700.00	74.5%	(1,950.00)	6,552.00	85.6%	(1,098.00)
01-2080	**Property Standards**	9,952.76	52,794.00	18,629.22	35.3%	(34,164.78)	109,437.00	207.3%	56,643.00
Other Protective Services		23,659.29	70,154.00	36,516.13	52.1%	(33,637.87)	128,419.00	183.1%	58,265.00
		23,659.29	70,154.00	36,516.13	52.1%	(33,637.87)	128,419.00	183.1%	58,265.00
						-			-

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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
Transportation									
Roads									
Revenues									
01-2090	**Street Lighting**	-	-	-		-	-		-
01-2501	**Roads - Revenue**	11,836.37	7,800.00	8,595.00	110.2%	795.00	8,600.00	110.3%	800.00
01-2502	**Culvert Maintenance**					-			-
01-2503	**Culvert installations**					-			-
01-2504	**Roads Administration**	-	-	-		-	-		-
01-2505	**Weed Cutting**	-	-	-		-	-		-
01-2506	**Landscaping**					-			-
01-2507	**Tree Trim & Removal**					-			-
01-2508	**Gravel Pits**	375,926.96	26,000.00	45,292.21	174.2%	19,292.21	30,000.00	115.4%	4,000.00
01-2509	**Bridge Maintenance**					-			-
01-2510	**Ditching**					-			-
01-2511	**Storm Drains**	-	-	-		-	-		-
01-2512	**Catch Basin Cleaning**					-			-
01-2513	**Catch Basin Construction**					-			-
01-2514	**Municipal Drains**	1,229.22	3,400.00	3,012.00	88.6%	(388.00)	-	0.0%	(3,400.00)
01-2515	**Pavement Patching**					-			-
01-2516	**Sweeping/Shouldering**	-	-	-		-	-		-
01-2517	**Spreading Calcium**	-	-	-		-	-		-
01-2518	**Grading**	2,113.00	1,000.00	460.50	46.1%	(539.50)	500.00	50.0%	(500.00)
01-2519	**Civic Addressing**	3,321.00	2,800.00	1,500.00	53.6%	(1,300.00)	1,500.00	53.6%	(1,300.00)
01-2520	**Sanding/Salting**					-			-
01-2521	**Gravelling**	-	-	-		-	-		-
01-2522	**Entrance Permits**	16,800.00	8,000.00	10,000.00	125.0%	2,000.00	9,000.00	112.5%	1,000.00
01-2523	**Southgate Rd 22**					-			-
01-2525	**Roads Capital**					-			-
01-2527	**Roads Needs Study**	-	2,500.00	2,500.00	100.0%	-	-	0.0%	(2,500.00)
01-2528	**Tree Planting Program**	-	-	-		-	-		-
01-2529	**Retroreflectometer**					-			-
01-2530	**Street Signs**	-	-	-		-	-		-
01-2531	**Roads Miscellaneous**					-			-

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		2018		2019		Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	$		Budget	%	$
01-2532	**Street Patrols**						-				-
01-2540	**Snowplowing**	6,574.00		3,500.00	3,000.00	85.7%	(500.00)		3,500.00	100.0%	-
01-2541	**Winter Main Sidewalks**						-				-
01-2545	**Washouts/Spot improvements**						-				-
01-2547	**Dundalk Works Depot**						-				-
01-2548	**Hopeville Works Depot**						-				-
01-2549	**Holstein Works Depot**	2,728.70		2,500.00	2,700.00	108.0%	200.00		-	0.0%	(2,500.00)
01-2550	**Line Painting**						-				-
01-2551	**Sidewalks Repair & Construction**						-				-
01-2553	**Grass & Flowers**						-				-
01-2554	**Street Decorations**						-				-
01-2555	**Roads Shop Administration**						-				-
01-2556	**Parkette**	-		-	-		-		-		-
01-2557	**Roads Training & Mileage**						-				-
01-2560	**Equipment Maintenance**	-		-	-		-		-		-
01-2561	**GPS Mapping**						-				-
01-2562	**Vacation and Statutory Pay**						-				-
01-2563	**Sick Time**						-				-
01-2565	**Misc PUC**						-				-
01-2566	**Unit #119**										
01-2567	**Unit #315**										
01-2568	**2016 International 7500**						-				-
01-2569	**2005 Volvo Excavator**						-				-
01-2570	**2014 Remanufactured Trackless**						-				-
01-2571	**Unit #214**						-				-
01-2572	**Unit #301**						-				-
01-2573	**Unit #309**						-				-
01-2574	**Unit #212**						-				-
01-2575	**Unit #208**						-				-
01-2576	**Unit #111**						-				-
01-2577	**Unit #206**						-				-
01-2578	**Unit #304**						-				-
01-2579	**Unit #204**						-				-
01-2580	**Unit#101**						-				-

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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
01-2581	**Unit #102**					-			-
01-2582	**Unit #103**					-			-
01-2583	**Unit #104**					-			-
01-2584	**Unit #105**					-			-
01-2585	**Unit #112**					-			-
01-2586	**Unit #107**					-			-
01-2587	**Unit #108**					-			-
01-2588	**Unit #109**					-			-
01-2589	**Unit #110**					-			-
01-2590	**Unit #201**					-			-
01-2591	**Unit #202**					-			-
01-2592	**Unit #203**					-			-
01-2593	**Unit #205**					-			-
01-2594	**Unit #100**					-			-
01-2595	**Unit #209**					-			-
01-2596	**Unit #110**					-			-
01-2597	**Unit #307**					-			-
01-2598	**Unit #294**					-			-
01-2599	**Unit #308**					-			-
	Revenues	420,529.25	57,500.00	77,059.71	134.0%	19,559.71	53,100.00	92.3%	(4,400.00)
Expenses									
01-2090	**Street Lighting**	39,071.79	79,342.00	69,842.00	88.0%	(9,500.00)	81,100.00	102.2%	1,758.00
01-2501	**Roads - Revenue**					-			-
01-2502	**Culvert Maintenance**	55,475.41	20,000.00	30,000.00	150.0%	10,000.00	27,600.00	138.0%	7,600.00
01-2503	**Culvert installations**	4,634.52	8,125.00	5,125.00	63.1%	(3,000.00)	8,780.00	108.1%	655.00
01-2504	**Roads Administration**	104,851.65	114,815.00	122,715.00	106.9%	7,900.00	134,950.00	117.5%	20,135.00
01-2505	**Weed Cutting**	17,464.98	21,250.00	13,995.07	65.9%	(7,254.93)	21,930.00	103.2%	680.00
01-2506	**Landscaping**	927.88	1,650.00	2,407.04	145.9%	757.04	2,542.00	154.1%	892.00
01-2507	**Tree Trim & Removal**	52,825.26	47,500.00	46,500.00	97.9%	(1,000.00)	49,120.00	103.4%	1,620.00
01-2508	**Gravel Pits**	480,877.49	125,863.00	141,849.58	112.7%	15,986.58	143,019.00	113.6%	17,156.00
01-2509	**Bridge Maintenance**	32,909.54	65,550.00	29,500.00	45.0%	(36,050.00)	65,600.00	100.1%	50.00
01-2510	**Ditching**	12,297.54	11,500.00	12,354.17	107.4%	854.17	15,860.00	137.9%	4,360.00
01-2511	**Storm Drains**	2,912.20	4,000.00	4,000.00	100.0%	-	79,780.00	1994.5%	75,780.00
01-2512	**Catch Basin Cleaning**	914.37	1,250.00	2,634.21	210.7%	1,384.21	3,138.00	251.0%	1,888.00

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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
01-2513	**Catch Basin Construction**	849.45	1,625.00	1,366.97	84.1%	(258.03)	1,756.00	108.1%	131.00
01-2514	**Municipal Drains**	7,181.85	11,000.00	11,000.00	100.0%	-	11,390.00	103.5%	390.00
01-2515	**Pavement Patching**	38,828.35	40,500.00	37,500.00	92.6%	(3,000.00)	45,460.00	112.2%	4,960.00
01-2516	**Sweeping/Shouldering**	19,433.48	18,750.00	21,250.00	113.3%	2,500.00	28,900.00	154.1%	10,150.00
01-2517	**Spreading Calcium**	168,238.91	171,250.00	124,500.00	72.7%	(46,750.00)	175,120.00	102.3%	3,870.00
01-2518	**Grading**	26,745.63	37,500.00	37,500.00	100.0%	-	45,360.00	121.0%	7,860.00
01-2519	**Civic Addressing**	1,205.97	1,625.00	1,375.00	84.6%	(250.00)	1,882.00	115.8%	257.00
01-2520	**Sanding/Salting**	183,604.52	200,000.00	257,625.00	128.8%	57,625.00	251,900.00	126.0%	51,900.00
01-2521	**Gravelling**	295,779.38	331,250.00	346,864.04	104.7%	15,614.04	350,280.00	105.7%	19,030.00
01-2522	**Entrance Permits**	1,679.74	1,875.00	1,250.00	66.7%	(625.00)	2,268.00	121.0%	393.00
01-2523	**Southgate Rd 22**	-	-	-		-	-		-
01-2525	**Roads Capital**	626,301.42	613,222.00	643,441.00	104.9%	30,219.00	689,326.00	112.4%	76,104.00
01-2527	**Roads Needs Study**	-	25,000.00	25,000.00	100.0%	-	-	0.0%	(25,000.00)
01-2528	**Tree Planting Program**	-	-	-		-	-		-
01-2529	**Retroreflectometer**	-	1,750.00	1,450.00	82.9%	(300.00)	2,012.00	115.0%	262.00
01-2530	**Street Signs**	23,760.83	19,000.00	30,625.00	161.2%	11,625.00	27,490.00	144.7%	8,490.00
01-2531	**Roads Miscellaneous**	26,364.58	10,950.00	12,825.00	117.1%	1,875.00	16,360.00	149.4%	5,410.00
01-2532	**Street Patrols**	50,819.65	35,400.00	35,400.00	100.0%	-	38,230.00	108.0%	2,830.00
01-2540	**Snowplowing**	157,722.09	154,500.00	98,125.00	63.5%	(56,375.00)	157,573.00	102.0%	3,073.00
01-2541	**Winter Main Sidewalks**	9,697.39	15,750.00	14,500.00	92.1%	(1,250.00)	45,772.00	290.6%	30,022.00
01-2545	**Washouts/Spot improvements**	25,147.32	8,250.00	10,125.00	122.7%	1,875.00	12,080.00	146.4%	3,830.00
01-2547	**Dundalk Works Depot**	23,136.44	19,150.00	25,900.00	135.2%	6,750.00	27,450.00	143.3%	8,300.00
01-2548	**Hopeville Works Depot**	33,647.33	20,950.00	32,450.00	154.9%	11,500.00	28,400.00	135.6%	7,450.00
01-2549	**Holstein Works Depot**	43,629.06	35,950.00	36,050.00	100.3%	100.00	40,210.00	111.8%	4,260.00
01-2550	**Line Painting**	5,251.01	7,000.00	7,280.72	104.0%	280.72	8,000.00	114.3%	1,000.00
01-2551	**Sidewalks Repair & Construction**	84.13	1,750.00	1,125.00	64.3%	(625.00)	2,136.00	122.1%	386.00
01-2553	**Grass & Flowers**	1,216.72	8,350.00	14,214.53	170.2%	5,864.53	16,350.00	195.8%	8,000.00
01-2554	**Street Decorations**	1,998.89	2,450.00	1,750.00	71.4%	(700.00)	2,012.00	82.1%	(438.00)
01-2555	**Roads Shop Administration**	35,185.15	32,475.00	32,475.00	100.0%	-	38,400.00	118.2%	5,925.00
01-2556	**Parkette**	1,001.68	450.00	516.69	114.8%	66.69	450.00	100.0%	-
01-2557	**Roads Training & Mileage**	35,682.03	34,000.00	27,250.00	80.1%	(6,750.00)	36,520.00	107.4%	2,520.00
01-2560	**Equipment Maintenance**	231,837.62	310,000.00	296,874.00	95.8%	(13,126.00)	252,280.00	81.4%	(57,720.00)
01-2561	**GPS Mapping**	-	2,000.00	2,625.00	131.3%	625.00	4,972.00	248.6%	2,972.00
01-2562	**Vacation and Statutory Pay**	67,951.16	65,997.00	65,997.00	100.0%	-	73,080.00	110.7%	7,083.00

		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
01-2563	**Sick Time**	16,408.15	12,500.00	12,500.00	100.0%	-	15,120.00	121.0%	2,620.00
01-2565	**Misc PUC**	-	-	-		-	-		-
01-2566	**Unit #119**	-	-	1,125.00		1,125.00	1,256.00		1,256.00
01-2567	**Unit #315**	5,202.48	7,125.00	5,625.00	78.9%	(1,500.00)	6,756.00	94.8%	(369.00)
01-2568	**2016 International 7500**	11,803.01	12,844.00	15,344.00	119.5%	2,500.00	15,536.00	121.0%	2,692.00
01-2569	**2005 Volvo Excavator**	22,230.72	23,344.00	14,750.00	63.2%	(8,594.00)	22,532.00	96.5%	(812.00)
01-2570	**2014 Remanufactured Trackless**	21,307.54	12,344.00	30,250.00	245.1%	17,906.00	21,250.00	172.1%	8,906.00
01-2571	**Unit #214**	35,302.10	26,907.00	29,050.00	108.0%	2,143.00	33,804.00	125.6%	6,897.00
01-2572	**Unit #301**	5,239.52	2,141.00	4,500.00	210.2%	2,359.00	5,772.00	269.6%	3,631.00
01-2573	**Unit #309**	2,656.70	4,125.00	4,125.00	100.0%	-	3,256.00	78.9%	(869.00)
01-2574	**Unit #212**	33,302.50	24,375.00	31,375.00	128.7%	7,000.00	35,288.00	144.8%	10,913.00
01-2575	**Unit #208**	15,829.96	12,625.00	14,500.00	114.9%	1,875.00	14,728.00	116.7%	2,103.00
01-2576	**Unit #111**	6,292.17	1,475.00	7,625.00	516.9%	6,150.00	6,886.00	466.8%	5,411.00
01-2577	**Unit #206**	20,587.53	7,000.00	10,415.39	148.8%	3,415.39	-	0.0%	(7,000.00)
01-2578	**Unit #304**	27,298.20	18,500.00	16,600.00	89.7%	(1,900.00)	20,038.00	108.3%	1,538.00
01-2579	**Unit #204**	27.65	-	-		-	-		-
01-2580	**Unit#101**	23,527.27	16,250.00	19,500.00	120.0%	3,250.00	21,778.00	134.0%	5,528.00
01-2581	**Unit #102**	32,106.14	26,905.00	28,905.00	107.4%	2,000.00	29,304.00	108.9%	2,399.00
01-2582	**Unit #103**	32.15	-	-		-	-		-
01-2583	**Unit #104**	368.40	1,075.00	1,775.00	165.1%	700.00	1,906.00	177.3%	831.00
01-2584	**Unit #105**	25,764.29	28,000.00	28,000.00	100.0%	-	27,414.00	97.9%	(586.00)
01-2585	**Unit #112**	7,916.73	4,750.00	2,579.75	54.3%	(2,170.25)	4,886.00	102.9%	136.00
01-2586	**Unit #107**	4,948.84	3,251.00	1,899.35	58.4%	(1,351.65)	-	0.0%	(3,251.00)
01-2587	**Unit #108**	2,394.32	-	-		-	-		-
01-2588	**Unit #109**	5,202.87	-	-		-	-		-
01-2589	**Unit #110**	11,905.68	7,125.00	12,200.00	171.2%	5,075.00	7,886.00	110.7%	761.00
01-2590	**Unit #201**	-	-	-		-	13,886.00		13,886.00
01-2591	**Unit #202**	23,860.46	19,769.00	22,188.00	112.2%	2,419.00	24,016.00	121.5%	4,247.00
01-2592	**Unit #203**	63.66	-	-		-	-		-
01-2593	**Unit #205**	26,773.59	20,625.00	25,425.00	123.3%	4,800.00	25,170.00	122.0%	4,545.00
01-2594	**Unit #100**	26,924.26	22,562.00	22,562.00	100.0%	-	22,898.00	101.5%	336.00
01-2595	**Unit #209**	35,884.29	22,250.00	21,250.00	95.5%	(1,000.00)	21,532.00	96.8%	(718.00)
01-2596	**Unit #110**	4,248.44	4,750.00	5,225.00	110.0%	475.00	5,942.00	125.1%	1,192.00
01-2597	**Unit #307**	456.49	-	960.49		960.49	-		-

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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
01-2598	**Unit #294**	9,662.56	2,500.00	1,900.00	76.0%	(600.00)	1,228.00	49.1%	(1,272.00)
01-2599	**Unit #308**	4,455.87	-	276.77		276.77	-		-
	Expenses	3,419,128.95	3,085,681.00	3,129,582.77	101.4%	43,901.77	3,476,906.00	112.7%	391,225.00
Net									
01-2090	**Street Lighting**	39,071.79	79,342.00	69,842.00	88.0%	(9,500.00)	81,100.00	102.2%	1,758.00
01-2501	**Roads - Revenue**	(11,836.37)	(7,800.00)	(8,595.00)	110.2%	(795.00)	(8,600.00)	110.3%	(800.00)
01-2502	**Culvert Maintenance**	55,475.41	20,000.00	30,000.00	150.0%	10,000.00	27,600.00	138.0%	7,600.00
01-2503	**Culvert installations**	4,634.52	8,125.00	5,125.00	63.1%	(3,000.00)	8,780.00	108.1%	655.00
01-2504	**Roads Administration**	104,851.65	114,815.00	122,715.00	106.9%	7,900.00	134,950.00	117.5%	20,135.00
01-2505	**Weed Cutting**	17,464.98	21,250.00	13,995.07	65.9%	(7,254.93)	21,930.00	103.2%	680.00
01-2506	**Landscaping**	927.88	1,650.00	2,407.04	145.9%	757.04	2,542.00	154.1%	892.00
01-2507	**Tree Trim & Removal**	52,825.26	47,500.00	46,500.00	97.9%	(1,000.00)	49,120.00	103.4%	1,620.00
01-2508	**Gravel Pits**	104,950.53	99,863.00	96,557.37	96.7%	(3,305.63)	113,019.00	113.2%	13,156.00
01-2509	**Bridge Maintenance**	32,909.54	65,550.00	29,500.00	45.0%	(36,050.00)	65,600.00	100.1%	50.00
01-2510	**Ditching**	12,297.54	11,500.00	12,354.17	107.4%	854.17	15,860.00	137.9%	4,360.00
01-2511	**Storm Drains**	2,912.20	4,000.00	4,000.00	100.0%	-	79,780.00	1994.5%	75,780.00
01-2512	**Catch Basin Cleaning**	914.37	1,250.00	2,634.21	210.7%	1,384.21	3,138.00	251.0%	1,888.00
01-2513	**Catch Basin Construction**	849.45	1,625.00	1,366.97	84.1%	(258.03)	1,756.00	108.1%	131.00
01-2514	**Municipal Drains**	5,952.63	7,600.00	7,988.00	105.1%	388.00	11,390.00	149.9%	3,790.00
01-2515	**Pavement Patching**	38,828.35	40,500.00	37,500.00	92.6%	(3,000.00)	45,460.00	112.2%	4,960.00
01-2516	**Sweeping/Shouldering**	19,433.48	18,750.00	21,250.00	113.3%	2,500.00	28,900.00	154.1%	10,150.00
01-2517	**Spreading Calcium**	168,238.91	171,250.00	124,500.00	72.7%	(46,750.00)	175,120.00	102.3%	3,870.00
01-2518	**Grading**	24,632.63	36,500.00	37,039.50	101.5%	539.50	44,860.00	122.9%	8,360.00
01-2519	**Civic Addressing**	(2,115.03)	(1,175.00)	(125.00)	10.6%	1,050.00	382.00	-32.5%	1,557.00
01-2520	**Sanding/Salting**	183,604.52	200,000.00	257,625.00	128.8%	57,625.00	251,900.00	126.0%	51,900.00
01-2521	**Gravelling**	295,779.38	331,250.00	346,864.04	104.7%	15,614.04	350,280.00	105.7%	19,030.00
01-2522	**Entrance Permits**	(15,120.26)	(6,125.00)	(8,750.00)	142.9%	(2,625.00)	(6,732.00)	109.9%	(607.00)
01-2523	**Southgate Rd 22**	-	-	-		-	-		-
01-2525	**Roads Capital**	626,301.42	613,222.00	643,441.00	104.9%	30,219.00	689,326.00	112.4%	76,104.00
01-2527	**Roads Needs Study**	-	22,500.00	22,500.00	100.0%	-	-	0.0%	(22,500.00)
01-2528	**Tree Planting Program**	-	-	-		-	-		-
01-2529	**Retroreflectometer**	-	1,750.00	1,450.00	82.9%	(300.00)	2,012.00	115.0%	262.00
01-2530	**Street Signs**	23,760.83	19,000.00	30,625.00	161.2%	11,625.00	27,490.00	144.7%	8,490.00
01-2531	**Roads Miscellaneous**	26,364.58	10,950.00	12,825.00	117.1%	1,875.00	16,360.00	149.4%	5,410.00

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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
01-2532	**Street Patrols**	50,819.65	35,400.00	35,400.00	100.0%	-	38,230.00	108.0%	2,830.00
01-2540	**Snowplowing**	151,148.09	151,000.00	95,125.00	63.0%	(55,875.00)	154,073.00	102.0%	3,073.00
01-2541	**Winter Main Sidewalks**	9,697.39	15,750.00	14,500.00	92.1%	(1,250.00)	45,772.00	290.6%	30,022.00
01-2545	**Washouts/Spot improvements**	25,147.32	8,250.00	10,125.00	122.7%	1,875.00	12,080.00	146.4%	3,830.00
01-2547	**Dundalk Works Depot**	23,136.44	19,150.00	25,900.00	135.2%	6,750.00	27,450.00	143.3%	8,300.00
01-2548	**Hopeville Works Depot**	33,647.33	20,950.00	32,450.00	154.9%	11,500.00	28,400.00	135.6%	7,450.00
01-2549	**Holstein Works Depot**	40,900.36	33,450.00	33,350.00	99.7%	(100.00)	40,210.00	120.2%	6,760.00
01-2550	**Line Painting**	5,251.01	7,000.00	7,280.72	104.0%	280.72	8,000.00	114.3%	1,000.00
01-2551	**Sidewalks Repair & Construction**	84.13	1,750.00	1,125.00	64.3%	(625.00)	2,136.00	122.1%	386.00
01-2553	**Grass & Flowers**	1,216.72	8,350.00	14,214.53	170.2%	5,864.53	16,350.00	195.8%	8,000.00
01-2554	**Street Decorations**	1,998.89	2,450.00	1,750.00	71.4%	(700.00)	2,012.00	82.1%	(438.00)
01-2555	**Roads Shop Administration**	35,185.15	32,475.00	32,475.00	100.0%	-	38,400.00	118.2%	5,925.00
01-2556	**Parkette**	1,001.68	450.00	516.69	114.8%	66.69	450.00	100.0%	-
01-2557	**Roads Training & Mileage**	35,682.03	34,000.00	27,250.00	80.1%	(6,750.00)	36,520.00	107.4%	2,520.00
01-2560	**Equipment Maintenance**	231,837.62	310,000.00	296,874.00	95.8%	(13,126.00)	252,280.00	81.4%	(57,720.00)
01-2561	**GPS Mapping**	-	2,000.00	2,625.00	131.3%	625.00	4,972.00	248.6%	2,972.00
01-2562	**Vacation and Statutory Pay**	67,951.16	65,997.00	65,997.00	100.0%	-	73,080.00	110.7%	7,083.00
01-2563	**Sick Time**	16,408.15	12,500.00	12,500.00	100.0%	-	15,120.00	121.0%	2,620.00
01-2565	**Misc PUC**	-	-	-		-	-		-
01-2566	**Unit #119**	-	-	1,125.00		1,125.00	1,256.00		1,256.00
01-2567	**Unit #315**	5,202.48	7,125.00	5,625.00	78.9%	(1,500.00)	6,756.00	94.8%	(369.00)
01-2568	**2016 International 7500**	11,803.01	12,844.00	15,344.00	119.5%	2,500.00	15,536.00	121.0%	2,692.00
01-2569	**2005 Volvo Excavator**	22,230.72	23,344.00	14,750.00	63.2%	(8,594.00)	22,532.00	96.5%	(812.00)
01-2570	**2014 Remanufactured Trackless**	21,307.54	12,344.00	30,250.00	245.1%	17,906.00	21,250.00	172.1%	8,906.00
01-2571	**Unit #214**	35,302.10	26,907.00	29,050.00	108.0%	2,143.00	33,804.00	125.6%	6,897.00
01-2572	**Unit #301**	5,239.52	2,141.00	4,500.00	210.2%	2,359.00	5,772.00	269.6%	3,631.00
01-2573	**Unit #309**	2,656.70	4,125.00	4,125.00	100.0%	-	3,256.00	78.9%	(869.00)
01-2574	**Unit #212**	33,302.50	24,375.00	31,375.00	128.7%	7,000.00	35,288.00	144.8%	10,913.00
01-2575	**Unit #208**	15,829.96	12,625.00	14,500.00	114.9%	1,875.00	14,728.00	116.7%	2,103.00
01-2576	**Unit #111**	6,292.17	1,475.00	7,625.00	516.9%	6,150.00	6,886.00	466.8%	5,411.00
01-2577	**Unit #206**	20,587.53	7,000.00	10,415.39	148.8%	3,415.39	-	0.0%	(7,000.00)
01-2578	**Unit #304**	27,298.20	18,500.00	16,600.00	89.7%	(1,900.00)	20,038.00	108.3%	1,538.00
01-2579	**Unit #204**	27.65	-	-		-	-		-
01-2580	**Unit#101**	23,527.27	16,250.00	19,500.00	120.0%	3,250.00	21,778.00	134.0%	5,528.00

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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
01-2581	**Unit #102**	32,106.14	26,905.00	28,905.00	107.4%	2,000.00	29,304.00	108.9%	2,399.00
01-2582	**Unit #103**	32.15	-	-		-	-		-
01-2583	**Unit #104**	368.40	1,075.00	1,775.00	165.1%	700.00	1,906.00	177.3%	831.00
01-2584	**Unit #105**	25,764.29	28,000.00	28,000.00	100.0%	-	27,414.00	97.9%	(586.00)
01-2585	**Unit #112**	7,916.73	4,750.00	2,579.75	54.3%	(2,170.25)	4,886.00	102.9%	136.00
01-2586	**Unit #107**	4,948.84	3,251.00	1,899.35	58.4%	(1,351.65)	-	0.0%	(3,251.00)
01-2587	**Unit #108**	2,394.32	-	-		-	-		-
01-2588	**Unit #109**	5,202.87	-	-		-	-		-
01-2589	**Unit #110**	11,905.68	7,125.00	12,200.00	171.2%	5,075.00	7,886.00	110.7%	761.00
01-2590	**Unit #201**	-	-	-		-	13,886.00		13,886.00
01-2591	**Unit #202**	23,860.46	19,769.00	22,188.00	112.2%	2,419.00	24,016.00	121.5%	4,247.00
01-2592	**Unit #203**	63.66	-	-		-	-		-
01-2593	**Unit #205**	26,773.59	20,625.00	25,425.00	123.3%	4,800.00	25,170.00	122.0%	4,545.00
01-2594	**Unit #100**	26,924.26	22,562.00	22,562.00	100.0%	-	22,898.00	101.5%	336.00
01-2595	**Unit #209**	35,884.29	22,250.00	21,250.00	95.5%	(1,000.00)	21,532.00	96.8%	(718.00)
01-2596	**Unit #110**	4,248.44	4,750.00	5,225.00	110.0%	475.00	5,942.00	125.1%	1,192.00
01-2597	**Unit #307**	456.49	-	960.49		960.49	-		-
01-2598	**Unit #294**	9,662.56	2,500.00	1,900.00	76.0%	(600.00)	1,228.00	49.1%	(1,272.00)
01-2599	**Unit #308**	4,455.87	-	276.77		276.77	-		-
Roads		2,998,599.70	3,028,181.00	3,052,523.06	100.8%	24,342.06	3,423,806.00	113.1%	395,625.00
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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
Solid Waste						-			-
Revenues									
01-3001	**Cart Maintenance**	-	-	-		-	-		-
01-3002	**Waste Dept - Debt Repayment**					-			-
01-3005	**Office**	8,730.43	8,500.00	8,531.36	100.4%	31.36	8,700.00	102.4%	200.00
01-3006	**Sick Time**					-			-
01-3007	**Holiday Time**					-			-
01-3008	**Misc**	-	-	-		-	-		-
01-3009	**Oil**	-	-	-		-	-		-
01-3010	**Sewer**	-	-	-		-	-		-
01-3020	**Sewer Lagoon**					-			-
01-3025	**Sewers**					-			-
01-3027	**Sewer Install**					-			-
01-3028	**Lagoon Property**	-	-	-		-	-		-
01-3030	**Hazardous Waste**	9,232.05	8,000.00	8,000.00	100.0%	-	8,250.00	103.1%	250.00
01-3031	**Septage**					-			-
01-3040	**Dundalk Transfer Station**	59,857.19	66,300.00	42,600.00	64.3%	(23,700.00)	50,900.00	76.8%	(15,400.00)
01-3050	**Osprey Site**					-			-
01-3060	**Proton Landfill Operation/covering**	-	-	-		-	-		-
01-3061	**Unit #301**					-			-
01-3062	**Haulage 40 yd Bin**					-			-
01-3063	**Waste Col Waste & Recycling**					-			-
01-3064	**Unit #106**					-			-
01-3065	**Unit #210**					-			-
01-3066	**Unit #207**					-			-
01-3067	**Collection - Garbage/Compost**					-			-
01-3068	**Collection - Recycles/Compost**					-			-
01-3069	**Egremont Transfer Station**					-			-
01-3070	**Egremont Landfill Operation/Covering**	28,388.97	24,000.00	28,500.00	118.8%	4,500.00	27,000.00	112.5%	3,000.00
01-3071	**Recycling - Steel**	18,533.49	15,000.00	18,000.00	120.0%	3,000.00	18,000.00	120.0%	3,000.00
01-3072	**Recycling - Blue Cart**	81,318.56	70,000.00	70,000.00	100.0%	-	70,000.00	100.0%	-
01-3073	**Recycling - Tires**	3,382.22	3,000.00	-	0.0%	(3,000.00)	-	0.0%	(3,000.00)
01-3074	**Recycling - Compost**	4,419.80	6,000.00	5,000.00	83.3%	(1,000.00)	5,000.00	83.3%	(1,000.00)
01-3075	**Recyling - Electronics**	4,982.00	5,000.00	5,000.00	100.0%	-	5,250.00	105.0%	250.00

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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
01-3076	**Equipment Maintenance**					-			-
01-3077	**Waste Dept - Garage**					-			-
01-3078	**Unit #211**	13,412.67	-	-		-	-		-
01-3079	**Unit #301**					-			-
01-3080	**Recycling - Carpet**	-	-	-		-	-		-
01-3081	**2013 Autocar Expeditor**					-			-
01-3082	**Recycling - Shingles**	-	-	-		-	-		-
01-3083	**Unit #219**	-	-	-		-	-		-
	Revenues	232,257.38	205,800.00	185,631.36	90.2%	(20,168.64)	193,100.00	93.8%	(12,700.00)
Expenses									
01-3001	**Cart Maintenance**	1,697.91	1,875.00	750.00	40.0%	(1,125.00)	1,450.00	77.3%	(425.00)
01-3002	**Waste Dept - Debt Repayment**	170,741.75	171,036.00	171,036.00	100.0%	-	171,036.00	100.0%	-
01-3005	**Office**	200,304.27	234,625.00	233,805.00	99.7%	(820.00)	290,195.00	123.7%	55,570.00
01-3006	**Sick Time**	3,061.66	3,125.00	3,800.00	121.6%	675.00	5,000.00	160.0%	1,875.00
01-3007	**Holiday Time**	25,539.31	19,125.00	19,125.00	100.0%	-	22,500.00	117.6%	3,375.00
01-3008	**Misc**	6,063.95	5,275.00	5,375.00	101.9%	100.00	6,100.00	115.6%	825.00
01-3009	**Oil**	-	400.00	-	0.0%	(400.00)	-	0.0%	(400.00)
01-3010	**Sewer**	-	-	-		-	-		-
01-3020	**Sewer Lagoon**	-	-	-		-	-		-
01-3025	**Sewers**	-	-	-		-	-		-
01-3027	**Sewer Install**	-	-	-		-	-		-
01-3028	**Lagoon Property**	-	-	-		-	-		-
01-3030	**Hazardous Waste**	8,029.94	9,825.00	9,450.00	96.2%	(375.00)	10,650.00	108.4%	825.00
01-3031	**Septage**	-	-	-		-	-		-
01-3040	**Dundalk Transfer Station**	73,182.29	77,700.00	58,880.00	75.8%	(18,820.00)	69,330.00	89.2%	(8,370.00)
01-3050	**Osprey Site**	-	-	-		-	-		-
01-3060	**Proton Landfill Operation/covering**	6,488.94	5,000.00	3,500.00	70.0%	(1,500.00)	4,500.00	90.0%	(500.00)
01-3061	**Unit #301**	-	10,280.00	33,125.00	322.2%	22,845.00	42,250.00	411.0%	31,970.00
01-3062	**Haulage 40 yd Bin**	17,492.83	15,505.00	17,653.45	113.9%	2,148.45	20,800.00	134.2%	5,295.00
01-3063	**Waste Col Waste & Recycling**	-	-	-		-	-		-
01-3064	**Unit #106**	14,564.97	14,500.00	7,573.93	52.2%	(6,926.07)	-	0.0%	(14,500.00)
01-3065	**Unit #210**	2,143.09	3,600.00	3,487.50	96.9%	(112.50)	5,450.00	151.4%	1,850.00
01-3066	**Unit #207**	1,361.79	-	-		-	-		-
01-3067	**Collection - Garbage/Compost**	42,773.50	39,240.00	39,240.00	100.0%	-	43,750.00	111.5%	4,510.00

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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
01-3068	**Collection - Recycles/Compost**	48,787.07	47,500.00	47,500.00	100.0%	-	52,500.00	110.5%	5,000.00
01-3069	**Egremont Transfer Station**	18,918.54	18,625.00	19,419.57	104.3%	794.57	21,500.00	115.4%	2,875.00
01-3070	**Egremont Landfill Operation/Covering**	75,797.20	77,035.00	78,435.00	101.8%	1,400.00	78,500.00	101.9%	1,465.00
01-3071	**Recycling - Steel**	2,155.28	2,050.00	2,050.00	100.0%	-	2,500.00	122.0%	450.00
01-3072	**Recycling - Blue Cart**	63,123.73	75,625.00	78,125.00	103.3%	2,500.00	85,000.00	112.4%	9,375.00
01-3073	**Recycling - Tires**	-	-	-		-	-		-
01-3074	**Recycling - Compost**	18,331.12	19,491.00	16,195.63	83.1%	(3,295.37)	19,850.00	101.8%	359.00
01-3075	**Recyling - Electronics**	151.16	-	-		-	-		-
01-3076	**Equipment Maintenance**	23.16	-	-		-	-		-
01-3077	**Waste Dept - Garage**	12,331.36	9,350.00	7,350.00	78.6%	(2,000.00)	8,675.00	92.8%	(675.00)
01-3078	**Unit #211**	95,060.99	40,427.00	18,666.91	46.2%	(21,760.09)	-	0.0%	(40,427.00)
01-3079	**Unit #301**	26,593.25	16,250.00	14,125.00	86.9%	(2,125.00)	17,250.00	106.2%	1,000.00
01-3080	**Recycling - Carpet**	-	-	-		-	-		-
01-3081	**2013 Autocar Expeditor**	94,095.07	61,750.00	47,750.00	77.3%	(14,000.00)	35,000.00	56.7%	(26,750.00)
01-3082	**Recycling - Shingles**	-	-	125.00		125.00	625.00		625.00
01-3083	**Unit #219**	-	-	24,437.50		24,437.50	25,000.00		25,000.00
	Expenses	1,028,814.13	979,214.00	960,980.49	98.1%	(18,233.51)	1,039,411.00	106.1%	60,197.00
Net									
01-3001	**Cart Maintenance**	1,697.91	1,875.00	750.00	40.0%	(1,125.00)	1,450.00	77.3%	(425.00)
01-3002	**Waste Dept - Debt Repayment**	170,741.75	171,036.00	171,036.00	100.0%	-	171,036.00	100.0%	-
01-3005	**Office**	191,573.84	226,125.00	225,273.64	99.6%	(851.36)	281,495.00	124.5%	55,370.00
01-3006	**Sick Time**	3,061.66	3,125.00	3,800.00	121.6%	675.00	5,000.00	160.0%	1,875.00
01-3007	**Holiday Time**	25,539.31	19,125.00	19,125.00	100.0%	-	22,500.00	117.6%	3,375.00
01-3008	**Misc**	6,063.95	5,275.00	5,375.00	101.9%	100.00	6,100.00	115.6%	825.00
01-3009	**Oil**	-	400.00	-	0.0%	(400.00)	-	0.0%	(400.00)
01-3010	**Sewer**	-	-	-		-	-		-
01-3020	**Sewer Lagoon**	-	-	-		-	-		-
01-3025	**Sewers**	-	-	-		-	-		-
01-3027	**Sewer Install**	-	-	-		-	-		-
01-3028	**Lagoon Property**	-	-	-		-	-		-
01-3030	**Hazardous Waste**	(1,202.11)	1,825.00	1,450.00	79.5%	(375.00)	2,400.00	131.5%	575.00
01-3031	**Septage**	-	-	-		-	-		-
01-3040	**Dundalk Transfer Station**	13,325.10	11,400.00	16,280.00	142.8%	4,880.00	18,430.00	161.7%	7,030.00
01-3050	**Osprey Site**	-	-	-		-	-		-

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		2018		2019		Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	$		Budget	%	$
01-3060	**Proton Landfill Operation/covering**	6,488.94		5,000.00	3,500.00	70.0%	(1,500.00)		4,500.00	90.0%	(500.00)
01-3061	**Unit #301**	-		10,280.00	33,125.00	322.2%	22,845.00		42,250.00	411.0%	31,970.00
01-3062	**Haulage 40 yd Bin**	17,492.83		15,505.00	17,653.45	113.9%	2,148.45		20,800.00	134.2%	5,295.00
01-3063	**Waste Col Waste & Recycling**	-		-	-		-		-		-
01-3064	**Unit #106**	14,564.97		14,500.00	7,573.93	52.2%	(6,926.07)		-	0.0%	(14,500.00)
01-3065	**Unit #210**	2,143.09		3,600.00	3,487.50	96.9%	(112.50)		5,450.00	151.4%	1,850.00
01-3066	**Unit #207**	1,361.79		-	-		-		-		-
01-3067	**Collection - Garbage/Compost**	42,773.50		39,240.00	39,240.00	100.0%	-		43,750.00	111.5%	4,510.00
01-3068	**Collection - Recycles/Compost**	48,787.07		47,500.00	47,500.00	100.0%	-		52,500.00	110.5%	5,000.00
01-3069	**Egremont Transfer Station**	18,918.54		18,625.00	19,419.57	104.3%	794.57		21,500.00	115.4%	2,875.00
01-3070	**Egremont Landfill Operation/Covering**	47,408.23		53,035.00	49,935.00	94.2%	(3,100.00)		51,500.00	97.1%	(1,535.00)
01-3071	**Recycling - Steel**	(16,378.21)		(12,950.00)	(15,950.00)	123.2%	(3,000.00)		(15,500.00)	119.7%	(2,550.00)
01-3072	**Recycling - Blue Cart**	(18,194.83)		5,625.00	8,125.00	144.4%	2,500.00		15,000.00	266.7%	9,375.00
01-3073	**Recycling - Tires**	(3,382.22)		(3,000.00)	-	0.0%	3,000.00		-	0.0%	3,000.00
01-3074	**Recycling - Compost**	13,911.32		13,491.00	11,195.63	83.0%	(2,295.37)		14,850.00	110.1%	1,359.00
01-3075	**Recyling - Electronics**	(4,830.84)		(5,000.00)	(5,000.00)	100.0%	-		(5,250.00)	105.0%	(250.00)
01-3076	**Equipment Maintenance**	23.16		-	-		-		-		-
01-3077	**Waste Dept - Garage**	12,331.36		9,350.00	7,350.00	78.6%	(2,000.00)		8,675.00	92.8%	(675.00)
01-3078	**Unit #211**	81,648.32		40,427.00	18,666.91	46.2%	(21,760.09)		-	0.0%	(40,427.00)
01-3079	**Unit #301**	26,593.25		16,250.00	14,125.00	86.9%	(2,125.00)		17,250.00	106.2%	1,000.00
01-3080	**Recycling - Carpet**	-		-	-		-		-		-
01-3081	**2013 Autocar Expeditor**	94,095.07		61,750.00	47,750.00	77.3%	(14,000.00)		35,000.00	56.7%	(26,750.00)
01-3082	**Recycling - Shingles**	-		-	125.00		125.00		625.00		625.00
01-3083	**Unit #219**	-		-	24,437.50		24,437.50		25,000.00		25,000.00
Solid Waste		796,556.75		773,414.00	775,349.13	100.3%	1,935.13		846,311.00	109.4%	72,897.00
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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
Fund 2: Sanitary Sewers									
Revenues									
02-0210	**Sale of Hydro**	-	-	-		-	-		-
02-0401	**Direct Sewer Billing**	629,532.18	641,012.00	753,180.00	117.5%	112,168.00	772,000.00	120.4%	130,988.00
02-2551	**Hydro O/H Mtce**					-			-
02-2594	**Hydro**					-			-
02-3010	**Sewer Frontage / Connection**	(600.00)	7,500.00	-	0.0%	(7,500.00)	-	0.0%	(7,500.00)
02-3020	**Lagoon**					-			-
02-3023	**Holiday Time**					-			-
02-3024	**Sick Time**					-			-
02-3025	**Admin**	86.61	-	-		-	-		-
02-3027	**Install**					-			-
02-3028	**Lagoon Property**					-			-
02-3041	**Share of Unit #302**					-			-
02-3050	**Share of Unit #309**					-			-
	Revenues	629,018.79	648,512.00	753,180.00	116.1%	104,668.00	772,000.00	119.0%	123,488.00
Expenses									
02-0210	**Sale of Hydro**	-	-	-		-	-		-
02-0401	**Direct Sewer Billing**					-			-
02-2551	**Hydro O/H Mtce**	-	-	-		-	-		-
02-2594	**Hydro**	-	-	-		-	-		-
02-3010	**Sewer Frontage / Connection**	463,748.01	441,329.00	503,529.70	114.1%	62,200.70	524,294.00	118.8%	82,965.00
02-3020	**Lagoon**	99,941.19	137,700.00	184,142.30	133.7%	46,442.30	173,850.00	126.3%	36,150.00
02-3023	**Holiday Time**	8,793.88	6,470.00	6,470.00	100.0%	-	6,656.00	102.9%	186.00
02-3024	**Sick Time**	1,372.21	1,250.00	2,875.00	230.0%	1,625.00	2,500.00	200.0%	1,250.00
02-3025	**Admin**	50,027.13	56,388.00	54,338.00	96.4%	(2,050.00)	59,825.00	106.1%	3,437.00
02-3027	**Install**	3,947.66	3,875.00	1,125.00	29.0%	(2,750.00)	3,875.00	100.0%	-
02-3028	**Lagoon Property**	1,188.71	-	700.00		700.00	1,000.00		1,000.00
02-3041	**Share of Unit #302**	-	-	-		-	-		-
02-3050	**Share of Unit #309**	-	1,500.00	-	0.0%	(1,500.00)	-	0.0%	(1,500.00)
	Expenses	629,018.79	648,512.00	753,180.00	116.1%	104,668.00	772,000.00	119.0%	123,488.00

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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
Net									
02-0210	**Sale of Hydro**	-	-	-		-	-		-
02-0401	**Direct Sewer Billing**	(629,532.18)	(641,012.00)	(753,180.00)	117.5%	(112,168.00)	(772,000.00)	120.4%	(130,988.00)
02-2551	**Hydro O/H Mtce**	-	-	-		-	-		-
02-2594	**Hydro**	-	-	-		-	-		-
02-3010	**Sewer Frontage / Connection**	464,348.01	433,829.00	503,529.70	116.1%	69,700.70	524,294.00	120.9%	90,465.00
02-3020	**Lagoon**	99,941.19	137,700.00	184,142.30	133.7%	46,442.30	173,850.00	126.3%	36,150.00
02-3023	**Holiday Time**	8,793.88	6,470.00	6,470.00	100.0%	-	6,656.00	102.9%	186.00
02-3024	**Sick Time**	1,372.21	1,250.00	2,875.00	230.0%	1,625.00	2,500.00	200.0%	1,250.00
02-3025	**Admin**	49,940.52	56,388.00	54,338.00	96.4%	(2,050.00)	59,825.00	106.1%	3,437.00
02-3027	**Install**	3,947.66	3,875.00	1,125.00	29.0%	(2,750.00)	3,875.00	100.0%	-
02-3028	**Lagoon Property**	1,188.71	-	700.00		700.00	1,000.00		1,000.00
02-3041	**Share of Unit #302**	-	-	-		-	-		-
02-3050	**Share of Unit #309**	-	1,500.00	-	0.0%	(1,500.00)	-	0.0%	(1,500.00)
		(0.00)	-	-		-	-		-
Fund 3: Water									
Revenues									
03-0000	**Interest**	-	-	-		-	-		-
03-0401	**Direct Billings**	516,201.87	526,965.00	583,576.00	110.7%	56,611.00	598,000.00	113.5%	71,035.00
03-3030	**Frontage**	53,584.49	39,600.00	35,302.00	89.1%	(4,298.00)	39,900.00	100.8%	300.00
03-3031	**Admin**					-			-
03-3032	**Lead Testing**					-			-
03-3033	**Scada System**					-			-
03-3034	**Meters**					-			-
03-3035	**Hydrants**					-			-
03-3036	**Watermain**					-			-
03-3037	**Service**					-			-
03-3038	**Cross Connections**					-			-
03-3039	**Well#4**					-			-
03-3040	**Well#3**					-			-
03-3041	**Unit#302**	-	-	-		-	-		-

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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
03-3042	**Well#3 Emergency Calls**					-			-
03-3043	**Well#4 Emergency Calls**					-			-
03-3044	**Unit#311**	-	-	-		-	-		-
03-3045	**Drinking Water Quality**					-			-
03-3046	**Training**					-			-
03-3047	**Standby**					-			-
03-3048	**Holiday Time**					-			-
03-3049	**Sick Time**					-			-
03-3050	**Unit#309**	-	5,000.00	-	0.0%	(5,000.00)	-	0.0%	(5,000.00)
03-3051	**Well#5**					-			-
03-3052	**Well#5 Emergency Calls**					-			-
	Revenues	569,786.36	571,565.00	618,878.00	108.3%	47,313.00	637,900.00	111.6%	66,335.00
<u>Expenses</u>									
03-0000	**Interest**					-			-
03-0401	**Direct Billings**					-			-
03-3030	**Frontage**					-			-
03-3031	**Admin**	288,939.78	264,151.00	315,596.42	119.5%	51,445.42	295,069.00	111.7%	30,918.00
03-3032	**Lead Testing**	48.66	625.00	313.00	50.1%	(312.00)	625.00	100.0%	-
03-3033	**Scada System**	3,830.66	24,500.00	24,500.00	100.0%	-	11,000.00	44.9%	(13,500.00)
03-3034	**Meters**	55,738.37	19,200.00	12,450.00	64.8%	(6,750.00)	14,400.00	75.0%	(4,800.00)
03-3035	**Hydrants**	10,120.16	8,375.00	6,250.00	74.6%	(2,125.00)	7,375.00	88.1%	(1,000.00)
03-3036	**Watermain**	32,164.97	41,250.00	35,250.00	85.5%	(6,000.00)	37,750.00	91.5%	(3,500.00)
03-3037	**Service**	14,076.87	17,500.00	24,500.00	140.0%	7,000.00	23,500.00	134.3%	6,000.00
03-3038	**Cross Connections**	-	-	-		-	-		-
03-3039	**Well#4**	55,500.94	66,188.00	58,100.00	87.8%	(8,088.00)	59,800.00	90.3%	(6,388.00)
03-3040	**Well#3**	65,153.78	79,488.00	77,200.00	97.1%	(2,288.00)	80,800.00	101.7%	1,312.00
03-3041	**Unit#302**	195.78	-	130.58		130.58	6,450.00		6,450.00
03-3042	**Well#3 Emergency Calls**	1,991.31	1,750.00	3,125.00	178.6%	1,375.00	2,500.00	142.9%	750.00
03-3043	**Well#4 Emergency Calls**	842.62	625.00	1,250.00	200.0%	625.00	1,000.00	160.0%	375.00
03-3044	**Unit#311**	1,573.94	1,650.00	3,700.00	224.2%	2,050.00	4,850.00	293.9%	3,200.00
03-3045	**Drinking Water Quality**	6,355.82	7,500.00	4,000.00	53.3%	(3,500.00)	4,000.00	53.3%	(3,500.00)
03-3046	**Training**	5,404.98	8,900.00	5,800.00	65.2%	(3,100.00)	9,000.00	101.1%	100.00
03-3047	**Standby**	12,066.21	12,875.00	12,875.00	100.0%	-	13,262.00	103.0%	387.00
03-3048	**Holiday Time**	10,262.85	7,688.00	7,688.00	100.0%	-	7,919.00	103.0%	231.00

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		2018		2019		Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	$		Budget	%	$
03-3049	**Sick Time**	1,473.89		2,000.00	2,500.00	125.0%	500.00		2,500.00	125.0%	500.00
03-3050	**Unit#309**	4,044.77		7,300.00	6,450.00	88.4%	(850.00)		-	0.0%	(7,300.00)
03-3051	**Well#5**	-		-	15,200.00		15,200.00		53,600.00		53,600.00
03-3052	**Well#5 Emergency Calls**	-		-	2,000.00		2,000.00		2,500.00		2,500.00
	Expenses	569,786.36		571,565.00	618,878.00	108.3%	47,313.00		637,900.00	111.6%	66,335.00
Net											
03-0000	**Interest**	-		-	-		-		-		-
03-0401	**Direct Billings**	(516,201.87)		(526,965.00)	(583,576.00)	110.7%	(56,611.00)		(598,000.00)	113.5%	(71,035.00)
03-3030	**Frontage**	(53,584.49)		(39,600.00)	(35,302.00)	89.1%	4,298.00		(39,900.00)	100.8%	(300.00)
03-3031	**Admin**	288,939.78		264,151.00	315,596.42	119.5%	51,445.42		295,069.00	111.7%	30,918.00
03-3032	**Lead Testing**	48.66		625.00	313.00	50.1%	(312.00)		625.00	100.0%	-
03-3033	**Scada System**	3,830.66		24,500.00	24,500.00	100.0%	-		11,000.00	44.9%	(13,500.00)
03-3034	**Meters**	55,738.37		19,200.00	12,450.00	64.8%	(6,750.00)		14,400.00	75.0%	(4,800.00)
03-3035	**Hydrants**	10,120.16		8,375.00	6,250.00	74.6%	(2,125.00)		7,375.00	88.1%	(1,000.00)
03-3036	**Watermain**	32,164.97		41,250.00	35,250.00	85.5%	(6,000.00)		37,750.00	91.5%	(3,500.00)
03-3037	**Service**	14,076.87		17,500.00	24,500.00	140.0%	7,000.00		23,500.00	134.3%	6,000.00
03-3038	**Cross Connections**	-		-	-		-		-		-
03-3039	**Well#4**	55,500.94		66,188.00	58,100.00	87.8%	(8,088.00)		59,800.00	90.3%	(6,388.00)
03-3040	**Well#3**	65,153.78		79,488.00	77,200.00	97.1%	(2,288.00)		80,800.00	101.7%	1,312.00
03-3041	**Unit#302**	195.78		-	130.58		130.58		6,450.00		6,450.00
03-3042	**Well#3 Emergency Calls**	1,991.31		1,750.00	3,125.00	178.6%	1,375.00		2,500.00	142.9%	750.00
03-3043	**Well#4 Emergency Calls**	842.62		625.00	1,250.00	200.0%	625.00		1,000.00	160.0%	375.00
03-3044	**Unit#311**	1,573.94		1,650.00	3,700.00	224.2%	2,050.00		4,850.00	293.9%	3,200.00
03-3045	**Drinking Water Quality**	6,355.82		7,500.00	4,000.00	53.3%	(3,500.00)		4,000.00	53.3%	(3,500.00)
03-3046	**Training**	5,404.98		8,900.00	5,800.00	65.2%	(3,100.00)		9,000.00	101.1%	100.00
03-3047	**Standby**	12,066.21		12,875.00	12,875.00	100.0%	-		13,262.00	103.0%	387.00
03-3048	**Holiday Time**	10,262.85		7,688.00	7,688.00	100.0%	-		7,919.00	103.0%	231.00
03-3049	**Sick Time**	1,473.89		2,000.00	2,500.00	125.0%	500.00		2,500.00	125.0%	500.00
03-3050	**Unit#309**	4,044.77		2,300.00	6,450.00	280.4%	4,150.00		-	0.0%	(2,300.00)
03-3051	**Well#5**	-		-	15,200.00		15,200.00		53,600.00		53,600.00
03-3052	**Well#5 Emergency Calls**	-		-	2,000.00		2,000.00		2,500.00		2,500.00
		(0.00)		-	(0.00)		(0.00)		-		-

		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
Health Services									
Revenues									
01-3530	**Public Health Services**	25,000.00	25,000.00	25,000.00	100.0%	-	25,000.00	100.0%	-
01-3531	**Dundalk Dr Recruitment**	-	-	-		-	-		-
01-3532	**Erskine Health Clinic**	10,564.66	12,000.00	12,000.00	100.0%	-	12,000.00	100.0%	-
	Revenues	35,564.66	37,000.00	37,000.00	100.0%	-	37,000.00	100.0%	-
Expenses									
01-3530	**Public Health Services**	73,000.00	48,000.00	48,000.00	100.0%	-	48,000.00	100.0%	-
01-3531	**Dundalk Dr Recruitment**	21,500.00	48,600.00	48,600.00	100.0%	-	50,750.00	104.4%	2,150.00
01-3532	**Erskine Health Clinic**	10,564.66	12,000.00	12,000.00	100.0%	-	12,000.00	100.0%	-
	Expenses	105,064.66	108,600.00	108,600.00	100.0%	-	110,750.00	102.0%	2,150.00
Net									
01-3530	**Public Health Services**	48,000.00	23,000.00	23,000.00	100.0%	-	23,000.00	100.0%	-
01-3531	**Dundalk Dr Recruitment**	21,500.00	48,600.00	48,600.00	100.0%	-	50,750.00	104.4%	2,150.00
Public Health		69,500.00	71,600.00	71,600.00	100.0%	-	73,750.00	103.0%	2,150.00
						-			-
						-			-
Revenues									
01-3550	**Cemetery**					-			-
	Revenues	-	-	-		-	-		-
Expenses									
01-3550	**Cemetery**	20,699.96	11,151.00	9,936.11	89.1%	(1,214.89)	16,827.00	150.9%	5,676.00
	Expenses	20,699.96	11,151.00	9,936.11	89.1%	(1,214.89)	16,827.00	150.9%	5,676.00
Net									
01-3550	**Cemetery**	20,699.96	11,151.00	9,936.11	89.1%	(1,214.89)	16,827.00	150.9%	5,676.00
Cemetery		20,699.96	11,151.00	9,936.11	89.1%	(1,214.89)	16,827.00	150.9%	5,676.00
						-			-
Fund 5: Cemetery									
Revenues									
05-3550	**Admin**	22,278.96	11,551.00	12,361.11	107.0%	810.11	18,327.00	158.7%	6,776.00
05-3551	**Plots**	1,440.00	1,400.00	1,500.00	107.1%	100.00	1,500.00	107.1%	100.00
05-3552	**Foundations**	1,010.00	1,000.00	795.00	79.5%	(205.00)	1,000.00	100.0%	-

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		2018		2019		Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	$		Budget	%	$
05-3553	**Interment**	3,825.00		4,500.00	6,000.00	133.3%	1,500.00		5,000.00	111.1%	500.00
05-3554	**Cornerposts**	330.00		300.00	330.00	110.0%	30.00		300.00	100.0%	-
05-3555	**Equip Maintenance**						-				-
05-3556	**Snowblowing**						-				-
05-3557	**Yard Maintenance**						-				-
05-3558	**Chapel**	350.00		300.00	1,150.00	383.3%	850.00		500.00	166.7%	200.00
05-3559	**Vacation Pay**						-				-
05-3560	**Columbarium**	2,000.00		2,100.00	1,968.75	93.8%	(131.25)		2,300.00	109.5%	200.00
05-3561	**Interest**	4,850.62		3,000.00	4,800.00	160.0%	1,800.00		4,800.00	160.0%	1,800.00
05-3562	**Unit #300**						-				-
05-03563	**Unit #114**						-				-
05-3564	**Scattering Gardens**	-		-	-		-		-		-
05-9999	**Change for the year**						-				-
	Revenues	36,084.58		24,151.00	28,904.86	119.7%	4,753.86		33,727.00	139.7%	9,576.00
Expenses											
05-3550	**Admin**	7,083.31		2,338.00	2,055.00	87.9%	(283.00)		2,368.00	101.3%	30.00
05-3551	**Plots**	1,370.39		1,500.00	2,500.00	166.7%	1,000.00		2,629.00	175.3%	1,129.00
05-3552	**Foundations**	5,624.06		1,625.00	6,625.00	407.7%	5,000.00		6,628.00	407.9%	5,003.00
05-3553	**Interment**	2,924.66		3,250.00	4,533.83	139.5%	1,283.83		4,636.00	142.6%	1,386.00
05-3554	**Cornerposts**	240.28		375.00	369.23	98.5%	(5.77)		378.00	100.8%	3.00
05-3555	**Equip Maintenance**	1,982.87		1,750.00	625.00	35.7%	(1,125.00)		1,256.00	71.8%	(494.00)
05-3556	**Snowblowing**	-		-	-		-		-		-
05-3557	**Yard Maintenance**	15,920.60		10,550.00	10,350.00	98.1%	(200.00)		10,955.00	103.8%	405.00
05-3558	**Chapel**	494.10		638.00	638.00	100.0%	-		731.00	114.6%	93.00
05-3559	**Vacation Pay**	789.91		1,000.00	500.00	50.0%	(500.00)		768.00	76.8%	(232.00)
05-3560	**Columbarium**	254.40		900.00	708.80	78.8%	(191.20)		600.00	66.7%	(300.00)
05-3561	**Interest**						-				-
05-3562	**Unit #300**	-		-	-		-		-		-
05-03563	**Unit #114**	-		-	-		-		-		-
05-3564	**Scattering Gardens**	-		225.00	-	0.0%	(225.00)		278.00	123.6%	53.00
05-9999	**Change for the year**	-		-	-		-		-		-
	Expenses	36,684.58		24,151.00	28,904.86	119.7%	4,753.86		31,227.00	129.3%	7,076.00
Net											
05-3550	**Admin**	(15,195.65)		(9,213.00)	(10,306.11)	111.9%	(1,093.11)		(15,959.00)	173.2%	(6,746.00)

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		2018		2019		Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	$		Budget	%	$
05-3551	**Plots**	(69.61)		100.00	1,000.00	1000.0%	900.00		1,129.00	1129.0%	1,029.00
05-3552	**Foundations**	4,614.06		625.00	5,830.00	932.8%	5,205.00		5,628.00	900.5%	5,003.00
05-3553	**Interment**	(900.34)		(1,250.00)	(1,466.17)	117.3%	(216.17)		(364.00)	29.1%	886.00
05-3554	**Cornerposts**	(89.72)		75.00	39.23	52.3%	(35.77)		78.00	104.0%	3.00
05-3555	**Equip Maintenance**	1,982.87		1,750.00	625.00	35.7%	(1,125.00)		1,256.00	71.8%	(494.00)
05-3556	**Snowblowing**	-		-	-		-		-		-
05-3557	**Yard Maintenance**	15,920.60		10,550.00	10,350.00	98.1%	(200.00)		10,955.00	103.8%	405.00
05-3558	**Chapel**	144.10		338.00	(512.00)	-151.5%	(850.00)		231.00	68.3%	(107.00)
05-3559	**Vacation Pay**	789.91		1,000.00	500.00	50.0%	(500.00)		768.00	76.8%	(232.00)
05-3560	**Columbarium**	(1,745.60)		(1,200.00)	(1,259.95)	105.0%	(59.95)		(1,700.00)	141.7%	(500.00)
05-3561	**Interest**	(4,850.62)		(3,000.00)	(4,800.00)	160.0%	(1,800.00)		(4,800.00)	160.0%	(1,800.00)
05-3562	**Unit #300**	-		-	-		-		-		-
05-03563	**Unit #114**	-		-	-		-		-		-
05-3564	**Scattering Gardens**	-		225.00	-	0.0%	(225.00)		278.00	123.6%	53.00
05-9999	**Change for the year**	-		-	-		-		-		-
		600.00		-	(0.00)		(0.00)		(2,500.00)		(2,500.00)

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		2018		2019		Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	$		Budget	%	$
Recreation & Culture											
Revenues											
01-1040	**Town Hall/Theatre**	12,278.00		12,500.00	12,500.00	100.0%	-		12,500.00	100.0%	-
01-4510	**Recreation**	-		-	-		-		-		-
01-4511	**Kubota Tractor**						-				-
01-4512	**Unit #400**						-				-
01-4513	**Dromore Park**	-		-	-		-		-		-
01-4514	**Swinton Park Hall**	3,777.60		3,900.00	3,500.00	89.7%	(400.00)		3,500.00	89.7%	(400.00)
01-4515	**Holstein Park**	4,964.56		3,500.00	2,500.00	71.4%	(1,000.00)		3,500.00	100.0%	-
01-4516	**Hopeville Park**	968.77		600.00	500.00	83.3%	(100.00)		600.00	100.0%	-
01-4517	**Cedarville Community Centre**	-		-	-		-		-		-
01-4518	**Proton Station Park**	-		740.00	990.00	133.8%	250.00		990.00	133.8%	250.00
01-4519	**Lisanti Park**						-				-
	Revenues	21,988.93		21,240.00	19,990.00	94.1%	(1,250.00)		21,090.00	99.3%	(150.00)
Expenses											
01-1040	**Town Hall/Theatre**	15,831.11		14,750.00	12,300.00	83.4%	(2,450.00)		13,800.00	93.6%	(950.00)
01-4510	**Recreation**	354,827.16		347,578.00	349,174.41	100.5%	1,596.41		376,091.00	108.2%	28,513.00
01-4511	**Kubota Tractor**	20.66		-	-		-		-		-
01-4512	**Unit #400**	-		-	-		-		-		-
01-4513	**Dromore Park**	4,730.54		3,500.00	4,245.00	121.3%	745.00		3,798.00	108.5%	298.00
01-4514	**Swinton Park Hall**	16,549.98		17,450.00	15,450.00	88.5%	(2,000.00)		15,658.00	89.7%	(1,792.00)
01-4515	**Holstein Park**	17,561.44		18,850.00	13,700.00	72.7%	(5,150.00)		19,462.00	103.2%	612.00
01-4516	**Hopeville Park**	10,898.37		11,460.00	5,460.00	47.6%	(6,000.00)		11,684.00	102.0%	224.00
01-4517	**Cedarville Community Centre**	-		-	-		-		-		-
01-4518	**Proton Station Park**	1,421.70		1,480.00	1,980.00	133.8%	500.00		2,044.00	138.1%	564.00
01-4519	**Lisanti Park**	1,032.00		2,700.00	1,800.00	66.7%	(900.00)		3,048.00	112.9%	348.00
	Expenses	422,872.96		417,768.00	404,109.41	96.7%	(13,658.59)		445,585.00	106.7%	27,817.00
Net											
01-1040	**Town Hall/Theatre**	3,553.11		2,250.00	(200.00)	-8.9%	(2,450.00)		1,300.00	57.8%	(950.00)
01-4510	**Recreation**	354,827.16		347,578.00	349,174.41	100.5%	1,596.41		376,091.00	108.2%	28,513.00
01-4511	**Kubota Tractor**	20.66		-	-		-		-		-
01-4512	**Unit #400**	-		-	-		-		-		-
01-4513	**Dromore Park**	4,730.54		3,500.00	4,245.00	121.3%	745.00		3,798.00	108.5%	298.00

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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
01-4514	**Swinton Park Hall**	12,772.38	13,550.00	11,950.00	88.2%	(1,600.00)	12,158.00	89.7%	(1,392.00)
01-4515	**Holstein Park**	12,596.88	15,350.00	11,200.00	73.0%	(4,150.00)	15,962.00	104.0%	612.00
01-4516	**Hopeville Park**	9,929.60	10,860.00	4,960.00	45.7%	(5,900.00)	11,084.00	102.1%	224.00
01-4517	**Cedarville Community Centre**	-	-	-		-	-		-
01-4518	**Proton Station Park**	1,421.70	740.00	990.00	133.8%	250.00	1,054.00	142.4%	314.00
01-4519	**Lisanti Park**	1,032.00	2,700.00	1,800.00	66.7%	(900.00)	3,048.00	112.9%	348.00
Recreation		400,884.03	396,528.00	384,119.41	96.9%	(12,408.59)	424,495.00	107.1%	27,967.00
						-			-
Fund 4: Dundalk Recreation									
Revenues									
04-0301	**Opening Surplus/Deficit**	-	-	-		-	-		-
04-5000	**Revenues**	59,562.54	61,557.00	63,352.00	102.9%	1,795.00	67,665.00	109.9%	6,108.00
04-5011	**F. Macintyre**	7,768.94	7,000.00	5,500.00	78.6%	(1,500.00)	7,000.00	100.0%	-
04-5012	**Pool**	29,053.70	26,550.00	27,860.00	104.9%	1,310.00	26,550.00	100.0%	-
04-5013	**Ball Park**	3,812.03	3,800.00	4,040.00	106.3%	240.00	3,800.00	100.0%	-
04-5014	**Camp/Pavillion**	11,073.92	9,000.00	9,200.00	102.2%	200.00	8,500.00	94.4%	(500.00)
04-5015	**Lawn Bowling**	400.00	400.00	400.00	100.0%	-	400.00	100.0%	-
04-5016	**Admin**					-			-
04-5017	**Playground**					-			-
04-5018	**Dales Mem Park**	-	500.00	-	0.0%	(500.00)	500.00	100.0%	-
04-5019	**Healthy Community**	-	-	-		-	-		-
04-5020	**Skateboard Park**					-			-
04-5021	**Summer Experience**	-	-	-		-	-		-
04-5022	**Trillium Grant**	-	-	-		-	-		-
04-9999	**Change for the year**					-			-
	Revenues	111,671.13	108,807.00	110,352.00	101.4%	1,545.00	114,415.00	105.2%	5,608.00
Expenses									
04-0301	**Opening Surplus/Deficit**					-			-
04-5000	**Revenues**					-			-
04-5011	**F. Macintyre**	18,171.11	16,150.00	13,600.00	84.2%	(2,550.00)	16,368.00	101.3%	218.00
04-5012	**Pool**	56,151.21	54,825.00	52,090.00	95.0%	(2,735.00)	55,033.00	100.4%	208.00
04-5013	**Ball Park**	8,915.91	8,900.00	5,500.00	61.8%	(3,400.00)	9,028.00	101.4%	128.00
04-5014	**Camp/Pavillion**	15,937.83	16,000.00	19,500.00	121.9%	3,500.00	16,488.00	103.1%	488.00

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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
04-5015	**Lawn Bowling**	206.49	400.00	200.00	50.0%	(200.00)	416.00	104.0%	16.00
04-5016	**Admin**	5,824.25	5,932.00	12,797.00	215.7%	6,865.00	9,260.00	156.1%	3,328.00
04-5017	**Playground**	2,049.30	2,050.00	2,965.00	144.6%	915.00	2,676.00	130.5%	626.00
04-5018	**Dales Mem Park**	4,370.65	3,900.00	3,700.00	94.9%	(200.00)	4,328.00	111.0%	428.00
04-5019	**Healthy Community**	-	-	-		-	-		-
04-5020	**Skateboard Park**	44.38	650.00	-	0.0%	(650.00)	818.00	125.8%	168.00
04-5021	**Summer Experience**	-	-	-		-	-		-
04-5022	**Trillium Grant**	-	-	-		-	-		-
04-9999	**Change for the year**	-	-	-		-	-		-
	Expenses	111,671.13	108,807.00	110,352.00	101.4%	1,545.00	114,415.00	105.2%	5,608.00
Net									
04-0301	**Opening Surplus/Deficit**	-	-	-		-	-		-
04-5000	**Revenues**	(59,562.54)	(61,557.00)	(63,352.00)	102.9%	(1,795.00)	(67,665.00)	109.9%	(6,108.00)
04-5011	**F. Macintyre**	10,402.17	9,150.00	8,100.00	88.5%	(1,050.00)	9,368.00	102.4%	218.00
04-5012	**Pool**	27,097.51	28,275.00	24,230.00	85.7%	(4,045.00)	28,483.00	100.7%	208.00
04-5013	**Ball Park**	5,103.88	5,100.00	1,460.00	28.6%	(3,640.00)	5,228.00	102.5%	128.00
04-5014	**Camp/Pavillion**	4,863.91	7,000.00	10,300.00	147.1%	3,300.00	7,988.00	114.1%	988.00
04-5015	**Lawn Bowling**	(193.51)	-	(200.00)		(200.00)	16.00		16.00
04-5016	**Admin**	5,824.25	5,932.00	12,797.00	215.7%	6,865.00	9,260.00	156.1%	3,328.00
04-5017	**Playground**	2,049.30	2,050.00	2,965.00	144.6%	915.00	2,676.00	130.5%	626.00
04-5018	**Dales Mem Park**	4,370.65	3,400.00	3,700.00	108.8%	300.00	3,828.00	112.6%	428.00
04-5019	**Healthy Community**	-	-	-		-	-		-
04-5020	**Skateboard Park**	44.38	650.00	-	0.0%	(650.00)	818.00	125.8%	168.00
04-5021	**Summer Experience**	-	-	-		-	-		-
04-5022	**Trillium Grant**	-	-	-		-	-		-
04-9999	**Change for the year**	-	-	-		-	-		-
		0.00	-	-		-	-		-
		-	-	-			-		

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Attachment 1

		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
Fund 6: Dundalk Arena									
Revenues									
06-4510	**Revenues**	111,105.40	165,176.00	163,390.00	98.9%	(1,786.00)	118,000.00	71.4%	(47,176.00)
06-4511	**Auditorium**	3,862.70	4,500.00	1,750.00	38.9%	(2,750.00)	9,300.00	206.7%	4,800.00
06-4512	**Ice Rental**	83,461.56	96,900.00	97,870.00	101.0%	970.00	97,900.00	101.0%	1,000.00
06-4513	**Floor Rental**	4,707.97	4,000.00	4,720.00	118.0%	720.00	5,000.00	125.0%	1,000.00
06-4514	**Other Revenues**	9,140.98	6,500.00	5,400.00	83.1%	(1,100.00)	6,500.00	100.0%	-
06-4515	**Admin**					-			-
06-4516	**Plant/Surface**					-			-
06-4517	**Arena Admin**					-			-
06-4518	**Curling**					-			-
06-4519	**Ice Machine**					-			-
06-4520	**Main Floor**					-			-
06-4521	**Parking Lot**					-			-
06-4522	**Ball Hockey**					-			-
06-4523	**Misc**					-			-
06-4524	**Auditorium**					-			-
06-4525	**Concession Booth**	-	-	-		-	-		-
06-4526	**Misc**					-			-
06-4527	**Bartender's**					-			-
06-4528	**Arena Event Supervision**					-			-
06-4529	**Lacrosse**					-			-
	Revenues	212,278.61	277,076.00	273,130.00	98.6%	(3,946.00)	236,700.00	85.4%	(40,376.00)
Expenses									
06-4510	**Revenues**					-			-
06-4511	**Auditorium**					-			-
06-4512	**Ice Rental**					-			-
06-4513	**Floor Rental**					-			-
06-4514	**Other Revenues**					-			-
06-4515	**Admin**	109,304.65	172,216.00	172,051.00	99.9%	(165.00)	119,324.00	69.3%	(52,892.00)
06-4516	**Plant/Surface**	27,032.68	24,500.00	26,720.00	109.1%	2,220.00	25,500.00	104.1%	1,000.00
06-4517	**Arena Admin**	5,833.39	12,800.00	2,935.00	22.9%	(9,865.00)	13,740.00	107.3%	940.00
06-4518	**Curling**	-	-	-		-	-		-

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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
06-4519	**Ice Machine**	15,687.25	12,000.00	11,500.00	95.8%	(500.00)	12,088.00	100.7%	88.00
06-4520	**Main Floor**	42,573.21	40,500.00	38,500.00	95.1%	(2,000.00)	44,180.00	109.1%	3,680.00
06-4521	**Parking Lot**	3,660.08	3,250.00	3,700.00	113.8%	450.00	3,656.00	112.5%	406.00
06-4522	**Ball Hockey**	1,499.85	1,900.00	1,020.00	53.7%	(880.00)	2,048.00	107.8%	148.00
06-4523	**Misc**	1,249.23	1,310.00	1,150.00	87.8%	(160.00)	4,150.00	316.8%	2,840.00
06-4524	**Auditorium**	3,175.03	5,250.00	8,250.00	157.1%	3,000.00	5,358.00	102.1%	108.00
06-4525	**Concession Booth**	427.60	-	904.00		904.00	-		-
06-4526	**Misc**	-	-	-		-	-		-
06-4527	**Bartender's**	-	-	-		-	-		-
06-4528	**Arena Event Supervision**	1,835.64	3,350.00	6,400.00	191.0%	3,050.00	6,656.00	198.7%	3,306.00
06-4529	**Lacrosse**	-	-	-		-	-		-
	Expenses	212,278.61	277,076.00	273,130.00	98.6%	(3,946.00)	236,700.00	85.4%	(40,376.00)
Net									
06-4510	**Revenues**	(111,105.40)	(165,176.00)	(163,390.00)	98.9%	1,786.00	(118,000.00)	71.4%	47,176.00
06-4511	**Auditorium**	(3,862.70)	(4,500.00)	(1,750.00)	38.9%	2,750.00	(9,300.00)	206.7%	(4,800.00)
06-4512	**Ice Rental**	(83,461.56)	(96,900.00)	(97,870.00)	101.0%	(970.00)	(97,900.00)	101.0%	(1,000.00)
06-4513	**Floor Rental**	(4,707.97)	(4,000.00)	(4,720.00)	118.0%	(720.00)	(5,000.00)	125.0%	(1,000.00)
06-4514	**Other Revenues**	(9,140.98)	(6,500.00)	(5,400.00)	83.1%	1,100.00	(6,500.00)	100.0%	-
06-4515	**Admin**	109,304.65	172,216.00	172,051.00	99.9%	(165.00)	119,324.00	69.3%	(52,892.00)
06-4516	**Plant/Surface**	27,032.68	24,500.00	26,720.00	109.1%	2,220.00	25,500.00	104.1%	1,000.00
06-4517	**Arena Admin**	5,833.39	12,800.00	2,935.00	22.9%	(9,865.00)	13,740.00	107.3%	940.00
06-4518	**Curling**	-	-	-		-	-		-
06-4519	**Ice Machine**	15,687.25	12,000.00	11,500.00	95.8%	(500.00)	12,088.00	100.7%	88.00
06-4520	**Main Floor**	42,573.21	40,500.00	38,500.00	95.1%	(2,000.00)	44,180.00	109.1%	3,680.00
06-4521	**Parking Lot**	3,660.08	3,250.00	3,700.00	113.8%	450.00	3,656.00	112.5%	406.00
06-4522	**Ball Hockey**	1,499.85	1,900.00	1,020.00	53.7%	(880.00)	2,048.00	107.8%	148.00
06-4523	**Misc**	1,249.23	1,310.00	1,150.00	87.8%	(160.00)	4,150.00	316.8%	2,840.00
06-4524	**Auditorium**	3,175.03	5,250.00	8,250.00	157.1%	3,000.00	5,358.00	102.1%	108.00
06-4525	**Concession Booth**	427.60	-	904.00		904.00	-		-
06-4526	**Misc**	-	-	-		-	-		-
06-4527	**Bartender's**	-	-	-		-	-		-
06-4528	**Arena Event Supervision**	1,835.64	3,350.00	6,400.00	191.0%	3,050.00	6,656.00	198.7%	3,306.00
06-4529	**Lacrosse**	-	-	-		-	-		-
		(0.00)	-	-		-	-		-

		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
						-			-
Revenues									
01-4520	**Libraries**	-	-	-		-	-		-
01-4521						-			-
01-4530		2,246.36	533.00	50.00	9.4%	(483.00)	-	0.0%	(533.00)
	Revenues	2,246.36	533.00	50.00	9.4%	(483.00)	-	0.0%	(533.00)
Expenses									
01-4520	**Libraries**	200,878.00	233,369.00	233,369.00	100.0%	-	271,164.00	116.2%	37,795.00
01-4521		-	-	-		-	-		-
01-4530		2,467.98	1,033.00	40.70	3.9%	(992.30)	500.00	48.4%	(533.00)
	Expenses	203,345.98	234,402.00	233,409.70	99.6%	(992.30)	271,664.00	115.9%	37,262.00
Net									
01-4520	**Libraries**	200,878.00	233,369.00	233,369.00	100.0%	-	271,164.00	116.2%	37,795.00
01-4521		-	-	-		-	-		-
01-4530		221.62	500.00	(9.30)	-1.9%	(509.30)	500.00	100.0%	-
Library		201,099.62	233,869.00	233,359.70	99.8%	(509.30)	271,664.00	116.2%	37,795.00
						-			-
Fund 7: Library									
Revenues									
07-0301	**Opening Surplus/Deficit**	-	-	-		-	-		-
07-5519	**Library Board**					-			-
07-5520	**Management**	198,405.94	227,881.00	230,843.87	101.3%	2,962.87	266,290.00	116.9%	38,409.00
07-5521	**Admin**					-			-
07-5522	**Maintenance**					-			-
07-5523	**Programming**					-			-
07-5524	**Casual**					-			-
07-5525	**Leflar Library Initiative**	-	-	-		-	-		-
07-5526	**Capacity Building Grant**	-	-	-		-	-		-
07-5527	**Trillium Grant**	-	-	-		-	-		-
07-5528	**CAP Sustain Grant**	-	-	-		-	-		-
07-5529	**CAP Youth Initiative**	-	-	-		-	-		-
07-5530	**Ontario Culture**	-	-	-		-	-		-

		2018		2019		Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	$		Budget	%	$
07-5531	**Invest in Ontario Grant**	-		-	-		-		-		-
07-5532	**Technology Grant**	-		-	-		-		-		-
07-5533	**Seniors**	-		-	-		-		-		-
07-9999	**Change for Year**						-				-
	Revenues	198,405.94		227,881.00	230,843.87	101.3%	2,962.87		266,290.00	116.9%	38,409.00
Expenses											
07-0301	**Opening Surplus/Deficit**						-				-
07-5519	**Library Board**	2,022.53		3,100.00	2,400.00	77.4%	(700.00)		2,400.00	77.4%	(700.00)
07-5520	**Management**	33,321.36		31,040.00	31,040.00	100.0%	-		32,763.00	105.6%	1,723.00
07-5521	**Admin**	84,338.62		96,229.00	99,402.13	103.3%	3,173.13		116,575.00	121.1%	20,346.00
07-5522	**Maintenance**	31,158.81		33,430.00	32,219.74	96.4%	(1,210.26)		37,116.00	111.0%	3,686.00
07-5523	**Programming**	27,150.45		51,142.00	51,842.00	101.4%	700.00		57,854.00	113.1%	6,712.00
07-5524	**Casual**	20,102.39		13,940.00	13,940.00	100.0%	-		19,582.00	140.5%	5,642.00
07-5525	**Leflar Library Initiative**	-		-	-		-		-		-
07-5526	**Capacity Building Grant**	-		-	-		-		-		-
07-5527	**Trillium Grant**	-		-	-		-		-		-
07-5528	**CAP Sustain Grant**	-		-	-		-		-		-
07-5529	**CAP Youth Initiative**	-		-	-		-		-		-
07-5530	**Ontario Culture**	-		-	-		-		-		-
07-5531	**Invest in Ontario Grant**	-		-	-		-		-		-
07-5532	**Technology Grant**	311.78		-	-		-		-		-
07-5533	**Seniors**	-		-	-		-		-		-
07-9999	**Change for Year**	-		-	-		-		-		-
	Expenses	198,405.94		228,881.00	230,843.87	100.9%	1,962.87		266,290.00	116.3%	37,409.00
Net											
07-0301	**Opening Surplus/Deficit**	-		-	-		-		-		-
07-5519	**Library Board**	2,022.53		3,100.00	2,400.00	77.4%	(700.00)		2,400.00	77.4%	(700.00)
07-5520	**Management**	(165,084.58)		(196,841.00)	(199,803.87)	101.5%	(2,962.87)		(233,527.00)	118.6%	(36,686.00)
07-5521	**Admin**	84,338.62		96,229.00	99,402.13	103.3%	3,173.13		116,575.00	121.1%	20,346.00
07-5522	**Maintenance**	31,158.81		33,430.00	32,219.74	96.4%	(1,210.26)		37,116.00	111.0%	3,686.00
07-5523	**Programming**	27,150.45		51,142.00	51,842.00	101.4%	700.00		57,854.00	113.1%	6,712.00
07-5524	**Casual**	20,102.39		13,940.00	13,940.00	100.0%	-		19,582.00	140.5%	5,642.00
07-5525	**Leflar Library Initiative**	-		-	-		-		-		-
07-5526	**Capacity Building Grant**	-		-	-		-		-		-

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Account	Description	2018 PrevTotalActual	2019 Annual Budget	2019 Projected	Budget to Projection Var %	Budget to Projection Var $	2020 Budget	Budget to Budget Variance %	Budget to Budget Variance $
07-5527	**Trillium Grant**	-	-	-		-	-		-
07-5528	**CAP Sustain Grant**	-	-	-		-	-		-
07-5529	**CAP Youth Initiative**	-	-	-		-	-		-
07-5530	**Ontario Culture**	-	-	-		-	-		-
07-5531	**Invest in Ontario Grant**	-	-	-		-	-		-
07-5532	**Technology Grant**	311.78	-	-		-	-		-
07-5533	**Seniors**	-	-	-		-	-		-
07-9999	**Change for Year**	-	-	-		-	-		-
		(0.00)	1,000.00	-	0.0%	(1,000.00)	-	0.0%	(1,000.00)
		-	-	-			-		
	Library Wages	111,955.84	130,852.00	130,852.00	100.0%	-	150,079.00	114.7%	19,227.00
	Library Benefits	21,666.32	35,424.00	35,424.00	100.0%	-	39,246.00	110.8%	3,822.00
	Library Wages & Benefits	133,622.16	166,276.00	166,276.00	100.0%	-	189,325.00	113.9%	23,049.00
Planning and Economic Development									
Revenues									
01-5000	**Source Water Protection**	13,779.66	5,000.00	-	0.0%	(5,000.00)	-	0.0%	(5,000.00)
01-5005	**COA**	-	-	-		-	-		-
01-5010	**Planning & Zoning**	72,191.68	125,593.00	128,736.00	102.5%	3,143.00	113,000.00	90.0%	(12,593.00)
01-5011						-			-
01-5012	**Development Charges**	-	-	-		-	-		-
	Revenues	85,971.34	130,593.00	128,736.00	98.6%	(1,857.00)	113,000.00	86.5%	(17,593.00)
Expenses									
01-5000	**Source Water Protection**	13,779.66	5,000.00	-	0.0%	(5,000.00)	-	0.0%	(5,000.00)
01-5005	**COA**	3,953.65	9,300.00	5,184.24	55.7%	(4,115.76)	7,850.00	84.4%	(1,450.00)
01-5010	**Planning & Zoning**	146,719.18	132,555.00	146,217.48	110.3%	13,662.48	142,024.00	107.1%	9,469.00
01-5011		-	-	-		-	-		-
01-5012	**Development Charges**	-	-	-		-	-		-
	Expenses	164,452.49	146,855.00	151,401.72	103.1%	4,546.72	149,874.00	102.1%	3,019.00
Net									
01-5000	**Source Water Protection**	-	-	-		-	-		-
01-5005	**COA**	3,953.65	9,300.00	5,184.24	55.7%	(4,115.76)	7,850.00	84.4%	(1,450.00)
01-5010	**Planning & Zoning**	74,527.50	6,962.00	17,481.48	251.1%	10,519.48	29,024.00	416.9%	22,062.00

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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
01-5011		-	-	-		-	-		-
01-5012	**Development Charges**	-	-	-		-	-		-
Planning		78,481.15	16,262.00	22,665.72	139.4%	6,403.72	36,874.00	226.7%	20,612.00
						-			-
Revenues									
01-5020	**Eco Industrial Park**	12,339.10	500,000.00	55,000.00	11.0%	(445,000.00)	1,000,000.00	200.0%	500,000.00
01-5021	**Road to Hwy #10**	34,675.61	45,000.00	-	0.0%	(45,000.00)	1,700,000.00	3777.8%	1,655,000.00
01-5030		-	-	-		-	-		-
	Revenues	47,014.71	545,000.00	55,000.00	10.1%	(490,000.00)	2,700,000.00	495.4%	2,155,000.00
Expenses									
01-5020	**Eco Industrial Park**	12,339.10	500,000.00	55,000.00	11.0%	(445,000.00)	1,025,000.00	205.0%	525,000.00
01-5021	**Road to Hwy #10**	34,675.61	45,000.00	-	0.0%	(45,000.00)	1,700,000.00	3777.8%	1,655,000.00
01-5030		-	-	-		-	-		-
	Expenses	47,014.71	545,000.00	55,000.00	10.1%	(490,000.00)	2,725,000.00	500.0%	2,180,000.00
Net									
01-5020	**Eco Industrial Park**	-	-	-		-	25,000.00		25,000.00
01-5021	**Road to Hwy #10**	-	-	-		-	-		-
01-5030		-	-	-		-	-		-
Industrial Land		-	-	-		-	25,000.00		25,000.00
						-			-
Revenues									
01-5040	**Agricultural & Reforestation**	176,656.54	177,000.00	167,870.80	94.8%	(9,129.20)	167,967.00	94.9%	(9,033.00)
01-5721	**Tile Drain Loans**	110,300.00	110,000.00	41,600.00	37.8%	(68,400.00)	50,000.00	45.5%	(60,000.00)
	Revenues	286,956.54	287,000.00	209,470.80	73.0%	(77,529.20)	217,967.00	75.9%	(69,033.00)
Expenses									
01-5040	**Agricultural & Reforestation**	193,635.31	186,275.00	182,645.68	98.1%	(3,629.32)	182,867.00	98.2%	(3,408.00)
01-5721	**Tile Drain Loans**	110,300.00	110,000.00	41,600.00	37.8%	(68,400.00)	50,000.00	45.5%	(60,000.00)
	Expenses	303,935.31	296,275.00	224,245.68	75.7%	(72,029.32)	232,867.00	78.6%	(63,408.00)
Net									
01-5040	**Agricultural & Reforestation**	16,978.77	9,275.00	14,774.88	159.3%	5,499.88	14,900.00	160.6%	5,625.00
01-5721	**Tile Drain Loans**	-	-	-		-	-		-
Agriculture		16,978.77	9,275.00	14,774.88	159.3%	5,499.88	14,900.00	160.6%	5,625.00
						-			-

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		2018	2019		Budget to Projection Var		2020	Budget to Budget Variance	
Account	Description	PrevTotalActual	Annual Budget	Projected	%	$	Budget	%	$
Revenues									
01-7000	**Economic Development**	-	-	-		-	-		-
01-7001		-	-	-		-	-		-
01-7010	**Butter Tarts & Buggies**	-	-	-		-	-		-
01-7020	**Farmers Market**	-	-	-		-	-		-
01-8000	**Dundalk Energy**	-	-	-		-	-		-
	Revenues	-	-	-		-	-		-
Expenses									
01-7000	**Economic Development**	97,954.14	106,559.00	99,632.09	93.5%	(6,926.91)	94,434.00	88.6%	(12,125.00)
01-7001		-	-	-		-	-		-
01-7010	**Butter Tarts & Buggies**	-	-	-		-	-		-
01-7020	**Farmers Market**	-	-	-		-	-		-
01-8000	**Dundalk Energy**	-	-	-		-	-		-
	Expenses	97,954.14	106,559.00	99,632.09	93.5%	(6,926.91)	94,434.00	88.6%	(12,125.00)
Net									
01-7000	**Economic Development**	97,954.14	106,559.00	99,632.09	93.5%	(6,926.91)	94,434.00	88.6%	(12,125.00)
01-7001		-	-	-		-	-		-
01-7010	**Butter Tarts & Buggies**	-	-	-		-	-		-
01-7020	**Farmers Market**	-	-	-		-	-		-
01-8000	**Dundalk Energy**	-	-	-		-	-		-
Economic Development		97,954.14	106,559.00	99,632.09	93.5%	(6,926.91)	94,434.00	88.6%	(12,125.00)
Total		6,063,650.46	6,661,169.00	6,662,391.99	100.0%	1,222.99	7,390,204.00	110.9%	729,035.00
Surplus / Deficit		(600.00)	(1,000.00)	-	0.0%	1,000.00	2,500.00	-250.0%	3,500.00