

Attachment 1

**Township of Southgate
2020 Budget**

Levy Summary:

	<u>2019</u>	<u>2020</u>	<u>Variance \$</u>	<u>%</u>
Net Operating Expenditures	\$ 4,905,469	\$ 5,528,850	\$ 623,381	12.7%
Capital/Reserves/Sp Prj	1,756,700	1,855,854	99,154	5.6%
Total to Raise from General Taxation	\$ 6,662,169	\$ 7,384,704	\$ 722,535	10.8%
Supplementaries	\$ 100,000	\$ 282,279	\$ 182,279	182.3%
Write-offs	(45,000)	(30,000)	15,000	-33.3%
Growth	\$ 55,000	\$ 252,279	\$ 197,279	358.7%
Budgeted Taxation	\$ 6,717,169	\$ 7,636,983	\$ 919,814	13.7%
Taxation based on Ending Assessments	\$ 6,947,265	\$ 7,384,704	\$ 437,439	6.3%
Non-Budgeted Growth	\$ 230,096			
Budgeted Growth	\$ 55,000			
Total Growth	\$ 285,096		\$ 285,096	7.4%
			\$ 722,535	10.8%

Estimated Blended Residential Tax Rate Increase:

	<u>2020</u>	
	<u>Est. Revenue Neutral</u>	<u>Proposed</u>
Southgate	0.726203%	0.771929%
County of Grey	0.354049%	0.361130%
Education	0.159253%	0.156068%
Total	1.239505%	1.289127%
		Estimated Blended Residential Tax Rate Increase

The Corporation of the Township of Southgate
2020 Budget - Tax Rate & Levy

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Residential and Farm	Tax	Southgate	Grey County	Education	Total Tax Rate	Current Value	Tax Amount	Southgate	Grey County	Education	Total
Property Class	Class	Tax Rate	Tax Rate	Tax Rate	Taxes On \$100,000	Assessment	Per Class	Levy	Levy	Levy	Taxes On \$300,000
2019 Actual	RT	0.734170%	0.357933%	0.161000%	1.253103%	300,000	\$ 3,759	\$ 2,202	\$ 1,074	\$ 483	\$ 3,759
		58.59%	28.56%	12.85%	\$1,253.00						
2019 Revenue Neutral	RT	0.726203%	0.354049%	0.159253%	1.239505%	300,000	\$ 3,719	\$ 2,179	\$ 1,062	\$ 478	\$ 3,719
		58.59%	28.56%	12.85%	\$1,240.00						
2020 Budget	RT	0.771929%	0.361130%	0.156068%	1.289127%	300,000	\$ 3,867	\$ 2,316	\$ 1,083	\$ 468	\$ 3,867
		59.88%	28.01%	12.11%	\$1,289.00						
		6.3%	2.0%	-2.0%	4.0%						

2020 Budget				\$ 1,289	\$ 3,867	\$ 2,316	\$ 1,083	\$ 468	\$ 3,867
2019 Actual				\$ 1,253	\$ 3,759	\$ 2,202	\$ 1,074	\$ 483	\$ 3,759
				\$ 36	\$ 108	\$ 114	\$ 9	\$ (15)	\$ 108

2019 Actual	1.253103%	
2019 Revenue Neutral	1.239505%	-1.1% Impact of Growth
2020 Budget	1.289127%	4.0% Impact of Blended Tax Rate Increase
		2.9% Net Increase

	<u>2019</u>	<u>2020</u>	<u>Increase</u>
Township Levy	\$ 6,662,169	\$ 7,384,704	\$ 722,535

1.1 Blended Tax Rate Table

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projected Var</u>		<u>2020</u>	<u>Budget to Budget Variance</u>	
		<u>PrevTotalActual</u>		<u>Annual Budget</u> <u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
Tax-Supported:									
Net									
General Taxation		6,064,250.46		6,662,169.006,662,391.99	100.0%	222.99	7,384,704.00	110.8%	722,535.00
General Revenues		1,463,609.49		1,318,537.002,428,347.68	184.2%	1,109,810.68	1,563,004.00	118.5%	244,467.00
Council		(150,480.17)		(213,553.00)(246,683.33)	115.5%	(33,130.33)	(255,070.00)	119.4%	(41,517.00)
Administration		(1,042,692.39)		(1,299,921.00)(2,436,657.32)	187.4%	(1,136,736.32)	(1,465,410.00)	112.7%	(165,489.00)
Transit		(26,347.69)		(26,332.00)(26,332.17)	100.0%	(0.17)	(27,000.00)	102.5%	(668.00)
Fire		(397,582.14)		(474,512.00)(437,006.50)	92.1%	37,505.50	(564,751.00)	119.0%	(90,239.00)
Police		(1,101,802.15)		(1,140,555.00)(1,135,744.12)	99.6%	4,810.88	(1,171,871.00)	102.7%	(31,316.00)
Conservation Authority		(103,942.00)		(107,840.00)(107,840.00)	100.0%	-	(112,626.00)	104.4%	(4,786.00)
Building		-		-		-	-		-
Other Protective Services		(23,659.29)		(70,154.00)(36,516.13)	52.1%	33,637.87	(128,419.00)	183.1%	(58,265.00)
Roads		(2,998,599.70)		(3,028,181.00)(3,052,523.06)	100.8%	(24,342.06)	(3,420,806.00)	113.0%	(392,625.00)
Solid Waste		(796,556.75)		(773,414.00)(775,349.13)	100.3%	(1,935.13)	(846,311.00)	109.4%	(72,897.00)
Public Health		(69,500.00)		(71,600.00)(71,600.00)	100.0%	-	(73,750.00)	103.0%	(2,150.00)
Cemetery		(21,299.96)		(11,151.00)(9,936.11)	89.1%	1,214.89	(14,327.00)	128.5%	(3,176.00)
Recreation		(400,884.03)		(396,528.00)(384,119.41)	96.9%	12,408.59	(424,495.00)	107.1%	(27,967.00)
Library		(201,099.62)		(234,869.00)(233,359.70)	99.4%	1,509.30	(271,664.00)	115.7%	(36,795.00)
Planning		(78,481.15)		(16,262.00)(22,665.72)	139.4%	(6,403.72)	(36,874.00)	226.7%	(20,612.00)
Industrial Land		-		-		-	(25,000.00)		(25,000.00)
Agriculture		(16,978.77)		(9,275.00)(14,774.88)	159.3%	(5,499.88)	(14,900.00)	160.6%	(5,625.00)
Economic Development		(97,954.14)		(106,559.00)(99,632.09)	93.5%	6,926.91	(94,434.00)	88.6%	12,125.00
Total		-		-		0.00	-		-
Prior year (Surplus) Deficit - tax supported		-		-		-	-		-
Current YTD (Surplus) Deficit - tax-supported		-		-		0.00	-		-
Non-Tax-Supported:									
Net									
Sanitary Sewers		-		-		-	-		-
Water		-		-		-	-		-
		-		-		-	-		-

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		Operating Budget					Capital and Special Project Budget			
		<u>2019</u>	<u>2020</u>	<u>Budget to Budget</u>	<u>%</u>		<u>2019</u>	<u>2020</u>	<u>Budget to Budget</u>	<u>%</u>
Tax-Supported:				<u>Variance</u>					<u>Variance</u>	
Net										
General Taxation		4,905,469.00	5,528,850.00	623,381.00	112.7%		1,756,700.00	1,855,854.00	99,154.00	105.6%
General Revenues		1,318,537.00	1,563,004.00	244,467.00	118.5%		-	-	-	
Council		(188,553.00)	(242,070.00)	(53,517.00)	128.4%		(25,000.00)	(13,000.00)	12,000.00	52.0%
Administration		(1,269,921.00)	(1,425,410.00)	(155,489.00)	112.2%		(30,000.00)	(40,000.00)	(10,000.00)	133.3%
Transit		(26,332.00)	(27,000.00)	(668.00)	102.5%		-	-	-	
Fire		(413,462.00)	(501,851.00)	(88,389.00)	121.4%		(61,050.00)	(62,900.00)	(1,850.00)	103.0%
Police		(1,140,555.00)	(1,171,871.00)	(31,316.00)	102.7%		-	-	-	
Conservation Authority		(107,840.00)	(112,626.00)	(4,786.00)	104.4%		-	-	-	
Building		-	-	-			-	-	-	
Other Protective Services		(70,154.00)	(128,419.00)	(58,265.00)	183.1%		-	-	-	
Roads		(2,021,067.00)	(2,363,088.00)	(342,021.00)	116.9%		(1,007,114.00)	(1,057,718.00)	(50,604.00)	105.0%
Solid Waste		(411,478.00)	(462,325.00)	(50,847.00)	112.4%		(361,936.00)	(383,986.00)	(22,050.00)	106.1%
Public Health		-	-	-			(71,600.00)	(73,750.00)	(2,150.00)	103.0%
Cemetery		(11,151.00)	(9,327.00)	1,824.00	83.6%		-	(5,000.00)	(5,000.00)	
Recreation		(263,628.00)	(287,595.00)	(23,967.00)	109.1%		(132,900.00)	(136,900.00)	(4,000.00)	103.0%
Library		(214,269.00)	(245,564.00)	(31,295.00)	114.6%		(20,600.00)	(26,100.00)	(5,500.00)	126.7%
Planning		3,238.00	(17,374.00)	(20,612.00)	-536.6%		(19,500.00)	(19,500.00)	-	100.0%
Industrial Land		-	-	-			-	(25,000.00)	(25,000.00)	
Agriculture		(9,275.00)	(14,900.00)	(5,625.00)	160.6%		-	-	-	
Economic Development		(79,559.00)	(82,434.00)	(2,875.00)	103.6%		(27,000.00)	(12,000.00)	15,000.00	44.4%
Total		-	-	-			-	-	-	
Prior year (Surplus) Deficit - tax supported		-	-	-			-	-	-	
Current YTD (Surplus) Deficit - tax-supported		-	-	-			-	-	-	
Non-Tax-Supported:										
Net										
Sanitary Sewers		-	-	-			-	-	-	
Water		-	-	-			-	-	-	
		-	-	-			-	-	-	

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		2018			Budget vs Projected Variance			2020	Budget to Budget Variance		
		PrevTotalActual		Annual Budget	Projected	%	\$	Budget	%	\$	Comments
Tax-Supported:											
Revenues											
General Taxation		6,064,250.46		6,662,169.00	6,662,391.99	100.0%	222.99	7,384,704.00	110.8%	722,535.00	-
General Revenues		6,553,479.54		6,594,968.00	7,860,985.94	119.2%	1,266,017.94	7,077,097.00	107.3%	482,129.00	Supplementaries \$182k; OMPF (\$18k); County & School Boards \$253k; Royalties (\$15k); Penalties & Int \$10k; Interest \$45k
Council		21,579.15		-	-		-	-		-	-
Administration		176,220.75		36,398.00	54,756.67	150.4%	18,358.67	26,000.00	71.4%	(10,398.00)	Contr from Res (Grants) \$15k; Cont from Res (Tax Stab) (\$25k)
Transit		-		-	-		-	-		-	-
Fire		129,548.19		119,025.00	129,624.61	108.9%	10,599.61	125,177.00	105.2%	6,152.00	Misc Revenues \$5k
Police		9,806.63		6,600.00	9,901.45	150.0%	3,301.45	5,600.00	84.8%	(1,000.00)	-
Conservation Authority		-		-	-		-	-		-	-
Building		310,080.85		312,500.00	425,700.00	136.2%	113,200.00	320,000.00	102.4%	7,500.00	Permit Rev \$8
Other Protective Services		33,260.00		33,260.00	29,790.00	89.6%	(3,470.00)	33,250.00	100.0%	(10.00)	-
Roads		420,529.25		57,500.00	77,059.71	134.0%	19,559.71	53,100.00	92.3%	(4,400.00)	Holstein Work Depot Rent (\$4k)
Solid Waste		232,257.38		205,800.00	185,631.36	90.2%	(20,168.64)	193,100.00	93.8%	(12,700.00)	Tsfr Stn (\$15k)
Public Health		35,564.66		37,000.00	37,000.00	100.0%	-	37,000.00	100.0%	-	-
Cemetery		36,084.58		24,151.00	28,904.86	119.7%	4,753.86	33,727.00	139.7%	9,576.00	Sales \$2k; Interest \$2k; Tsfr from Fund 1 \$6k
Recreation		345,938.67		407,123.00	403,472.00	99.1%	(3,651.00)	372,205.00	91.4%	(34,918.00)	-
											Tsfr from Fund 1 \$6k
											Auditorium Rental \$5k; Tsfr from Fund 1 (\$47k)
Library		200,652.30		228,414.00	230,893.87	101.1%	2,479.87	266,290.00	116.6%	37,876.00	-
Planning		85,971.34		130,593.00	128,736.00	98.6%	(1,857.00)	113,000.00	86.5%	(17,593.00)	Planning Rev (\$13k); SWP (\$5k)
Industrial Land		47,014.71		545,000.00	55,000.00	10.1%	(490,000.00)	2,700,000.00	495.4%	2,155,000.00	Land Sales \$540k; Tsfr from Res \$1.7M
Agriculture		286,956.54		287,000.00	209,470.80	73.0%	(77,529.20)	217,967.00	75.9%	(69,033.00)	New Tile Drain Loans (\$60k); OWDCP Recovery (\$9k)
Economic Development		-		-	-		-	-		-	-
Total Revenues		14,989,195.00		15,687,501.00	16,529,319.26	105.4%	841,818.26	18,958,217.00	120.8%	3,270,716.00	

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		2018			Budget vs Projected Variance			2020	Budget to Budget Variance		
		PrevTotalActual		Annual Budget	Projected	%	\$	Budget	%	\$	Comments
Tax-Supported:											
Expenses											-
General Taxation		-		-	-		-	-		-	-
General Revenues		5,089,870.05		5,276,431.00	5,432,638.26	103.0%	156,207.26	5,514,093.00	104.5%	237,662.00	County and School Boards \$253k; Tsfr to Res (Royalties) (\$15k)
Council		172,059.32		213,553.00	246,683.33	115.5%	33,130.33	255,070.00	119.4%	41,517.00	Wages \$36k; Integrity Commissioner \$15k; Tsfr to Cap (\$12k)
											Assistant to CAO/HR [FTE \$69k, Conferences/Training \$5k]; Asset Management 1.0 FTE \$58k; AA - Building and Finance 0.5 FTE (\$24k); Cont to Res \$17k; Grants/Donations \$12k
Administration		1,218,913.14		1,336,319.00	2,491,413.99	186.4%	1,155,094.99	1,491,410.00	111.6%	155,091.00	
Transit		26,347.69		26,332.00	26,332.17	100.0%	0.17	27,000.00	102.5%	668.00	-
											Chief 0.15 FTE \$28k; Deputy Chief [Volunteer] \$22k; Fire Prev Officer 1.0 FTE \$83k; Fire Assistant 1.0 FTE (\$52k)
Fire		527,130.33		593,537.00	566,631.11	95.5%	(26,905.89)	689,928.00	116.2%	96,391.00	
Police		1,111,608.78		1,147,155.00	1,145,645.57	99.9%	(1,509.43)	1,177,471.00	102.6%	30,316.00	OPP \$31k
Conservation Authority		103,942.00		107,840.00	107,840.00	100.0%	-	112,626.00	104.4%	4,786.00	Building Assistant 0.5 FTE \$30k; Legal \$10k; Tsfr to Res (\$32k)
Building		310,080.85		312,500.00	425,700.00	136.2%	113,200.00	320,000.00	102.4%	7,500.00	Building Assistant 0.5 FTE \$30k; Legal \$10k; Tsfr to Res (\$32k)
Other Protective Services		56,919.29		103,414.00	66,306.13	64.1%	(37,107.87)	161,669.00	156.3%	58,255.00	Prop Stds: Wages \$28k; Legal \$30k
											Drainage \$91k; Admin \$21k; Vegetation \$11k; Gravel Pits \$17k; Surface Mtce \$68k; Winter Mtce \$85k; Capital \$41k; Signage \$31k; Works Depots \$20k [Incl New FTE costs: Op/Lab Casual \$6k; Op/Lab Seasonal (2) \$27k; Summer Student \$9k]
Roads		3,419,128.95		3,085,681.00	3,129,582.77	101.4%	43,901.77	3,473,906.00	112.6%	388,225.00	
Solid Waste		1,028,814.13		979,214.00	960,980.49	98.1%	(18,233.51)	1,039,411.00	106.1%	60,197.00	Wages \$58k
Public Health		105,064.66		108,600.00	108,600.00	100.0%	-	110,750.00	102.0%	2,150.00	Contr to Res \$2k
Cemetery		57,384.54		35,302.00	38,840.97	110.0%	3,538.97	48,054.00	136.1%	12,752.00	-

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		2018			Budget vs Projected Variance			2020	Budget to Budget Variance		
		PrevTotalActual	Annual Budget	Projected	%	\$		Budget	%	\$	Comments
Recreation		746,822.70	803,651.00	787,591.41	98.0%	(16,059.59)		796,700.00	99.1%	(6,951.00)	Wages \$17k; Tsfr to Fund 4 \$6k; Tsfr to Fund 6 (\$47k); Tsfr to Res \$51k
											Wages \$6k
											Wages \$11k; Tsfr to Cap (\$53k)
Library		401,751.92	463,283.00	464,253.57	100.2%	970.57		537,954.00	116.1%	74,671.00	Tsfr to Fund 7 \$37k
											Wages \$23k; Computer Services \$6k; Tsfr to Res/Capital \$6k
Planning		164,452.49	146,855.00	151,401.72	103.1%	4,546.72		149,874.00	102.1%	3,019.00	SWP (\$5k); Planning Comp Svs \$10k
Industrial Land		47,014.71	545,000.00	55,000.00	10.1%	(490,000.00)		2,725,000.00	500.0%	2,180,000.00	Cont of Net Sales to Res \$540k; Hwy 10 By-pass Road \$1.7M; Contr to Res (Future Proj) \$25k
Agriculture		303,935.31	296,275.00	224,245.68	75.7%	(72,029.32)		232,867.00	78.6%	(63,408.00)	OWDCP Compensation (\$11k); New Tile Drain Loans (\$60k); Loan Repayments \$8k
Economic Development		97,954.14	106,559.00	99,632.09	93.5%	(6,926.91)		94,434.00	88.6%	(12,125.00)	Wages \$4k; Tsfr to Cap (\$15k)
Total Expenses		14,989,195.00	15,687,501.00	16,529,319.26	105.4%	841,818.26		18,958,217.00	120.8%	3,270,716.00	
Prior year (Surplus) Deficit - tax supported		-	-	-		(0.00)		-		-	
Current YTD (Surplus) Deficit - tax-supported		-	-	-		(0.00)		-		-	
Non-Tax-Supported:											
Revenues											
Sanitary Sewers		629,018.79	648,512.00	753,180.00	116.1%	104,668.00		772,000.00	119.0%	123,488.00	User Billings \$123k
Water		569,786.36	571,565.00	618,878.00	108.3%	47,313.00		637,900.00	111.6%	66,335.00	User Billings \$66k
		1,198,805.15	1,220,077.00	1,372,058.00	112.5%	151,981.00		1,409,900.00	115.6%	189,823.00	
Expenses											
Sanitary Sewers		629,018.79	648,512.00	753,180.00	116.1%	104,668.00		772,000.00	119.0%	123,488.00	Lagoon \$36k; Tsfr to Res \$82k
Water		569,786.36	571,565.00	618,878.00	108.3%	47,313.00		637,900.00	111.6%	66,335.00	Cont to Res \$25k; SCADA (\$14k); Well D5 \$56k
		1,198,805.15	1,220,077.00	1,372,058.00	112.5%	151,981.00		1,409,900.00	115.6%	189,823.00	
Current YTD (Surplus) Deficit - non-tax-supported		-	-	-		-		-		-	

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		2018			Budget vs Projected Variance		2020	Budget to Budget Variance		
		PrevTotalActual	Annual Budget	Projected	%	\$	Budget	%	\$	Comments
Tax-Supported:										
Fund 1: General Fund										
General Taxation										
	Revenues	6,064,250.46	6,662,169.00	6,662,391.99	100.0%	222.99	7,384,704.00	110.8%	722,535.00	
	Expenses									
		(6,064,250.46)	(6,662,169.00)	(6,662,391.99)	100.0%	(222.99)	(7,384,704.00)	110.8%	(722,535.00)	
General Government										
	Revenues	6,553,479.54	6,594,968.00	7,860,985.94	119.2%	1,266,017.94	7,077,097.00	107.3%	482,129.00	Supplementaries \$182k; OMPF (\$18k); County & School Boards \$253k; Royalties (\$15k); Penalties & Int \$10k; Interest \$45k
	Expenses	5,089,870.05	5,276,431.00	5,432,638.26	103.0%	156,207.26	5,514,093.00	104.5%	237,662.00	County and School Boards \$253k; Tsfr to Res (Royalties) (\$15k)
General Revenues		(1,463,609.49)	(1,318,537.00)	(2,428,347.68)	184.2%	(1,109,810.68)	(1,563,004.00)	118.5%	(244,467.00)	
	Revenues	21,579.15	-	-	-	-	-	-	-	
	Expenses	172,059.32	213,553.00	246,683.33	115.5%	33,130.33	255,070.00	119.4%	41,517.00	Wages \$36k; Integrity Commissioner \$15k; Tsfr to Cap (\$12k)
Council		150,480.17	213,553.00	246,683.33	115.5%	33,130.33	255,070.00	119.4%	41,517.00	
	Revenues	176,220.75	36,398.00	54,756.67	150.4%	18,358.67	26,000.00	71.4%	(10,398.00)	Contr from Res (Grants) \$15k; Cont from Res (Tax Stab) (\$25k)
	Expenses	1,218,913.14	1,336,319.00	2,491,413.99	186.4%	1,155,094.99	1,491,410.00	111.6%	155,091.00	Assistant to CAO/HR [FTE \$69k, Conferences/Training \$5k]; Asset Management 1.0 FTE \$58k; AA - Building and Finance 0.5 FTE (\$24k); Cont to Res \$17k; Grants/Donations \$12k
Administration		1,042,692.39	1,299,921.00	2,436,657.32	187.4%	1,136,736.32	1,465,410.00	112.7%	165,489.00	
	Revenues	-	-	-	-	-	-	-	-	
	Expenses	26,347.69	26,332.00	26,332.17	100.0%	0.17	27,000.00	102.5%	668.00	
Transit		26,347.69	26,332.00	26,332.17	100.0%	0.17	27,000.00	102.5%	668.00	
General Government - Total		(244,089.24)	221,269.00	281,325.14	127.1%	60,056.14	184,476.00	83.4%	(36,793.00)	

Staff Report FIN2019-050 2020 Budget
Attachment 1

		2018			Budget vs Projected Variance		2020	Budget to Budget Variance		
		PrevTotalActual	Annual Budget	Projected	%	\$	Budget	%	\$	Comments
Protection										
	Revenues	129,548.19	119,025.00	129,624.61	108.9%	10,599.61	125,177.00	105.2%	6,152.00	Misc Revenues \$5k
	Expenses	527,130.33	593,537.00	566,631.11	95.5%	(26,905.89)	689,928.00	116.2%	96,391.00	Chief 0.15 FTE \$28k; Deputy Chief [Volunteer] \$22k; Fire Prev Officer 1.0 FTE \$83k; Fire Assistant 1.0 FTE (\$52k)
Fire		397,582.14	474,512.00	437,006.50	92.1%	(37,505.50)	564,751.00	119.0%	90,239.00	
	Revenues	9,806.63	6,600.00	9,901.45	150.0%	3,301.45	5,600.00	84.8%	(1,000.00)	
	Expenses	1,111,608.78	1,147,155.00	1,145,645.57	99.9%	(1,509.43)	1,177,471.00	102.6%	30,316.00	OPP \$31k
Police		1,101,802.15	1,140,555.00	1,135,744.12	99.6%	(4,810.88)	1,171,871.00	102.7%	31,316.00	
	Revenues	-	-	-		-	-		-	
	Expenses	103,942.00	107,840.00	107,840.00	100.0%	-	112,626.00	104.4%	4,786.00	SVCA Levy \$5k
Conservation Authority		103,942.00	107,840.00	107,840.00	100.0%	-	112,626.00	104.4%	4,786.00	
	Revenues	310,080.85	312,500.00	425,700.00	136.2%	113,200.00	320,000.00	102.4%	7,500.00	Permit Rev \$8
	Expenses	310,080.85	312,500.00	425,700.00	136.2%	113,200.00	320,000.00	102.4%	7,500.00	Building Assistant 0.5 FTE \$30k; Legal \$10k; Tsfr to Res (\$32k)
Building		-	-	-		-	-		-	
	Revenues	33,260.00	33,260.00	29,790.00	89.6%	(3,470.00)	33,250.00	100.0%	(10.00)	
	Expenses	56,919.29	103,414.00	66,306.13	64.1%	(37,107.87)	161,669.00	156.3%	58,255.00	Prop Stds: Wages \$28k; Legal \$30k
Other Protective Services (Corporate Healhh & Safety, Emergency events, Canine Control, Property Standards, Crossing Guards)		23,659.29	70,154.00	36,516.13	52.1%	(33,637.87)	128,419.00	183.1%	58,265.00	
Protection - Total		1,626,985.58	1,793,061.00	1,717,106.75	95.8%	(75,954.25)	1,977,667.00	110.3%	184,606.00	

Staff Report FIN2019-050 2020 Budget
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		2018			Budget vs Projected Variance		2020	Budget to Budget Variance		
		PrevTotalActual	Annual Budget	Projected	%	\$	Budget	%	\$	Comments
Transportation										
	Revenues	420,529.25	57,500.00	77,059.71	134.0%	19,559.71	53,100.00	92.3%	(4,400.00)	Holstein Work Depot Rent (\$4k)
	Expenses	3,419,128.95	3,085,681.00	3,129,582.77	101.4%	43,901.77	3,473,906.00	112.6%	388,225.00	Drainage \$91k; Admin \$21k; Vegetation \$11k; Gravel Pits \$17k; Surface Mtce \$68k; Winter Mtce \$85k; Capital \$41k; Signage \$31k; Works Depots \$20k [Incl New FTE costs: Op/Lab Casual \$6k; Op/Lab Seasonal (2) \$27k; Summer Student \$9k]
Roads		2,998,599.70	3,028,181.00	3,052,523.06	100.8%	24,342.06	3,420,806.00	113.0%	392,625.00	
	Revenues	232,257.38	205,800.00	185,631.36	90.2%	(20,168.64)	193,100.00	93.8%	(12,700.00)	Tsfr Stn (\$15k)
	Expenses	1,028,814.13	979,214.00	960,980.49	98.1%	(18,233.51)	1,039,411.00	106.1%	60,197.00	Wages \$58k
Solid Waste		796,556.75	773,414.00	775,349.13	100.3%	1,935.13	846,311.00	109.4%	72,897.00	
Transportation - Total		3,795,156.45	3,801,595.00	3,827,872.19	100.7%	26,277.19	4,267,117.00	112.2%	465,522.00	
Health Services										
	Revenues	35,564.66	37,000.00	37,000.00	100.0%	-	37,000.00	100.0%	-	
	Expenses	105,064.66	108,600.00	108,600.00	100.0%	-	110,750.00	102.0%	2,150.00	Contr to Res \$2k
Public Health		69,500.00	71,600.00	71,600.00	100.0%	-	73,750.00	103.0%	2,150.00	
	Revenues	-	-	-		-	-		-	
	Expenses	20,699.96	11,151.00	9,936.11	89.1%	(1,214.89)	16,827.00	150.9%	5,676.00	
Cemetery - Fund 1		20,699.96	11,151.00	9,936.11	89.1%	(1,214.89)	16,827.00	150.9%	5,676.00	
Fund 5: Cemetery										
	Revenues	36,084.58	24,151.00	28,904.86	119.7%	4,753.86	33,727.00	139.7%	9,576.00	Sales \$2k; Interest \$2k; Tsfr from Fund 1 \$6k
	Expenses	36,684.58	24,151.00	28,904.86	119.7%	4,753.86	31,227.00	129.3%	7,076.00	Foundation Repairs \$5k; Other Op Cost \$5k
		600.00	-	-		-	(2,500.00)		(2,500.00)	
Cemetery - Total		21,299.96	11,151.00	9,936.11	89.1%	(1,214.89)	14,327.00	128.5%	3,176.00	
Health Services - Total		90,799.96	82,751.00	81,536.11	98.5%	(1,214.89)	88,077.00	106.4%	5,326.00	

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		2018			Budget vs Projected Variance		2020	Budget to Budget Variance		
		PrevTotalActual	Annual Budget	Projected	%	\$	Budget	%	\$	Comments
Recreation & Culture										
	Revenues	21,988.93	21,240.00	19,990.00	94.1%	(1,250.00)	21,090.00	99.3%	(150.00)	
	Expenses	422,872.96	417,768.00	404,109.41	96.7%	(13,658.59)	445,585.00	106.7%	27,817.00	Wages \$17k; Tsfr to Fund 4 \$6k; Tsfr to Fund 6 (\$47k); Tsfr to Res \$51k
Recreation - Fund 1		400,884.03	396,528.00	384,119.41	96.9%	(12,408.59)	424,495.00	107.1%	27,967.00	
Fund 4: Dundalk Recreation										
	Revenues	111,671.13	108,807.00	110,352.00	101.4%	1,545.00	114,415.00	105.2%	5,608.00	Tsfr from Fund 1 \$6k
	Expenses	111,671.13	108,807.00	110,352.00	101.4%	1,545.00	114,415.00	105.2%	5,608.00	Wages \$6k
Dundalk Recreation - Fund 4		-	-	-		-	-		-	
Fund 6: Dundalk Arena										
	Revenues	212,278.61	277,076.00	273,130.00	98.6%	(3,946.00)	236,700.00	85.4%	(40,376.00)	Auditorium Rental \$5k; Tsfr from Fund 1 (\$47k)
	Expenses	212,278.61	277,076.00	273,130.00	98.6%	(3,946.00)	236,700.00	85.4%	(40,376.00)	Wages \$11k; Tsfr to Cap (\$53k)
Dundalk Arena - Fund 6		-	-	-		-	-		-	
Recreation - Total		400,884.03	396,528.00	384,119.41	96.9%	(12,408.59)	424,495.00	107.1%	27,967.00	
	Revenues	2,246.36	533.00	50.00	9.4%	(483.00)	-	0.0%	(533.00)	
	Expenses	203,345.98	234,402.00	233,409.70	99.6%	(992.30)	271,664.00	115.9%	37,262.00	Tsfr to Fund 7 \$37k
Library - Fund 1		201,099.62	233,869.00	233,359.70	99.8%	(509.30)	271,664.00	116.2%	37,795.00	
Fund 7: Library										
	Revenues	198,405.94	227,881.00	230,843.87	101.3%	2,962.87	266,290.00	116.9%	38,409.00	Tsfr from Fund 1 \$37k
	Expenses	198,405.94	228,881.00	230,843.87	100.9%	1,962.87	266,290.00	116.3%	37,409.00	Wages \$23k; Computer Services \$6k; Tsfr to Res/Capital \$6k
Library - Fund 7		-	1,000.00	-	0.0%	(1,000.00)	-	0.0%	(1,000.00)	
Library - Total		201,099.62	234,869.00	233,359.70	99.4%	(1,509.30)	271,664.00	115.7%	36,795.00	
Recreation and Culture - Total		601,983.65	631,397.00	617,479.11	97.8%	(13,917.89)	696,159.00	110.3%	64,762.00	

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		2018			Budget vs Projected Variance		2020	Budget to Budget Variance		
		PrevTotalActual	Annual Budget	Projected	%	\$	Budget	%	\$	Comments
Planning and Economic Development										
	Revenues	85,971.34	130,593.00	128,736.00	98.6%	(1,857.00)	113,000.00	86.5%	(17,593.00)	Planning Rev (\$13k); SWP (\$5k)
	Expenses	164,452.49	146,855.00	151,401.72	103.1%	4,546.72	149,874.00	102.1%	3,019.00	SWP (\$5k); Planning Comp Svs \$10k
Planning		78,481.15	16,262.00	22,665.72	139.4%	6,403.72	36,874.00	226.7%	20,612.00	
	Revenues	47,014.71	545,000.00	55,000.00	10.1%	(490,000.00)	2,700,000.00	495.4%	2,155,000.00	Land Sales \$540k; Tsfr from Res \$1.7M
	Expenses	47,014.71	545,000.00	55,000.00	10.1%	(490,000.00)	2,725,000.00	500.0%	2,180,000.00	Cont of Net Sales to Res \$540k; Hwy 10 By-pass Road \$1.7M; Contr to Res (Future Proj) \$25k
Industrial Land		-	-	-		-	25,000.00		25,000.00	
	Revenues	286,956.54	287,000.00	209,470.80	73.0%	(77,529.20)	217,967.00	75.9%	(69,033.00)	New Tile Drain Loans (\$60k); OWDCP Recovery (\$9k)
	Expenses	303,935.31	296,275.00	224,245.68	75.7%	(72,029.32)	232,867.00	78.6%	(63,408.00)	OWDCP Compensation (\$11k); New Tile Drain Loans (\$60k); Loan Repayments \$8k
Agriculture		16,978.77	9,275.00	14,774.88	159.3%	5,499.88	14,900.00	160.6%	5,625.00	
	Revenues	-	-	-		-	-		-	
	Expenses	97,954.14	106,559.00	99,632.09	93.5%	(6,926.91)	94,434.00	88.6%	(12,125.00)	Wages \$4k; Tsfr to Cap (\$15k)
Economic Development		97,954.14	106,559.00	99,632.09	93.5%	(6,926.91)	94,434.00	88.6%	(12,125.00)	
Planning and Economic Development - Total		193,414.06	132,096.00	137,072.69	103.8%	4,976.69	171,208.00	129.6%	39,112.00	
Total - Tax Supported		6,064,250.46	6,662,169.00	6,662,391.99	100.0%	222.99	7,384,704.00	110.8%	722,535.00	
Prior year (Surplus) Deficit		-	-	-		-	-		-	
Current YTD (Surplus) Deficit		-	-	-		(0.00)	-		-	

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		2018			Budget vs Projected Variance			2020	Budget to Budget Variance		
		PrevTotalActual	Annual Budget	Projected	%	\$		Budget	%	\$	Comments
Non-Tax-Supported:											
Fund 2: Sanitary Sewers											
	Revenues	629,018.79	648,512.00	753,180.00	116.1%	104,668.00		772,000.00	119.0%	123,488.00	User Billings \$123k
	Expenses	629,018.79	648,512.00	753,180.00	116.1%	104,668.00		772,000.00	119.0%	123,488.00	Lagoon \$36k; Tsfr to Res \$82k
		-	-	-		-		-		-	
Fund 3: Water											
	Revenues	569,786.36	571,565.00	618,878.00	108.3%	47,313.00		637,900.00	111.6%	66,335.00	User Billings \$66k
	Expenses	569,786.36	571,565.00	618,878.00	108.3%	47,313.00		637,900.00	111.6%	66,335.00	Cont to Res \$25k; SCADA (\$14k); Well D5 \$56k
		-	-	-		-		-		-	
Total - Non-Tax Supported		-	-	-		-		-		-	

Attachment 1

		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
Fund 1: General Fund											
General Taxation											
01-400 Subtotal - Taxation		(6,064,250.46)		(6,662,169.00)	(6,662,391.99)	100.0%	(222.99)		(7,384,704.00)	110.8%	(722,535.00)
General Government		-		-	-		-		-		-
Revenues											
01-0300	Opening Surplus/Deficit	-		-	-		-		-		-
		-		-	-		-		-		-
01-0401	Licences/permits/fees/grants	1,328,855.96		1,151,537.00	2,073,072.84	180.0%	921,535.84		1,210,725.00	105.1%	59,188.00
01-0500	County Taxation	3,123,800.44		3,253,414.00	3,391,499.35	104.2%	138,085.35		3,455,381.00	106.2%	201,967.00
01-0600	English Public Taxation	1,687,435.30		1,729,625.00	1,759,069.38	101.7%	29,444.38		1,774,962.00	102.6%	45,337.00
01-0700	French Public Taxation	3,286.32		3,371.00	4,431.55	131.5%	1,060.55		4,475.00	132.7%	1,104.00
01-0800	English Separate Taxation	155,101.06		159,092.00	160,755.43	101.0%	1,663.43		162,326.00	102.0%	3,234.00
01-0900	French Separate Taxation	5,777.59		5,929.00	6,882.55	116.1%	953.55		6,949.00	117.2%	1,020.00
01-1000	General Government	179,167.65		192,000.00	180,144.51	93.8%	(11,855.49)		180,000.00	93.8%	(12,000.00)
		6,483,424.32		6,494,968.00	7,575,855.61	116.6%	1,080,887.61		6,794,818.00	104.6%	299,850.00
	01-400 Subtotal - Other	70,055.22		100,000.00	285,130.33	285.1%	185,130.33		282,279.00	282.3%	182,279.00
Revenues		6,553,479.54		6,594,968.00	7,860,985.94	119.2%	1,266,017.94		7,077,097.00	107.3%	482,129.00
Expenses											
01-0300	Opening Surplus/Deficit						-				-
		-		-	-		-		-		-
01-0401	Licences/permits/fees/grants	-		-	-		-		-		-
01-0500	County Taxation	3,123,800.44		3,253,414.00	3,391,499.35	104.2%	138,085.35		3,455,381.00	106.2%	201,967.00
01-0600	English Public Taxation	1,687,435.30		1,729,625.00	1,759,069.38	101.7%	29,444.38		1,774,962.00	102.6%	45,337.00
01-0700	French Public Taxation	3,286.32		3,371.00	4,431.55	131.5%	1,060.55		4,475.00	132.7%	1,104.00
01-0800	English Separate Taxation	155,101.06		159,092.00	160,755.43	101.0%	1,663.43		162,326.00	102.0%	3,234.00
01-0900	French Separate Taxation	5,777.59		5,929.00	6,882.55	116.1%	953.55		6,949.00	117.2%	1,020.00
01-1000	General Government	114,469.34		125,000.00	110,000.00	88.0%	(15,000.00)		110,000.00	88.0%	(15,000.00)
		5,089,870.05		5,276,431.00	5,432,638.26	103.0%	156,207.26		5,514,093.00	104.5%	237,662.00
	01-400 Subtotal - Other						-				-
Expenses		5,089,870.05		5,276,431.00	5,432,638.26	103.0%	156,207.26		5,514,093.00	104.5%	237,662.00

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>		<u>2020</u>	<u>Budget to Budget Variance</u>		
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
<u>Net</u>										
01-0300	Opening Surplus/Deficit	-		-	-		-	-		-
		-		-	-		-	-		-
01-0401	Licences/permits/fees/grants	(1,328,855.96)		(1,151,537.00)	(2,073,072.84)	180.0%	(921,535.84)	(1,210,725.00)	105.1%	(59,188.00)
01-0500	County Taxation	-		-	-		-	-		-
01-0600	English Public Taxation	-		-	-		-	-		-
01-0700	French Public Taxation	-		-	-		-	-		-
01-0800	English Separate Taxation	-		-	-		-	-		-
01-0900	French Separate Taxation	-		-	-		-	-		-
01-1000	General Government	(64,698.31)		(67,000.00)	(70,144.51)	104.7%	(3,144.51)	(70,000.00)	104.5%	(3,000.00)
		(1,393,554.27)		(1,218,537.00)	(2,143,217.35)	175.9%	(924,680.35)	(1,280,725.00)	105.1%	(62,188.00)
	01-400 Subtotal - Other	(70,055.22)		(100,000.00)	(285,130.33)	285.1%	(185,130.33)	(282,279.00)	282.3%	(182,279.00)
General Revenues		(1,463,609.49)		(1,318,537.00)	(2,428,347.68)	184.2%	(1,109,810.68)	(1,563,004.00)	118.5%	(244,467.00)
<u>Revenues</u>										
01-1010	Council						-			-
01-1015	Election	17,281.57		-	-		-	-		-
01-1016	Senior Committee	4,297.58		-	-		-	-		-
Revenues		21,579.15		-	-		-	-		-
<u>Expenses</u>										
01-1010	Council	125,307.39		203,053.00	236,183.33	116.3%	33,130.33	244,570.00	120.4%	41,517.00
01-1015	Election	40,441.57		10,000.00	10,000.00	100.0%	-	10,000.00	100.0%	-
01-1016	Senior Committee	6,310.36		500.00	500.00	100.0%	-	500.00	100.0%	-
Expenses		172,059.32		213,553.00	246,683.33	115.5%	33,130.33	255,070.00	119.4%	41,517.00
<u>Net</u>										
01-1010	Council	125,307.39		203,053.00	236,183.33	116.3%	33,130.33	244,570.00	120.4%	41,517.00
01-1015	Election	23,160.00		10,000.00	10,000.00	100.0%	-	10,000.00	100.0%	-
01-1016	Senior Committee	2,012.78		500.00	500.00	100.0%	-	500.00	100.0%	-
Council		150,480.17		213,553.00	246,683.33	115.5%	33,130.33	255,070.00	119.4%	41,517.00

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
Revenues										
01-1020	Administration	174,479.82		34,398.00	54,398.00	158.1%	20,000.00	25,000.00	72.7%	(9,398.00)
01-1021	Officiant Services	1,740.93		2,000.00	358.67	17.9%	(1,641.33)	1,000.00	50.0%	(1,000.00)
01-1022	Clerks	-		-	-		-	-		-
01-1023	CAO & HR	-		-	-		-	-		-
01-1030	Municipal Property	-		-	-		-	-		-
01-1031	Energy Management						-			-
01-1041	SEP	-		-	-		-	-		-
01-9999							-			-
Revenues		176,220.75		36,398.00	54,756.67	150.4%	18,358.67	26,000.00	71.4%	(10,398.00)
Expenses										
01-1020	Administration	1,200,474.47		1,319,568.00	2,470,365.80	187.2%	1,150,797.80	901,306.00	68.3%	(418,262.00)
01-1021	Officiant Services	-		-	-		-	-		-
01-1022	Clerks	-		-	-		-	295,951.00		295,951.00
01-1023	CAO & HR	-		-	-		-	273,153.00		273,153.00
01-1030	Municipal Property	18,438.67		16,751.00	21,048.19	125.7%	4,297.19	21,000.00	125.4%	4,249.00
01-1031	Energy Management	-		-	-		-	-		-
01-1041	SEP	-		-	-		-	-		-
01-9999		-		-	-		-	-		-
Expenses		1,218,913.14		1,336,319.00	2,491,413.99	186.4%	1,155,094.99	1,491,410.00	111.6%	155,091.00
Net										
01-1020	Administration	1,025,994.65		1,285,170.00	2,415,967.80	188.0%	1,130,797.80	876,306.00	68.2%	(408,864.00)
01-1021	Officiant Services	(1,740.93)		(2,000.00)	(358.67)	17.9%	1,641.33	(1,000.00)	50.0%	1,000.00
01-1022	Clerks	-		-	-		-	295,951.00		295,951.00
01-1023	CAO & HR	-		-	-		-	273,153.00		273,153.00
01-1030	Municipal Property	18,438.67		16,751.00	21,048.19	125.7%	4,297.19	21,000.00	125.4%	4,249.00
01-1031	Energy Management	-		-	-		-	-		-
01-1041	SEP	-		-	-		-	-		-
01-9999		-		-	-		-	-		-
Administration		1,042,692.39		1,299,921.00	2,436,657.32	187.4%	1,136,736.32	1,465,410.00	112.7%	165,489.00

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		2018		2019	Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	\$	Budget	%	\$
Revenues										
01-1050	Regional Transit						-			-
Revenues		-		-	-		-	-		-
Expenses										
01-1050	Regional Transit	26,347.69		26,332.00	26,332.17	100.0%	0.17	27,000.00	102.5%	668.00
Expenses		26,347.69		26,332.00	26,332.17	100.0%	0.17	27,000.00	102.5%	668.00
Net										
01-1050	Regional Transit	26,347.69		26,332.00	26,332.17	100.0%	0.17	27,000.00	102.5%	668.00
Transit		26,347.69		26,332.00	26,332.17	100.0%	0.17	27,000.00	102.5%	668.00
		(244,089.24)		221,269.00	281,325.14	127.1%	60,056.14	184,476.00	83.4%	(36,793.00)
Protection										
Revenues										
01-2005	Other Fire Services	-		-	-		-	-		-
01-2010	Southgate Fire Dept Operations	129,548.19		119,025.00	129,624.61	108.9%	10,599.61	125,177.00	105.2%	6,152.00
01-2011	Unit #310	-		-	-		-	-		-
01-2012	Deputy Chief						-			-
Revenues		129,548.19		119,025.00	129,624.61	108.9%	10,599.61	125,177.00	105.2%	6,152.00
Expenses										
01-2005	Other Fire Services	107,637.58		110,329.00	110,259.05	99.9%	(69.95)	112,464.00	101.9%	2,135.00
01-2010	Southgate Fire Dept Operations	419,492.75		483,208.00	456,372.06	94.4%	(26,835.94)	577,464.00	119.5%	94,256.00
01-2011	Unit #310	-		-	-		-	-		-
01-2012	Deputy Chief	-		-	-		-	-		-
Expenses		527,130.33		593,537.00	566,631.11	95.5%	(26,905.89)	689,928.00	116.2%	96,391.00
Net										
01-2005	Other Fire Services	107,637.58		110,329.00	110,259.05	99.9%	(69.95)	112,464.00	101.9%	2,135.00
01-2010	Southgate Fire Dept Operations	289,944.56		364,183.00	326,747.45	89.7%	(37,435.55)	452,287.00	124.2%	88,104.00
01-2011	Unit #310	-		-	-		-	-		-
01-2012	Deputy Chief	-		-	-		-	-		-
Fire		397,582.14		474,512.00	437,006.50	92.1%	(37,505.50)	564,751.00	119.0%	90,239.00
							-			-
							-			-

Staff Report FIN2019-050 2020 Budget
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		2018		2019	Budget to Projection Var			2020	Budget to Budget Variance		
Account	Description	PrevTotalActual		Annual Budget	Projected	%	\$		Budget	%	\$
Revenues											
01-2020	Policing	9,806.63		6,600.00	9,901.45	150.0%	3,301.45		5,600.00	84.8%	(1,000.00)
Revenues		9,806.63		6,600.00	9,901.45	150.0%	3,301.45		5,600.00	84.8%	(1,000.00)
Expenses											
01-2020	Policing	1,111,608.78		1,147,155.00	1,145,645.57	99.9%	(1,509.43)		1,177,471.00	102.6%	30,316.00
Expenses		1,111,608.78		1,147,155.00	1,145,645.57	99.9%	(1,509.43)		1,177,471.00	102.6%	30,316.00
Net											
01-2020	Policing	1,101,802.15		1,140,555.00	1,135,744.12	99.6%	(4,810.88)		1,171,871.00	102.7%	31,316.00
Police		1,101,802.15		1,140,555.00	1,135,744.12	99.6%	(4,810.88)		1,171,871.00	102.7%	31,316.00
							-				-
							-				-
Revenues											
01-2030	Conservation Authority						-				-
Revenues		-		-	-		-		-		-
Expenses											
01-2030	Conservation Authority	103,942.00		107,840.00	107,840.00	100.0%	-		112,626.00	104.4%	4,786.00
Expenses		103,942.00		107,840.00	107,840.00	100.0%	-		112,626.00	104.4%	4,786.00
Net											
01-2030	Conservation Authority	103,942.00		107,840.00	107,840.00	100.0%	-		112,626.00	104.4%	4,786.00
Conservation Authority		103,942.00		107,840.00	107,840.00	100.0%	-		112,626.00	104.4%	4,786.00
							-				-
							-				-

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
Revenues											
01-2040	Protective Inspections	310,080.85		312,500.00	425,700.00	136.2%	113,200.00		320,000.00	102.4%	7,500.00
01-2041	Unit #305						-				-
01-2042	CBO Contract						-				-
01-2045	Septic Inspection						-				-
Revenues		310,080.85		312,500.00	425,700.00	136.2%	113,200.00		320,000.00	102.4%	7,500.00
Expenses											
01-2040	Protective Inspections	306,987.85		308,000.00	422,350.00	137.1%	114,350.00		316,000.00	102.6%	8,000.00
01-2041	Unit #305	1,115.29		1,750.00	1,250.00	71.4%	(500.00)		1,750.00	100.0%	-
01-2042	CBO Contract	1,977.71		2,750.00	2,100.00	76.4%	(650.00)		2,250.00	81.8%	(500.00)
01-2045	Septic Inspection	-		-	-		-		-		-
Expenses		310,080.85		312,500.00	425,700.00	136.2%	113,200.00		320,000.00	102.4%	7,500.00
Net											
01-2040	Protective Inspections	(3,093.00)		(4,500.00)	(3,350.00)	74.4%	1,150.00		(4,000.00)	88.9%	500.00
01-2041	Unit #305	1,115.29		1,750.00	1,250.00	71.4%	(500.00)		1,750.00	100.0%	-
01-2042	CBO Contract	1,977.71		2,750.00	2,100.00	76.4%	(650.00)		2,250.00	81.8%	(500.00)
01-2045	Septic Inspection	-		-	-		-		-		-
Building		-		-	-		-		-		-

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		2018		2019	Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	\$	Budget	%	\$
Revenues										
01-2050	Safety Committee						-			-
01-2055	Emergency Services Plan	-		-	-		-	-		-
01-2056	JEPP Funding	-		-	-		-	-		-
01-2057	Ice Storm Emergency						-			-
01-2060	Canine Control	33,260.00		33,260.00	29,790.00	89.6%	(3,470.00)	33,250.00	100.0%	(10.00)
01-2070	Crossing Guard						-			-
01-2080	Property Standards						-			-
Revenues		33,260.00		33,260.00	29,790.00	89.6%	(3,470.00)	33,250.00	100.0%	(10.00)
Expenses										
01-2050	Safety Committee	9,049.94		8,070.00	7,079.86	87.7%	(990.14)	9,080.00	112.5%	1,010.00
01-2055	Emergency Services Plan	2,190.30		2,600.00	2,469.77	95.0%	(130.23)	3,350.00	128.8%	750.00
01-2056	JEPP Funding	-		-	-		-	-		-
01-2057	Ice Storm Emergency	-		-	-		-	-		-
01-2060	Canine Control	30,241.02		32,300.00	32,427.28	100.4%	127.28	33,250.00	102.9%	950.00
01-2070	Crossing Guard	5,485.27		7,650.00	5,700.00	74.5%	(1,950.00)	6,552.00	85.6%	(1,098.00)
01-2080	Property Standards	9,952.76		52,794.00	18,629.22	35.3%	(34,164.78)	109,437.00	207.3%	56,643.00
Expenses		56,919.29		103,414.00	66,306.13	64.1%	(37,107.87)	161,669.00	156.3%	58,255.00
Net										
01-2050	Safety Committee	9,049.94		8,070.00	7,079.86	87.7%	(990.14)	9,080.00	112.5%	1,010.00
01-2055	Emergency Services Plan	2,190.30		2,600.00	2,469.77	95.0%	(130.23)	3,350.00	128.8%	750.00
01-2056	JEPP Funding	-		-	-		-	-		-
01-2057	Ice Storm Emergency	-		-	-		-	-		-
01-2060	Canine Control	(3,018.98)		(960.00)	2,637.28	-274.7%	3,597.28	-	0.0%	960.00
01-2070	Crossing Guard	5,485.27		7,650.00	5,700.00	74.5%	(1,950.00)	6,552.00	85.6%	(1,098.00)
01-2080	Property Standards	9,952.76		52,794.00	18,629.22	35.3%	(34,164.78)	109,437.00	207.3%	56,643.00
Other Protective Services		23,659.29		70,154.00	36,516.13	52.1%	(33,637.87)	128,419.00	183.1%	58,265.00
		23,659.29		70,154.00	36,516.13	52.1%	(33,637.87)	128,419.00	183.1%	58,265.00
							-			-

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Attachment 1

		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
Transportation											
Roads											
Revenues											
01-2090	Street Lighting	-		-	-		-		-		-
01-2501	Roads - Revenue	11,836.37		7,800.00	8,595.00	110.2%	795.00		8,600.00	110.3%	800.00
01-2502	Culvert Maintenance						-				-
01-2503	Culvert installations						-				-
01-2504	Roads Administration	-		-	-		-		-		-
01-2505	Weed Cutting	-		-	-		-		-		-
01-2506	Landscaping						-				-
01-2507	Tree Trim & Removal						-				-
01-2508	Gravel Pits	375,926.96		26,000.00	45,292.21	174.2%	19,292.21		30,000.00	115.4%	4,000.00
01-2509	Bridge Maintenance						-				-
01-2510	Ditching						-				-
01-2511	Storm Drains	-		-	-		-		-		-
01-2512	Catch Basin Cleaning						-				-
01-2513	Catch Basin Construction						-				-
01-2514	Municipal Drains	1,229.22		3,400.00	3,012.00	88.6%	(388.00)		-	0.0%	(3,400.00)
01-2515	Pavement Patching						-				-
01-2516	Sweeping/Shouldering	-		-	-		-		-		-
01-2517	Spreading Calcium	-		-	-		-		-		-
01-2518	Grading	2,113.00		1,000.00	460.50	46.1%	(539.50)		500.00	50.0%	(500.00)
01-2519	Civic Addressing	3,321.00		2,800.00	1,500.00	53.6%	(1,300.00)		1,500.00	53.6%	(1,300.00)
01-2520	Sanding/Salting						-				-
01-2521	Gravelling	-		-	-		-		-		-
01-2522	Entrance Permits	16,800.00		8,000.00	10,000.00	125.0%	2,000.00		9,000.00	112.5%	1,000.00
01-2523	Southgate Rd 22						-				-
01-2525	Roads Capital						-				-
01-2527	Roads Needs Study	-		2,500.00	2,500.00	100.0%	-		-	0.0%	(2,500.00)
01-2528	Tree Planting Program	-		-	-		-		-		-
01-2529	Retroreflectometer						-				-
01-2530	Street Signs	-		-	-		-		-		-
01-2531	Roads Miscellaneous						-				-

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
01-2532	Street Patrols						-				-
01-2540	Snowplowing	6,574.00		3,500.00	3,000.00	85.7%	(500.00)		3,500.00	100.0%	-
01-2541	Winter Main Sidewalks						-				-
01-2545	Washouts/Spot improvements						-				-
01-2547	Dundalk Works Depot						-				-
01-2548	Hopeville Works Depot						-				-
01-2549	Holstein Works Depot	2,728.70		2,500.00	2,700.00	108.0%	200.00		-	0.0%	(2,500.00)
01-2550	Line Painting						-				-
01-2551	Sidewalks Repair & Construction						-				-
01-2553	Grass & Flowers						-				-
01-2554	Street Decorations						-				-
01-2555	Roads Shop Administration						-				-
01-2556	Parkette	-		-	-		-		-		-
01-2557	Roads Training & Mileage						-				-
01-2560	Equipment Maintenance	-		-	-		-		-		-
01-2561	GPS Mapping						-				-
01-2562	Vacation and Statutory Pay						-				-
01-2563	Sick Time						-				-
01-2565	Misc PUC						-				-
01-2566	Unit #119										
01-2567	Unit #315										
01-2568	2016 International 7500						-				-
01-2569	2005 Volvo Excavator						-				-
01-2570	2014 Remanufactured Trackless						-				-
01-2571	Unit #214						-				-
01-2572	Unit #301						-				-
01-2573	Unit #309						-				-
01-2574	Unit #212						-				-
01-2575	Unit #208						-				-
01-2576	Unit #111						-				-
01-2577	Unit #206						-				-
01-2578	Unit #304						-				-
01-2579	Unit #204						-				-
01-2580	Unit#101						-				-

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
01-2581	Unit #102						-			-
01-2582	Unit #103						-			-
01-2583	Unit #104						-			-
01-2584	Unit #105						-			-
01-2585	Unit #112						-			-
01-2586	Unit #107						-			-
01-2587	Unit #108						-			-
01-2588	Unit #109						-			-
01-2589	Unit #110						-			-
01-2590	Unit #201						-			-
01-2591	Unit #202						-			-
01-2592	Unit #203						-			-
01-2593	Unit #205						-			-
01-2594	Unit #100						-			-
01-2595	Unit #209						-			-
01-2596	Unit #110						-			-
01-2597	Unit #307						-			-
01-2598	Unit #294						-			-
01-2599	Unit #308						-			-
Revenues		420,529.25		57,500.00	77,059.71	134.0%	19,559.71	53,100.00	92.3%	(4,400.00)
Expenses										
01-2090	Street Lighting	39,071.79		79,342.00	69,842.00	88.0%	(9,500.00)	81,100.00	102.2%	1,758.00
01-2501	Roads - Revenue						-			-
01-2502	Culvert Maintenance	55,475.41		20,000.00	30,000.00	150.0%	10,000.00	27,600.00	138.0%	7,600.00
01-2503	Culvert installations	4,634.52		8,125.00	5,125.00	63.1%	(3,000.00)	8,780.00	108.1%	655.00
01-2504	Roads Administration	104,851.65		114,815.00	122,715.00	106.9%	7,900.00	134,950.00	117.5%	20,135.00
01-2505	Weed Cutting	17,464.98		21,250.00	13,995.07	65.9%	(7,254.93)	21,930.00	103.2%	680.00
01-2506	Landscaping	927.88		1,650.00	2,407.04	145.9%	757.04	2,542.00	154.1%	892.00
01-2507	Tree Trim & Removal	52,825.26		47,500.00	46,500.00	97.9%	(1,000.00)	49,120.00	103.4%	1,620.00
01-2508	Gravel Pits	480,877.49		125,863.00	141,849.58	112.7%	15,986.58	143,019.00	113.6%	17,156.00
01-2509	Bridge Maintenance	32,909.54		65,550.00	29,500.00	45.0%	(36,050.00)	65,600.00	100.1%	50.00
01-2510	Ditching	12,297.54		11,500.00	12,354.17	107.4%	854.17	15,860.00	137.9%	4,360.00
01-2511	Storm Drains	2,912.20		4,000.00	4,000.00	100.0%	-	79,780.00	1994.5%	75,780.00
01-2512	Catch Basin Cleaning	914.37		1,250.00	2,634.21	210.7%	1,384.21	3,138.00	251.0%	1,888.00

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		2018		2019		Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	\$		Budget	%	\$
01-2513	Catch Basin Construction	849.45		1,625.00	1,366.97	84.1%	(258.03)		1,756.00	108.1%	131.00
01-2514	Municipal Drains	7,181.85		11,000.00	11,000.00	100.0%	-		11,390.00	103.5%	390.00
01-2515	Pavement Patching	38,828.35		40,500.00	37,500.00	92.6%	(3,000.00)		45,460.00	112.2%	4,960.00
01-2516	Sweeping/Shouldering	19,433.48		18,750.00	21,250.00	113.3%	2,500.00		33,900.00	180.8%	15,150.00
01-2517	Spreading Calcium	168,238.91		171,250.00	124,500.00	72.7%	(46,750.00)		175,120.00	102.3%	3,870.00
01-2518	Grading	26,745.63		37,500.00	37,500.00	100.0%	-		45,360.00	121.0%	7,860.00
01-2519	Civic Addressing	1,205.97		1,625.00	1,375.00	84.6%	(250.00)		1,882.00	115.8%	257.00
01-2520	Sanding/Salting	183,604.52		200,000.00	257,625.00	128.8%	57,625.00		251,900.00	126.0%	51,900.00
01-2521	Gravelling	295,779.38		331,250.00	346,864.04	104.7%	15,614.04		360,280.00	108.8%	29,030.00
01-2522	Entrance Permits	1,679.74		1,875.00	1,250.00	66.7%	(625.00)		2,268.00	121.0%	393.00
01-2523	Southgate Rd 22	-		-	-		-		-		-
01-2525	Roads Capital	626,301.42		613,222.00	643,441.00	104.9%	30,219.00		500,631.00	81.6%	(112,591.00)
01-2527	Roads Needs Study	-		25,000.00	25,000.00	100.0%	-		-	0.0%	(25,000.00)
01-2528	Tree Planting Program	-		-	-		-		-		-
01-2529	Retroreflectometer	-		1,750.00	1,450.00	82.9%	(300.00)		2,012.00	115.0%	262.00
01-2530	Street Signs	23,760.83		19,000.00	30,625.00	161.2%	11,625.00		49,490.00	260.5%	30,490.00
01-2531	Roads Miscellaneous	26,364.58		10,950.00	12,825.00	117.1%	1,875.00		16,360.00	149.4%	5,410.00
01-2532	Street Patrols	50,819.65		35,400.00	35,400.00	100.0%	-		38,230.00	108.0%	2,830.00
01-2540	Snowplowing	157,722.09		154,500.00	98,125.00	63.5%	(56,375.00)		157,573.00	102.0%	3,073.00
01-2541	Winter Main Sidewalks	9,697.39		15,750.00	14,500.00	92.1%	(1,250.00)		45,772.00	290.6%	30,022.00
01-2545	Washouts/Spot improvements	25,147.32		8,250.00	10,125.00	122.7%	1,875.00		12,080.00	146.4%	3,830.00
01-2547	Dundalk Works Depot	23,136.44		19,150.00	25,900.00	135.2%	6,750.00		27,450.00	143.3%	8,300.00
01-2548	Hopeville Works Depot	33,647.33		20,950.00	32,450.00	154.9%	11,500.00		28,400.00	135.6%	7,450.00
01-2549	Holstein Works Depot	43,629.06		35,950.00	36,050.00	100.3%	100.00		40,210.00	111.8%	4,260.00
01-2550	Line Painting	5,251.01		7,000.00	7,280.72	104.0%	280.72		8,000.00	114.3%	1,000.00
01-2551	Sidewalks Repair & Construction	84.13		1,750.00	1,125.00	64.3%	(625.00)		2,136.00	122.1%	386.00
01-2553	Grass & Flowers	1,216.72		8,350.00	14,214.53	170.2%	5,864.53		16,350.00	195.8%	8,000.00
01-2554	Street Decorations	1,998.89		2,450.00	1,750.00	71.4%	(700.00)		2,012.00	82.1%	(438.00)
01-2555	Roads Shop Administration	35,185.15		32,475.00	32,475.00	100.0%	-		38,400.00	118.2%	5,925.00
01-2556	Parkette	1,001.68		450.00	516.69	114.8%	66.69		450.00	100.0%	-
01-2557	Roads Training & Mileage	35,682.03		34,000.00	27,250.00	80.1%	(6,750.00)		36,520.00	107.4%	2,520.00
01-2560	Equipment Maintenance	231,837.62		310,000.00	296,874.00	95.8%	(13,126.00)		400,975.00	129.3%	90,975.00
01-2561	GPS Mapping	-		2,000.00	2,625.00	131.3%	625.00		4,972.00	248.6%	2,972.00
01-2562	Vacation and Statutory Pay	67,951.16		65,997.00	65,997.00	100.0%	-		73,080.00	110.7%	7,083.00

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
01-2563	Sick Time	16,408.15		12,500.00	12,500.00	100.0%	-	15,120.00	121.0%	2,620.00
01-2565	Misc PUC	-		-	-		-	-		-
01-2566	Unit #119	-		-	1,125.00		1,125.00	1,256.00		1,256.00
01-2567	Unit #315	5,202.48		7,125.00	5,625.00	78.9%	(1,500.00)	6,756.00	94.8%	(369.00)
01-2568	2016 International 7500	11,803.01		12,844.00	15,344.00	119.5%	2,500.00	15,536.00	121.0%	2,692.00
01-2569	2005 Volvo Excavator	22,230.72		23,344.00	14,750.00	63.2%	(8,594.00)	22,532.00	96.5%	(812.00)
01-2570	2014 Remanufactured Trackless	21,307.54		12,344.00	30,250.00	245.1%	17,906.00	21,250.00	172.1%	8,906.00
01-2571	Unit #214	35,302.10		26,907.00	29,050.00	108.0%	2,143.00	33,804.00	125.6%	6,897.00
01-2572	Unit #301	5,239.52		2,141.00	4,500.00	210.2%	2,359.00	5,772.00	269.6%	3,631.00
01-2573	Unit #309	2,656.70		4,125.00	4,125.00	100.0%	-	3,256.00	78.9%	(869.00)
01-2574	Unit #212	33,302.50		24,375.00	31,375.00	128.7%	7,000.00	35,288.00	144.8%	10,913.00
01-2575	Unit #208	15,829.96		12,625.00	14,500.00	114.9%	1,875.00	14,728.00	116.7%	2,103.00
01-2576	Unit #111	6,292.17		1,475.00	7,625.00	516.9%	6,150.00	6,886.00	466.8%	5,411.00
01-2577	Unit #206	20,587.53		7,000.00	10,415.39	148.8%	3,415.39	-	0.0%	(7,000.00)
01-2578	Unit #304	27,298.20		18,500.00	16,600.00	89.7%	(1,900.00)	20,038.00	108.3%	1,538.00
01-2579	Unit #204	27.65		-	-		-	-		-
01-2580	Unit#101	23,527.27		16,250.00	19,500.00	120.0%	3,250.00	21,778.00	134.0%	5,528.00
01-2581	Unit #102	32,106.14		26,905.00	28,905.00	107.4%	2,000.00	29,304.00	108.9%	2,399.00
01-2582	Unit #103	32.15		-	-		-	-		-
01-2583	Unit #104	368.40		1,075.00	1,775.00	165.1%	700.00	1,906.00	177.3%	831.00
01-2584	Unit #105	25,764.29		28,000.00	28,000.00	100.0%	-	27,414.00	97.9%	(586.00)
01-2585	Unit #112	7,916.73		4,750.00	2,579.75	54.3%	(2,170.25)	4,886.00	102.9%	136.00
01-2586	Unit #107	4,948.84		3,251.00	1,899.35	58.4%	(1,351.65)	-	0.0%	(3,251.00)
01-2587	Unit #108	2,394.32		-	-		-	-		-
01-2588	Unit #109	5,202.87		-	-		-	-		-
01-2589	Unit #110	11,905.68		7,125.00	12,200.00	171.2%	5,075.00	7,886.00	110.7%	761.00
01-2590	Unit #201	-		-	-		-	13,886.00		13,886.00
01-2591	Unit #202	23,860.46		19,769.00	22,188.00	112.2%	2,419.00	24,016.00	121.5%	4,247.00
01-2592	Unit #203	63.66		-	-		-	-		-
01-2593	Unit #205	26,773.59		20,625.00	25,425.00	123.3%	4,800.00	25,170.00	122.0%	4,545.00
01-2594	Unit #100	26,924.26		22,562.00	22,562.00	100.0%	-	22,898.00	101.5%	336.00
01-2595	Unit #209	35,884.29		22,250.00	21,250.00	95.5%	(1,000.00)	21,532.00	96.8%	(718.00)
01-2596	Unit #110	4,248.44		4,750.00	5,225.00	110.0%	475.00	5,942.00	125.1%	1,192.00
01-2597	Unit #307	456.49		-	960.49		960.49	-		-

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1.4 Summary - Detail

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
01-2598	Unit #294	9,662.56		2,500.00	1,900.00	76.0%	(600.00)	1,228.00	49.1%	(1,272.00)
01-2599	Unit #308	4,455.87		-	276.77		276.77	-		-
Expenses		3,419,128.95		3,085,681.00	3,129,582.77	101.4%	43,901.77	3,473,906.00	112.6%	388,225.00
Net										
01-2090	Street Lighting	39,071.79		79,342.00	69,842.00	88.0%	(9,500.00)	81,100.00	102.2%	1,758.00
01-2501	Roads - Revenue	(11,836.37)		(7,800.00)	(8,595.00)	110.2%	(795.00)	(8,600.00)	110.3%	(800.00)
01-2502	Culvert Maintenance	55,475.41		20,000.00	30,000.00	150.0%	10,000.00	27,600.00	138.0%	7,600.00
01-2503	Culvert installations	4,634.52		8,125.00	5,125.00	63.1%	(3,000.00)	8,780.00	108.1%	655.00
01-2504	Roads Administration	104,851.65		114,815.00	122,715.00	106.9%	7,900.00	134,950.00	117.5%	20,135.00
01-2505	Weed Cutting	17,464.98		21,250.00	13,995.07	65.9%	(7,254.93)	21,930.00	103.2%	680.00
01-2506	Landscaping	927.88		1,650.00	2,407.04	145.9%	757.04	2,542.00	154.1%	892.00
01-2507	Tree Trim & Removal	52,825.26		47,500.00	46,500.00	97.9%	(1,000.00)	49,120.00	103.4%	1,620.00
01-2508	Gravel Pits	104,950.53		99,863.00	96,557.37	96.7%	(3,305.63)	113,019.00	113.2%	13,156.00
01-2509	Bridge Maintenance	32,909.54		65,550.00	29,500.00	45.0%	(36,050.00)	65,600.00	100.1%	50.00
01-2510	Ditching	12,297.54		11,500.00	12,354.17	107.4%	854.17	15,860.00	137.9%	4,360.00
01-2511	Storm Drains	2,912.20		4,000.00	4,000.00	100.0%	-	79,780.00	1994.5%	75,780.00
01-2512	Catch Basin Cleaning	914.37		1,250.00	2,634.21	210.7%	1,384.21	3,138.00	251.0%	1,888.00
01-2513	Catch Basin Construction	849.45		1,625.00	1,366.97	84.1%	(258.03)	1,756.00	108.1%	131.00
01-2514	Municipal Drains	5,952.63		7,600.00	7,988.00	105.1%	388.00	11,390.00	149.9%	3,790.00
01-2515	Pavement Patching	38,828.35		40,500.00	37,500.00	92.6%	(3,000.00)	45,460.00	112.2%	4,960.00
01-2516	Sweeping/Shouldering	19,433.48		18,750.00	21,250.00	113.3%	2,500.00	33,900.00	180.8%	15,150.00
01-2517	Spreading Calcium	168,238.91		171,250.00	124,500.00	72.7%	(46,750.00)	175,120.00	102.3%	3,870.00
01-2518	Grading	24,632.63		36,500.00	37,039.50	101.5%	539.50	44,860.00	122.9%	8,360.00
01-2519	Civic Addressing	(2,115.03)		(1,175.00)	(125.00)	10.6%	1,050.00	382.00	-32.5%	1,557.00
01-2520	Sanding/Salting	183,604.52		200,000.00	257,625.00	128.8%	57,625.00	251,900.00	126.0%	51,900.00
01-2521	Gravelling	295,779.38		331,250.00	346,864.04	104.7%	15,614.04	360,280.00	108.8%	29,030.00
01-2522	Entrance Permits	(15,120.26)		(6,125.00)	(8,750.00)	142.9%	(2,625.00)	(6,732.00)	109.9%	(607.00)
01-2523	Southgate Rd 22	-		-	-		-	-		-
01-2525	Roads Capital	626,301.42		613,222.00	643,441.00	104.9%	30,219.00	500,631.00	81.6%	(112,591.00)
01-2527	Roads Needs Study	-		22,500.00	22,500.00	100.0%	-	-	0.0%	(22,500.00)
01-2528	Tree Planting Program	-		-	-		-	-		-
01-2529	Retroreflectometer	-		1,750.00	1,450.00	82.9%	(300.00)	2,012.00	115.0%	262.00
01-2530	Street Signs	23,760.83		19,000.00	30,625.00	161.2%	11,625.00	49,490.00	260.5%	30,490.00
01-2531	Roads Miscellaneous	26,364.58		10,950.00	12,825.00	117.1%	1,875.00	16,360.00	149.4%	5,410.00

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
01-2532	Street Patrols	50,819.65		35,400.00	35,400.00	100.0%	-		38,230.00	108.0%	2,830.00
01-2540	Snowplowing	151,148.09		151,000.00	95,125.00	63.0%	(55,875.00)		154,073.00	102.0%	3,073.00
01-2541	Winter Main Sidewalks	9,697.39		15,750.00	14,500.00	92.1%	(1,250.00)		45,772.00	290.6%	30,022.00
01-2545	Washouts/Spot improvements	25,147.32		8,250.00	10,125.00	122.7%	1,875.00		12,080.00	146.4%	3,830.00
01-2547	Dundalk Works Depot	23,136.44		19,150.00	25,900.00	135.2%	6,750.00		27,450.00	143.3%	8,300.00
01-2548	Hopeville Works Depot	33,647.33		20,950.00	32,450.00	154.9%	11,500.00		28,400.00	135.6%	7,450.00
01-2549	Holstein Works Depot	40,900.36		33,450.00	33,350.00	99.7%	(100.00)		40,210.00	120.2%	6,760.00
01-2550	Line Painting	5,251.01		7,000.00	7,280.72	104.0%	280.72		8,000.00	114.3%	1,000.00
01-2551	Sidewalks Repair & Construction	84.13		1,750.00	1,125.00	64.3%	(625.00)		2,136.00	122.1%	386.00
01-2553	Grass & Flowers	1,216.72		8,350.00	14,214.53	170.2%	5,864.53		16,350.00	195.8%	8,000.00
01-2554	Street Decorations	1,998.89		2,450.00	1,750.00	71.4%	(700.00)		2,012.00	82.1%	(438.00)
01-2555	Roads Shop Administration	35,185.15		32,475.00	32,475.00	100.0%	-		38,400.00	118.2%	5,925.00
01-2556	Parkette	1,001.68		450.00	516.69	114.8%	66.69		450.00	100.0%	-
01-2557	Roads Training & Mileage	35,682.03		34,000.00	27,250.00	80.1%	(6,750.00)		36,520.00	107.4%	2,520.00
01-2560	Equipment Maintenance	231,837.62		310,000.00	296,874.00	95.8%	(13,126.00)		400,975.00	129.3%	90,975.00
01-2561	GPS Mapping	-		2,000.00	2,625.00	131.3%	625.00		4,972.00	248.6%	2,972.00
01-2562	Vacation and Statutory Pay	67,951.16		65,997.00	65,997.00	100.0%	-		73,080.00	110.7%	7,083.00
01-2563	Sick Time	16,408.15		12,500.00	12,500.00	100.0%	-		15,120.00	121.0%	2,620.00
01-2565	Misc PUC	-		-	-		-		-		-
01-2566	Unit #119	-		-	1,125.00		1,125.00		1,256.00		1,256.00
01-2567	Unit #315	5,202.48		7,125.00	5,625.00	78.9%	(1,500.00)		6,756.00	94.8%	(369.00)
01-2568	2016 International 7500	11,803.01		12,844.00	15,344.00	119.5%	2,500.00		15,536.00	121.0%	2,692.00
01-2569	2005 Volvo Excavator	22,230.72		23,344.00	14,750.00	63.2%	(8,594.00)		22,532.00	96.5%	(812.00)
01-2570	2014 Remanufactured Trackless	21,307.54		12,344.00	30,250.00	245.1%	17,906.00		21,250.00	172.1%	8,906.00
01-2571	Unit #214	35,302.10		26,907.00	29,050.00	108.0%	2,143.00		33,804.00	125.6%	6,897.00
01-2572	Unit #301	5,239.52		2,141.00	4,500.00	210.2%	2,359.00		5,772.00	269.6%	3,631.00
01-2573	Unit #309	2,656.70		4,125.00	4,125.00	100.0%	-		3,256.00	78.9%	(869.00)
01-2574	Unit #212	33,302.50		24,375.00	31,375.00	128.7%	7,000.00		35,288.00	144.8%	10,913.00
01-2575	Unit #208	15,829.96		12,625.00	14,500.00	114.9%	1,875.00		14,728.00	116.7%	2,103.00
01-2576	Unit #111	6,292.17		1,475.00	7,625.00	516.9%	6,150.00		6,886.00	466.8%	5,411.00
01-2577	Unit #206	20,587.53		7,000.00	10,415.39	148.8%	3,415.39		-	0.0%	(7,000.00)
01-2578	Unit #304	27,298.20		18,500.00	16,600.00	89.7%	(1,900.00)		20,038.00	108.3%	1,538.00
01-2579	Unit #204	27.65		-	-		-		-		-
01-2580	Unit#101	23,527.27		16,250.00	19,500.00	120.0%	3,250.00		21,778.00	134.0%	5,528.00

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
01-2581	Unit #102	32,106.14		26,905.00	28,905.00	107.4%	2,000.00		29,304.00	108.9%	2,399.00
01-2582	Unit #103	32.15		-	-		-		-		-
01-2583	Unit #104	368.40		1,075.00	1,775.00	165.1%	700.00		1,906.00	177.3%	831.00
01-2584	Unit #105	25,764.29		28,000.00	28,000.00	100.0%	-		27,414.00	97.9%	(586.00)
01-2585	Unit #112	7,916.73		4,750.00	2,579.75	54.3%	(2,170.25)		4,886.00	102.9%	136.00
01-2586	Unit #107	4,948.84		3,251.00	1,899.35	58.4%	(1,351.65)		-	0.0%	(3,251.00)
01-2587	Unit #108	2,394.32		-	-		-		-		-
01-2588	Unit #109	5,202.87		-	-		-		-		-
01-2589	Unit #110	11,905.68		7,125.00	12,200.00	171.2%	5,075.00		7,886.00	110.7%	761.00
01-2590	Unit #201	-		-	-		-		13,886.00		13,886.00
01-2591	Unit #202	23,860.46		19,769.00	22,188.00	112.2%	2,419.00		24,016.00	121.5%	4,247.00
01-2592	Unit #203	63.66		-	-		-		-		-
01-2593	Unit #205	26,773.59		20,625.00	25,425.00	123.3%	4,800.00		25,170.00	122.0%	4,545.00
01-2594	Unit #100	26,924.26		22,562.00	22,562.00	100.0%	-		22,898.00	101.5%	336.00
01-2595	Unit #209	35,884.29		22,250.00	21,250.00	95.5%	(1,000.00)		21,532.00	96.8%	(718.00)
01-2596	Unit #110	4,248.44		4,750.00	5,225.00	110.0%	475.00		5,942.00	125.1%	1,192.00
01-2597	Unit #307	456.49		-	960.49		960.49		-		-
01-2598	Unit #294	9,662.56		2,500.00	1,900.00	76.0%	(600.00)		1,228.00	49.1%	(1,272.00)
01-2599	Unit #308	4,455.87		-	276.77		276.77		-		-
Roads		2,998,599.70		3,028,181.00	3,052,523.06	100.8%	24,342.06		3,420,806.00	113.0%	392,625.00
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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
Solid Waste							-			-
Revenues										
01-3001	Cart Maintenance	-		-	-		-	-		-
01-3002	Waste Dept - Debt Repayment						-			-
01-3005	Office	8,730.43		8,500.00	8,531.36	100.4%	31.36	8,700.00	102.4%	200.00
01-3006	Sick Time						-			-
01-3007	Holiday Time						-			-
01-3008	Misc	-		-	-		-	-		-
01-3009	Oil	-		-	-		-	-		-
01-3010	Sewer	-		-	-		-	-		-
01-3020	Sewer Lagoon						-			-
01-3025	Sewers						-			-
01-3027	Sewer Install						-			-
01-3028	Lagoon Property	-		-	-		-	-		-
01-3030	Hazardous Waste	9,232.05		8,000.00	8,000.00	100.0%	-	8,250.00	103.1%	250.00
01-3031	Septage						-			-
01-3040	Dundalk Transfer Station	59,857.19		66,300.00	42,600.00	64.3%	(23,700.00)	50,900.00	76.8%	(15,400.00)
01-3050	Osprey Site						-			-
01-3060	Proton Landfill Operation/covering	-		-	-		-	-		-
01-3061	Unit #301						-			-
01-3062	Haulage 40 yd Bin						-			-
01-3063	Waste Col Waste & Recycling						-			-
01-3064	Unit #106						-			-
01-3065	Unit #210						-			-
01-3066	Unit #207						-			-
01-3067	Collection - Garbage/Compost						-			-
01-3068	Collection - Recycles/Compost						-			-
01-3069	Egremont Transfer Station						-			-
01-3070	Egremont Landfill Operation/Covering	28,388.97		24,000.00	28,500.00	118.8%	4,500.00	27,000.00	112.5%	3,000.00
01-3071	Recycling - Steel	18,533.49		15,000.00	18,000.00	120.0%	3,000.00	18,000.00	120.0%	3,000.00
01-3072	Recycling - Blue Cart	81,318.56		70,000.00	70,000.00	100.0%	-	70,000.00	100.0%	-
01-3073	Recycling - Tires	3,382.22		3,000.00	-	0.0%	(3,000.00)	-	0.0%	(3,000.00)
01-3074	Recycling - Compost	4,419.80		6,000.00	5,000.00	83.3%	(1,000.00)	5,000.00	83.3%	(1,000.00)
01-3075	Recyling - Electronics	4,982.00		5,000.00	5,000.00	100.0%	-	5,250.00	105.0%	250.00

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
01-3076	Equipment Maintenance						-			-
01-3077	Waste Dept - Garage						-			-
01-3078	Unit #211	13,412.67		-	-		-	-		-
01-3079	Unit #301						-			-
01-3080	Recycling - Carpet	-		-	-		-	-		-
01-3081	2013 Autocar Expeditor						-			-
01-3082	Recycling - Shingles	-		-	-		-	-		-
01-3083	Unit #219	-		-	-		-	-		-
Revenues		232,257.38		205,800.00	185,631.36	90.2%	(20,168.64)	193,100.00	93.8%	(12,700.00)
Expenses										
01-3001	Cart Maintenance	1,697.91		1,875.00	750.00	40.0%	(1,125.00)	1,450.00	77.3%	(425.00)
01-3002	Waste Dept - Debt Repayment	170,741.75		171,036.00	171,036.00	100.0%	-	171,036.00	100.0%	-
01-3005	Office	200,304.27		234,625.00	233,805.00	99.7%	(820.00)	290,195.00	123.7%	55,570.00
01-3006	Sick Time	3,061.66		3,125.00	3,800.00	121.6%	675.00	5,000.00	160.0%	1,875.00
01-3007	Holiday Time	25,539.31		19,125.00	19,125.00	100.0%	-	22,500.00	117.6%	3,375.00
01-3008	Misc	6,063.95		5,275.00	5,375.00	101.9%	100.00	6,100.00	115.6%	825.00
01-3009	Oil	-		400.00	-	0.0%	(400.00)	-	0.0%	(400.00)
01-3010	Sewer	-		-	-		-	-		-
01-3020	Sewer Lagoon	-		-	-		-	-		-
01-3025	Sewers	-		-	-		-	-		-
01-3027	Sewer Install	-		-	-		-	-		-
01-3028	Lagoon Property	-		-	-		-	-		-
01-3030	Hazardous Waste	8,029.94		9,825.00	9,450.00	96.2%	(375.00)	10,650.00	108.4%	825.00
01-3031	Septage	-		-	-		-	-		-
01-3040	Dundalk Transfer Station	73,182.29		77,700.00	58,880.00	75.8%	(18,820.00)	69,330.00	89.2%	(8,370.00)
01-3050	Osprey Site	-		-	-		-	-		-
01-3060	Proton Landfill Operation/covering	6,488.94		5,000.00	3,500.00	70.0%	(1,500.00)	4,500.00	90.0%	(500.00)
01-3061	Unit #301	-		10,280.00	33,125.00	322.2%	22,845.00	42,250.00	411.0%	31,970.00
01-3062	Haulage 40 yd Bin	17,492.83		15,505.00	17,653.45	113.9%	2,148.45	20,800.00	134.2%	5,295.00
01-3063	Waste Col Waste & Recycling	-		-	-		-	-		-
01-3064	Unit #106	14,564.97		14,500.00	7,573.93	52.2%	(6,926.07)	-	0.0%	(14,500.00)
01-3065	Unit #210	2,143.09		3,600.00	3,487.50	96.9%	(112.50)	5,450.00	151.4%	1,850.00
01-3066	Unit #207	1,361.79		-	-		-	-		-
01-3067	Collection - Garbage/Compost	42,773.50		39,240.00	39,240.00	100.0%	-	43,750.00	111.5%	4,510.00

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>		<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>PrevTotalActual</u>		<u>Annual Budget</u> <u>Projected</u>	<u>%</u> <u>\$</u>		<u>Budget</u>	<u>%</u> <u>\$</u>	
01-3068	Collection - Recycles/Compost	48,787.07		47,500.0047,500.00	100.0%-		52,500.00	110.5%	5,000.00
01-3069	Egremont Transfer Station	18,918.54		18,625.0019,419.57	104.3%794.57		21,500.00	115.4%	2,875.00
01-3070	Egremont Landfill Operation/Covering	75,797.20		77,035.0078,435.00	101.8%1,400.00		78,500.00	101.9%	1,465.00
01-3071	Recycling - Steel	2,155.28		2,050.002,050.00	100.0%-		2,500.00	122.0%	450.00
01-3072	Recycling - Blue Cart	63,123.73		75,625.0078,125.00	103.3%2,500.00		85,000.00	112.4%	9,375.00
01-3073	Recycling - Tires	-		-	-		-		-
01-3074	Recycling - Compost	18,331.12		19,491.0016,195.63	83.1%(3,295.37)		19,850.00	101.8%	359.00
01-3075	Recyling - Electronics	151.16		-	-		-		-
01-3076	Equipment Maintenance	23.16		-	-		-		-
01-3077	Waste Dept - Garage	12,331.36		9,350.007,350.00	78.6%(2,000.00)		8,675.00	92.8%	(675.00)
01-3078	Unit #211	95,060.99		40,427.0018,666.91	46.2%(21,760.09)		-	0.0%	(40,427.00)
01-3079	Unit #301	26,593.25		16,250.0014,125.00	86.9%(2,125.00)		17,250.00	106.2%	1,000.00
01-3080	Recycling - Carpet	-		-	-		-		-
01-3081	2013 Autocar Expeditor	94,095.07		61,750.0047,750.00	77.3%(14,000.00)		35,000.00	56.7%	(26,750.00)
01-3082	Recycling - Shingles	-		-125.00	125.00		625.00		625.00
01-3083	Unit #219	-		-24,437.50	24,437.50		25,000.00		25,000.00
Expenses		1,028,814.13		979,214.00960,980.49	98.1%(18,233.51)		1,039,411.00	106.1%	60,197.00
Net									
01-3001	Cart Maintenance	1,697.91		1,875.00750.00	40.0%(1,125.00)		1,450.00	77.3%	(425.00)
01-3002	Waste Dept - Debt Repayment	170,741.75		171,036.00171,036.00	100.0%-		171,036.00	100.0%	-
01-3005	Office	191,573.84		226,125.00225,273.64	99.6%(851.36)		281,495.00	124.5%	55,370.00
01-3006	Sick Time	3,061.66		3,125.003,800.00	121.6%675.00		5,000.00	160.0%	1,875.00
01-3007	Holiday Time	25,539.31		19,125.0019,125.00	100.0%-		22,500.00	117.6%	3,375.00
01-3008	Misc	6,063.95		5,275.005,375.00	101.9%100.00		6,100.00	115.6%	825.00
01-3009	Oil	-		400.00-	0.0%(400.00)		-	0.0%	(400.00)
01-3010	Sewer	-		-	-		-		-
01-3020	Sewer Lagoon	-		-	-		-		-
01-3025	Sewers	-		-	-		-		-
01-3027	Sewer Install	-		-	-		-		-
01-3028	Lagoon Property	-		-	-		-		-
01-3030	Hazardous Waste	(1,202.11)		1,825.001,450.00	79.5%(375.00)		2,400.00	131.5%	575.00
01-3031	Septage	-		-	-		-		-
01-3040	Dundalk Transfer Station	13,325.10		11,400.0016,280.00	142.8%4,880.00		18,430.00	161.7%	7,030.00
01-3050	Osprey Site	-		-	-		-		-

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		2018		2019	Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	\$	Budget	%	\$
01-3060	Proton Landfill Operation/covering	6,488.94		5,000.00	3,500.00	70.0%	(1,500.00)	4,500.00	90.0%	(500.00)
01-3061	Unit #301	-		10,280.00	33,125.00	322.2%	22,845.00	42,250.00	411.0%	31,970.00
01-3062	Haulage 40 yd Bin	17,492.83		15,505.00	17,653.45	113.9%	2,148.45	20,800.00	134.2%	5,295.00
01-3063	Waste Col Waste & Recycling	-		-	-		-	-		-
01-3064	Unit #106	14,564.97		14,500.00	7,573.93	52.2%	(6,926.07)	-	0.0%	(14,500.00)
01-3065	Unit #210	2,143.09		3,600.00	3,487.50	96.9%	(112.50)	5,450.00	151.4%	1,850.00
01-3066	Unit #207	1,361.79		-	-		-	-		-
01-3067	Collection - Garbage/Compost	42,773.50		39,240.00	39,240.00	100.0%	-	43,750.00	111.5%	4,510.00
01-3068	Collection - Recycles/Compost	48,787.07		47,500.00	47,500.00	100.0%	-	52,500.00	110.5%	5,000.00
01-3069	Egremont Transfer Station	18,918.54		18,625.00	19,419.57	104.3%	794.57	21,500.00	115.4%	2,875.00
01-3070	Egremont Landfill Operation/Covering	47,408.23		53,035.00	49,935.00	94.2%	(3,100.00)	51,500.00	97.1%	(1,535.00)
01-3071	Recycling - Steel	(16,378.21)		(12,950.00)	(15,950.00)	123.2%	(3,000.00)	(15,500.00)	119.7%	(2,550.00)
01-3072	Recycling - Blue Cart	(18,194.83)		5,625.00	8,125.00	144.4%	2,500.00	15,000.00	266.7%	9,375.00
01-3073	Recycling - Tires	(3,382.22)		(3,000.00)	-	0.0%	3,000.00	-	0.0%	3,000.00
01-3074	Recycling - Compost	13,911.32		13,491.00	11,195.63	83.0%	(2,295.37)	14,850.00	110.1%	1,359.00
01-3075	Recyling - Electronics	(4,830.84)		(5,000.00)	(5,000.00)	100.0%	-	(5,250.00)	105.0%	(250.00)
01-3076	Equipment Maintenance	23.16		-	-		-	-		-
01-3077	Waste Dept - Garage	12,331.36		9,350.00	7,350.00	78.6%	(2,000.00)	8,675.00	92.8%	(675.00)
01-3078	Unit #211	81,648.32		40,427.00	18,666.91	46.2%	(21,760.09)	-	0.0%	(40,427.00)
01-3079	Unit #301	26,593.25		16,250.00	14,125.00	86.9%	(2,125.00)	17,250.00	106.2%	1,000.00
01-3080	Recycling - Carpet	-		-	-		-	-		-
01-3081	2013 Autocar Expeditior	94,095.07		61,750.00	47,750.00	77.3%	(14,000.00)	35,000.00	56.7%	(26,750.00)
01-3082	Recycling - Shingles	-		-	125.00		125.00	625.00		625.00
01-3083	Unit #219	-		-	24,437.50		24,437.50	25,000.00		25,000.00
Solid Waste		796,556.75		773,414.00	775,349.13	100.3%	1,935.13	846,311.00	109.4%	72,897.00
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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
Fund 2: Sanitary Sewers										
Revenues										
02-0210	Sale of Hydro	-		-	-		-	-		-
02-0401	Direct Sewer Billing	629,532.18		641,012.00	753,180.00	117.5%	112,168.00	772,000.00	120.4%	130,988.00
02-2551	Hydro O/H Mtce						-			-
02-2594	Hydro						-			-
02-3010	Sewer Frontage / Connection	(600.00)		7,500.00	-	0.0%	(7,500.00)	-	0.0%	(7,500.00)
02-3020	Lagoon						-			-
02-3023	Holiday Time						-			-
02-3024	Sick Time						-			-
02-3025	Admin	86.61		-	-		-	-		-
02-3027	Install						-			-
02-3028	Lagoon Property						-			-
02-3041	Share of Unit #302						-			-
02-3050	Share of Unit #309						-			-
Revenues		629,018.79		648,512.00	753,180.00	116.1%	104,668.00	772,000.00	119.0%	123,488.00
Expenses										
02-0210	Sale of Hydro	-		-	-		-	-		-
02-0401	Direct Sewer Billing						-			-
02-2551	Hydro O/H Mtce	-		-	-		-	-		-
02-2594	Hydro	-		-	-		-	-		-
02-3010	Sewer Frontage / Connection	463,748.01		441,329.00	503,529.70	114.1%	62,200.70	524,294.00	118.8%	82,965.00
02-3020	Lagoon	99,941.19		137,700.00	184,142.30	133.7%	46,442.30	173,850.00	126.3%	36,150.00
02-3023	Holiday Time	8,793.88		6,470.00	6,470.00	100.0%	-	6,656.00	102.9%	186.00
02-3024	Sick Time	1,372.21		1,250.00	2,875.00	230.0%	1,625.00	2,500.00	200.0%	1,250.00
02-3025	Admin	50,027.13		56,388.00	54,338.00	96.4%	(2,050.00)	59,825.00	106.1%	3,437.00
02-3027	Install	3,947.66		3,875.00	1,125.00	29.0%	(2,750.00)	3,875.00	100.0%	-
02-3028	Lagoon Property	1,188.71		-	700.00		700.00	1,000.00		1,000.00
02-3041	Share of Unit #302	-		-	-		-	-		-
02-3050	Share of Unit #309	-		1,500.00	-	0.0%	(1,500.00)	-	0.0%	(1,500.00)
Expenses		629,018.79		648,512.00	753,180.00	116.1%	104,668.00	772,000.00	119.0%	123,488.00

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
Net											
02-0210	Sale of Hydro	-		-	-		-		-		-
02-0401	Direct Sewer Billing	(629,532.18)		(641,012.00)	(753,180.00)	117.5%	(112,168.00)		(772,000.00)	120.4%	(130,988.00)
02-2551	Hydro O/H Mtce	-		-	-		-		-		-
02-2594	Hydro	-		-	-		-		-		-
02-3010	Sewer Frontage / Connection	464,348.01		433,829.00	503,529.70	116.1%	69,700.70		524,294.00	120.9%	90,465.00
02-3020	Lagoon	99,941.19		137,700.00	184,142.30	133.7%	46,442.30		173,850.00	126.3%	36,150.00
02-3023	Holiday Time	8,793.88		6,470.00	6,470.00	100.0%	-		6,656.00	102.9%	186.00
02-3024	Sick Time	1,372.21		1,250.00	2,875.00	230.0%	1,625.00		2,500.00	200.0%	1,250.00
02-3025	Admin	49,940.52		56,388.00	54,338.00	96.4%	(2,050.00)		59,825.00	106.1%	3,437.00
02-3027	Install	3,947.66		3,875.00	1,125.00	29.0%	(2,750.00)		3,875.00	100.0%	-
02-3028	Lagoon Property	1,188.71		-	700.00		700.00		1,000.00		1,000.00
02-3041	Share of Unit #302	-		-	-		-		-		-
02-3050	Share of Unit #309	-		1,500.00	-	0.0%	(1,500.00)		-	0.0%	(1,500.00)
		(0.00)		-	-		-		-		-
Fund 3: Water											
Revenues											
03-0000	Interest	-		-	-		-		-		-
03-0401	Direct Billings	516,201.87		526,965.00	583,576.00	110.7%	56,611.00		598,000.00	113.5%	71,035.00
03-3030	Frontage	53,584.49		39,600.00	35,302.00	89.1%	(4,298.00)		39,900.00	100.8%	300.00
03-3031	Admin						-				-
03-3032	Lead Testing						-				-
03-3033	Scada System						-				-
03-3034	Meters						-				-
03-3035	Hydrants						-				-
03-3036	Watermain						-				-
03-3037	Service						-				-
03-3038	Cross Connections						-				-
03-3039	Well#4						-				-
03-3040	Well#3						-				-
03-3041	Unit#302	-		-	-		-		-		-

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Attachment 1

		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
03-3042	Well#3 Emergency Calls						-				-
03-3043	Well#4 Emergency Calls						-				-
03-3044	Unit#311	-		-	-		-		-		-
03-3045	Drinking Water Quality						-				-
03-3046	Training						-				-
03-3047	Standby						-				-
03-3048	Holiday Time						-				-
03-3049	Sick Time						-				-
03-3050	Unit#309	-		5,000.00	-	0.0%	(5,000.00)		-	0.0%	(5,000.00)
03-3051	Well#5						-				-
03-3052	Well#5 Emergency Calls						-				-
Revenues		569,786.36		571,565.00	618,878.00	108.3%	47,313.00		637,900.00	111.6%	66,335.00
Expenses											
03-0000	Interest						-				-
03-0401	Direct Billings						-				-
03-3030	Frontage						-				-
03-3031	Admin	288,939.78		264,151.00	315,596.42	119.5%	51,445.42		295,069.00	111.7%	30,918.00
03-3032	Lead Testing	48.66		625.00	313.00	50.1%	(312.00)		625.00	100.0%	-
03-3033	Scada System	3,830.66		24,500.00	24,500.00	100.0%	-		11,000.00	44.9%	(13,500.00)
03-3034	Meters	55,738.37		19,200.00	12,450.00	64.8%	(6,750.00)		14,400.00	75.0%	(4,800.00)
03-3035	Hydrants	10,120.16		8,375.00	6,250.00	74.6%	(2,125.00)		7,375.00	88.1%	(1,000.00)
03-3036	Watermain	32,164.97		41,250.00	35,250.00	85.5%	(6,000.00)		37,750.00	91.5%	(3,500.00)
03-3037	Service	14,076.87		17,500.00	24,500.00	140.0%	7,000.00		23,500.00	134.3%	6,000.00
03-3038	Cross Connections	-		-	-		-		-		-
03-3039	Well#4	55,500.94		66,188.00	58,100.00	87.8%	(8,088.00)		59,800.00	90.3%	(6,388.00)
03-3040	Well#3	65,153.78		79,488.00	77,200.00	97.1%	(2,288.00)		80,800.00	101.7%	1,312.00
03-3041	Unit#302	195.78		-	130.58		130.58		6,450.00		6,450.00
03-3042	Well#3 Emergency Calls	1,991.31		1,750.00	3,125.00	178.6%	1,375.00		2,500.00	142.9%	750.00
03-3043	Well#4 Emergency Calls	842.62		625.00	1,250.00	200.0%	625.00		1,000.00	160.0%	375.00
03-3044	Unit#311	1,573.94		1,650.00	3,700.00	224.2%	2,050.00		4,850.00	293.9%	3,200.00
03-3045	Drinking Water Quality	6,355.82		7,500.00	4,000.00	53.3%	(3,500.00)		4,000.00	53.3%	(3,500.00)
03-3046	Training	5,404.98		8,900.00	5,800.00	65.2%	(3,100.00)		9,000.00	101.1%	100.00
03-3047	Standby	12,066.21		12,875.00	12,875.00	100.0%	-		13,262.00	103.0%	387.00
03-3048	Holiday Time	10,262.85		7,688.00	7,688.00	100.0%	-		7,919.00	103.0%	231.00

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		2018		2019	Budget to Projection Var			2020	Budget to Budget Variance		
Account	Description	PrevTotalActual		Annual Budget	Projected	%	\$		Budget	%	\$
03-3049	Sick Time	1,473.89		2,000.00	2,500.00	125.0%	500.00		2,500.00	125.0%	500.00
03-3050	Unit#309	4,044.77		7,300.00	6,450.00	88.4%	(850.00)		-	0.0%	(7,300.00)
03-3051	Well#5	-		-	15,200.00		15,200.00		53,600.00		53,600.00
03-3052	Well#5 Emergency Calls	-		-	2,000.00		2,000.00		2,500.00		2,500.00
Expenses		569,786.36		571,565.00	618,878.00	108.3%	47,313.00		637,900.00	111.6%	66,335.00
Net											
03-0000	Interest	-		-	-		-		-		-
03-0401	Direct Billings	(516,201.87)		(526,965.00)	(583,576.00)	110.7%	(56,611.00)		(598,000.00)	113.5%	(71,035.00)
03-3030	Frontage	(53,584.49)		(39,600.00)	(35,302.00)	89.1%	4,298.00		(39,900.00)	100.8%	(300.00)
03-3031	Admin	288,939.78		264,151.00	315,596.42	119.5%	51,445.42		295,069.00	111.7%	30,918.00
03-3032	Lead Testing	48.66		625.00	313.00	50.1%	(312.00)		625.00	100.0%	-
03-3033	Scada System	3,830.66		24,500.00	24,500.00	100.0%	-		11,000.00	44.9%	(13,500.00)
03-3034	Meters	55,738.37		19,200.00	12,450.00	64.8%	(6,750.00)		14,400.00	75.0%	(4,800.00)
03-3035	Hydrants	10,120.16		8,375.00	6,250.00	74.6%	(2,125.00)		7,375.00	88.1%	(1,000.00)
03-3036	Watermain	32,164.97		41,250.00	35,250.00	85.5%	(6,000.00)		37,750.00	91.5%	(3,500.00)
03-3037	Service	14,076.87		17,500.00	24,500.00	140.0%	7,000.00		23,500.00	134.3%	6,000.00
03-3038	Cross Connections	-		-	-		-		-		-
03-3039	Well#4	55,500.94		66,188.00	58,100.00	87.8%	(8,088.00)		59,800.00	90.3%	(6,388.00)
03-3040	Well#3	65,153.78		79,488.00	77,200.00	97.1%	(2,288.00)		80,800.00	101.7%	1,312.00
03-3041	Unit#302	195.78		-	130.58		130.58		6,450.00		6,450.00
03-3042	Well#3 Emergency Calls	1,991.31		1,750.00	3,125.00	178.6%	1,375.00		2,500.00	142.9%	750.00
03-3043	Well#4 Emergency Calls	842.62		625.00	1,250.00	200.0%	625.00		1,000.00	160.0%	375.00
03-3044	Unit#311	1,573.94		1,650.00	3,700.00	224.2%	2,050.00		4,850.00	293.9%	3,200.00
03-3045	Drinking Water Quality	6,355.82		7,500.00	4,000.00	53.3%	(3,500.00)		4,000.00	53.3%	(3,500.00)
03-3046	Training	5,404.98		8,900.00	5,800.00	65.2%	(3,100.00)		9,000.00	101.1%	100.00
03-3047	Standby	12,066.21		12,875.00	12,875.00	100.0%	-		13,262.00	103.0%	387.00
03-3048	Holiday Time	10,262.85		7,688.00	7,688.00	100.0%	-		7,919.00	103.0%	231.00
03-3049	Sick Time	1,473.89		2,000.00	2,500.00	125.0%	500.00		2,500.00	125.0%	500.00
03-3050	Unit#309	4,044.77		2,300.00	6,450.00	280.4%	4,150.00		-	0.0%	(2,300.00)
03-3051	Well#5	-		-	15,200.00		15,200.00		53,600.00		53,600.00
03-3052	Well#5 Emergency Calls	-		-	2,000.00		2,000.00		2,500.00		2,500.00
		(0.00)		-	(0.00)		(0.00)		-		-

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
Health Services										
Revenues										
01-3530	Public Health Services	25,000.00		25,000.00	25,000.00	100.0%	-	25,000.00	100.0%	-
01-3531	Dundalk Dr Recruitment	-		-	-		-	-		-
01-3532	Erskine Health Clinic	10,564.66		12,000.00	12,000.00	100.0%	-	12,000.00	100.0%	-
Revenues		35,564.66		37,000.00	37,000.00	100.0%	-	37,000.00	100.0%	-
Expenses										
01-3530	Public Health Services	73,000.00		48,000.00	48,000.00	100.0%	-	48,000.00	100.0%	-
01-3531	Dundalk Dr Recruitment	21,500.00		48,600.00	48,600.00	100.0%	-	50,750.00	104.4%	2,150.00
01-3532	Erskine Health Clinic	10,564.66		12,000.00	12,000.00	100.0%	-	12,000.00	100.0%	-
Expenses		105,064.66		108,600.00	108,600.00	100.0%	-	110,750.00	102.0%	2,150.00
Net										
01-3530	Public Health Services	48,000.00		23,000.00	23,000.00	100.0%	-	23,000.00	100.0%	-
01-3531	Dundalk Dr Recruitment	21,500.00		48,600.00	48,600.00	100.0%	-	50,750.00	104.4%	2,150.00
Public Health		69,500.00		71,600.00	71,600.00	100.0%	-	73,750.00	103.0%	2,150.00
							-			-
							-			-
Revenues										
01-3550	Cemetery						-			-
Revenues		-		-	-		-	-		-
Expenses										
01-3550	Cemetery	20,699.96		11,151.00	9,936.11	89.1%	(1,214.89)	16,827.00	150.9%	5,676.00
Expenses		20,699.96		11,151.00	9,936.11	89.1%	(1,214.89)	16,827.00	150.9%	5,676.00
Net										
01-3550	Cemetery	20,699.96		11,151.00	9,936.11	89.1%	(1,214.89)	16,827.00	150.9%	5,676.00
Cemetery		20,699.96		11,151.00	9,936.11	89.1%	(1,214.89)	16,827.00	150.9%	5,676.00
							-			-
Fund 5: Cemetery										
Revenues										
05-3550	Admin	22,278.96		11,551.00	12,361.11	107.0%	810.11	18,327.00	158.7%	6,776.00
05-3551	Plots	1,440.00		1,400.00	1,500.00	107.1%	100.00	1,500.00	107.1%	100.00
05-3552	Foundations	1,010.00		1,000.00	795.00	79.5%	(205.00)	1,000.00	100.0%	-

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		2018		2019	Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	\$	Budget	%	\$
05-3553	Interment	3,825.00		4,500.00	6,000.00	133.3%	1,500.00	5,000.00	111.1%	500.00
05-3554	Cornerposts	330.00		300.00	330.00	110.0%	30.00	300.00	100.0%	-
05-3555	Equip Maintenance						-			-
05-3556	Snowblowing						-			-
05-3557	Yard Maintenance						-			
05-3558	Chapel	350.00		300.00	1,150.00	383.3%	850.00	500.00	166.7%	200.00
05-3559	Vacation Pay						-			-
05-3560	Columbarium	2,000.00		2,100.00	1,968.75	93.8%	(131.25)	2,300.00	109.5%	200.00
05-3561	Interest	4,850.62		3,000.00	4,800.00	160.0%	1,800.00	4,800.00	160.0%	1,800.00
05-3562	Unit #300						-			-
05-03563	Unit #114						-			-
05-3564	Scattering Gardens	-		-	-		-	-		-
05-9999	Change for the year						-			-
Revenues		36,084.58		24,151.00	28,904.86	119.7%	4,753.86	33,727.00	139.7%	9,576.00
Expenses										
05-3550	Admin	7,083.31		2,338.00	2,055.00	87.9%	(283.00)	2,368.00	101.3%	30.00
05-3551	Plots	1,370.39		1,500.00	2,500.00	166.7%	1,000.00	2,629.00	175.3%	1,129.00
05-3552	Foundations	5,624.06		1,625.00	6,625.00	407.7%	5,000.00	6,628.00	407.9%	5,003.00
05-3553	Interment	2,924.66		3,250.00	4,533.83	139.5%	1,283.83	4,636.00	142.6%	1,386.00
05-3554	Cornerposts	240.28		375.00	369.23	98.5%	(5.77)	378.00	100.8%	3.00
05-3555	Equip Maintenance	1,982.87		1,750.00	625.00	35.7%	(1,125.00)	1,256.00	71.8%	(494.00)
05-3556	Snowblowing	-		-	-		-	-		-
05-3557	Yard Maintenance	15,920.60		10,550.00	10,350.00	98.1%	(200.00)	10,955.00	103.8%	405.00
05-3558	Chapel	494.10		638.00	638.00	100.0%	-	731.00	114.6%	93.00
05-3559	Vacation Pay	789.91		1,000.00	500.00	50.0%	(500.00)	768.00	76.8%	(232.00)
05-3560	Columbarium	254.40		900.00	708.80	78.8%	(191.20)	600.00	66.7%	(300.00)
05-3561	Interest						-			-
05-3562	Unit #300	-		-	-		-	-		-
05-03563	Unit #114	-		-	-		-	-		-
05-3564	Scattering Gardens	-		225.00	-	0.0%	(225.00)	278.00	123.6%	53.00
05-9999	Change for the year	-		-	-		-	-		-
Expenses		36,684.58		24,151.00	28,904.86	119.7%	4,753.86	31,227.00	129.3%	7,076.00
Net										
05-3550	Admin	(15,195.65)		(9,213.00)	(10,306.11)	111.9%	(1,093.11)	(15,959.00)	173.2%	(6,746.00)

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
05-3551	Plots	(69.61)		100.00	1,000.00	1000.0%	900.00		1,129.00	1129.0%	1,029.00
05-3552	Foundations	4,614.06		625.00	5,830.00	932.8%	5,205.00		5,628.00	900.5%	5,003.00
05-3553	Interment	(900.34)		(1,250.00)	(1,466.17)	117.3%	(216.17)		(364.00)	29.1%	886.00
05-3554	Cornerposts	(89.72)		75.00	39.23	52.3%	(35.77)		78.00	104.0%	3.00
05-3555	Equip Maintenance	1,982.87		1,750.00	625.00	35.7%	(1,125.00)		1,256.00	71.8%	(494.00)
05-3556	Snowblowing	-		-	-		-		-		-
05-3557	Yard Maintenance	15,920.60		10,550.00	10,350.00	98.1%	(200.00)		10,955.00	103.8%	405.00
05-3558	Chapel	144.10		338.00	(512.00)	-151.5%	(850.00)		231.00	68.3%	(107.00)
05-3559	Vacation Pay	789.91		1,000.00	500.00	50.0%	(500.00)		768.00	76.8%	(232.00)
05-3560	Columbarium	(1,745.60)		(1,200.00)	(1,259.95)	105.0%	(59.95)		(1,700.00)	141.7%	(500.00)
05-3561	Interest	(4,850.62)		(3,000.00)	(4,800.00)	160.0%	(1,800.00)		(4,800.00)	160.0%	(1,800.00)
05-3562	Unit #300	-		-	-		-		-		-
05-03563	Unit #114	-		-	-		-		-		-
05-3564	Scattering Gardens	-		225.00	-	0.0%	(225.00)		278.00	123.6%	53.00
05-9999	Change for the year	-		-	-		-		-		-
		600.00		-	(0.00)		(0.00)		(2,500.00)		(2,500.00)

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		2018		2019	Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	\$	Budget	%	\$
Recreation & Culture										
Revenues										
01-1040	Town Hall/Theatre	12,278.00		12,500.00	12,500.00	100.0%	-	12,500.00	100.0%	-
01-4510	Recreation	-		-	-		-	-		-
01-4511	Kubota Tractor						-			-
01-4512	Unit #400						-			-
01-4513	Dromore Park	-		-	-		-	-		-
01-4514	Swinton Park Hall	3,777.60		3,900.00	3,500.00	89.7%	(400.00)	3,500.00	89.7%	(400.00)
01-4515	Holstein Park	4,964.56		3,500.00	2,500.00	71.4%	(1,000.00)	3,500.00	100.0%	-
01-4516	Hopeville Park	968.77		600.00	500.00	83.3%	(100.00)	600.00	100.0%	-
01-4517	Cedarville Community Centre	-		-	-		-	-		-
01-4518	Proton Station Park	-		740.00	990.00	133.8%	250.00	990.00	133.8%	250.00
01-4519	Lisanti Park						-			-
Revenues		21,988.93		21,240.00	19,990.00	94.1%	(1,250.00)	21,090.00	99.3%	(150.00)
Expenses										
01-1040	Town Hall/Theatre	15,831.11		14,750.00	12,300.00	83.4%	(2,450.00)	13,800.00	93.6%	(950.00)
01-4510	Recreation	354,827.16		347,578.00	349,174.41	100.5%	1,596.41	376,091.00	108.2%	28,513.00
01-4511	Kubota Tractor	20.66		-	-		-	-		-
01-4512	Unit #400	-		-	-		-	-		-
01-4513	Dromore Park	4,730.54		3,500.00	4,245.00	121.3%	745.00	3,798.00	108.5%	298.00
01-4514	Swinton Park Hall	16,549.98		17,450.00	15,450.00	88.5%	(2,000.00)	15,658.00	89.7%	(1,792.00)
01-4515	Holstein Park	17,561.44		18,850.00	13,700.00	72.7%	(5,150.00)	19,462.00	103.2%	612.00
01-4516	Hopeville Park	10,898.37		11,460.00	5,460.00	47.6%	(6,000.00)	11,684.00	102.0%	224.00
01-4517	Cedarville Community Centre	-		-	-		-	-		-
01-4518	Proton Station Park	1,421.70		1,480.00	1,980.00	133.8%	500.00	2,044.00	138.1%	564.00
01-4519	Lisanti Park	1,032.00		2,700.00	1,800.00	66.7%	(900.00)	3,048.00	112.9%	348.00
Expenses		422,872.96		417,768.00	404,109.41	96.7%	(13,658.59)	445,585.00	106.7%	27,817.00
Net										
01-1040	Town Hall/Theatre	3,553.11		2,250.00	(200.00)	-8.9%	(2,450.00)	1,300.00	57.8%	(950.00)
01-4510	Recreation	354,827.16		347,578.00	349,174.41	100.5%	1,596.41	376,091.00	108.2%	28,513.00
01-4511	Kubota Tractor	20.66		-	-		-	-		-
01-4512	Unit #400	-		-	-		-	-		-
01-4513	Dromore Park	4,730.54		3,500.00	4,245.00	121.3%	745.00	3,798.00	108.5%	298.00

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		2018		2019	Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	\$	Budget	%	\$
01-4514	Swinton Park Hall	12,772.38		13,550.00	11,950.00	88.2%	(1,600.00)	12,158.00	89.7%	(1,392.00)
01-4515	Holstein Park	12,596.88		15,350.00	11,200.00	73.0%	(4,150.00)	15,962.00	104.0%	612.00
01-4516	Hopeville Park	9,929.60		10,860.00	4,960.00	45.7%	(5,900.00)	11,084.00	102.1%	224.00
01-4517	Cedarville Community Centre	-		-	-		-	-		-
01-4518	Proton Station Park	1,421.70		740.00	990.00	133.8%	250.00	1,054.00	142.4%	314.00
01-4519	Lisanti Park	1,032.00		2,700.00	1,800.00	66.7%	(900.00)	3,048.00	112.9%	348.00
Recreation		400,884.03		396,528.00	384,119.41	96.9%	(12,408.59)	424,495.00	107.1%	27,967.00
							-			-
Fund 4: Dundalk Recreation										
Revenues										
04-0301	Opening Surplus/Deficit	-		-	-		-	-		-
04-5000	Revenues	59,562.54		61,557.00	63,352.00	102.9%	1,795.00	67,665.00	109.9%	6,108.00
04-5011	F. Macintyre	7,768.94		7,000.00	5,500.00	78.6%	(1,500.00)	7,000.00	100.0%	-
04-5012	Pool	29,053.70		26,550.00	27,860.00	104.9%	1,310.00	26,550.00	100.0%	-
04-5013	Ball Park	3,812.03		3,800.00	4,040.00	106.3%	240.00	3,800.00	100.0%	-
04-5014	Camp/Pavillion	11,073.92		9,000.00	9,200.00	102.2%	200.00	8,500.00	94.4%	(500.00)
04-5015	Lawn Bowling	400.00		400.00	400.00	100.0%	-	400.00	100.0%	-
04-5016	Admin						-			-
04-5017	Playground						-			-
04-5018	Dales Mem Park	-		500.00	-	0.0%	(500.00)	500.00	100.0%	-
04-5019	Healthy Community	-		-	-		-	-		-
04-5020	Skateboard Park						-			-
04-5021	Summer Experience	-		-	-		-	-		-
04-5022	Trillium Grant	-		-	-		-	-		-
04-9999	Change for the year						-			-
Revenues		111,671.13		108,807.00	110,352.00	101.4%	1,545.00	114,415.00	105.2%	5,608.00
Expenses										
04-0301	Opening Surplus/Deficit						-			-
04-5000	Revenues						-			-
04-5011	F. Macintyre	18,171.11		16,150.00	13,600.00	84.2%	(2,550.00)	16,368.00	101.3%	218.00
04-5012	Pool	56,151.21		54,825.00	52,090.00	95.0%	(2,735.00)	55,033.00	100.4%	208.00
04-5013	Ball Park	8,915.91		8,900.00	5,500.00	61.8%	(3,400.00)	9,028.00	101.4%	128.00
04-5014	Camp/Pavillion	15,937.83		16,000.00	19,500.00	121.9%	3,500.00	16,488.00	103.1%	488.00

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		2018		2019	Budget to Projection Var			2020	Budget to Budget Variance		
Account	Description	PrevTotalActual		Annual Budget	Projected	%	\$		Budget	%	\$
04-5015	Lawn Bowling	206.49		400.00	200.00	50.0%	(200.00)		416.00	104.0%	16.00
04-5016	Admin	5,824.25		5,932.00	12,797.00	215.7%	6,865.00		9,260.00	156.1%	3,328.00
04-5017	Playground	2,049.30		2,050.00	2,965.00	144.6%	915.00		2,676.00	130.5%	626.00
04-5018	Dales Mem Park	4,370.65		3,900.00	3,700.00	94.9%	(200.00)		4,328.00	111.0%	428.00
04-5019	Healthy Community	-		-	-		-		-		-
04-5020	Skateboard Park	44.38		650.00	-	0.0%	(650.00)		818.00	125.8%	168.00
04-5021	Summer Experience	-		-	-		-		-		-
04-5022	Trillium Grant	-		-	-		-		-		-
04-9999	Change for the year	-		-	-		-		-		-
Expenses		111,671.13		108,807.00	110,352.00	101.4%	1,545.00		114,415.00	105.2%	5,608.00
Net											
04-0301	Opening Surplus/Deficit	-		-	-		-		-		-
04-5000	Revenues	(59,562.54)		(61,557.00)	(63,352.00)	102.9%	(1,795.00)		(67,665.00)	109.9%	(6,108.00)
04-5011	F. Macintyre	10,402.17		9,150.00	8,100.00	88.5%	(1,050.00)		9,368.00	102.4%	218.00
04-5012	Pool	27,097.51		28,275.00	24,230.00	85.7%	(4,045.00)		28,483.00	100.7%	208.00
04-5013	Ball Park	5,103.88		5,100.00	1,460.00	28.6%	(3,640.00)		5,228.00	102.5%	128.00
04-5014	Camp/Pavillion	4,863.91		7,000.00	10,300.00	147.1%	3,300.00		7,988.00	114.1%	988.00
04-5015	Lawn Bowling	(193.51)		-	(200.00)		(200.00)		16.00		16.00
04-5016	Admin	5,824.25		5,932.00	12,797.00	215.7%	6,865.00		9,260.00	156.1%	3,328.00
04-5017	Playground	2,049.30		2,050.00	2,965.00	144.6%	915.00		2,676.00	130.5%	626.00
04-5018	Dales Mem Park	4,370.65		3,400.00	3,700.00	108.8%	300.00		3,828.00	112.6%	428.00
04-5019	Healthy Community	-		-	-		-		-		-
04-5020	Skateboard Park	44.38		650.00	-	0.0%	(650.00)		818.00	125.8%	168.00
04-5021	Summer Experience	-		-	-		-		-		-
04-5022	Trillium Grant	-		-	-		-		-		-
04-9999	Change for the year	-		-	-		-		-		-
		0.00		-	-		-		-		-
		-		-	-				-		

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
Fund 6: Dundalk Arena											
Revenues											
06-4510	Revenues	111,105.40		165,176.00	163,390.00	98.9%	(1,786.00)		118,000.00	71.4%	(47,176.00)
06-4511	Auditorium	3,862.70		4,500.00	1,750.00	38.9%	(2,750.00)		9,300.00	206.7%	4,800.00
06-4512	Ice Rental	83,461.56		96,900.00	97,870.00	101.0%	970.00		97,900.00	101.0%	1,000.00
06-4513	Floor Rental	4,707.97		4,000.00	4,720.00	118.0%	720.00		5,000.00	125.0%	1,000.00
06-4514	Other Revenues	9,140.98		6,500.00	5,400.00	83.1%	(1,100.00)		6,500.00	100.0%	-
06-4515	Admin						-				-
06-4516	Plant/Surface						-				-
06-4517	Arena Admin						-				-
06-4518	Curling						-				-
06-4519	Ice Machine						-				-
06-4520	Main Floor						-				-
06-4521	Parking Lot						-				-
06-4522	Ball Hockey						-				-
06-4523	Misc						-				-
06-4524	Auditorium						-				-
06-4525	Concession Booth	-		-	-		-		-		-
06-4526	Misc						-				-
06-4527	Bartender's						-				-
06-4528	Arena Event Supervision						-				-
06-4529	Lacrosse						-				-
Revenues		212,278.61		277,076.00	273,130.00	98.6%	(3,946.00)		236,700.00	85.4%	(40,376.00)
Expenses											
06-4510	Revenues						-				-
06-4511	Auditorium						-				-
06-4512	Ice Rental						-				-
06-4513	Floor Rental						-				-
06-4514	Other Revenues						-				-
06-4515	Admin	109,304.65		172,216.00	172,051.00	99.9%	(165.00)		119,324.00	69.3%	(52,892.00)
06-4516	Plant/Surface	27,032.68		24,500.00	26,720.00	109.1%	2,220.00		25,500.00	104.1%	1,000.00
06-4517	Arena Admin	5,833.39		12,800.00	2,935.00	22.9%	(9,865.00)		13,740.00	107.3%	940.00
06-4518	Curling	-		-	-		-		-		-

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
06-4519	Ice Machine	15,687.25		12,000.00	11,500.00	95.8%	(500.00)		12,088.00	100.7%	88.00
06-4520	Main Floor	42,573.21		40,500.00	38,500.00	95.1%	(2,000.00)		44,180.00	109.1%	3,680.00
06-4521	Parking Lot	3,660.08		3,250.00	3,700.00	113.8%	450.00		3,656.00	112.5%	406.00
06-4522	Ball Hockey	1,499.85		1,900.00	1,020.00	53.7%	(880.00)		2,048.00	107.8%	148.00
06-4523	Misc	1,249.23		1,310.00	1,150.00	87.8%	(160.00)		4,150.00	316.8%	2,840.00
06-4524	Auditorium	3,175.03		5,250.00	8,250.00	157.1%	3,000.00		5,358.00	102.1%	108.00
06-4525	Concession Booth	427.60		-	904.00		904.00		-		-
06-4526	Misc	-		-	-		-		-		-
06-4527	Bartender's	-		-	-		-		-		-
06-4528	Arena Event Supervision	1,835.64		3,350.00	6,400.00	191.0%	3,050.00		6,656.00	198.7%	3,306.00
06-4529	Lacrosse	-		-	-		-		-		-
Expenses		212,278.61		277,076.00	273,130.00	98.6%	(3,946.00)		236,700.00	85.4%	(40,376.00)
Net											
06-4510	Revenues	(111,105.40)		(165,176.00)	(163,390.00)	98.9%	1,786.00		(118,000.00)	71.4%	47,176.00
06-4511	Auditorium	(3,862.70)		(4,500.00)	(1,750.00)	38.9%	2,750.00		(9,300.00)	206.7%	(4,800.00)
06-4512	Ice Rental	(83,461.56)		(96,900.00)	(97,870.00)	101.0%	(970.00)		(97,900.00)	101.0%	(1,000.00)
06-4513	Floor Rental	(4,707.97)		(4,000.00)	(4,720.00)	118.0%	(720.00)		(5,000.00)	125.0%	(1,000.00)
06-4514	Other Revenues	(9,140.98)		(6,500.00)	(5,400.00)	83.1%	1,100.00		(6,500.00)	100.0%	-
06-4515	Admin	109,304.65		172,216.00	172,051.00	99.9%	(165.00)		119,324.00	69.3%	(52,892.00)
06-4516	Plant/Surface	27,032.68		24,500.00	26,720.00	109.1%	2,220.00		25,500.00	104.1%	1,000.00
06-4517	Arena Admin	5,833.39		12,800.00	2,935.00	22.9%	(9,865.00)		13,740.00	107.3%	940.00
06-4518	Curling	-		-	-		-		-		-
06-4519	Ice Machine	15,687.25		12,000.00	11,500.00	95.8%	(500.00)		12,088.00	100.7%	88.00
06-4520	Main Floor	42,573.21		40,500.00	38,500.00	95.1%	(2,000.00)		44,180.00	109.1%	3,680.00
06-4521	Parking Lot	3,660.08		3,250.00	3,700.00	113.8%	450.00		3,656.00	112.5%	406.00
06-4522	Ball Hockey	1,499.85		1,900.00	1,020.00	53.7%	(880.00)		2,048.00	107.8%	148.00
06-4523	Misc	1,249.23		1,310.00	1,150.00	87.8%	(160.00)		4,150.00	316.8%	2,840.00
06-4524	Auditorium	3,175.03		5,250.00	8,250.00	157.1%	3,000.00		5,358.00	102.1%	108.00
06-4525	Concession Booth	427.60		-	904.00		904.00		-		-
06-4526	Misc	-		-	-		-		-		-
06-4527	Bartender's	-		-	-		-		-		-
06-4528	Arena Event Supervision	1,835.64		3,350.00	6,400.00	191.0%	3,050.00		6,656.00	198.7%	3,306.00
06-4529	Lacrosse	-		-	-		-		-		-
		(0.00)		-	-		-		-		-

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		2018		2019		Budget to Projection Var			2020	Budget to Budget Variance	
Account	Description	PrevTotalActual		Annual Budget	Projected	%	\$		Budget	%	\$
							-				-
Revenues											
01-4520	Libraries	-		-	-		-		-		-
01-4521							-				-
01-4530		2,246.36		533.00	50.00	9.4%	(483.00)		-	0.0%	(533.00)
Revenues		2,246.36		533.00	50.00	9.4%	(483.00)		-	0.0%	(533.00)
Expenses											
01-4520	Libraries	200,878.00		233,369.00	233,369.00	100.0%	-		271,164.00	116.2%	37,795.00
01-4521		-		-	-		-		-		-
01-4530		2,467.98		1,033.00	40.70	3.9%	(992.30)		500.00	48.4%	(533.00)
Expenses		203,345.98		234,402.00	233,409.70	99.6%	(992.30)		271,664.00	115.9%	37,262.00
Net											
01-4520	Libraries	200,878.00		233,369.00	233,369.00	100.0%	-		271,164.00	116.2%	37,795.00
01-4521		-		-	-		-		-		-
01-4530		221.62		500.00	(9.30)	-1.9%	(509.30)		500.00	100.0%	-
Library		201,099.62		233,869.00	233,359.70	99.8%	(509.30)		271,664.00	116.2%	37,795.00
							-				-
Fund 7: Library											
Revenues											
07-0301	Opening Surplus/Deficit	-		-	-		-		-		-
07-5519	Library Board						-				-
07-5520	Management	198,405.94		227,881.00	230,843.87	101.3%	2,962.87		266,290.00	116.9%	38,409.00
07-5521	Admin						-				-
07-5522	Maintenance						-				-
07-5523	Programming						-				-
07-5524	Casual						-				-
07-5525	Leflar Library Initiative	-		-	-		-		-		-
07-5526	Capacity Building Grant	-		-	-		-		-		-
07-5527	Trillium Grant	-		-	-		-		-		-
07-5528	CAP Sustain Grant	-		-	-		-		-		-
07-5529	CAP Youth Initiative	-		-	-		-		-		-
07-5530	Ontario Culture	-		-	-		-		-		-

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
07-5531	Invest in Ontario Grant	-		-	-		-		-		-
07-5532	Technology Grant	-		-	-		-		-		-
07-5533	Seniors	-		-	-		-		-		-
07-9999	Change for Year						-				-
Revenues		198,405.94		227,881.00	230,843.87	101.3%	2,962.87		266,290.00	116.9%	38,409.00
Expenses											
07-0301	Opening Surplus/Deficit						-				-
07-5519	Library Board	2,022.53		3,100.00	2,400.00	77.4%	(700.00)		2,400.00	77.4%	(700.00)
07-5520	Management	33,321.36		31,040.00	31,040.00	100.0%	-		32,763.00	105.6%	1,723.00
07-5521	Admin	84,338.62		96,229.00	99,402.13	103.3%	3,173.13		116,575.00	121.1%	20,346.00
07-5522	Maintenance	31,158.81		33,430.00	32,219.74	96.4%	(1,210.26)		37,116.00	111.0%	3,686.00
07-5523	Programming	27,150.45		51,142.00	51,842.00	101.4%	700.00		57,854.00	113.1%	6,712.00
07-5524	Casual	20,102.39		13,940.00	13,940.00	100.0%	-		19,582.00	140.5%	5,642.00
07-5525	Leflar Library Initiative	-		-	-		-		-		-
07-5526	Capacity Building Grant	-		-	-		-		-		-
07-5527	Trillium Grant	-		-	-		-		-		-
07-5528	CAP Sustain Grant	-		-	-		-		-		-
07-5529	CAP Youth Initiative	-		-	-		-		-		-
07-5530	Ontario Culture	-		-	-		-		-		-
07-5531	Invest in Ontario Grant	-		-	-		-		-		-
07-5532	Technology Grant	311.78		-	-		-		-		-
07-5533	Seniors	-		-	-		-		-		-
07-9999	Change for Year	-		-	-		-		-		-
Expenses		198,405.94		228,881.00	230,843.87	100.9%	1,962.87		266,290.00	116.3%	37,409.00
Net											
07-0301	Opening Surplus/Deficit	-		-	-		-		-		-
07-5519	Library Board	2,022.53		3,100.00	2,400.00	77.4%	(700.00)		2,400.00	77.4%	(700.00)
07-5520	Management	(165,084.58)		(196,841.00)	(199,803.87)	101.5%	(2,962.87)		(233,527.00)	118.6%	(36,686.00)
07-5521	Admin	84,338.62		96,229.00	99,402.13	103.3%	3,173.13		116,575.00	121.1%	20,346.00
07-5522	Maintenance	31,158.81		33,430.00	32,219.74	96.4%	(1,210.26)		37,116.00	111.0%	3,686.00
07-5523	Programming	27,150.45		51,142.00	51,842.00	101.4%	700.00		57,854.00	113.1%	6,712.00
07-5524	Casual	20,102.39		13,940.00	13,940.00	100.0%	-		19,582.00	140.5%	5,642.00
07-5525	Leflar Library Initiative	-		-	-		-		-		-
07-5526	Capacity Building Grant	-		-	-		-		-		-

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		<u>2018</u>		<u>2019</u>	<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>PrevTotalActual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
07-5527	Trillium Grant	-		-	-		-	-		-
07-5528	CAP Sustain Grant	-		-	-		-	-		-
07-5529	CAP Youth Initiative	-		-	-		-	-		-
07-5530	Ontario Culture	-		-	-		-	-		-
07-5531	Invest in Ontario Grant	-		-	-		-	-		-
07-5532	Technology Grant	311.78		-	-		-	-		-
07-5533	Seniors	-		-	-		-	-		-
07-9999	Change for Year	-		-	-		-	-		-
		(0.00)		1,000.00	-	0.0%	(1,000.00)	-	0.0%	(1,000.00)
		-		-	-			-		
	Library Wages	111,955.84		130,852.00	130,852.00	100.0%	-	150,079.00	114.7%	19,227.00
	Library Benefits	21,666.32		35,424.00	35,424.00	100.0%	-	39,246.00	110.8%	3,822.00
	Library Wages & Benefits	133,622.16		166,276.00	166,276.00	100.0%	-	189,325.00	113.9%	23,049.00
Planning and Economic Development										
Revenues										
01-5000	Source Water Protection	13,779.66		5,000.00	-	0.0%	(5,000.00)	-	0.0%	(5,000.00)
01-5005	COA	-		-	-		-	-		-
01-5010	Planning & Zoning	72,191.68		125,593.00	128,736.00	102.5%	3,143.00	113,000.00	90.0%	(12,593.00)
01-5011							-			-
01-5012	Development Charges	-		-	-		-	-		-
Revenues		85,971.34		130,593.00	128,736.00	98.6%	(1,857.00)	113,000.00	86.5%	(17,593.00)
Expenses										
01-5000	Source Water Protection	13,779.66		5,000.00	-	0.0%	(5,000.00)	-	0.0%	(5,000.00)
01-5005	COA	3,953.65		9,300.00	5,184.24	55.7%	(4,115.76)	7,850.00	84.4%	(1,450.00)
01-5010	Planning & Zoning	146,719.18		132,555.00	146,217.48	110.3%	13,662.48	142,024.00	107.1%	9,469.00
01-5011		-		-	-		-	-		-
01-5012	Development Charges	-		-	-		-	-		-
Expenses		164,452.49		146,855.00	151,401.72	103.1%	4,546.72	149,874.00	102.1%	3,019.00
Net										
01-5000	Source Water Protection	-		-	-		-	-		-
01-5005	COA	3,953.65		9,300.00	5,184.24	55.7%	(4,115.76)	7,850.00	84.4%	(1,450.00)
01-5010	Planning & Zoning	74,527.50		6,962.00	17,481.48	251.1%	10,519.48	29,024.00	416.9%	22,062.00

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>		<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>PrevTotalActual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>	<u>Budget</u>	<u>%</u>	<u>\$</u>
01-5011		-		-	-		-	-		-
01-5012	Development Charges	-		-	-		-	-		-
Planning		78,481.15		16,262.00	22,665.72	139.4%	6,403.72	36,874.00	226.7%	20,612.00
							-			-
Revenues										
01-5020	Eco Industrial Park	12,339.10		500,000.00	55,000.00	11.0%	(445,000.00)	1,000,000.00	200.0%	500,000.00
01-5021	Road to Hwy #10	34,675.61		45,000.00	-	0.0%	(45,000.00)	1,700,000.00	3777.8%	1,655,000.00
01-5030		-		-	-		-	-		-
	Revenues	47,014.71		545,000.00	55,000.00	10.1%	(490,000.00)	2,700,000.00	495.4%	2,155,000.00
Expenses										
01-5020	Eco Industrial Park	12,339.10		500,000.00	55,000.00	11.0%	(445,000.00)	1,025,000.00	205.0%	525,000.00
01-5021	Road to Hwy #10	34,675.61		45,000.00	-	0.0%	(45,000.00)	1,700,000.00	3777.8%	1,655,000.00
01-5030		-		-	-		-	-		-
	Expenses	47,014.71		545,000.00	55,000.00	10.1%	(490,000.00)	2,725,000.00	500.0%	2,180,000.00
Net										
01-5020	Eco Industrial Park	-		-	-		-	25,000.00		25,000.00
01-5021	Road to Hwy #10	-		-	-		-	-		-
01-5030		-		-	-		-	-		-
Industrial Land		-		-	-		-	25,000.00		25,000.00
							-			-
Revenues										
01-5040	Agricultural & Reforestation	176,656.54		177,000.00	167,870.80	94.8%	(9,129.20)	167,967.00	94.9%	(9,033.00)
01-5721	Tile Drain Loans	110,300.00		110,000.00	41,600.00	37.8%	(68,400.00)	50,000.00	45.5%	(60,000.00)
	Revenues	286,956.54		287,000.00	209,470.80	73.0%	(77,529.20)	217,967.00	75.9%	(69,033.00)
Expenses										
01-5040	Agricultural & Reforestation	193,635.31		186,275.00	182,645.68	98.1%	(3,629.32)	182,867.00	98.2%	(3,408.00)
01-5721	Tile Drain Loans	110,300.00		110,000.00	41,600.00	37.8%	(68,400.00)	50,000.00	45.5%	(60,000.00)
	Expenses	303,935.31		296,275.00	224,245.68	75.7%	(72,029.32)	232,867.00	78.6%	(63,408.00)
Net										
01-5040	Agricultural & Reforestation	16,978.77		9,275.00	14,774.88	159.3%	5,499.88	14,900.00	160.6%	5,625.00
01-5721	Tile Drain Loans	-		-	-		-	-		-
Agriculture		16,978.77		9,275.00	14,774.88	159.3%	5,499.88	14,900.00	160.6%	5,625.00
							-			-

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		<u>2018</u>		<u>2019</u>		<u>Budget to Projection Var</u>			<u>2020</u>	<u>Budget to Budget Variance</u>	
Account	Description	<u>Prev</u> <u>Total</u> <u>Actual</u>		<u>Annual Budget</u>	<u>Projected</u>	<u>%</u>	<u>\$</u>		<u>Budget</u>	<u>%</u>	<u>\$</u>
Revenues											
01-7000	Economic Development	-		-	-		-		-		-
01-7001		-		-	-		-		-		-
01-7010	Butter Tarts & Buggies	-		-	-		-		-		-
01-7020	Farmers Market	-		-	-		-		-		-
01-8000	Dundalk Energy	-		-	-		-		-		-
Revenues		-		-	-		-		-		-
Expenses											
01-7000	Economic Development	97,954.14		106,559.00	99,632.09	93.5%	(6,926.91)		94,434.00	88.6%	(12,125.00)
01-7001		-		-	-		-		-		-
01-7010	Butter Tarts & Buggies	-		-	-		-		-		-
01-7020	Farmers Market	-		-	-		-		-		-
01-8000	Dundalk Energy	-		-	-		-		-		-
Expenses		97,954.14		106,559.00	99,632.09	93.5%	(6,926.91)		94,434.00	88.6%	(12,125.00)
Net											
01-7000	Economic Development	97,954.14		106,559.00	99,632.09	93.5%	(6,926.91)		94,434.00	88.6%	(12,125.00)
01-7001		-		-	-		-		-		-
01-7010	Butter Tarts & Buggies	-		-	-		-		-		-
01-7020	Farmers Market	-		-	-		-		-		-
01-8000	Dundalk Energy	-		-	-		-		-		-
Economic Development		97,954.14		106,559.00	99,632.09	93.5%	(6,926.91)		94,434.00	88.6%	(12,125.00)
Total		6,063,650.46		6,661,169.00	6,662,391.99	100.0%	1,222.99		7,387,204.00	110.9%	726,035.00
Surplus / Deficit		(600.00)		(1,000.00)	-	0.0%	1,000.00		2,500.00	-250.0%	3,500.00